

# Oregon Housing and Community Services

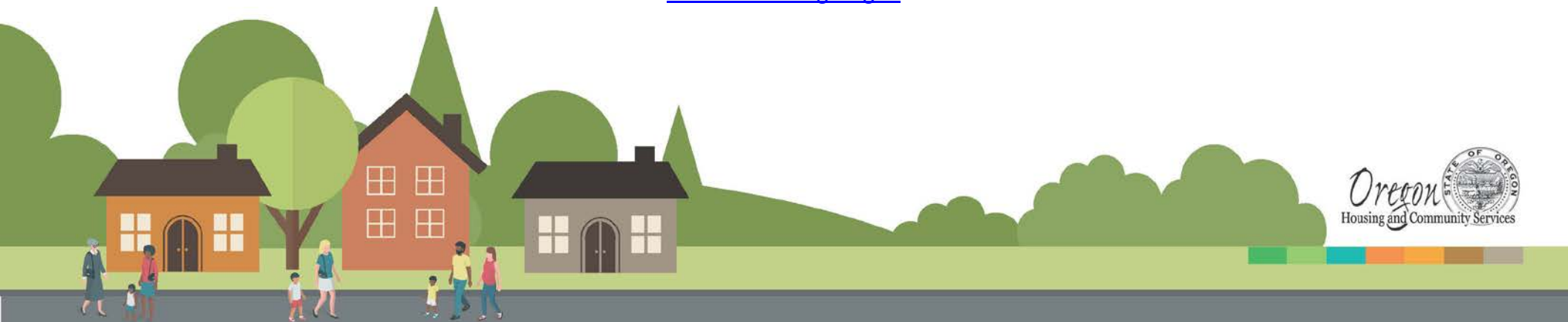
## 2019-21 Agency Request Budget

**Kate Brown**  
**Governor**

**Margaret Solle Salazar**  
**Director**

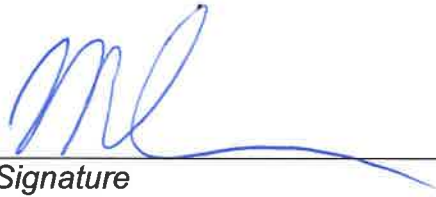
725 Summer St NE Suite B Salem OR 97301  
Phone: 503.986.2000 | FAX: 503.986.2020 | TTY: 503.986.2100

[www.ohcs.oregon.gov](http://www.ohcs.oregon.gov)



# CERTIFICATION

I hereby certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief and that the accuracy of all numerical information has been verified.



---

*Signature*

**Director**  
*Title*

**Oregon Housing and Community Services**

*Agency Name*

**725 Summer Street NE, Suite B  
Salem Oregon 97301**

*Agency Address*

**Notice:** Requests of agencies headed by a board or commission must be approved by official action of those bodies and signed by the board or commission chairperson. The requests of other agencies must be approved and signed by the agency director or administrator.

