### ODOT | ACEC

### 2024 Partnering

### Conference

Salem

Convention

Center

May 21, 2024





Presented in partnership by





#### **ACEC | ODOT Partnering Conference**

### Welcome

On behalf of the Oregon Department of Transportation and the American Council of Engineering Companies of Oregon, it is our privilege to welcome you to the 2024 ACEC|ODOT Partnering Conference.

We are happy to welcome you to connect with friends both old and new. This year's conference will provide the perfect opportunity to both celebrate what we have already accomplished and consider ways we can further empower the partnership between ODOT and ACEC members.

We will focus on how we can better depend on each other as partners by removing roadblocks, improving communication, leveraging technology, and navigating rapid change. Whether it's during our presentations or through impromptu networking during snack breaks, we expect several opportunities for new or renewed connections to arise.

We are pleased to offer a range of topics and perspectives, including:

- Updates on the state of the industry from Oregon's transportation leaders.
- A variety of relevant and interesting breakout sessions throughout the afternoon with focuses on innovative projects, new tools, and new processes.

You are also encouraged to visit the display tables located in the foyer of the second floor. Our exhibitors are listed on the back cover.

We welcome your perspective, your experience, and your ideas during today's conference (and beyond). Please enjoy the conference and this opportunity to network and learn from each other.

### Thank you for joining us this year!

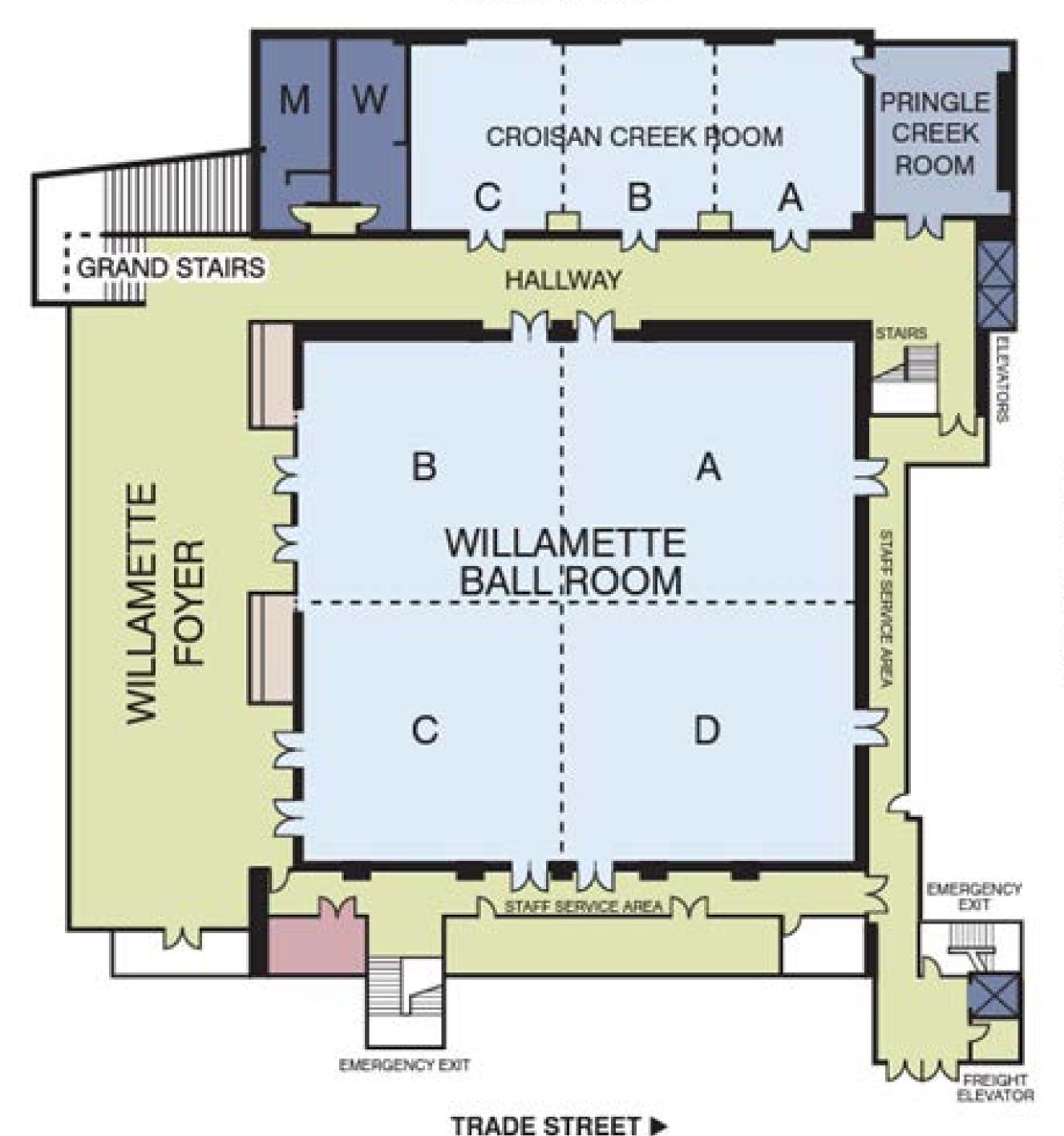


I COMMERCIAL STREET

**Wi-Fi:** "SCC-complimentary" wireless network – No additional log in required.

### SECOND FLOOR

**◄ FERRY STREET** 



### **Emergency Evacuation Plan**

In the event of an emergency evacuation, designated floor monitors will direct guests out of the building through the appropriate exits.

Guests and staff will be directed to the designated waiting area, located at least 50 yards from the SW corner of the building, Commercial Street SE and Trade Street.

If necessary, the waiting area will be moved farther from the building by crossing Trade Street.

■ LIBERTY STREET

### Slido Information

During today's sessions, your presenters may invite you to use an audience interaction tool called Slido to collect and answer your questions! Slido allows you to submit your questions as well as upvote the questions of others. Questions with the highest number of votes stand a better chance of being asked during the time allotted for the panel.

