



State Integrated Preparedness Plan

July 1, 2023, to June 30, 2026

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INTEGRATED PREPAREDNESS PLANNING TEAM

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PURPOSE

The Integrated Preparedness Plan (IPP) documents the planning, organizational, equipment, training and exercise (POETE) priorities for a multi-year period. It is a living document updated and refined annually. These priorities are identified by core capabilities and are derived from analysis of existing strategic guidance, threat assessments, corrective actions from previous exercises and incidents and other associated factors. A progressive, multi-year program enables organizations and jurisdictions to develop plans, train personnel and exercise the plans in a series of increasingly complex activities. There is no one set of preparedness priorities that will support the needs of every community in Oregon. The statewide priorities are broad enough to allow all jurisdictions and state agencies to plan activities that align with their individual priorities and requirements as well as support the priorities of the state.

The IPP combines POETE activities that maintain or develop the core capability in support of the priorities. These activities were identified and confirmed in regional, Oregon Emergency Response System Council and statewide Integrated Preparedness Planning Workshops (IPPW)s. Local and tribal emergency management agencies, as well as all state agencies identified in the state's Comprehensive Emergency Management Plan (CEMP), were invited to participate in and provide their perspective and inputs during regional or state agency IPPWs.

Included in this IPP is a schedule, which provides a graphic illustration of the proposed activities for the identified priorities, scheduled for July 1, 2023, through June 30, 2026.

PREPAREDNESS ACTIVITY CONSIDERATIONS

Threats, Hazards and Risks

Oregon faces several threats, hazards and risks, as listed in the table below. The primary threats, hazards and risks that informed the preparedness priorities were the capabilities compared to either a Cascadia Subduction Zone earthquake and tsunami, cyber-attack or explosive devices incident.

Natural Hazards	
Coastal hazards	Tsunami
Drought	Volcano
Earthquake	Wildfire
Extreme heat event	Windstorm
Flood	Winter storm
Landslide or debris flow	
Human-Caused Hazards	
Active shooter	Fire (including conflagration)
Civil disorder	Explosive attack
Critical resource shortages (i.e., chlorine)	Sabotage
Communicable disease outbreak	Terrorism
Chemical, biological, nuclear and explosives (CBRNE)	Transportation accident
Cyber-attack	Other incidents involving the use of weapons of mass destruction
Enemy attack	

Technological Hazards	
Fire (including conflagration)	Structural collapse (including levee and dam failure)
Hazardous material release	Train derailment
Industrial accident	Transportation incident
Pipeline explosion	Utility disruption

Capability Assessments

The State of the State Capability Assessment is an annual assessment of Oregon counties, select cities, tribal partners and state agencies. Information collected in this assessment is used to complete the annual FEMA Threat Hazard Identification Risk Analysis (THIRA) and Stakeholder Preparedness Report (SPR). The results from this assessment identify the progress of emergency management initiatives and support prioritization of future Planning, Organization, Equipment, Training and Exercise (POETE) efforts.

The capabilities were assessed through five categories: Planning, Organization, Equipment, Training and Exercise (POETE) for capability lost, sustained or built, and to determine if an overall gap remained in the core capability. Overall gaps indicate that despite efforts and resources, there’s still a challenge in fully performing the core capability as needed based on Oregon’s potential threats and hazards. Following the identification of gaps, strategies to address those gaps were identified. Core capabilities were further broken down into their component functional areas and ranked within the POETE to highlight which areas had the highest and lowest capacity. Functional area rankings were based on a 0-5 scale rubric, with 0 indicating no capacity and 5 indicating the highest capacity. Lastly, respondents were asked to rank the priority of each core capability. As it’s not possible to focus on all areas at all times, capabilities were ranked as low, medium and high priority. Core capabilities rated as high by a majority of respondents were selected as the high priorities overall for Oregon. Medium- and low-priority capabilities were similarly selected.

The compiled and analyzed data from the Capability Assessment was then used to create the annual State of the State Report. Based on the State of the State Report, THIRA/SPR and the National Exercise Program Priorities, the top eight priorities with gaps were chosen to focus on during this IPP cycle.

PREPAREDNESS PRIORITIES

Based on the above-mentioned considerations, Oregon determined the following priorities will be the focus for the multi-year preparedness cycle (in alphabetical order).

Preparedness Priorities
Continuity of Operations
Fire Management and Suppression
Mass Care Services
Operational Communications
Operational Coordination *
Planning *
Public Health, Healthcare and EMS *
Public Information and Warning *

**Denotes an overlap to the National Exercise Program Priorities as well*

Continuity of Operations is a functional area within the Planning core capability identified as a top priority by many local, tribal and state information gathered through the IPPW process.

If a priority is not described any further below with corresponding activities, there are no identified activities for the period covered in this IPP.

Continuity of Operations

Continuity of Operations is the ability to provide uninterrupted critical services, essential functions and support – while maintaining organizational viability – before, during and after an event that disrupts normal operations.