# Legislative Action

**HB 5012 A BUDGET REPORT and MEASURE SUMMARY**

**Carrier:** Sen. Monroe

**Joint Committee On Ways and Means**

---

**Action Date:** 06/28/17

**Action:** Do pass the A-Eng bill.

**Senate Vote**

**Yeas:** 12 - DeBoer, Devlin, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Thomsen, Winters

**House Vote**

**Yeas:** 10 - Gomberg, Holvey, Huffman, McLane, Nathanson, Rayfield, Smith G, Smith Warner, Stark, Williamson

**Nays:** 1 - Whisnant

**Prepared By:** Linnea Wittkind, Department of Administrative Services

**Reviewed By:** Michelle Deister, Legislative Fiscal Office

---

**Housing and Community Services Department**

**2017-19**

**Budget Summary\***

	2015-17	2017-19	2017-19	Committee Change from	
	Legislatively Approved Budget <sup>(1)</sup>	Current Service Level	Committee Recommendation	2015-17 Leg. Approved	
				\$ Change	% Change
General Fund	\$ 28,591,263	\$ 13,673,231	\$ 25,612,305	\$ (2,978,958)	(10.4%)
General Fund Debt Service	\$ -	\$ 6,426,262	\$ 6,426,282	\$ 6,426,282	100.0%
Lottery Funds Debt Service	\$ 11,676,469	\$ 16,232,416	\$ 16,007,282	\$ 4,330,813	37.1%
Other Funds Limited	\$ 184,757,497	\$ 166,273,550	\$ 184,965,549	\$ 208,052	0.1%
Other Funds Nonlimited	\$ 231,980,523	\$ 185,683,523	\$ 185,683,523	\$ (46,297,000)	(20.0%)
Other Funds Debt Service Nonlimited	\$ 551,448,780	\$ 446,165,858	\$ 446,165,858	\$ (105,282,922)	(19.1%)
Federal Funds Limited	\$ 120,118,294	\$ 122,847,675	\$ 129,920,182	\$ 9,801,888	8.2%
Federal Funds Nonlimited	\$ 112,320,000	\$ 121,165,609	\$ 121,165,609	\$ 8,845,609	7.9%
<b>Total</b>	<b>\$ 1,240,892,826</b>	<b>\$ 1,078,468,124</b>	<b>\$ 1,115,946,590</b>	<b>\$ (124,946,236)</b>	<b>(10.1%)</b>

**Position Summary**

Authorized Positions	149	122	156	7
Full-time Equivalent (FTE) positions	135.15	120.75	148.68	13.53

<sup>(1)</sup> Includes adjustments through December 2016

\* Excludes Capital Construction expenditures

**Summary of Revenue Changes**

Most of the Housing and Community Services Department (HCSD) programs are funded with either Federal or Other Funds. The agency’s General Fund of \$32,038,587 represents approximately 3% of overall revenues. The 2017-19 budget allocates \$16,007,282 Lottery Funds to pay debt service associated with previous Lottery Bond sales.

The primary sources of Other Funds include, but are not limited to, various fees charged for tax credits and other low-income housing development programs; public utility fees; revenue bonds; loan repayments; interest income; and various other revenues including document recording fees.

The Federal Funds received by the agency include grants from U.S. Department of Housing and Urban Development (HUD), the U.S. Department of Health and Human Services, the U.S. Department of Energy, the Corporation for National and Community Service, the Bonneville Power Administration and NeighborWorks.

Other Funds Nonlimited revenue is derived from loan interest payments, loan principal repayments and bond sale proceeds. Funds for tenant based rental assistance payments are received and expended as Federal Funds Nonlimited.

## **Summary of Transportation and Economic Development Subcommittee Action**

The mission of HCSD is to provide stable and affordable housing and engage leaders to develop integrated statewide policy addressing poverty and providing opportunities for Oregonians. HCSD is Oregon's housing finance agency, providing financial and program support to create and preserve quality, affordable housing for Oregonians of lower and moderate income. HCSD administers federal and state antipoverty, homeless energy assistance and community service programs. HCSD also assists in the financing of single-family homes, the new construction or rehabilitation of multifamily affordable housing developments, and awards grants and tax credits to promote affordable housing.

The Subcommittee approved budget is \$1,115,946,590 total funds, with \$32,038,587 General Fund, \$16,007,282 Lottery Funds, \$184,965,549 Other Funds expenditure limitation, \$631,849,381 Other Funds Nonlimited, \$129,920,182 Federal Funds expenditure limitation, \$121,165,609 Federal Funds Nonlimited and 156 positions (148.68 FTE). This is a 10.1% decrease from 2015-17 Legislatively Approved Budget, largely due to the discontinuation of one-time programs.

The agency re-organized its budget structure during the 2015-17 biennium, to align more closely with the organizational program delivery. As a result, some of the program names have changed or been eliminated.