#### Follow these steps to join:

- Connect to Wi-Fi on your smartphone or tablet.
- Open the web browser.
- Go to www.slido.com and enter the event code #ACECODOT24 or go directly to our Slido by clicking on the Event Link or scanning the QR code below.
- Ask your questions and upvote questions you like!

#### **Conference Evaluation**

Your feedback allows us to continually improve this conference for future years. Please take some time to fill out this evaluation form to let us know how we did!

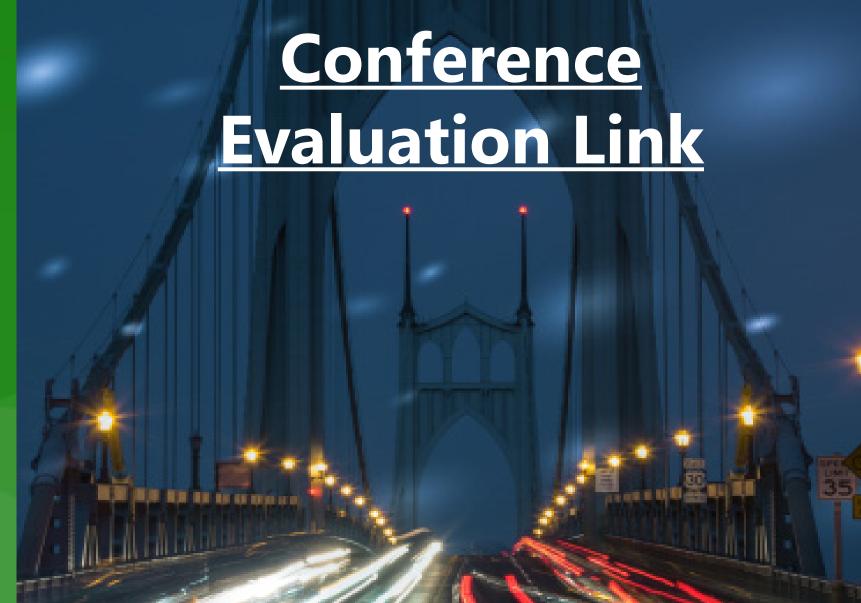


Slido QR Code



2024 ACEC|Partnering
Conference - Attendee
Evaluation





#### Willamette Room

### Morning General Session



Event Check-in | 7:00-8:00a

Signing people in, getting food, people to their seats, etc.



Welcome by ACEC and ODOT | 8:00-8:15a

(MC) Katherine Benenati | ODOT — Assistant Communications Manager Tonya Finley | ACEC Oregon — President

Mac Lynde | ODOT — Administrator, Delivery & Operations Division

MC will give a general welcome and housekeeping info (exits, Slido, etc.). Welcome addresses by ACEC and ODOT.



Governor's Office: Transportation

Update | 8:15-8:35a

Kelly Brooks | Office of the Governor — Transportation and Infrastructure Advisor

Critical transportation focus areas for Gov. Kotek and her staff.



State of the Agency | 8:35-8:55a

Travis Brouwer | ODOT — Assistant Director for the Office of Revenue, Finance, and Compliance

An overview of agency goals and direction.



ACEC National Update | 8:55-9:25a

Matt Reiffer, JD | ACEC — Vice President for Infrastructure Programs

A look at priorities and influences for consultants from a national perspective.



Break | 9:25-10:00a



#### Willamette Room

### Morning General Session

Continued



### Budget and Funding Update | 10:00-10:20a Travis Brouwer | ODOT — Assistant Director for the Office of Revenue, Finance, and Compliance

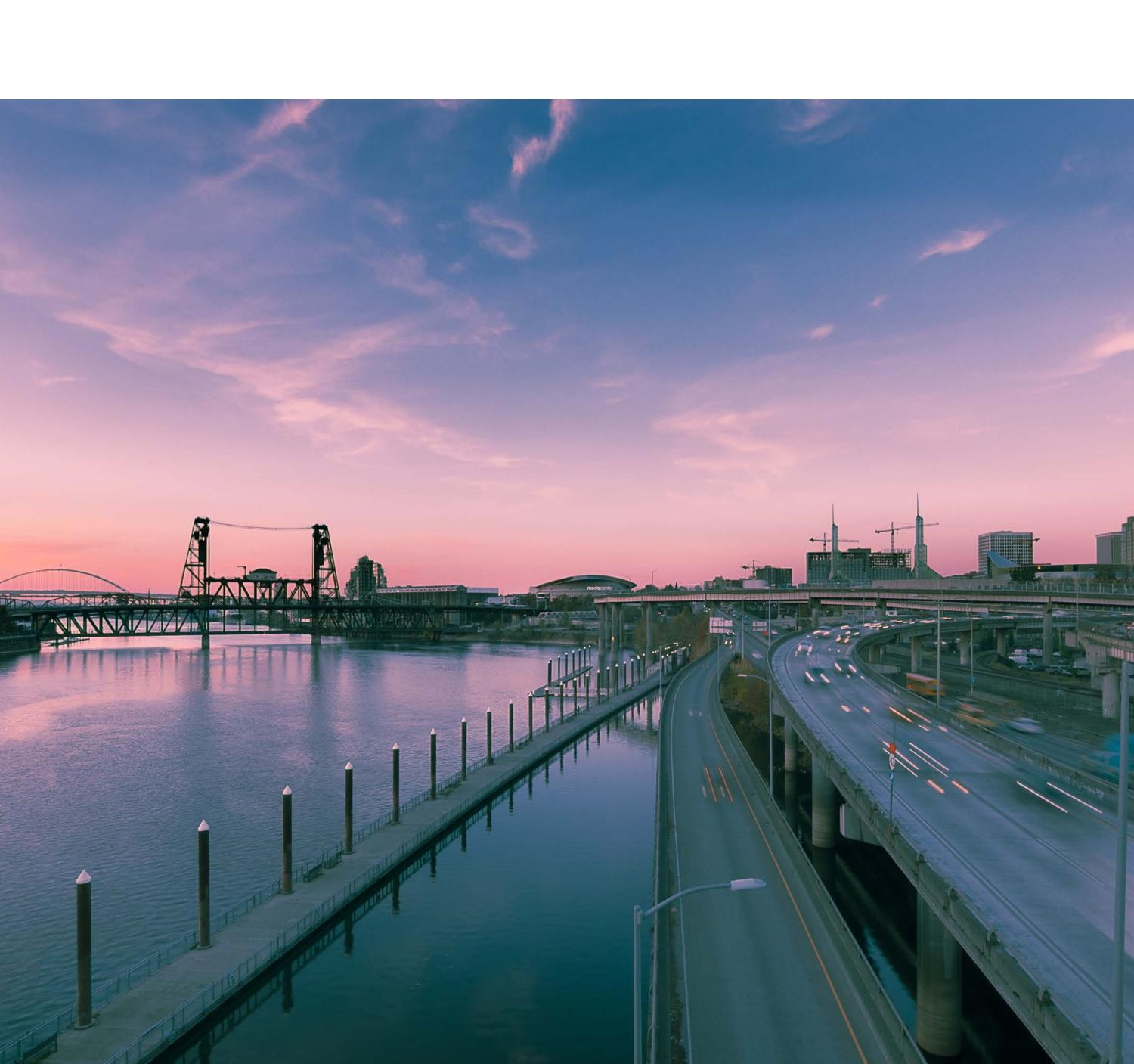
Update on the funding challenges Oregon's transportation system faces, including declining funding for construction programs and a significant shortfall in the agency's budget for road maintenance and agency operations. Discuss the opportunities the 2025 Legislature may consider to address these challenges.



