



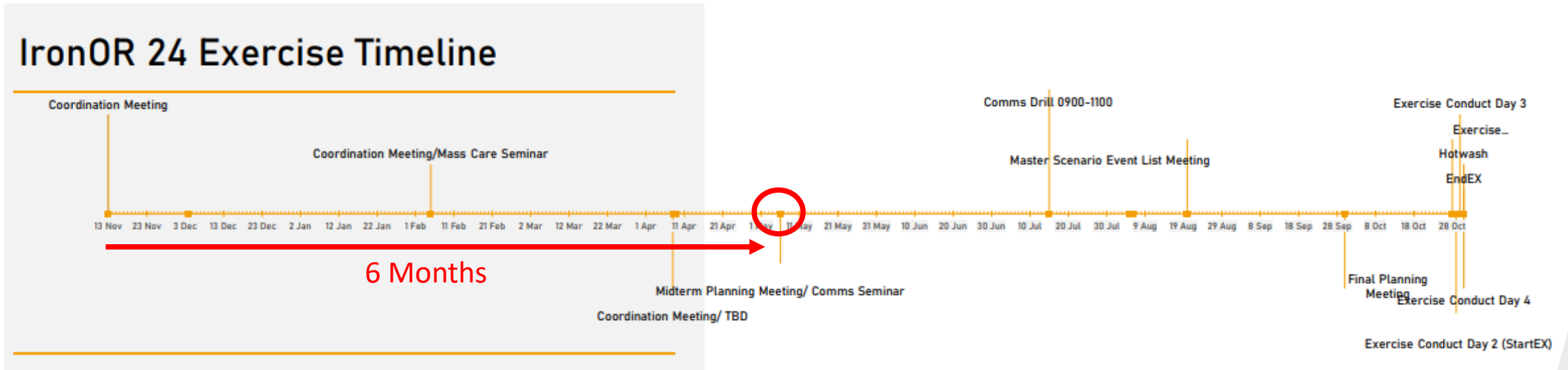
November Coordination Meeting

November 14, 2023

1:00 – 2:00 PM

Meeting Purpose

IronOR 24 Exercise Timeline



Check-in with participating organizations regarding key planning elements to provide updates and address questions and comments.

Meeting Agenda

State Planning Team Updates

- Updated XPAs (Local, Tribal, State)
 - Objectives Dive – How can you fit in? 30 Minutes
 - Exercise Resource Updates
 - Control & Evaluation Expectations
-

Non-Profit, Private Sector, & Federal Participation

- Organizations Local/Tribal Partners Engaged 10 Minutes
 - Organizations State Partners Engaged/Encouraged
 - Organizations Statewide Partners still *want* to Engage
-

Upcoming IronOR 24 Events

- 4Q23 OEM ECC Exercise – Resource Request | Dec. 13
 - Exercise Bootcamp
 - February 14, 2024 | Central Oregon 10 Minutes
 - February 20, 2024 | OEM ECC
 - 146-HSEEP Offering
 - Next Coordination Meeting | February 5, 2024
-