### **Housing Stabilization Programs**

Formerly the Safety Net programs, the Housing Stabilization Programs division passes through federal and state resources to Oregon's community action network and their partners, supporting a continuum of services helping low-income individuals and households. The division also manages federal housing resources through the HUD Contract Administration section. The four main programs in this area are (1) homeless prevention and assistance services, (2) energy bill payment assistance and weatherization services, (3) low income rental assistance, (4) and performance-based contract administration.

The Subcommittee approved budget for the Housing Stabilization Programs is \$324,782,681 (\$22,347,511 General Fund, \$82,473,510 Other Funds limitation, \$98,796,051 Federal Funds limitation and \$121,165,609 Federal Funds Nonlimited) and 30 positions (29.00 FTE).

The Subcommittee approved the following packages:

Package 109, HUD Project Rental Assistance. This package provides \$952,813 Federal Funds limitation for the 2017-19 biennium associated with the Section 811 Project Rental Assistance grant program. The program provides rental assistance to extremely low-income persons with disabilities. A part-time Administrative Specialist II, for processing rent subsidy payments, is included in the package (one position and .50 FTE).

Package 110, Elderly Rental Assistance Program. This package reflects the transfer of the Elderly Rental Assistance program from the Oregon Department of Revenue to HCSD, approved by the 2015 Legislative Assembly. Due to General Fund constraints, the recommended funding for

the program is \$1,410,000 General Fund and one position (0.50 FTE). The General Fund appropriation is transferred to the Elderly Rental Assistance Account and expended as Other Funds. Corresponding Other Funds limitation is also included in this package.

Package 801, LFO Analyst Adjustments. The recommended General Fund for the Housing Stabilization Programs (and corresponding Other Funds limitation, unless otherwise noted) for the following programs, are as follows:

- Emergency Housing Account, \$14,696,832
- State Homeless Assistance Program, \$5,426,228 (No Other Funds limitation)
- Low Income Rental Housing Fund, \$514,913 (No Other Funds limitation)
- Housing Choice Landlord Guarantee, \$299,538

A corresponding adjustment to Other Funds limitation is made in the programs, except as noted above, and General Fund is transferred and spent as Other Funds for program payments to local partners.

In addition, this package adds \$5 million Other Funds limitation to reflect the passage of House Bill 2134 (2017), which has been signed by the Governor. This results in the collection of \$5 million by the Public Utility Commission, for bill payment assistance to low-income persons. These funds are distributed by HCSD to Community Action agencies.

Package 802, LFO Technical Adjustments. This package transfers two positions (2.00 FTE) and associated Other Funds limitation from the Multifamily division to the Housing Stabilization division. These positions were inadvertently omitted from a technical adjustment the agency made when building the base 2017-19 budget. A corresponding decrease in positions is made in the Multi-Family program and the adjustment nets to \$0 between the two divisions.

#### Multifamily Rental Housing Programs

The Multifamily Rental Housing Programs provide financing for a continuum of rental housing options for low-income and fragile Oregonians. This includes grants and loans to enable the development of new housing units, rehabilitation of existing housing units and preservation of affordable housing projects with project-based Section 8 and Rural Development rental subsidies, and administration of the U.S. Department of Housing and Urban Development rental assistance contracts with private owners. This division also administers the Manufactured Communities Resource Center, which provides mediation services to manufactured dwelling park residents and owners. The program aims to provide impartial assistance to resolve disputes between park owners and tenants outside of the court process.

The Subcommittee approved budget for the Multifamily Rental Housing Programs is \$98,663,114 (\$561,182 General Fund, \$75,610,369 Other Funds limitation, \$20,641,563 Federal Funds limitation and \$1,850,000 Other Funds Nonlimited) and 40 positions (38.50 FTE).