### Interstate Bridge Replacement (IBR) Update | 10:20-11:05a

Ray Mabey, PE | ODOT — Assistant Administrator, Interstate Bridge Replacement Program
Shilpa Mallem | ODOT — Design Manager, Interstate Bridge Replacement Program

Where we are and where we are going — general program update and what is on the horizon.



### Breakout Room One





Professional Responsibility & Quality Expectations | 11:20 - 12:00p

Mike Kimlinger, PE | ODOT — State Chief Engineer

Vidal Francis, PE | ODOT — Region 2 Area 5 Manager

Karen Tatman, PE | Consor — Principal Engineer and Project Manager

Tina Adams, PE | Casso Consulting, Inc. — Principal Engineer and Project Manager

An open discussion regarding the challenges of producing high quality project designs for ODOT construction projects while maintaining budget and schedule. What solutions could be implemented on both sides of A&E contracts to foster quality project designs from professionals working on ODOT construction projects?



Facilitator
Tana LibbyHewlett



### Breakout Room Two





Consultant Role on ODOT vs. Certified Local Agency Projects | 11:20 - 12:00p

Justin Bernt | ODOT — Statewide Scoping & ODOT Delivered Local Agency Programs Manager

Tiffany Hamilton | ODOT — Local Certification Program Manager

Panel will compare the differences between the consultant role on ODOT-delivered / outsourced projects and certified local agency projects.



Lunch 12:00 - 1:30p



# A San D

### Breakout Room One





Bend North Corridor Design Build 1:30 - 2:15p

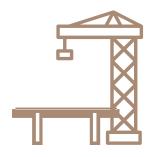
Zach Davis, PE | ODOT — VE/Project Risk Engineer & Region 4 Bend North Corridor Engineer

Omar Ahmed, PE | ODOT — Region 4 Tech Center Manager, Bend North Corridor Project Area Manager, Region 4 Area Manager (interim)

An overview of the challenges and successes of the Bend North Corridor Design Build.



Break | 2:15 - 2:30p



I-205 Abernethy Bridge Project 2:30 - 3:15p

Carolyn Heniges, PE | ODOT — Urban Mobility Office Resident Engineer Mandy Putney | ODOT — Urban Mobility Strategic Initiatives Director André Baugh | Group ABG, Ltd. — I-205 Project Diversity Lead

An overview of the innovative construction strategies used, including the project's multifaceted strategies for cultivating a workforce and pool of contractors that engages the communities impacted by construction.



Break | 3:15 - 3:30p



217 Aux Lane | 3:30-4:15p

Matt Phillips, PE | DOWL — Senior Project Engineer
Ashan Fernando, EIT | DOWL — Assistant Project Manager
Kelly Martin | ODOT — Project Manager

The OR 217 Auxiliary Lanes project design was a unique collaborative effort between ODOT and consultant designers to deliver seven miles of freeway safety and reliability improvements. Now, halfway through construction, a combined team of ODOT and consultant Construction Engineering staff have developed best practices for managing the project and have identified key lessons learned to facilitate future partnering teams. Specifically, we'll look at combining Inspection teams and duties, communication workflows, and managing traffic control for an evolving corridor.



Facilitator Karla Keller

### Breakout Room Two





### Update on ODOT-Delivered Local Agency Program (ODLAP) | 1:30-2:15p

Justin Bernt | ODOT — Statewide Scoping & ODOT Delivered Local Agency Programs Manager

During this session, participants will learn about the ODLAP quality plan, project delivery processes, and partnership opportunities between ACEC and ODOT. Key topics include understanding Tier 2 requirements for project delivery and exploring collaboration avenues for advancing infrastructure development. The session is aimed to enhance understanding of ODLAP quality planning and stakeholder engagement for effective project management.



Break 2:15 – 2:30p



Feedback from a Construction Lens | 2:30-3:15p

Larry Gesher | HP Civil — President

Stratos Flanders | Knife River Corp. — NW Region President

How do contractors determine if they are going to bid a project or not? Challenges that can be eliminated during design with a simple site visit.



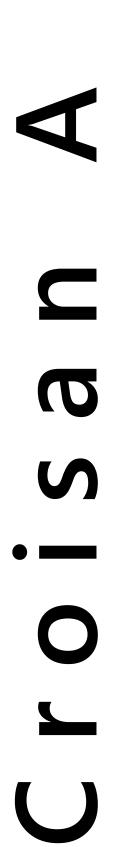
Break 3:15 – 3:30p



Procurement Success Stories | 3:30-4:15p

Atousa Gorg, PE | ODOT — UMO Resident Engineer for Consultant Projects
Gabriel Crop, PE | Consor — PNW Transportation Business Development Manager
Ian Roholt, PE | ODOT — Region 2 Resident Engineer for Consultant Projects
Jason Kelly, PE, MBA | DOWL — Construction Related Services Practice Area Leader

This presentation will highlight the contracting successes of two recent work order contracts. The ODOT resident engineer and consultant project manager from each project will share perspectives about what added to efficient negotiations and contract execution.