Open Question & Discussion 10 Minutes



Extent of Play Agreement (XPA) Updates

OEM Storyboard

IronOR 24 Exercise

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IRON OR 24

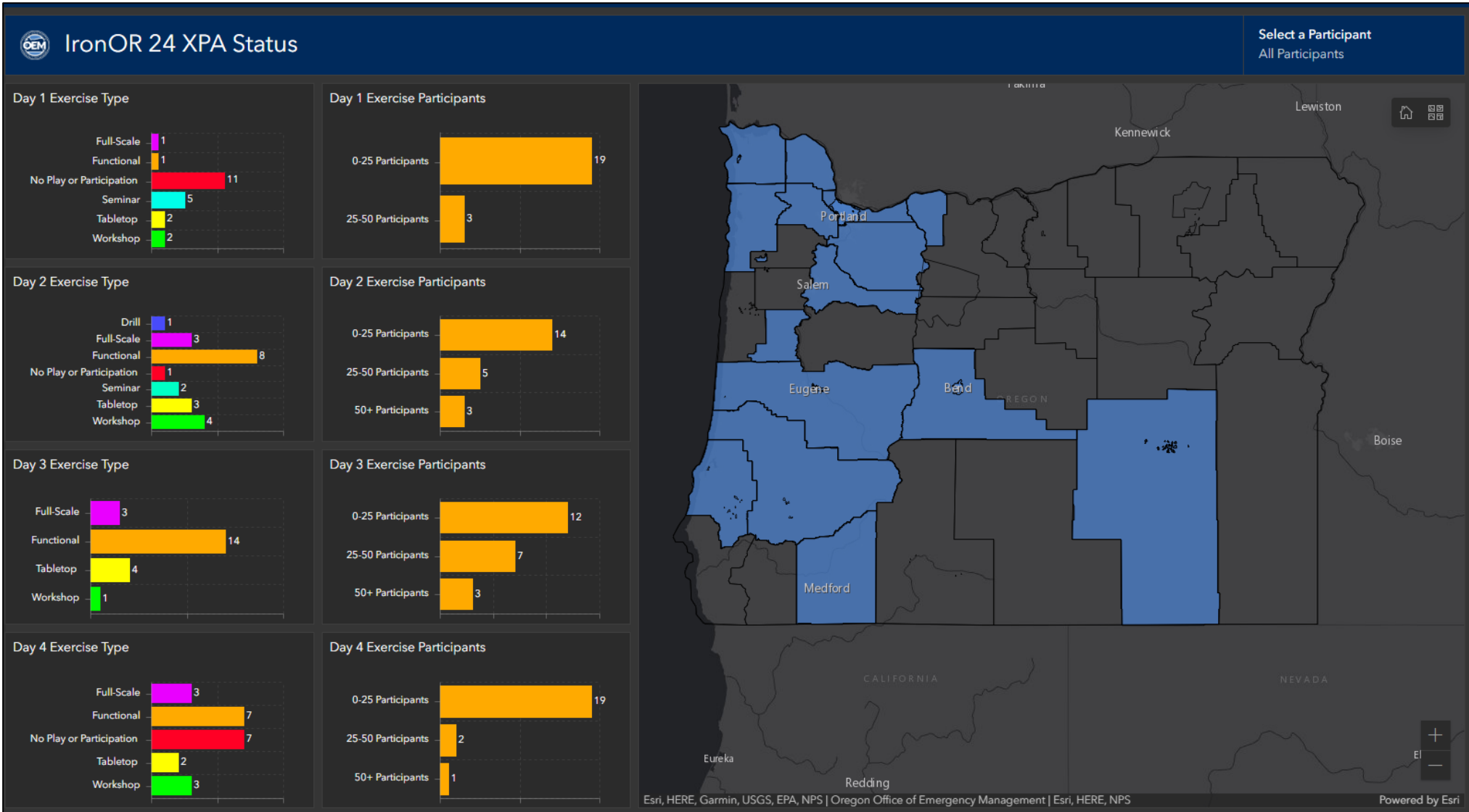
Exercise Goals and Objectives

Goal #1 (G1): The State of Oregon Emergency Coordination Center (ECC) will implement an operational coordination structure within 96-192 hours in response to a 9.0 Cascadia Subduction Zone Earthquake.

- Objective 1.1** The Oregon State Emergency Coordination Center (ECC)- Planning Section/ESF #5 will implement, and maintain, an Operational Rhythm within 96-192 of ECC activation in accordance with 2023 Emergency Operations Plan (EOP) Base Plan in response to a 9.0 Cascadia Subduction Zone Earthquake.
- Objective 1.2** The Oregon State Emergency Coordination Center (ECC)



Extent of Play Agreement (XPA) | Local-Tribal



Extent of Play Agreement (XPA) | State ESF

ESF	Focus	State Agency	IronOR 24 Tentative Play
1	Transportation	ODOT	ECC-ESF Play
2	Communications	DAS	ECC-ESF Play
3	Public Works	ODOT	Unknown
4	Firefighting	OSFM	ECC-ESF Play
5	Situation	OEM	ECC-ESF Play
6	Mass Care	ODHS-OREM	Both
7	Logistics	OEM	ECC-ESF Play
8	Health & Medical	OHA	Unknown
9	Search & Rescue	OEM	Unknown
10	Hazardous Materials	DEQ	ECC-ESF Play
11	Agriculture	ODA	Unknown
12	Energy	ODOE	ECC-ESF Play
13	Law Enforcement	OSP	Unknown
14	Business	OBDD	Unknown
15	Public Information	OEM	Unknown
16	Volunteer & Donations	OEM	Unknown
17	Cyber & Critical Infrastructure		Unknown
18	Military	ONG	ECC-ESF Play

Expected →

Expected →

Extent of Play Agreement (XPA) Updates

Participant	XPAs Submitted	Status
Oregon Counties	18 of 36	50%
Oregon Municipalities & Other	<ul style="list-style-type: none">• Seaside• Portland• Portland State Uni.• Bend• Springfield	
Oregon Tribes	2 of 9	22%
State Government ESFs	9 of 18	50%