The Subcommittee approved the following packages:

Package 101, Local Innovation and Fast Track Housing. This package provides \$561,218 General Fund and \$143,261 Other Funds limitation to support a limited duration Loan Specialist 3 position (1.00 FTE), funded with General Fund; a permanent Program Analyst 3 position (0.50 FTE), funded with General Fund; and an Other Funds limitation supported permanent Compliance Specialist 3 (0.50 FTE). These positions will provide appropriate underwriting and project monitoring for affordable housing units funded through the issuance of \$40 million in Local Innovation and Fast Track Housing (LIFT) bonds issued in accordance with Article XI-Q, authorized by the 2015 Legislative Assembly.

Package 102, Essential Staffing Needs. This package includes one permanent Loan Specialist 3 position (1.00 FTE) to manage additional transactions associated with the Low Income Housing Tax Credit 4% program. This position is supported by \$217,381 Other Funds, generated from charges to the projects using the program.

Package 109, HUD Project Rental Assistance. Federal Funds expenditure limitation in the amount of \$119,694 and one half-time limited duration position (0.50 FTE) are associated with administration of the HUD Project Rental Assistance program. The position is a program analyst responsible for working with housing partners and state agencies to integrate, develop and report on units supported through the grant program.

Package 801, LFO Analyst Adjustment. Additional Federal Funds limitation of \$6 million is recommended to reflect a new state allocation of \$3 million per year, of National Housing Trust Fund dollars from the federal Housing and Urban Development agency.

Package 802, LFO Technical Adjustments. This package transfers two positions (2.00 FTE) from the Multifamily division to the Housing Stabilization division. These positions were inadvertently omitted from a technical adjustment the agency made when building the base 2017-19 budget. A corresponding increase in positions and attendant limitation is made in the Housing Stabilization program and the adjustment nets to \$0 between the two divisions.

#### Single Family Housing Programs

The Single Family Housing Programs provide financing and services that increase homeownership, provide homebuyer education and stabilize residential neighborhoods. HCSD achieves these objectives by offering affordable, at or below market rate, residential loans to qualified first time homebuyers. This program also offers down payment assistance to first time, low- and moderate-income homebuyers. The Residential Loan Program uses a network of lenders to finance residential loans under the program guidelines. HCSD invests in and purchases these loans from these lenders using mortgage revenue bonds. Economic conditions and financial markets affect program loan volumes and interest income.



The Subcommittee approved budget for the Single Family Housing Programs is \$5,089,221 (\$4,368,000 Other Funds limitation and \$721,221 Federal Funds limitation) and seven positions (6.50 FTE).

The Subcommittee approved the following package:

Package 102, Essential Staffing Needs. This package provides \$408,589 Other Funds limitation to support two permanent positions (2.00 FTE), a Program Analyst 4 and Loan Specialist 1 in the Single Family loan program. These positions will develop new loan products and enhancements, in an effort to increase volume in the residential loan program to \$100 million annually.

#### Oregon Homeownership Stabilization Initiative

The Oregon Home Stabilization Initiative (OHSI) is a foreclosure prevention program assisting at-risk homeowners to avoid foreclosure. The program, known nationally as the Hardest Hit Fund program, is funded entirely by federal Troubled Asset Relief Program resources from the U.S. Department of Treasury. Oregon is one of 18 states and the District of Columbia awarded funds because of severe impacts suffered during the 2008 economic recession. HCSD administers the Hardest Hit Funds program under contract with the Oregon Affordable Housing Assistance Corporation, a non-profit 501(c)(3) formed at the direction of the U.S. Treasury. Only costs associated with this contract are included in HCSD's budget and are classified as Other Funds limitation. The Oregon Affordable Housing Assistance Corporation administers direct assistance to homeowners and these payments do not show up in HCSD's budget.

The Subcommittee approved budget for OHSI is \$3,888,243 Other Funds limitation and 25 positions (21.43 FTE).