Corresponding capabilities:

- Planning

Planning activities:

- Continuity of Operations Plan Updates Local
- Continuity of Operations Plan Updates State

Supporting training courses:

- IS-1300: Introduction to Continuity of Operations
- IS-545: Reconstitution Planning & Implementation
- E/L/K 1301: Continuity Planning
- E/L/K 1302: Continuity Program Management

Supporting exercises:

- COOP Exercise
- Power to the People (Communications Sites)

Fire Management and Suppression

Fire Management and Suppression provides structural, wildland, and specialized firefighting capabilities to manage and suppress fires of all types, kinds, and complexities while protecting the lives, property, and the environment in the affected area.

Corresponding capabilities:

- Operational Coordination

Planning activities:

- Local Community Wildfire Protection Program Updates
- Local Fire Mobilization Plan Update

Supporting training courses:

- G0108: Community Mass Care and Emergency Assistance
- G0300: ICS-300: Intermediate Incident Command System for Expanding Incidents
- G0400: ICS 400: Advanced Incident Command System for Command and General Staff-Complex Incidents
- G0191: Emergency Operations Center/Incident Command System Interface
- G2300: Intermediate Emergency Operations Center Functions

Supporting exercises:

- Wildfire: Public Safety Response
- Wildfire: Supporting/Community Agency Response
- Wildfire Response Tabletops

Mass Care Services

Provide life-sustaining and human services to the affected population, including hydration, feeding, sheltering, temporary housing, evacuee support, reunification and distribution of emergency supplies.

Corresponding capabilities:

- Operational Coordination, Mass Search and Rescue Operations

Planning activities:

- Mass Care and Sheltering Plan Development
- Mass Care THIRA
- Mass Care MYTEP
- Food and Water Lifelines Assessment
- EOP Shelter Annex Development
- Repatriation Plan Update
- Mass Sheltering Plan Update

Supporting training courses:

- G0108: Community Mass Care and Emergency Assistance
- L0418: Mass Care – Emergency Assistance Planning and Operations
- L0419: Mass Care – Emergency Assistance Shelter Field Guide Training for States and Local Communities

Supporting exercises:

- Shelter Exercise
- Catastrophic Mass Care Workshop
- Regional Mass Care Exercises
- Animal Shelter Activation

Operational Coordination

Establish and maintain a unified and coordinated operational structure and process that appropriately integrates all critical stakeholders and supports the execution of core capabilities.

Corresponding capability:

- Planning

Planning activities:

- Emergency Operations Plan Updates, including annexes such as extreme heat and emergency volunteer
- Evacuation Plan Update
- Tsunami Response Plan
- Earthquake Plan
- Winter Weather Preparedness Planning

Supporting training courses:

- G0191: Emergency Operations Center/Incident Command System Interface
- L0202: Debris Management for Local, State, Tribal and Territorial Officials
- G0205: Recovery from Disaster: The Local Government Role
- G0271: Hazardous Weather and Flooding Preparedness
- G0300: ICS-300: Intermediate Incident Command System for Expanding Incidents
- G0400: ICS-400: Advanced Incident Command System for Command and General Staff-Complex Incidents
- G0402: National Incident Command System Overview for Senior Officials (Executives, Elected & Appointed)
- G0557: Rapid Needs Assessment
- G2300: Intermediate Emergency Operations Center Functions
- G2302: EOC Leaders Skillsets
- L0449: Incident Command System Train-the-Trainer
- L0956: NIMS ICS All-Hazards Liaison Officer
- MGT-312: Senior Officials Workshop for All-Hazards Preparedness

Supporting exercises:

- Galesville Dam Exercise
- Cascadia Exercises
- Evacuation Exercise
- Flood Exercise
- Damage Assessment
- School Reunification Exercise
- EOC Tabletop and Functional Exercises
- State Emergency Operations Plan – Basic Plan Seminar and Workshop
- Wildfire Response Tabletops
- Airport Exercise
- Iron OR 2024 Functional Exercise

Planning

Conduct a systematic process engaging the whole community as appropriate in the development of executable strategic, operational and tactical-level approaches to meet defined objectives.

Corresponding capabilities:

- Operational Coordination

Planning activities:

- State Emergency Operations Plan Update and Annexes
- State Recovery Plan Update
- Evacuation Plan
- County EOP Update and Annexes
- Crisis Communication Plan
- Fuel Management Plan
- Natural Hazard Mitigation Plan
- Community Wildfire Protection Plan Update
- County Recovery Framework

Supporting training courses:

- G0428: Community Emergency Response Train-the-Trainer
- L0146: Homeland Security Exercise and Evaluation Program Training
- L0202: Debris Management Planning for State, Tribal, Territorial and Local Officials
- L0962: NIMS ICS All-Hazards Planning Section Chief
- MGT-312: Senior Officials Workshop for All-Hazard Preparedness

Supporting exercises:

- EOP Tabletop Exercise
- Tsunami Debris Management
- Iron OR Functional Exercise 2024

Public Health, Healthcare and EMS

Public Health, Healthcare and EMS provide lifesaving medical treatment via Emergency Medical Services and related operations and avoid additional disease and injury by providing targeted public health, medical and behavioral health support and products to all affected populations.