Exercise Objective Dive

Objectives Dive | G1: Operational Coordination-O1.1

O1.1-Operational Rhythm

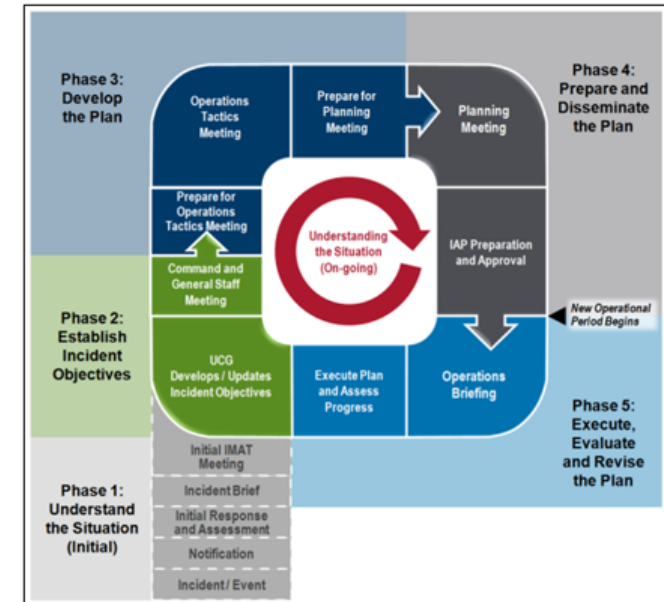
The State ECC Planning Section-ESF #5 will implement and maintain an Operational Rhythm.....in accordance with 2023 Emergency Operations Plan (EOP) Base Plan.....

State ESF Integration

- ESF Integration Practice
 - Info Collection,
 - Priorities Identified,
 - Resource Needs

Local-Tribal Integration

- State ECC Schedule Integration
 - SitRep Submissions & Distribution
 - Coordination Call Participation
 - Local Operational Rhythm??



Objectives Dive | G1: Operational Coordination-O1.2

O2.2-Common Operating Picture/Situation Report

The State ECC Planning Section-ESF #5 will initiate the collection of situational awareness information and produce a situation report during each operational period of ECC activation in accordance with the ESF #5 Annex.....

Build-Up	<ul style="list-style-type: none">• Build out how the ECC will utilize Community Lifeline Reporting (March-April 2024)
State ESF Integration	<ul style="list-style-type: none">• Collect & Manage Information<ul style="list-style-type: none">○ State Gov & Local-Tribal Collection• Lifeline Reports/SitReps inform ECC Objectives• State Gov submissions → State ECC/ESFs
Local-Tribal Integration	<ul style="list-style-type: none">• Submission → State ECC• Local Collection & Management<ul style="list-style-type: none">○ Local Play & Objective?



**ESF 5
Information and
Planning**

Objectives Dive | G1: Operational Coordination-O1.3

O2.3-Resource Management & Allocation

The State ECC-Logistics and Operations-Coordination Sections will implement, and maintain, a process to identify, prioritize, request, receive, stage, transport, and track resources to meet incident management objectives within the 92-196 hours.....

State ESF Integration	<ul style="list-style-type: none">• Assign, Manage, and Fulfill Request<ul style="list-style-type: none">○ From State Peers○ From Local-Tribal Peers○ Long-Term Tracking
Local-Tribal Integration	<ul style="list-style-type: none">• Submission → State ECC<ul style="list-style-type: none">○ Based on play,○ Based on known needs (pre-develop)<ul style="list-style-type: none">▪ Single <u>or</u> mission• Local Collection & Management<ul style="list-style-type: none">○ Local Play & Objective?

Objectives Dive | G2: Operational Communications-O2.1

O2.1-State ECC-ECC Redundant Communications

The State ECC ESF #2 will establish interoperable communications across 36 Oregon Counties, 9 Tribes, and FEMA Region X within 96-192 hours in accordance with the State of Oregon Auxiliary Communications Plan.....

State ESF Integration (ESF #2 Only)	<ul style="list-style-type: none">• Initiate radio contact with FEMA Region X<ul style="list-style-type: none">○ Check-in on FNARS○ Check-in on 60-meter
Local-Tribal Integration	<ul style="list-style-type: none">• Contact all counties and tribes using AuxComm methodologies<ul style="list-style-type: none">○ Contact using Amateur Radio○ Contact using SHARES○ Use Winlink to share Situation Reporting○ Receive Resource Requests via Winlink

Objectives Dive | G2: Operational Communications-O2.2

O2.2-State PSAPs Redundent Communications

The State ECC ESF #2 will implement redundant communications capabilities between the State ECC and 43 Statewide Public Safety Answer Points (PSAPs) within 96-192 hours in accordance with the Tactical Interoperable Communication Field Operating Guide (TICFOG), PSAP Disaster Recovery Plans....

State ESF Integration (ESF #2-Only)	Attempt to make positive contact and collect data via: <ul style="list-style-type: none">• Phone• Email• PS Radio• Other Means (NAWAS, runners, satellite, amateur bands, etc...)
PSAPs	Respond to contact and provide simulated data sets based on level of play.
Local-Tribal Integration	<ul style="list-style-type: none">• Complete contact between local EOC and PSAP using a PACE Plan?• Practice sharing information or requests between local EOC and PSAP?