The Subcommittee approved the following package:

Package 108, Oregon Homeownership. The Homeownership Stabilization Initiative is entirely funded by federal Troubled Asset Relief Program (TARP) resources from the U.S. Department of Treasury. Oregon received \$220 million for this program and expended all of these resources before the 2017 program end date. In late 2015, the U.S. Congress committed additional funding to the Hardest Hit Fund, the name given to the TARP allocation. In February 2016, US Treasury announced that Oregon was awarded another \$95.4 million to be expended by December 2021.

Only costs associated with this contract are included in the agency budget and are classified as Other Funds. The package includes Other Funds limitation of \$3,888,243 and 25 positions (21.43 FTE), all of which are limited duration positions.

#### Central Services

Central Services includes the Director's Office, agency finance and budgeting, Public Affairs, Administrative Services, Human Resources, Oregon Commission for Voluntary Action and Service (Oregon Volunteers) and Court Appointed Special Advocates (CASA). Oregon Volunteers

administers AmeriCorps, the national service program providing a stipend and educational benefits in exchange for a year's commitment to service, as well as supporting efforts to enhance volunteerism and civic engagement.

The Subcommittee approved a 2017-19 budget for Central Services of \$26,594,311 (\$2,703,632 General Fund, \$14,129,332 Other Funds limitation and \$9,761,347 Federal Funds limitation) and 48 positions (47.25 FTE).

The Subcommittee approved the following package:

Package 102, Essential Staffing Needs. This package includes \$167,318 General Fund for a permanent Research Analyst 2 position (1.00 FTE), to address data needs and to support the development and execution of the State Housing Plan. The need for more robust data compilation, analysis and management was described in the agency's most recent Secretary of State audit. The additional support will assist the agency, its advisory committee and stakeholders in targeting investment of scarce resources toward the most efficient and effective programs to meet the most urgent housing needs throughout the state.

Package 801, LFO Analyst Adjustments. This package reduces General Fund support of the Court Appointed Special Advocates program (CASA) by \$147,420, due to General Fund constraints. The 2017-19 recommended budget results in funding for CASA of \$270,047 for administration and \$2,231,252 for special payments.

Package 812, Vacant Position Elimination. This package eliminates an internal audit position (1.00 FTE) and reduces attendant Other Funds limitation by \$208,972. This position has been vacant for over a biennium, as the agency has had exemptions from regular audit requirements during an internal review of its administrative structure and policies. A recent audit by the Secretary of State has largely fulfilled this function for 2017. For the 2018-19 fiscal year, internal audit activities can be performed by the Department of Administrative Services under contract.

#### Bond Activities and Debt Service

HCSD sells tax-exempt bonds to investors and uses the proceeds to finance multifamily and single-family mortgage loans. Bond related activities include disbursement of bond proceeds to finance multifamily and single-family mortgage loans, bond issuance costs, administrative expenses related to outstanding debt and asset protection costs associated with foreclosures and acquired properties. Debt service activities represent Nonlimited expenditures that repay investors and other parties' obligations owed on the outstanding debt issued by the agency to finance various loan program activities.

The Subcommittee approved budget for this program is \$656,929,020 (\$6,426,262 General Fund, \$16,007,282 Lottery Funds, \$4,496,095 Other Funds limitation, and \$629,999,381 Other Funds Nonlimited) and six positions (6.00 FTE).

The Subcommittee approved the following package:

Package 815, Updated Base Debt Service Adjustment. This package updates Lottery Funds debt service.

**Summary of Performance Measure Action**

See attached Legislatively Adopted 2017-19 Key Performance Measures form.

**DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION**

**Housing and Community Services Department**  
**Linnea Wittekind -- (503) 378-3108**

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
2015-17 Legislatively Approved Budget at Dec 2016 *	\$ 28,591,263	\$ 11,676,469	\$ 184,757,497	\$ 783,429,303	\$ 120,118,294	\$ 112,320,000	\$ 1,240,892,826	149	135.15
2017-19 Current Service Level (CSL)*	\$ 20,099,493	\$ 16,232,416	\$ 166,273,550	\$ 631,849,381	\$ 122,847,675	\$ 121,165,609	\$ 1,078,468,124	122	120.75
<b>SUBCOMMITTEE ADJUSTMENTS (from CSL)</b>									
<b>SCR 91400-010 - Housing Stabilization Programs</b>									
Package 109: HUD Project Rental Assistance									
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ 79,898	\$ -	\$ 79,898	1	0.50
Services and Supplies	\$ -	\$ -	\$ -	\$ -	\$ 8,100	\$ -	\$ 8,100		
Special Payments (Other Special Payments)	\$ -	\$ -	\$ -	\$ -	\$ 864,815	\$ -	\$ 864,815		
Package 110: Elderly Rental Assistance									
Personal Services	\$ -	\$ -	\$ 89,478	\$ -	\$ -	\$ -	\$ 89,478	1	0.50
Services and Supplies	\$ -	\$ -	\$ 60,522	\$ -	\$ -	\$ -	\$ 60,522		
Special Payments (Dist to Non-Profit Organizations)	\$ -	\$ -	\$ 1,350,000	\$ -	\$ -	\$ -	\$ 1,350,000		
Special Payments (Intra-Agency Gen Fund Transfer)	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000		
Special Payments	\$ (90,000)	\$ -	\$ (90,000)	\$ -	\$ -	\$ -	\$ (180,000)		
Package 801: LFO Analyst Adjustments									
Special Payments	\$ 9,948,014	\$ -	\$ 12,980,881	\$ -	\$ -	\$ -	\$ 22,928,895		
Package 802: LFO Technical Adjustments									
Personal Services	\$ -	\$ -	\$ 311,320	\$ -	\$ -	\$ -	\$ 311,320	2	2.00
<b>SCR 91400-030 - Multifamily Rental Housing</b>									
Package 101: LIFT									
Personal Services	\$ 279,977	\$ -	\$ 78,134	\$ -	\$ -	\$ -	\$ 358,111	3	2.00
Services and Supplies	\$ 281,241	\$ -	\$ 65,127	\$ -	\$ -	\$ -	\$ 346,368		
Package 102: Essential Staffing Needs									
Personal Services	\$ (36)	\$ -	\$ 189,059	\$ -	\$ -	\$ -	\$ 189,023	1	1.00
Services and Supplies	\$ -	\$ -	\$ 28,358	\$ -	\$ -	\$ -	\$ 28,358		
Package 109: HUD Project Rental Assistance									
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ 100,704	\$ -	\$ 100,704	1	0.50
Services and Supplies	\$ -	\$ -	\$ -	\$ -	\$ 18,990	\$ -	\$ 18,990		
Package 801: LFO Analyst Adjustments									
Special Payments	\$ -	\$ -	\$ -	\$ -	\$ 6,000,000	\$ -	\$ 6,000,000		
Package 802: LFO Technical Adjustments									
Personal Services	\$ -	\$ -	\$ (311,320)	\$ -	\$ -	\$ -	\$ (311,320)	(2)	(2.00)
<b>SCR 91400-040 - Single Family Housing</b>									
Package 102: Essential Staffing Needs									
Personal Services	\$ -	\$ -	\$ 355,296	\$ -	\$ -	\$ -	\$ 355,296	2	2.00
Services and Supplies	\$ -	\$ -	\$ 53,293	\$ -	\$ -	\$ -	\$ 53,293		