Corresponding capabilities:

- Operational Coordination

Planning activities:

- Community Response Plan (DEQ Smoke Management)

Supporting training courses:

- IS-100.c Introduction to ICS
- IS-200.c: Basic ICS for Initial Response
- MGT-475: Crowd Management for Sports and Special Events

Supporting exercises:

- Mass Casualty Exercise
- Regional Mass Care Exercises

Public Information and Warning

Public Information and Warning delivers prompt, reliable and actionable information to the whole community using clear, consistent, accessible, and culturally and linguistically appropriate methods to effectively relay information regarding any threat or hazard, as well as the actions being taken and the assistance being made available, as appropriate.

Corresponding capabilities:

- Operational Communications

Planning activities:

- Alert and Warning Standard Operating Procedure
- EOP Annex for Alert and Warning

Supporting training courses:

- G0251: Amateur Radio Resources Workshop
- L0105: Public Information Basics
- MGT-318: Public Information in All-Hazards Event
- L0388: Advanced Public Information Officer

Supporting exercises:

- Citizen Alerting Exercise
- Mass Notification Exercise
- Communications: ACS Field Day
- Alert and Warning Drills

PROGRAM REPORTING

The Oregon Department of Emergency Management submits annual reports to FEMA as a recipient of federal preparedness grant funds. The THIRA/SPR and Integrated Preparedness Plan are all required. Through these processes, OEM confirms if capability gaps are closing by completing preparedness activities and therefore improving Oregon's overall preparedness and resilience in support of the National Preparedness Goal. To support these reporting requirements and goal, grant-funded jurisdictions report planning, training and exercise activities that occur.

In 2022, House Bill 4068 passed in Oregon Legislature amending ORS 401 to including additional exercise conduct and reporting requirements for OEM and state agencies. In accordance with this, OEM will coordinate a multidisciplinary, all-hazards emergency response exercise involving at least 10 percent of the public or private safety agencies in the state. Each state agency will conduct an internal exercise that tests at least one element of the state agency's emergency preparedness and submit a written report to OEM. These reports provide a snapshot of work

accomplished but may not indicate the ultimate closing of a gap. All the reports are collected and aggregated in the State of the State capability assessment to highlight trends statewide and identify gaps and opportunities for future improvement.

MULTI-YEAR SCHEDULE OF PREPAREDNESS ACTIVITIES

The multi-year schedule of preparedness activities is listed by core capability, then by planning, training and exercise activity. The schedule indicates when an activity is planned or requested. The first 12 months of the schedule are broken down by month, then by quarter as further out activities are still in the planning stages. For activities without either a color or letter coding on the schedule, the jurisdiction or agency is interested in conducting this activity but does not yet have a specific timeframe.

Activities listed below are for the identified priorities and are projected during the multi-year cycle. There are many more activities that agencies and jurisdictions conduct to increase their capabilities during the multi-year cycle that may not be captured below.

Color and Letter-Coding for Schedule

	Jurisdiction timeline for an activity to address the capability gap
	Activities with defined timelines or proposed state-coordinated delivery date ranges
S	State-coordinated delivery of training
TBD	Training courses subject to scheduling and availability

Training activities are regularly updated. Most current training courses will be available by [signing up](#) to receive training email updates through GovDelivery.

	Exercise Format	Jurisdiction	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-Sept 2024	Oct-Dec 2024	Jan-Mar 2025	Apr-Jun 2025	Jul-Dec 2025	Jan-Jun 2026
Continuity																				
Planning																				
County COOP		Baker County																		
County COOP		Benton County																		
County COOP: Community Justice & District Attorney		Columbia County																		
County COOP: Economic Development & Info Tech		Columbia County																		
County COOP: Finance & Taxation		Columbia County																		
County COOP: PIO & Public Works		Columbia County																		
County COOP: Public Health		Columbia County																		
County COOP: Sheriff		Columbia County																		
County COOP: Surveyor & Auditor's Office		Columbia County																		
County COOP: Transportation		Columbia County																		
Tribal COOP		Confederated Tribes of Siletz Indians																		
County COOP		Deschutes County																		
County COOP Update		Grant County																		