### Breakout Room Three





Equitable Outreach: Making the Message Accessible for All Users | 1:30-2:15p

Kelly Ball | ODOT — Region 1 Community Affairs Manager Michele Becker | ODOT — Region 2 Strategic Communications Manager

This session will look at ODOT's requirements for outreach deliverables to meet brand, print and digital accessibility as well as plain language guidelines. We'll focus on the 'how' so you can make project materials for external audiences in a way that everyone can access, read, and understand. We'll go over best practices, tools and other available resources to help meet requirements and get your message out to all users.



Break 2:15 - 2:30p



DBE Update from OECR and COBID | 2:30-3:15p

Diponker Mukherjee | ODOT — DBE Program Manager

Jason Bricker | Business Oregon — Certification Manager

Bijoy Nair | i-Ten Associates — President

Update on changes in DBE rules and procedures by Office of Equity and Civil Rights (OECR) and Certification Office for Business Inclusion and Diversity (COBID).



Break 3:15 - 3:30p



ODOT Project Delivery Quality: Tools and Resources for Continuous Improvement | 3:30-4:15p

Kristie Gladhill, PE | ODOT — Senior Program Engineer – Project Delivery QA/QC

In this session, you will hear an overview of ODOT's Quality Program, including:

- Where and how to access quality standards of practice.
- The difference between quality control, quality assurance, and quality verification.
- How the discipline, region and consultant quality plans work together.
- QA reviews of discipline, project, programmatic, and consultant quality.



### Breakout Room Four





#### The New MUTCD:

What You Need to Know | 1:30 - 2:15p

Gene Hawkins, PE | Kittleson — Senior Principal Engineer

FHWA released the 11th edition of the Manual on Uniform Traffic Control Devices (MUTCD) in mid-December 2023. This presentation will highlight some of the key changes in the new national MUTCD, ODOT plans for adopting the new MUTCD and a state supplement, and key resources for being a better user of the MUTCD.



Break 2:15 - 2:30p



#### ODOT ADA Curb Ramp Program Update | 2:30 - 3:15p

Eric Wilder | DEA — Design Project Manager Tony Snyder, PE | ODOT — ADA Program Director

The ADA Program is responsible to upgrade nearly 26,000 ADA ramps by 2032 on or along the state highway system. Since 2018, ODOT and our ACEC/AGC partners have brought almost 9,000 ramps into compliance. The ADA Program will complete another 11,000 ADA ramps from 2024 – 2027. This session includes information on several Design Build opportunities (2,500 ramps) and a large effort in Region 1 (2,700 ramps) for at least 10 construction contracts.



Break 3:15 - 3:30 p



### Overview of ODOT's Approach to Manage 1200-CA Permits | 3:30 - 4:15p

Rod Thompson | ODOT — State Environmental Engineering & Natural Resources Manager

Bob Marshall | ODOT — Erosion & Sediment Control Program and Roadside Development Program Leader

This presentation explains ODOT's management of the recently updated 1200-CA permit. It will provide useful interpretation of the permit's requirements and guidance on how to implement the new permit conditions to satisfy DEQ.



Crossan Crossan



### Katherine Benenati Assistant Communications Director

Katherine Benenati has served as assistant Communications director at ODOT since July 2019. Previously she served as a public information officer at the Oregon Department of Environmental Quality and as chief of the Public Outreach and Assistance Division at the Arkansas Department of Environmental Quality. Before moving to public affairs, Katherine worked as an editor and reporter at newspapers in Maryland (her native state), California, and Arkansas. She graduated from Towson University with a bachelor's in history and a minor in mass communication.

Today, Katherine lives in Salem with her husband Greg and two very energetic dogs, a German shepherd named Holiday and a boxer mix named Parker.



### American Council of Engineering Companies



Tonya Finley, MBA, CPM, CFCM

ACEC Oregon President

Tonya Finley is an associate vice president and manager of Contracts and Risk Management at David Evans and Associates, Inc., specializing in government and public contracting. She holds certificates by the National Contract Management Association as a certified professional contracts manager as well as a certified federal contracts manager. Tonya has over 30 years of experience in all facets of contract management including negotiations, contract adherence, and subconsultant procurement as well as routinely providing trainings in risk management and contracts. In addition to her role at DEA, she also serves as the president of the American Council of Engineering Companies' Oregon Board of Directors, co-chair of the ACEC ODOT Procurement Subcommittee, presidentelect of the Clackamas County Business Alliance and serves as a member of several other committees. Tonya holds an MBA from Corban University and a bachelor's degree in psychology/business administration from Colorado State University-Pueblo.



## Oregon Department of Transportation



Mac Lynde

Administrator, Delivery &

Operations Division

McGregor "Mac" Lynde currently serves as the administrator for the Delivery & Operations Division at ODOT. The division is responsible for the planning, design, construction, improvement, maintenance and operation of Oregon's transportation system. There are approximately 2,700 employees in the division with a biennial budget of \$2.5 billion. Following the devastating 2020 Labor Day wildfires, Mac also represented ODOT on the Debris Management Task Force. The task force led the emergency recovery operation to cleanup destroyed homes and businesses and remove thousands of hazard trees along state highways, home sites and other public areas. Mac started with ODOT in 2001 and has worked in various roles within Research, Project Delivery, Financial Management and Active Transportation.





### Kelly Scannell Brooks

Transportation and Infrastructure Advisor to Oregon Gov. Tina Kotek

**Kelly Scannell Brooks** is the Transportation and Infrastructure advisor to Oregon Governor Tina Kotek. Prior to joining the administration, Kelly served as the assistant city manager of Milwaukie from 2017 to 2023. While Kelly's job with the governor is new, working closely with ODOT is not. From 2011 to 2017, she worked at ODOT Region 1 in various roles which included serving as the region's Policy and Development manager during HB 2017 development.