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<b>SCR 91400-050 - Homeownership Stabilization Initiative</b>									
Package 108: Oregon Homeownership									
Personal Services	\$ -	\$ -	\$ 3,617,112	\$ -	\$ -	\$ -	\$ 3,617,112	25	21.43
Services and Supplies	\$ -	\$ -	\$ 271,131	\$ -	\$ -	\$ -	\$ 271,131		
<b>SCR 91400-070 -Central Services</b>									
Package 102: Essential Staffing									
Personal Services	\$ 145,493	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 145,493	1	1.00
Services and Supplies	\$ 21,805	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,805		
Package 801: LFO Analyst Adjustments									
Services and Supplies	\$ (5,000)	\$ -	\$ (5,000)	\$ -	\$ -	\$ -	\$ (10,000)		
Special Payments	\$ (142,420)	\$ -	\$ (142,420)	\$ -	\$ -	\$ -	\$ (284,840)		
Package 812: Vacant Position Elimination									
Personal Services	\$ -	\$ -	\$ (208,972)	\$ -	\$ -	\$ -	\$ (208,972)	(1)	(1.00)
<b>SCR 91400-080 -Bond Activities and Debt Service</b>									
Package 815: Updated Base Debt Service Adjustment									
Debt Service	\$ 20	\$ (225,134)	\$ -	\$ -	\$ -	\$ -	\$ (225,114)	0	0.00
<b>TOTAL ADJUSTMENTS</b>	<b>\$ 11,939,074</b>	<b>\$ (225,134)</b>	<b>\$ 18,691,999</b>	<b>\$ -</b>	<b>\$ 7,072,507</b>	<b>\$ -</b>	<b>\$ 37,478,466</b>	<b>34</b>	<b>27.93</b>
<b>SUBCOMMITTEE RECOMMENDATION *</b>	<b>\$ 32,038,567</b>	<b>\$ 16,007,282</b>	<b>\$ 184,965,549</b>	<b>\$ 631,849,381</b>	<b>\$ 129,920,182</b>	<b>\$ 121,165,609</b>	<b>\$ 1,115,946,570</b>	<b>156</b>	<b>148.68</b>
% Change from 2015-17 Leg Approved Budget	12.1%	37.1%	0.1%	(19.3%)	8.2%	7.9%	(10.1%)	4.7%	10.0%
% Change from 2017-19 Current Service Level	59.4%	-1.4%	11.2%	0.0%	5.8%	0.0%	3.5%	27.9%	23.1%

\*Excludes Capital Construction Expenditures

# Legislatively Approved 2017 - 2019 Key Performance Measures

Published: 6/20/2017 9:13:17 AM

Agency: Housing and Community Services

**Mission Statement:**

We provide stable and affordable housing and engage leaders to develop integrated statewide policy that addresses poverty and provides opportunity for Oregonians.

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2018	Target 2019
1. Reducing Homelessness - Percentage of homeless households who exited into permanent housing and retained that housing for six months or longer.		Approved	87%	80%	80%
2. Energy Assistance - Of all crisis energy payments, the percentage of payments made to prevent power disconnections. Crisis payments include those for preventing disconnection of service or restoring service which was shut off.		Approved	No Data	90%	90%
3. Affordable Rental Housing - Percentage of regulated multifamily housing units funded with grants, tax credits, and bonds, that will be affordable to households earning at or below 50% of the area median income.		Approved	No Data	50%	50%
4. Affordable Rental Housing for People with Disabilities - Percentage of affordable rental housing units funded that provide rental opportunities for low-income individuals with physical or mental disabilities.		Approved	No Data	12%	12%
5. Affordable Rental Housing (Construction Costs) - Construction costs per square foot for: newly constructed housing units developed through grant and tax credit programs; and construction costs per square foot for rehabilitated housing units developed through grant and tax credit programs, as compared to national RS Means data.		Approved	No Data	100%	100%
6. Affordable Rental Housing (Areas of Opportunity) - Percentage of affordable rental housing units funded with 9% Low Income Housing Tax Credits or HOME program funds that will be developed in high opportunity areas. High opportunity areas are defined as census tracts that meet two of the following three criteria: low poverty rate, below average unemployment rate, high ratio of jobs to labor force.		Approved	No Data	40%	40%
7. Homeownership - Percentage of households at or below the state's median household income served by our single family programs.		Approved	56%	55%	55%
8. Homeownership (People of Color) - Percentage of OHCS residential loan program loans issued to people of color.		Approved	No Data	20%	20%
9. Agency Customer Service - Percentage of customers rating their satisfaction with the agency's customer service as "good" or "excellent": timeliness, accuracy, helpfulness, expertise, availability of information, overall.	Availability of Information	Approved	74%	80%	80%
	Overall		78%	80%	80%
	Timeliness		74%	80%	80%
	Accuracy		70%	80%	80%
	Expertise		74%	80%	80%
	Helpfulness		82%	80%	80%
2. Affordable Rental Housing through Bonds, Grants, and Tax Credits - Percentage of housing units funded with grants, tax credits, and bonds, excluding market rate housing units, will be affordable to households earning less than 60% of the area median income.		Legislatively Deleted	95%	TBD	TBD