	Exercise Format	Jurisdiction	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-Sept 2024	Oct-Dec 2024	Jan-Mar 2025	Apr-Jun 2025	Jul-Dec 2025	Jan-Jun 2026
County COOP		Hood River County																		
Oregon Courts COOP Update		OJD																		
COOP Plan Update		OPRD																		
State Agencies Update COOP		State																		
County COOP Update		Umatilla County																		
COOP Update		Union County																		
Training																				
COOP Basics		Regional Disaster Preparedness Organization																		
COOP TtT Opportunity		Regional Disaster Preparedness Organization																		
Exercise																				
County COOP	Tabletop	Deschutes County																		
ECC Quarterly COOP		OEM																		
Continuity of Government	Tabletop	OJD																		
COOP Emergency Trailer Program	Full Scale Exercise	OJD																		

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Fire Management and Suppression																				
Planning																				
Implement CWPP first round actions and goal steps		Josephine County																		
Fire Mobilization Plan Update (Annual)		OSFM																		
Organization																				
Researching and developing fire department capabilities		Cow Creek Band of Umpqua Tribe Indians																		
Exercise																				
Controlled burning	Functional	Cow Creek Band of Umpqua Tribe Indians																		
PSAR\ Fire Safety		Linn County																		
PSAR\ Fire Safety Event\Exercise		Marion County																		
Mass Care Services																				
Planning																				
Shelter inventory		Douglas County																		
EOP Annex: Mass Care and Shelter		Jackson County																		
Mass Care and Shelter MOA		Jackson County																		

	Exercise Format	Jurisdiction	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-Sept 2024	Oct-Dec 2024	Jan-Mar 2025	Apr-Jun 2025	Jul-Dec 2025	Jan-Jun 2026
County Books- Local Mass Care Assessment		ODHS																		
Food Water Lifelines Assessment		ODHS																		
Mass Care MYTEP		ODHS																		
Mass Care THIRA		ODHS																		
Repatriation Plan Updates		ODHS																		
Shelter plan development		Umatilla County																		
Mass sheltering plan- June 2024		Union County																		
Equipment																				
Shelter Support Trailer		Douglas County																		
Training																				
Sheltering		Benton County																		
G0108: Community Mass Care and Emergency Assistance		Jackson County																		
L0418 Mass Care - Emergency Assistance		ODHS																		
L0419 Mass Care - Emergency Assistance Shelter Field Guide Training		ODHS																		

	Exercise Format	Jurisdiction	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-Sept 2024	Oct-Dec 2024	Jan-Mar 2025	Apr-Jun 2025	Jul-Dec 2025	Jan-Jun 2026
G0108: Community Mass Care and Emergency Assistance		Wasco County				TBD	TBD													
Shelter Manager		Washington County																		
Mass Casualty \ Set Up training		Wheeler County																		
Exercise																				
Sheltering	Tabletop	Crook County																		
Mass Care	Functional	Deschutes County																		
Sheltering	Tabletop	Jefferson County																		
Shelter and Evacuation	Drill	Linn County																		
Able Readiness 4		ODHS																		
Evacuation Support for Wildfires	Drill	ODHS																		
Systems Approach	Drill	ODHS																		
Shelter		Washington County																		
Operational Communications																				
Planning																				
Crisis Communication Plan		Jackson County																		
Tactical Communications Plan		Multnomah County																		

	Exercise Format	Jurisdiction	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-Sept 2024	Oct-Dec 2024	Jan-Mar 2025	Apr-Jun 2025	Jul-Dec 2025	Jan-Jun 2026
Equipment																				
Starlink Internet Services		Confederated Tribes of Grand Ronde																		
HAM Radio Installation		Creswell																		
Alternate (mobile) 911 Trailer		Douglas County																		
Portable Satellite communications unit (Star Link)		Douglas County																		
Radio cache		Douglas County																		
Airport Uplink		Eugene																		
HAM Push Pack Deployment		Eugene																		
Replacing radio components and antenna at Cottonwood site, Rhinehart Site, MCSO Site		Malheur County																		
State ECC Radio Room Build Out		OEM																		
Radio system upgrade		Union County																		

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Training																				
G0251: Amateur Radio Resources Workshop		Jackson County														TBD				
Exercise																				
HazMat & Comms exercise	Tabletop	Columbia County																		
Search and Rescue - Field EX	Functional	Coos County																		
ARES Communications		Douglas County																		
Airport Uplink	Drill	Eugene																		
EMComm	Functional	Eugene																		
HAM Push Pack	Drill	Eugene																		
County Crisis Communications Plan	Tabletop	Jackson County																		
Radio	Drill	Multnomah County																		
ECC Communication Exercises		OEM																		
Interoperability Exercise		Tillamook County																		
Operational Coordination																				
Planning																				
Community Wildfire Protection Plan		Benton County																		
Community Wildfire Protection Plan		Benton County																		