Objectives Dive | G2: Operational Communications-O2.3

O2.3-State Continuity of Operations (COOP) Communications

The State ECC will implement and maintain redundant communications capabilities with State of Oregon Executive Branch Departments within 96-192 hours in accordance with the State of Oregon Red Book.....

State ESF Integration	<ul style="list-style-type: none">• Make initial contact w/ State ECC (Aligned ESF) using a PACE Plan,• Maintain contact w/ State ECC-ESF: resource requests, situation reports, priority setting, etc.
Local-Tribal Integration	No Play.

Objectives Dive | G3: Mass Care-O3.1

O3.1-Mass Care Situational Awareness

ESF #6 will develop a Mass Care-focused Common Operating Picture, to include: community lifeline essential elements of information, local jurisdiction mass care needs, and tsunami evacuation point survivor needs to provide to the State ECC each operational period in accordance with ESF #6 Annex Concept of Operations.....

State ESF Integration	<ul style="list-style-type: none">• Share gathered information with ESF agencies via State ECC• Gather MC information from ESF agencies and support agencies via State ECC and other sources/direct contacts
Local-Tribal Integration	<ul style="list-style-type: none">• Gather Mass Care information from local sources and local ESF6 supporting organization/agencies• Develop and share community lifeline assessment information

Objectives Dive | G3: Mass Care-03.2

03.2-Food, Water, Shelter Strategy Development & Implementation

ESF #6 will develop and execute operations to provide sheltering, feeding, and water supplies to impacted jurisdictions in accordance with the ESF #6 Annex Concept of Operation.....

State ESF Integration	<ul style="list-style-type: none">• Work with ESF agencies to determine statewide availability of MC capabilities, and perform planning for requesting inter state/federal resourcing
Local-Tribal Integration	<ul style="list-style-type: none">• Work with counties and local agencies to develop real time operational plans based on realistic impacts/constraints

Objectives Dive | G3: Mass Care-03.3

03.3-Evacuation Support & Planning

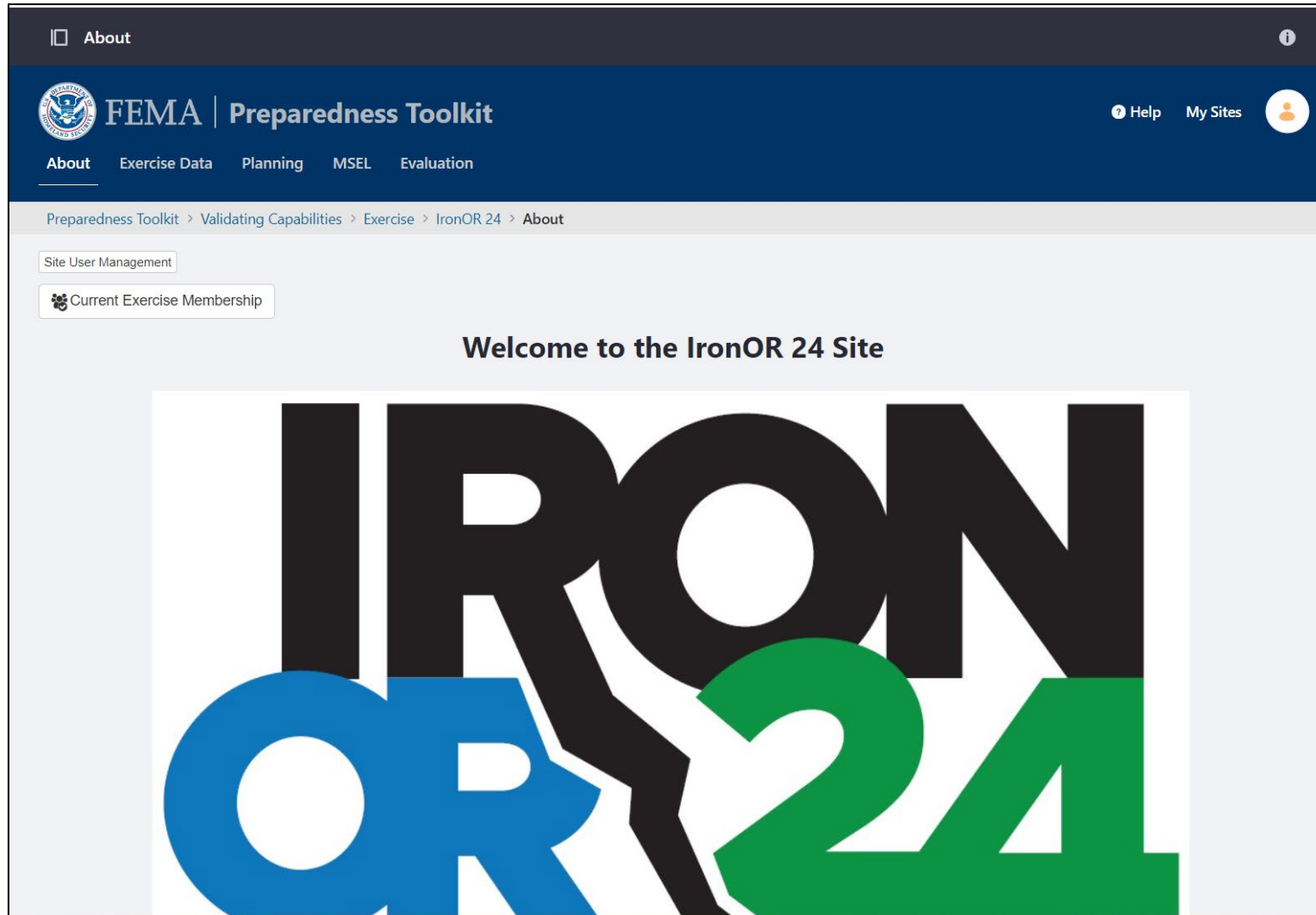
ESF #6 will develop logistics and operational planning and tracking for mass evacuation support for medically frail, injured, and other survivors in accordance with ESF #6 Annex Concept of Operations.....