Travis Brouwer

Assistant Director for Revenue,
Finance, and Compliance

**Travis Brouwer** serves as assistant director for Revenue, Finance, and Compliance. In this role, he oversees all of ODOT's financial and revenue functions, including the DMV, Commerce and Compliance Division, and Finance and Budget Division. He has responsibility for ensuring sustainable revenue and maintaining the agency's fiscal health.

Brouwer joined ODOT in 2005. Previously, Travis served for more than five years as assistant director for Public Affairs, overseeing all of the agency's externally-facing functions. He also served eight years as the agency's Federal Affairs advisor, working with Oregon's congressional delegation and other federal officials on legislation, funding, and policy.

Prior to joining the Oregon Department of Transportation, he worked for Congresswoman Darlene Hooley for over six years, including serving as her district co-director and running her Salem district office.

Travis graduated from Willamette University in 1999 with a degree in politics. He lives in Salem with his wife and three children.





Morning Presenters

Matt Reiffer, JD
ACEC Vice President for
Infrastructure Programs

Matt Reiffer is the vice president for Infrastructure Programs at the American Council of Engineering Companies. He is ACEC's primary lobbyist on all federal transportation issues, including roads and bridges, aviation, rail, and transit matters before Congress and the Administration. In his role he also oversees the council's infrastructure advocacy agenda, including energy, environment, and water infrastructure issues. Prior to joining ACEC in 2008, Matt served for six years as the legislative director and counsel for Congressman Vern Ehlers of Michigan, a senior member of the House Transportation & Infrastructure Committee. He received his undergraduate degree from Calvin University and a J.D. from Notre Dame Law School.



# Oregon Department of Transportation



Ray Mabey, PE
Assistant Administrator, Interstate
Bridge Replacement Program

**Raymond Mabey** is the assistant administrator of the Interstate Bridge Replacement Program, a bistate effort to replace the Interstate Bridge across the Columbia River. He is a professional engineer with a Bachelor of Science degree in civil engineering and graduate studies in structural engineering from Oregon State University. He has 31 years of experience with the ODOT and over 34 total years of public and private sector experience.







Shilpa Mallem

Design Manager, Interstate

Bridge Replacement Program

**Shilpa Mallem** is the design manager for the Interstate Bridge Replacement program. With a background in transportation engineering, Mallem has worked on multiple infrastructure projects across the country, ranging from U.S. and Interstate corridors to neighborhood traffic calming and safety improvements and innovative intersection and interchange design projects. She believes successful transportation projects are designed to context and informed by community and stakeholder input.

Mallem grew up in India and moved to the United States to get her master's in civil engineering from the University of Delaware. She is the past president of ASHE First State Section, the former chair of ITE International's Diversity and Inclusion Committee, and the current vice president of WTS's Portland Chapter, which focuses on promoting the advancement of women in the transportation industry.



Speakers below are listed in alphabetical order by last name.



CASSO CONSULTING

### Tina Adams, PE Project Engineer

Tina Adams, PE, has over 25 years of experience on roadway widening and modernization, intersection improvements, at-grade rail crossings, pavement preservation, bridge replacements, and pedestrian enhancements. Tina has served as project manager, utility coordinator, designer, specifications writer, and QA/QC reviewer for ODOT and other agency projects located throughout the state. Tina specializes in multi-discipline transportation infrastructure projects, and her firm, Casso Consulting, Inc. subcontracts to prime consultants that deliver projects within a multi-disciplinary team and multiple-firm framework.



**ODOT** 

#### Omar Ahmed, PE Region 4 Tech Center Manager, Bend N. Corridor Project Area Manager

Omar Ahmed is the current Region 4 Tech Center manager and the area manager for the Bend North Corridor Project. He served as the interim Region 4 manager since March 1. He graduated from Virginia Tech with a Bachelor of Science degree in civil engineering. Omar came to ODOT from Virginia DOT, having gained his PE in 2015. He is a dedicated father and husband and an avid outdoorsman.





ODOT

#### Kelly Ball Region 1 Community Affairs Manager

Kelly is an outcome-oriented project and program manager with more than 20 years of experience in communications, public involvement, problemsolving and change management. She is a skilled communicator, facilitator, trainer, writer, advisor, transition manager and overall strategist. Joining ODOT in 2018, Kelly manages Community Affairs for Region 1 and works with a talented crew to engage and inform the public on projects throughout the Portland metro area. Prior to this, she worked in communications, public involvement, conflict resolution and training roles for the City of Portland in three different bureaus and the City of Beaverton's Dispute Resolution Center. Kelly holds a Bachelor of Arts in Business Administration – Management and Marketing from the University of Oregon.



### André Baugh I-205 Project Diversity Lead

André Baugh has lived in Oregon most of his life and is a 25-year Portland resident. André worked for the City of Portland's Bureau of Transportation as a project manager for six years. In 2000, André founded Group AGB, Ltd. Group AGB, a diversity management consulting firm providing equity management services to government, federal, state, and local agencies, and large construction firms. Group AGB has worked on significant infrastructure and building projects in Oregon and California. Past projects include OTIA III, Columbia River Crossing, multiple light rail projects, Portland Public Schools, Portland Community College, Multnomah County Court House, and San Diego Airport. André currently



works on the ODOT I-205 Abernethy Bridge, Multnomah County Burnside Bridge, and the City of Portland Bull Run water facility. André also served on the City of Portland Planning and Sustainability Commission for 10 years, three of the years as chair. His recognitions include the Spirit of Portland Mayors Award and DJC Professional Service Company of the Year.



ODOT

### Michele Becker Region 2 Strategic Communications Manager

Michele has more than 25 years of experience as a communications professional, working for both the private and public sectors to both domestic and international audiences. She has been with the state for 14 years, starting at Business Oregon and has been with ODOT for the past six years as the Region 2 Strategic Communication manager. Since coming to ODOT, Michele established the Region 2 communications program, public involvement processes and built the community affairs team. Her team is community-focused, providing equitable and accessible outreach for project delivery, planning and maintenance business lines — engaging more than 150 communities located in Region 2. Michele has a bachelor's degree in business, with minors in marketing and advertising management. She lives in Salem with her family. She has two children (age 18 and 21), one dog and four cats that were adopted during the pandemic. She likes to travel, scuba dive, go wine tasting and hang out with family and friends.