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County EOP Base plan update		Jackson County																		
EOP Annex: EOC Management		Jackson County																		
EOC Update		Jefferson County																		
Community Wildfire Protection Plan Update		Lane County																		
Community Wildfire Protection Plan		Multnomah County																		
CWPP (Individual Timelines)		OSFM																		
Finalize Levee Emergency Activation Plan		Springfield																		
Development CWPP		Springfield & Eugene																		
CWPP update- date TBD		Umatilla County																		
CWPP update		Union County																		
Community Wildfire Protection Plan		Washington County																		
Organization																				
Assistant EM - 1 FTE		Douglas County																		
Re-establish EMAG		Douglas County																		

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Schools Emergency Planner - Focus common lanuage and reunification		Douglas County																		
Equipment																				
EOC Smart boards		Douglas County																		
Equipment for EOC		Douglas County																		
Procure and develop operational coordination platform		Jackson County																		
Crisis Management Software		OEM																		
State ECC Build Out		OEM																		
EOC Technology Upgrades		Springfield																		
Training																				
G0191: Emergency Operations Center/Incident Command System Interface		Baker County											TBD							
G0191: Emergency Operations Center/Incident Command System Interface		Baker County											TBD							

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G2300: Intermediate Emergency Operations Center Functions		Baker County													TBD					
EOC Training		Benton County																		
G2300: Intermediate Emergency Operations Center Functions		Benton County																		
O-305: Type 3 All-Hazards Incident Management Team		Benton County																		
EOC Academy		Clackamas County																		
EOC Software		Clackamas County																		
G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents		Columbia County																		
G0400: ICS 400: Advanced Incident Command System for Command and General Staff-Complex Incidents		Columbia County																		
G2300: Intermediate Emergency Operations Center Functions		Confederated Tribes of Siletz Indians																		

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G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents		Confederated Tribes of Umatilla Indian Reservation	TBD																	
G0400: ICS 400: Advanced Incident Command System for Command and General Staff-Complex Incidents		Confederated Tribes of Umatilla Indian Reservation	TBD																	
G0191: Emergency Operations Center/Incident Command System Interface		Coos County				TBD														
G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents		Coos County																		
G2300: Intermediate Emergency Operations Center Functions		Coos County																		
G2302: EOC Leaders Skillset		Coos County																		
Regional EOC Training		Creswell																		
Regional ICS Training		Creswell																		

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G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents		Crook County																TBD		
G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents		Curry County					TBD					TBD	TBD			TBD	TBD			
G0400: ICS 400: Advanced Incident Command System for Command and General Staff-Complex Incidents		Curry County					TBD					TBD	TBD			TBD	TBD			
G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents		Deschutes County																		
G0400: ICS 400: Advanced Incident Command System for Command and General Staff-Complex Incidents		Deschutes County																		
G2300: Intermediate Emergency Operations Center Functions		Deschutes County					TBD													

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G0400: ICS 400: Advanced Incident Command System for Command and General Staff-Complex Incidents		Douglas County																		
Survey 1-2-3 Training for Evacuation		Douglas County																		
G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents		Grant County						TBD												
G0402: National Incident Management System Overview for Senior Officials (Executives, Elected, & Appointed)		Grant County	TBD																	
G2300: Intermediate Emergency Operations Center Functions		Grant County						TBD												
G0191: Emergency Operations Center/Incident Command System Interface		Jackson County										TBD								
G0205: Recovery from Disaster: The		Jackson County													TBD					

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Local Government Role																				
G0271: Hazardous Weather and Flooding Preparedness		Jackson County																		
G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents		Jackson County																	TBD	
G0400: ICS 400: Advanced Incident Command System for Command and General Staff-Complex Incidents		Jackson County																	TBD	
G2300: Intermediate Emergency Operations Center Functions		Jackson County										TBD								
L0202: Debris Management Planning for State, Tribal, and Local Officials		Jackson County									TBD									
G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents		Jefferson County																TBD		

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G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents		Josephine County					TBD	TBD	TBD											
G0400: ICS 400: Advanced Incident Command System for Command and General Staff-Complex Incidents		Josephine County					TBD	TBD	TBD											
MGT 312: Senior Officials Workshop for All-Hazard Preparedness		Josephine County																		
G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents		Klamath County																		
G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents		Klamath County																		
G0400: ICS 400: Advanced Incident Command System for Command and General Staff-Complex Incidents		Klamath County																		

	Exercise Format	Jurisdiction	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-Sept 2024	Oct-Dec 2024	Jan-Mar 2025	Apr-Jun 2025	Jul-Dec 2025	Jan-Jun 2026
G0400: ICS 400: Advanced Incident Command System for Command and General Staff-Complex Incidents		Klamath County																		
G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents		Lake County																		
G0400: ICS 400: Advanced Incident Command System for Command and General Staff-Complex Incidents		Lake County																		
G0400: ICS 400: Advanced Incident Command System for Command and General Staff-Complex Incidents		Lane County					TBD													
G0402: National Incident Management System Overview for Senior Officials (Executives, Elected, & Appointed)		Lane County	TBD																	