State ESF Integration	<ul style="list-style-type: none">• Work within State ECC to Identify lead ESF or develop Evacuation Task Force• Cooperate in development of evacuation common operating picture• Provide information on current capabilities• Develop common understanding of requested resources
Local-Tribal Integration	<ul style="list-style-type: none">• Develop situation assessment of county mass care impacts• Assist lead ESF with development of resource requests to support evacuation



Exercise Resources Updates
FEMA Preparedness Toolkit
Exercise Documentation

FEMA Preparedness Toolkit (PTK)



The screenshot displays the FEMA Preparedness Toolkit (PTK) website interface. At the top, there is a dark blue header with the FEMA logo and the text "FEMA | Preparedness Toolkit". Navigation links include "About", "Exercise Data", "Planning", "MSEL", and "Evaluation". A secondary navigation bar shows "Preparedness Toolkit > Validating Capabilities > Exercise > IronOR 24 > About". Below this, there are buttons for "Site User Management" and "Current Exercise Membership". The main content area features the heading "Welcome to the IronOR 24 Site" and a large graphic with the text "IRON OR 24" in black, blue, and green.

- What we will use it for,
- How/why you can use it,
- Account registration & access,



Exercise Documentation Update

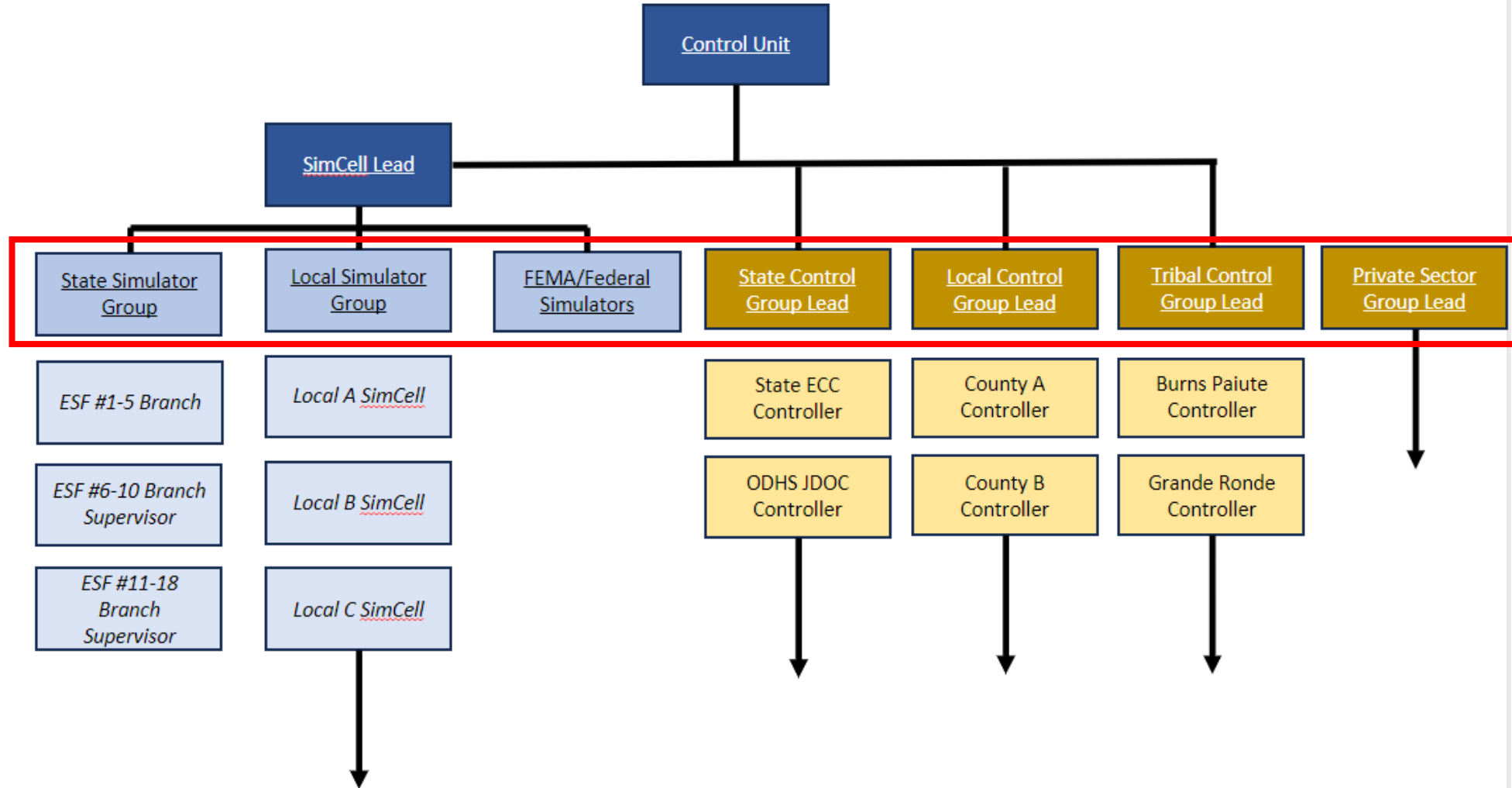
For Local/Tribal Partners

Document	Planning Team POC	Local Development Expectation
Scenario Document	Scenario Unit Lead	No
Exercise Plan (ExPlan)	Exercise Director	Yes State Template Available
Player Handout	Design & Development Section Lead	Yes State Template Available
Ground Truth	Design & Development Section Lead	Yes State Template Available
Controller & Evaluator Handbook	Deputy Exercise Director	No
Master Scenario Events List (MSEL)	Design & Development Section Lead	Yes State Template Available
Exercise Evaluation Guide (EEG)	Evaluation Section Lead	Yes State Template Available
Control Staff Instructions (COSIN)	Design & Development Section Lead	No
Evaluation Plan (EvalPlan)	Evaluation Section Lead	No
Participant Feedback Forms	Evaluation Section Lead	Yes State Template Available
Exercise Logistics Plan	Resource Support Section Lead	Yes State Template Available



Control & Evaluation Expectations

Control Expectations | Master Control Cell

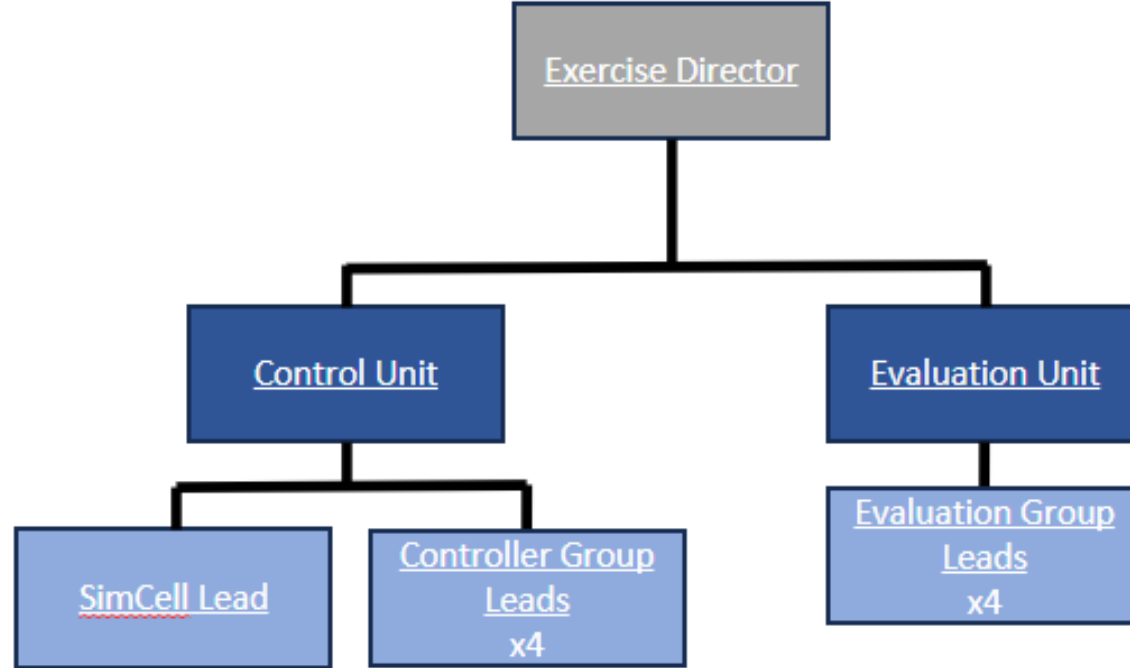


A.) Partners need to identify site controller for **each** exercise venue | Due – Feb Coordination Meeting