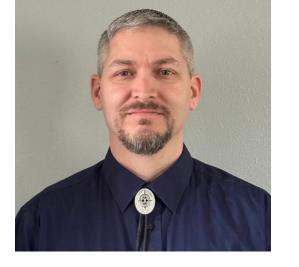


**ODOT** 

### Justin Bernt Statewide Scoping & ODOT Delivered Local Agency Programs Manager

Justin began his career as a construction inspector for the consultant community for seven years, mainly on local agency projects. He worked on the Sellwood Bridge project for Multnomah County, inspecting mainly the steel erection and bolting work. In 2016, he joined ODOT as a Region 1 Local Agency liaison, covering a multitude of local agency projects throughout the region. In 2021, Justin joined the ODOT Project Management Office as the new ODOT Statewide Scoping Program manager and ODOT Delivered Local Agency Program manager.

### Jason Bricker Certification Manager



BUSINESS OREGON

Jason Bricker is the Certification manager for Business Oregon's Certification Office for Business Inclusion and Diversity (COBID) and has been with the agency for over six years. He has BS and AA college degrees from NWCU. He is a current owner of a family business and former general contractor using his skills and experience in business administration and field applications, daily. Much of his life's work has been centered around public service, construction, and entrepreneurship. He takes great pride in helping small business owners develop their businesses into sustainable enterprises and is currently working with several to begin working in the government contracting arena.

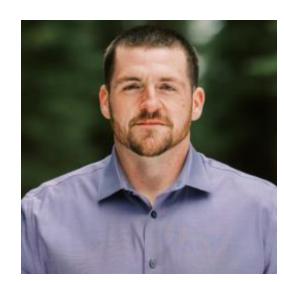




CONSOR

#### Gabriel Crop, PE PNW Transportation Business Development Manager

Gabe Crop is a principal engineer for Consor and serves in several roles including transportation business development manager for the Pacific Northwest, current ADA Program manager for ODOT work, and project manager for several projects. Gabe has served in transportation design, construction, and project management roles for ODOT and other Oregon local agencies since 2002. He continues to manage multiple ODOT roadway-focused projects and is committed to long-term ODOT service as an ODOT-ACEC Steering Committee member.



ODOT

### Zach Davis, PE VE/Project Risk Engineer & Bend North Corridor Engineer

Zach Davis is ODOT's Region 4 Bend North Corridor engineer and the VE/Project Risk engineer. As a resident engineer, he leads the delivery of the Bend North Corridor Design-Build Project. As the VE/Project Risk engineer, he leads the development, implementation, and performance of the Project Risk Management, Constructability Review, and Value Engineering Programs. Zach has the unique experience of delivering more than 30 infrastructure projects as either the designer, contract administrator, or the builder. Zach is a registered professional engineer in Oregon and holds a B.S. in civil engineering from the Oregon Institute of Technology.





DOWI

### Ashan Fernando, ElT Assistant Project Manager

Ashan Fernando, EIT DOWL, CE&I group, attended PSU and received a Bachelor of Science degree in civil engineering. Ashan's career began by working as an inspector for ODOT on the OR224-Sunrise Expressway extension project in 2013, and has been in the construction industry since then, working for ODOT and DOWL. Throughout the years, Ashan has worked in many roles such as project inspector, construction designer, project coordinator and currently as an assistant project manager. Ashan has worked closely with engineers and contractors on construction projects throughout the Portland Metro region.



KNIFE RIVER
CORPORATION

### Stratos Flanders NW Region President

Stratos Flanders is the Northwest region president for Knife River Corporation, responsible for operations across Oregon and Washington. He holds a bachelor's degree in construction engineering management with a minor in business administration from Oregon State University. Upon graduation from OSU, Stratos worked for 10 years on large infrastructure projects in Utah and Nevada with an emphasis on asphalt paving and earthwork. Stratos joined the Knife River team as a project manager in 2005 and has held many different roles leading up to his current position as region president, in which he oversees more than 1,500 employees.





ODOT

### Vidal Francis, PE Region 2 Area 5 Manager

Vidal Francis currently works as the Area 5 manager at ODOT. His primary responsibility is oversight of project delivery efforts within the greater Eugene/Springfield area and all of Lane County. Previously, Vidal worked as a resident engineer in Salem and Portland areas managing the delivery of construction projects. Vidal has design experience as a bridge designer, pavements designer, and a little bit of geotechnical engineering. He also completed a short interim assignment as the Region 2 Tech Center manager. Prior to ODOT, Vidal worked for the Florida Department of Transportation as a pavement specialist investigating roadbeds for structural integrity.



**HP CIVIL** 

### Larry Gescher President

Larry Gescher began his construction career in 1986 working as a laborer in bridge construction during his summer, winter, and spring breaks as he pursued a degree from Oregon State University in construction engineering management. During this time Larry was given the opportunity to work in all of the trades and ultimately worked as a superintendent building bridges, prestressed concrete water reservoirs, and other structures. Prior to starting HP Civil Incorporated in March 2014, Larry served as the project manager on the Sellwood Bridge CM/GC project and on several large ODOT designbuild projects, including the OR 38 Drain to Hardscrabble Creek Bridge Replacements



Association of General Contractors Oregon Columbia Chapter, where he served as president in 2015 and continues to serve on the board of directors and several councils. Larry also serves on the OSU Construction Education Foundation Board of Directors.



ODOT

### Kristie Gladhill, PE Senior Program Engineer – Project Delivery QA/QC

Kristie is the Project Delivery QA/QC Program manager in ODOT's Statewide Project Delivery Branch. Kristie has been with ODOT since 2012, working in traffic safety, traffic analysis, and quality. Kristie has a MS in Transportation Engineering from Portland State University and is a registered professional engineer in Oregon. She enjoys hiking, music, gardening, and playing with her grandson.