	Exercise Format	Jurisdiction	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-Sept 2024	Oct-Dec 2024	Jan-Mar 2025	Apr-Jun 2025	Jul-Dec 2025	Jan-Jun 2026
G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents		Linn County																		
G0400: ICS 400: Advanced Incident Command System for Command and General Staff-Complex Incidents		Linn County																		
G0191: Emergency Operations Center/Incident Command System Interface		Malheur County																		
G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents		Malheur County																		
G0400: ICS 400: Advanced Incident Command System for Command and General Staff-Complex Incidents		Malheur County																		
G0557: Rapid Needs Assessment		Malheur County																		

	Exercise Format	Jurisdiction	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-Sept 2024	Oct-Dec 2024	Jan-Mar 2025	Apr-Jun 2025	Jul-Dec 2025	Jan-Jun 2026
G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents		Marion County																		
G0400: ICS 400: Advanced Incident Command System for Command and General Staff-Complex Incidents		Marion County																		
G0191: Emergency Operations Center/Incident Command System Interface		ODHS																		
G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents		ODHS																		
G0400: ICS 400: Advanced Incident Command System for Command and General Staff-Complex Incidents		ODHS																		
MGT-346 Emergency Operations Center (EOC) Operations and Planning for All-Hazards Events		ODHS																		
AOC Training		ODOT																		

	Exercise Format	Jurisdiction	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-Sept 2024	Oct-Dec 2024	Jan-Mar 2025	Apr-Jun 2025	Jul-Dec 2025	Jan-Jun 2026
Community Lifelines Training		OEM																		
ESF 5 Cross Training Opportunity		OEM																		
L0449: Incident Command System (ICS) TtT		OEM				S														
OERS Council Overview/Intro for ESFs		OEM																		
L0956: NIMS ICS All-Hazards Liaison Officer Course		OSFM																		
G0191: Emergency Operations Center/Incident Command System Interface		Regional Disaster Preparedness Organization																		
G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents		Regional Disaster Preparedness Organization																		
G0400: ICS 400: Advanced Incident Command System for Command and General Staff-Complex Incidents		Regional Disaster Preparedness Organization																		
G2300: Intermediate Emergency		Regional Disaster																		

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Operations Center Functions		Preparedness Organization																		
Levee Emergency Activation Plan		Springfield																		
ESF Training with Departments		Springfield & Eugene																		
G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents		Umatilla County																		
G0400: ICS 400: Advanced Incident Command System for Command and General Staff-Complex Incidents		Umatilla County																		
G2300: Intermediate Emergency Operations Center Functions		Umatilla County						TBD												
G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents		Union County																		
G0400: ICS 400: Advanced Incident Command System for Command and		Union County																		

	Exercise Format	Jurisdiction	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-Sept 2024	Oct-Dec 2024	Jan-Mar 2025	Apr-Jun 2025	Jul-Dec 2025	Jan-Jun 2026
General Staff-Complex Incidents																				
G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents		Veneta							TBD											
G0400: ICS 400: Advanced Incident Command System for Command and General Staff-Complex Incidents		Veneta							TBD											
G0557: Rapid Needs Assesment		Wasco County																		
G0402: National Incident Management System Overview for Senior Officials (Executives, Elected, & Appointed)		Washington County																		
Basic IC\EOC training for volunteers		Wheeler County																		
EOC Training and Exercise for Volunteers		Wheeler County																		
Exercise																				
Damage Assessment		Baker County																		

	Exercise Format	Jurisdiction	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-Sept 2024	Oct-Dec 2024	Jan-Mar 2025	Apr-Jun 2025	Jul-Dec 2025	Jan-Jun 2026
EOC Exercise		Benton County																		
LTC	Tabletop	Benton County																		
ECC Activation		Clackamas County																		
EOP Functional Annex - EOC	Seminar	Columbia County																		
Extreme Heat exercise	Tabletop	Columbia County																		
Emergency Operations Center	Tabletop	Confederated Tribes of Siletz Indians																		
Large Table Top- Fire (CTUIR or Umatilla County)	Tabletop	Confederated Tribes of Umatilla Indian Reservation																		
Active Shooter\Mass Casualty	Full Scale Exercise	Crook County																		
CR23 EOC & CP Coordination	Functional	Curry County																		
Flood Response	Drill	Curry County																		
Active Threat	Full Scale Exercise	Deschutes County																		
Cascadia FE 23	Functional	Deschutes County																		
Fire	Tabletop	Deschutes County																		
Winter Storm	Tabletop	Deschutes County																		
Galesville Dam Functional	Functional	Douglas County																		