B.) All partners need to identify simulators based on **your XPA** | Due – Feb Coord Meeting

- Unsure if Master Control will be single location or multiple
- OEM can support with simulator staffing (ex. State of Washington offered) – **NOT** controller.

Evaluation Expectations | Master Control Cell



- A.) Partners need to identify evaluation leads for **each** exercise venue | Due – Feb Coordination Meeting
- B.) Partners will need to identify evaluators based on **your XPA** | Due – Feb Coord Meeting
- OEM can support with evaluator staffing (ex. State of Washington offered)



Private, Non-Profit, & Federal Play Discussion

Private Sector & Non-Profit Participation

Private Sector	Non-Profit	Federal
<p>Comms Partners w/ ESF #2</p> <ul style="list-style-type: none"> • O1.1 Operational Rhythm Priorities • O1.2 Situational Awareness SitRep 	<p><i>None shared at this time.</i></p>	<p>Regional Response Coordination Center (RRCC) w/ ESFs (FEMA, EPA, USDA, DOE)</p> <ul style="list-style-type: none"> • O1.2 Situational Awareness SitRep • O1.3 Resource Requests • O2.1 Interoperable Communications
<p>Fuel Partners w/ ESF #12</p> <ul style="list-style-type: none"> • O1.1 Operational Rhythm Coord. Call • O1.2 Situational Awareness SitRep • O1.3 Resource Requests Fuel Needs 		
<p>Mass Care Partners w/ ESF #6</p> <ul style="list-style-type: none"> • O3.1 Mass Care SitRep • O3.2 Food & Water Strategy • O3.3 Evacuation Needs 		



Upcoming IronOR 24 Build-Up Events

Build-Up Events

Planning Meetings	Coordination Meetings	Exercise Bootcamp	Objective Build-Up
<ul style="list-style-type: none"> •IPM Sept. 25, 2023 •MPM April 8, 2024 •MSEL Aug. 20, 2024 •FPM Sept. 30, 2024 <p>Virtual</p>	<ul style="list-style-type: none"> •November 13, 2023 •February 5, 2024 •May 6, 2024 •July 15, 2024 <p>Virtual</p>	<ul style="list-style-type: none"> •146: HSEEP offerings •Education sessions •MSEL workshop <p>Both Options</p>	<ul style="list-style-type: none"> •4Q23 Resource Mgmt. •1Q24 Mass Care •2Q24 Op. Comms •3Q24 Situational Awareness <p>Virtual</p>
<p><u>Purpose</u> State will provide critical exercise design, conduct and evaluation details.</p>	<p><u>Purpose</u> Check-in with participating organizations with updates and address questions/comments.</p>	<p><u>Purpose</u> Provide education and expertise to exercise point of contacts.</p>	<p><u>Purpose</u> Quarterly ECC drills will be used to develop awareness and capability related to each exercise objective.</p>
<p><u>Audience</u> Lead Exercise POC</p>	<p><u>Audience</u> Lead Exercise POC & Other Interested Organizations</p>	<p><u>Audience</u> Lead Exercise POC (open to all)</p>	<p><u>Audience</u> Exercise Players</p>

Build-Up Events | 4Q23 ECC Exercise



OREGON DEPARTMENT OF
EMERGENCY MANAGEMENT

4Q23 Emergency Coordination Center (ECC) Exercise Overview

Focus: Resource Requests

Date: Wednesday, December 13th

DRAFT Exercise Objectives

1. Oregon County and Tribal Emergency Managers will complete the process for submitting a resource request to the State Emergency Coordination Center via OpsCenter in accordance with the *OpsCenter Resource Request Procedure* following a severe winter weather event.
2. The State of Oregon Emergency Coordination Center-Coordination Section will complete the process for reviewing and assigning incoming resource requests in accordance with the *OpsCenter Action Update Procedure* following a severe winter weather event.
3. The State of Oregon Emergency Coordination Center-Emergency Support Functions will provide resource request updates within two (2) hours of STARTEX in OpsCenter in accordance with the *OpsCenter Action Update Procedure* following a severe winter weather event.