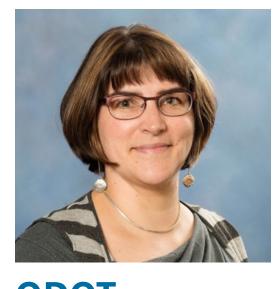
ODOT

#### Atousa Gorg, PE UMO Resident Engineer Consultant Projects

Atousa Gorg, PE, is a resident engineer for consultant projects in ODOT's Urban Mobility Office. Gorg has more than a decade experience in project management and design of the complex structural and transportation engineering projects in the U.S. and overseas. She initially joined ODOT as part of the competitive Graduate Engineering Program in 2017. In her time at ODOT, Gorg's project management portfolio includes the I-205 Toll Project and Regional Mobility Pricing Project — ODOT's toll projects that are now paused due to direction from the governor — and the



preliminary planning phase for the I-5 Boone Bridge Replacement Project, several Active Traffic Management and ADA projects within the Portland Metro area. Gorg has a Master of Civil and Environmental Engineering from Portland State University and is a licensed professional engineer in Oregon. She is a multilingual civil engineer who immigrated to the U.S. from the Middle East approximately nine years ago to practice her core values of freedom and equity. She serves as a board member, volunteer, and/ or ambassador with several international and local nonprofit organizations, including WTS Portland which focuses on promoting the advancement of women in the transportation industry. In 2024, Gorg received the WTS Portland Member of Year Award and was a past recipient of the International Leadership Award for leading the Community Action Project.



**ODOT** 

### Tiffany Hamilton, JD Local Agency Certification Program Manager

Since October 2015, Tiffany has worked as the Local Agency Certification Program manager within the ODOT Statewide Programs Unit.

She joined ODOT in 2009, starting as an intern in the Office of Project Letting and then working four and a half years as Small Business Program manager in the Office of Civil Rights, administering the agency's Disadvantaged Business Enterprise Program. Prior to ODOT, she worked in residential builder licensing for the Province of British Columbia. Tiffany holds a Juris Doctorate and Certificate in Dispute Resolution from Willamette University College of Law and Bachelor of Arts in History from Pacific University.





KITTI ESON

### Gene Hawkins, PE Senior Principal Engineer

Dr. H. Gene Hawkins is a senior principal engineer with Kittelson LLC, where he provides expert witness services. He is also a professor emeritus at Texas A&M University and a former researcher at the Texas A&M Transportation Institute. He earned BS, ME, and PhD degrees from Texas A&M. Gene is the chair of the National Committee on Uniform Traffic Control Devices, having been elected in 2018. He is also a former chair of the TRB Traffic Control Devices Committee.



**ODOT** 

#### Carolyn Heniges, PE Construction Resident Engineer, I-5 Rose Quarter Project

Carolyn Heniges is the Construction resident engineer for the Interstate-5 Rose Quarter Project that goes through the heart of Portland. This project uses the construction manager/ general contractor delivery model. Carolyn assists Chris Aguon as the resident engineer on the I-205 Phase 1A - Abernethy Bridge Project. She holds a bachelor's degree in civil engineering from Oregon State University, an executive master's degree in public administration from Portland State University and is a licensed civil engineer in Oregon and Washington. She has more than 30 years of experience in the transportation industry in construction, maintenance and operations, project delivery and as bridge program manager. Early in her career, she spent 10 years at ODOT before joining Clark County (WA) Public Works for 20 years and three and a half years ago returned to ODOT's Urban Mobility Office helping deliver large/complex projects in tight urban settings.





**DOWL** 

#### Jason Kelly, PE Construction Related Services Practice Area Leader

Jason Kelly is a Construction project manager in the Portland Metro area with 21 years of experience. Jason has provided inspection and project management on complex multidisciplinary transportation infrastructure and heavy civil construction projects, including roadways, new bridge design, and bridge rehabilitation. Jason also manages DOWL's Construction-Related Services Practice Area, which includes construction engineering and inspection, geotechnical staff and alternative delivery staff throughout six western states, including six offices in Oregon.



**ODOT** 

### Mike Kimlinger, PE State Chief Engineer

Mike Kimlinger is ODOT's chief engineer. He came to ODOT in 2008 from Alaska DOT where he worked in construction, roadway, and traffic engineering. Since coming to ODOT Mike has been in a variety of positions across Technical Services. Mike has bachelor's degrees in physics and civil engineering and is a licensed professional engineer in Oregon and Alaska. As the chief engineer, Mike works with subject matter experts across many disciplines including Maintenance, ROW, Equity/Civil Rights, Pavements, Construction, Bridge, Traffic, Roadway, Environmental, Climate, Geometronics/Survey, Hydro, GeoTech, Asset Management, well, you get the picture. Mike represents ODOT at national meetings including AASHTO.





ODOT

# Bob Marshall Erosion & Sediment Control Program and Roadside Development Program Leader

Robert (Bob) Marshall is ODOT's Erosion and Sediment Control Program leader and the Roadside Development Program leader. He has been with ODOT in those positions for eight years. Prior to working with ODOT, Bob spent 25 years as a landscape architect with David Evans and Associates, working on varied projects like schools, parks and natural landscape design, but transportation related design has always been the foundation of his career. Bob is a registered landscape architect with more than 30 years of experience in that profession. He is also a certified professional in Erosion and Sediment Control. Bob lives in Portland with his wife and dog and enjoys bicycling, motorcycling, and gardening.



ODOT

### Kelly Martin Project Manager

Kelly has worked for ODOT for the past 24 years. The last 10 years have been in the Portland Project Delivery Office as a project manager. Kelly led the OR 217 Project Delivery design team then followed the project into construction to continue to help facilitate the delivery of this project.





ODOT

### Diponker Mukherjee DBE Program Manager

Diponker Mukherjee serves as the DBE Program manager for the Office of Equity and Civil Rights at ODOT. Diponker is involved in DBE goal-setting, disparity study, DBE supportive services, DBE Advisory Committee, and other activities related to various FHWA funded projects. Diponker joined ODOT in May 2022. Previously, he managed Civil Rights programs for transit systems in Texas and Oklahoma for over 20 years. His education includes an MA in geography from Kansas State University and M.Sc. & B.Sc. in geography from University of Dhaka, Bangladesh.