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Galesville EAP Exercise	Functional	Douglas County																		
Pacific Power N. Umpqua EAP	Functional	Douglas County																		
Pacific Power N. Umpqua EAP	Tabletop	Douglas County																		
School Reunification	Full Scale Exercise	Douglas County																		
School Reunification	Functional	Douglas County																		
School Reunification	Tabletop	Douglas County																		
Airport EOP	Tabletop	Eugene																		
Airport EOP	Tabletop	Eugene																		
CERT	Functional	Eugene																		
Active Shooter	Full Scale Exercise	Hood River County																		
Evacuation EOP	Functional	Hood River County																		
Fuel Plan	Workshop	Hood River County																		
Animal Services Plan	Tabletop	Jackson County																		
County EOC Activation	Drill	Jackson County																		
County EOC Activation	Functional	Jackson County																		
Mass Care and Shelter Plan	Tabletop	Jackson County																		
EOC positions refresh	Functional	Josephine County																		

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Cascadia	Functional	Lake County																		
Dam	Tabletop	Lane County																		
TEP		Lane County																		
Wildfire	Tabletop	Lane County																		
Wildfire	Tabletop	Lane County																		
Albany Veterans Day Parade		Linn County																		
LBCC TEP	Drill	Linn County																		
Dam	Functional	Marion County																		
Dam	Tabletop	Marion County																		
Flood	Functional	Marion County																		
Flood	Tabletop	Marion County																		
Flood	Tabletop	Marion County																		
Wildfire	Tabletop	Marion County																		
Annual Summer Heat	Workshop	Multnomah County																		
Weathering Winter Storm '23	Workshop	Multnomah County																		
Weathering Winter Storm '24	Workshop	Multnomah County																		
Weathering Winter Storm '25	Workshop	Multnomah County																		
JDOC Activation Drill	Drill	ODHS																		
ORION Field Drill	Drill	ODHS																		
Community Lifelines	Tabletop	OEM																		
ECC Activation	Drill	OEM																		
ECC Quarterly Ops Coord.		OEM																		
OERS Mini Exercises		OEM																		

	Exercise Format	Jurisdiction	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-Sept 2024	Oct-Dec 2024	Jan-Mar 2025	Apr-Jun 2025	Jul-Dec 2025	Jan-Jun 2026
State ECC Tribal Engagement Exercise		OEM																		
Levee Emergency Activation Plan		Springfield																		
ESF Exercises		Springfield & Eugene																		
Iron Ore Functional Exercise 2024	Full Scale Exercise	State																		
EOC Exercise\Training		Tillamook County																		
EOC Functional		Union County																		
EOC skillsets		Union County																		
ICS Exercise		Veneta																		
Planning																				
Planning																				
County EOP Update		Benton County																		
Natural Hazard Mitigation Plan		Benton County																		
Disaster Zone Plan		Clackamas County																		
Local Recovery Framework		Clackamas County																		
County EOP Functional Annex: Active Shooter/Terrorism		Columbia County																		
County EOP Functional Annex: Communications		Columbia County																		

	Exercise Format	Jurisdiction	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-Sept 2024	Oct-Dec 2024	Jan-Mar 2025	Apr-Jun 2025	Jul-Dec 2025	Jan-Jun 2026
County EOP Functional Annex: Debris Management		Columbia County																		
County EOP Functional Annex: Mass Care		Columbia County																		
County EOP Hazard Annex: Earthquake		Columbia County																		
County EOP Hazard Annex: Flooding		Columbia County																		
County Integrated Preparedness Plan		Columbia County																		
County Recovery Plan		Columbia County																		
Tribe EOP Update		Cow Creek Band of Umpqua Tribe Indians																		
EOP Update Completed		Creswell																		
EOC Update		Crook County																		
County EOP Update		Deschutes County																		
Natural Hazard Mitigation Plan		Deschutes County																		
911 Communication Evac Plan		Douglas County																		
Cascadia Response Plan (Local Tsunami)		Douglas County																		
COOP Update		Douglas County																		

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Debris Management		Douglas County																		
Distant Tsunami Response Plan		Douglas County																		
EOP Update		Douglas County																		
Evacuation Plan		Douglas County																		
Fuels Plan Update		Douglas County																		
Jail Evacuation Plan		Douglas County																		
Mass Casualty Plan Update		Douglas County																		
NHMP Update		Douglas County																		
Recovery Plan		Douglas County																		
School Reunification		Douglas County																		
County EOP Update		Hood River County																		
Natural Hazard Mitigation Plan		Hood River County																		
Community Wildfire Protection Plan		Jackson County																		
EOP Annex: Animals (domestic and livestock)		Jackson County																		
EOP Annex: Earthquake		Jackson County																		

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EOP Annex: Evacuation		Jackson County																		
EOP Annex: Fuel Shortage and Distribution		Jackson County																		
EOP Annex: Volunteer and Donation Management		Jackson County																		
EOP Annex: Wildland Fire		Jackson County																		
Multi-Agency Natural Hazard Mitigation Plan		Jackson County																		
County EOP		Klamath County																		
County EOP Base Plan		Lane County																		
Disaster Cost Recovery Plan		Lane County																		
Natural Hazard Mitigation Plan Update		Lane County																		
County EOP Update		Linn County																		
EOP Distribution		Linn County																		
Natural Hazard Mitigation Plan/Community Wildfire Protection Plan Draft Due		Linn County																		