Exercise Timing, Duration, & Location

OEM is planning to have an in-person option for this exercise, with a virtual option for our local and tribal partners (ESF virtual play is also available).

Timing	Scope	Location
8:30 – 9:30	Resource Request Process Training	Hybrid-Zoom
9:30 – 12:00	Resource Management Drill	Hybrid

Local-Tribal: Submit resource requests (# up to jurisdiction/organization), track any follow-up and fulfillment.

ECC Coordination Section: Receive and assign submitted resource requests.

State ESF: Respond to and “fulfill” assigned resource request(s). Submission also possible.

Exercise Participation Guidance

The drill will take place from 0930-1200, however it is not expected for all participants to play for that entire duration.

- **Local-Tribal Partners:** Duration of your play is completely up to you depending on the number of requests your jurisdiction wants to practice and if you choose to add any local/internal resource request procedure drills.
- **State ESF Partners:** Duration of your play is likely through the end of the exercise as resource requests continue being submitted by players or the Simulation Cell.

Participation: OEM will be requesting Extent of Play (XPA) from local, tribal, and State ESF partners in coming weeks to determine extent of simulation.

XPA Process ([Link](#))

Participant	XPAs Submitted	Status
Oregon Counties	4 of 36	11%
Oregon Municipalities & Other	<ul style="list-style-type: none"> • Newport • Tigard • Medford 	
Oregon Tribes	1 of 9	11%
State Government ESFs	11 of 18	61%



Build-Up Events | Exercise Bootcamp



OREGON DEPARTMENT OF
EMERGENCY MANAGEMENT

IronOR 24 Exercise Bootcamp Overview

February 2024

- A. HSEEP Offering | **16 Hours**
- B. Exercise Bootcamp Education x2 | **8 Hours**
 - o Central: February 14th w/ IPPW
 - o Salem: February 20th
- C. MSEL Workshop | **8 Hours**
 - o At OregonPrepared

Activity	Timing
Event Start	0900
Scenario Document & Ground Truth <ul style="list-style-type: none">• Overview & Use 30 Minutes• Integrating Data 60 Minutes	0900 – 1030
Master Scenario Events List (MSEL) <ul style="list-style-type: none">• Overview & Use 30 Minutes• Adding Injects 60 Minutes	1030 – 1200
Lunch	1200 – 1300
Evaluation Plan & Exercise Evaluation Guides (EEGs) <ul style="list-style-type: none">• Overview & Use 30 Minutes• Document Design 30 Minutes	1300 – 1400
Control Structure & Simulation Cell <ul style="list-style-type: none">• Overview & Use 30 Minutes• Staffing & Org Chart 30 Minutes	1400 – 1500
Open Collaboration Space	1500 – 1630

Feb 14th

Feb 20th

Central Oregon

Salem, OR

TBD

OEM ECC



Build-Up Events | 146-HSEEP Training



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Few tickets left

Wednesday, December 6

L0146 Homeland Security Exercise and Evaluation Program (HSEEP)

Attendee Registration - 1 +
Free ⓘ 3 Remaining

Reserve a spot

This is an intermediate-level course designed to describe the core principles and processes of HSEEP, its standardized methodology.

A.) Salem | December 6 & 7

B.) Eugene | *Winter 2024*

B.) Salem | *Spring 2024*

Build-Up Events | February'24 Coordination Meeting

- **Audience**
 - A. local-tribal XPA submission Lead POCs
 - B. State ESF Partner Lead POCs
 - **No** full distribution list messaging.
- Calendar Invites Distributed by December 1

Agenda Item	Timing
<p>State Planning Team Updates</p> <ul style="list-style-type: none"> • Leadership Opening & Comments • Planning Team Updates <ul style="list-style-type: none"> ○ Exercise Director ○ Design & Development Section ○ Evaluation Section ○ Resource Support Section • Control & Evaluation Expectations <ul style="list-style-type: none"> ○ Master SimCell Vision ○ Evaluation Teams & Resources 	30 Minutes
<p>Master Control Cell (MCC) Status</p> <ul style="list-style-type: none"> • MCC Staffing Status <ul style="list-style-type: none"> ○ Controllers, ○ Simulators, ○ Evaluators • MSEL Initial Walkthrough & Next Steps <ul style="list-style-type: none"> ○ MSEL Status ○ MSEL Needs (State & Local) ○ Upcoming Opportunities (OregonPrepared) 	15 Minutes
<p>Upcoming IronOR 24 Events</p> <ul style="list-style-type: none"> • Exercise Bootcamp <ul style="list-style-type: none"> ○ February 14, 2024 Central Oregon ○ February 20, 2024 OEM ECC • 146-HSEEP Offerings • Next Meeting, Mid-Term Planning Meeting April 8, 2024 	5 Minutes
Open Question & Discussion	10 Minutes



Open Discussion