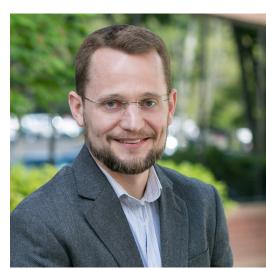


I-TEN ASSOCIATES

#### Bijoy Nair President

Bijoy Nair is the owner and president of i-TEN Associates, a provider of CAD, BIM, 3D scanning and mapping services to architects, engineers, contractors and owners in the Pacific Northwest. With a career spanning over two decades managing projects using CAD, 3D scanning and mapping, Bijoy moved into an entrepreneurship role by buying i-TEN Associates in 2016. Bijoy has a civil engineering degree from University of Mumbai and an MBA from University of Oregon.

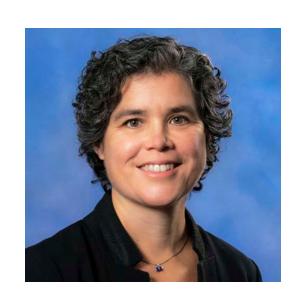




DOWL

### Matt Phillips, PE Senior Project Engineer

Matthew Phillips, PE, is a senior project engineer with DOWL focusing on roadway and traffic control design on projects throughout Oregon. An engineering management graduate of the University of Arizona, he has spent the last 18 years delivering multidisciplinary transportation projects ranging from rural bridge replacements to freeway safety/reliability projects like the Sunrise OR 224 and OR 217 Auxiliary Lane projects.



**ODOT** 

#### Mandy Putney Urban Mobility Office Strategic Initiatives

Mandy Putney is the Strategic Initiatives director for ODOT's Urban Mobility Office where she is responsible for managing transportation policy, project development, and investment prioritization. In 2022, she brought ODOT's largest construction contract — Abernethy Bridge — to bid. She currently oversees the environmental analysis required to implement complex and highly political transportation initiatives. Mandy has extensive experience developing partnerships and engaging communities to strengthen planning efforts. Early in her career, she worked to engage and empower underserved populations of youth by reducing education and employment barriers; centering equity in project development and delivery are core values Mandy brings to each project. Mandy has a master's degree from Antioch University Seattle Environment and Community program and more than 20 years of experience in the transportation sector.





**ODOT** 

#### lan Roholt, PE Region 2 Resident Engineer for Consultant Projects

Ian Roholt is a professional engineer from Keizer, Oregon. He has a B.S. in Civil Engineering from the University of Portland and an M.S. in Civil Engineering from Oregon State University. He has worked for ODOT for over 11 years, seven of which he designed traffic and roadway facilities in Region 2. He currently is a resident engineer for consultant projects, which he has been doing for the last three and a half years, where he helps ODOT deliver design and construction projects through the help of ODOT's consultant partners. In his free time, he enjoys being with his wife and three boys, and strives to get outside and away from his computer as much as possible.



**ODOT** 

### Tony Snyder, PE ADA Program Director

Tony Snyder is the ADA Program director for ODOT. He is a professional engineer (BSCE Ole Miss 1984) with 40 years of experience. Tony worked in public works for 18 years for the USAF, City of Corvallis, and as the Polk County Public Works director. Tony has worked for ODOT since 2002 as a designer, unit manager, project manager (RECP), and the area manager in Astoria. The ADA Program is in year six and runs until 2032 with a budget of \$1.64 billion. He currently lives with his wife and two cats in Ashland, Oregon.





CONSOR

#### Karen Tatman, PE Principal Engineer and Project Manager

Karen Tatman is a principal engineer and project manager at Consor, a past president of ACEC Oregon and she represents Oregon as an ACEC national director. She has been with Consor since 1999 after having worked at Caltrans for 13 years. Karen has designed and delivered transportation projects her entire career as both an agency manager and as a consultant. Karen was honored as a 2023 DJC Women of Vision. She leads Consor's Quality Program and is dedicated to training the next generation of transportation engineers on best practices for transportation project delivery.



**ODOT** 

### Rod Thompson State Environmental Engineering and Natural Resources Manager

Rod Thompson is ODOT's State Environmental Engineering and Natural Resources manager. He has been in this position for nine plus years and with ODOT for 19 years. Prior to working for ODOT, Rod spent more than nine years working in natural resource and biology related positions for the USFS, ODFW, and the Confederated Tribes of Grand Ronde. He has lived in Oregon his entire life and currently lives in Keizer with his wife and dog. He enjoys spending time at the cabin in Montana and hunting, fishing, hiking, camping, photography, and diving.





DAVID EVANS AND ASSOCIATES

#### Eric Wilder Design Project Manager

Eric Wilder is currently a design project manager for David Evans and Associates, Inc. He has 15 years of design and construction experience and has worked full-time on ODOT ADA curb ramp projects for the past five years.



### Shout Outs

### Conference Planning Committee

Joshua Brooking, Senior Project Manager, Mott MacDonald
Molly Davis, PE, Project Manager, David Evans and Associates, Inc
Bethany Veil, PE, Senior Urban Design Engineer, ODOT
Tana Libby Hewlett, MBA, Senior Program Coordinator, ODOT
Matt Hoffman, PE, SE, Project Engineer, KPFF
Nick Robertson, PE, SE, Senior Project Manager,
Kris Scott, Program Manager-Transportation Project Mgmt., ODOT
Beth Yutzie Sell, Senior Training Coordinator, ODOT
Jill Pearson, Strategic Communications Coordinator, ODOT
Derryl James, PE, Senior Roadway Engineer (R2), ODOT
Monica Leal, PE, Principal, Global Transportation Engineering
Karla Keller, Operations Manager, ACMS Northwest, LLC
Our MC

Our Conference Volunteers

Our Presenters and Moderators

And YOU for making all the projects happen!



### Shout Outs

### Special Acknowledgments

Kevin Beckstrom, Public Information Representative, ODOT

#### **Exhibitors**

ODOT Office of Equity and Civil Rights

Consor

RS&H

Emerio Design

GRI

HHPR

**Commonstreet Consulting** 

Aldrich CPAs + Advisors

AKS Engineering & Forestry

Clark Land Resources

Utility Mapping Services, P.C.