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Comprehensive Emergency Management Plan Update		Multnomah County																		
Exercise Plan		Multnomah County																		
Natural Hazard Mitigation Plan		Multnomah County																		
Cascadia Subduction Zone Annex		ODOT																		
Internal Agency EOP update		ODOT																		
Alert and Warning Plan Update		OEM																		
Community Lifelines Reporting		OEM																		
OEM Strategic Communications Plan Update		OEM																		
State Comprehensive Emergency Management Plan - Volume 2 Preparedness Plan		OEM																		
State Disaster Recovery Plan		OEM																		
State ECC ESF5 Startup Procedures		OEM																		
State Natural Hazard Mitigation Plan Update		OEM																		

	Exercise Format	Jurisdiction	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-Sept 2024	Oct-Dec 2024	Jan-Mar 2025	Apr-Jun 2025	Jul-Dec 2025	Jan-Jun 2026
Update Homeland Security Strategy		OEM																		
State EOP ESF 6 Mass Care Annex Update		OEM & ODHS																		
ORSAP Planning		OEM & OSFM																		
Strategic Planning for 2024-2029		OHA																		
Emergency Response Planning Review\Updates		OPRD																		
Tribe EOP Update		Siletz																		
Ongoing updates to NHMP		Springfield & Eugene																		
County EOP Update		Tillamook County																		
County Recovery Plan		Tillamook County																		
County EOP Update		Umatilla County																		
June 2022- EOP Update		Union County																		
Wildfire Mitigation Plan '24		Veneta																		
Wildfire Mitigation Plan '25		Veneta																		
County EOP Update		Washington County																		
County Recovery Plan		Washington County																		
Natural Hazard Mitigation Plan		Yamhill County																		

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Organization																				
Interoperability between State\ County\City of PDX\Regional\Metro, Trimet\Private Industry\Fuel\Power		Portland Metro Region																		
Equipment																				
Update EOC laptops and needed accessories		Josephine County																		
Training																				
G0205: Recovery From Disaster: The Local Community Role		Baker County																		
L0962: NIMS ICS All-Hazards Planning Section Chief Course		Benton County																		
CERT Basic Academy		Hood River County																		
G0318: Local Hazard Mitigation Planning		Jackson County																		
L0146: Homeland Security Exercise and Evaluation Program Training Course		Jackson County																		
MGT 312: Senior Officials Workshop		Jackson County																		

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for All-Hazard Preparedness																				
L0202: Debris Management Planning for State, Tribal, Territorial and Local Officials		Multnomah County									TBD									
G0318: Local Hazard Mitigation Planning		OEM				S														
G0205: Recovery From Disaster: The Local Community Role		Wasco County																		
CERT Basic Academy		Washington County					TBD													
G0427: CERT Program Manager		Washington County																		
G0428: CERT Train the Trainer		Washington County					TBD													
Exercise																				
Debris Management Exercise	Tabletop	Columbia County																		
Tsunami Debris Management	Workshop	Curry County																		
Public Health, Healthcare, and Emergency Medical Services																				
Planning																				
Community Response Plan (DEQ Smoke Mgmt)		Jackson County																		

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Training																				
MGT-475: Crowd Management for Sport and Special Events		Josephine County							TBD	TBD				TBD	TBD					
Exercise																				
Mass Casualty	Full Scale Exercise	Douglas County																		
Hospital Surge	Functional	Josephine County																		
Public Information and Warning																				
Planning																				
Alert and Warning SOP		Jackson County																		
EOP Annex: Alert and Warning		Jackson County																		
Equipment																				
COW, SIRENS, & Everbridge		Coos County																		
Training																				
PIO Training		Creswell									TBD									
L0105: Public Information Basics		Hood River County				TBD														
L0105: Public Information Basics		Jackson County				TBD														
L0105: Public Information Basics		Josephine County				TBD	TBD	TBD	TBD											
Everbridge Training		Linn County																		

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MGT-318 Public Information for All Hazards		Marion County																		
L0388: Advanced Public Information Officer		Multnomah County																		
Alert and Warning Training		OEM									S									
Crisis Communications Workshop		Umatilla County																		
L0105: Public Information Basics		Union County									TBD									
L0105: Public Information Basics		Washington County	TBD																	
L0388: Advanced Public Information Officer		Washington County																		
Exercise																				
Citizen Alert	Functional	Crook County																		
Citizen Alert	Functional	Jefferson County																		
Mass Notification Live Test	Functional	Linn County																		
Mass Notification Live Test	Drill	Linn County																		
Mass Notification Live Test	Functional	Linn County																		
Mass Notification Live Test		Linn County																		