HB 5012 A

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2018	Target 2019
3. Increasing Housing for Special Needs Individuals - Percentage of affordable rental housing units developed that provide rental opportunities for the low-income elderly or individuals with special needs compared to the percentage of the state's population that are low-income elderly or individuals with special needs.		Legislatively Deleted	42%	TBD	TBD
5. Construction Costs - Cost per square foot for housing units developed through Grant and Tax Credit programs.		Legislatively Deleted	\$177.30	TBD	TBD
6. Increasing Energy Savings - For all funds invested, the percentage of energy savings generated from the Department's Energy Conservation Helping Oregonians (ECHO) weatherization program.		Legislatively Deleted	104%	TBD	TBD

**LFO Recommendation:**

The Legislative Fiscal office recommends Key Performance Measures as proposed above.

With regard to newly proposed KPM #5, LFO recommends that the Housing and Community Services Department differentiate between the cost per square foot of newly constructed housing, vs. the cost per square foot for rehabilitated housing units developed through grant and tax credit programs, and report on both. The targets for these measures are recommended to align with RS means data, taken from a national construction data base, with the goal being that the agency's actual cost per square foot be the same or lower than the RS means reported for that year, for building type. RS means averages are available for both new construction and for renovations. With this methodology, however, targets cannot be determined ahead of time.

**SubCommittee Action:**

The Subcommittee approved the LFO recommendation but recommended that the target for KPM #5 be amended to reflect a percentage. The target was established at 100%, which would represent the same cost per square foot as the RS Means data, the object being for the agency not to exceed the RS Means construction cost for either newly constructed or rehabilitated housing units. Key Performance Measures above have been updated above to reflect the Subcommittee recommendation.

**HB 5006 A BUDGET REPORT and MEASURE SUMMARY**

**Carrier:** Rep. Nathanson

**Joint Committee On Ways and Means**

---

**Action Date:** 07/03/17

**Action:** Do pass with amendments. (Printed A-Eng.)

**House Vote**

**Yeas:** 7 - Gomberg, Holvey, Huffman, Nathanson, Rayfield, Smith Warner, Williamson

**Nays:** 1 - McLane

**Exc:** 3 - Smith G, Stark, Whisnant

**Senate Vote**

**Yeas:** 11 - DeBoer, Devlin, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Winters

**Nays:** 1 - Thomsen

**Prepared By:** Laurie Byerly and Gregory Jolivette, Legislative Fiscal Office

**Reviewed By:** Paul Siebert, Legislative Fiscal Office

---

**Emergency Board**

**2017-19**

**Various Agencies**

**2015-17**



**Budget Summary\***

	<u>2015-17 Legislatively Approved Budget</u>	<u>2017-19 Committee Recommendation</u>	<u>Committee Change</u>
<b><u>Emergency Board</u></b>			
General Fund - General Purpose	-	\$ 50,000,000	\$ 50,000,000
General Fund - Special Purpose Appropriations			
State Agencies for state employee compensation	-	\$ 100,000,000	\$ 100,000,000
State Agencies for non-state worker compensation	-	\$ 10,000,000	\$ 10,000,000
Reduction to HB 505 special purpose appropriation	-	\$ (600,000)	\$ (600,000)
<b><u>ADMINISTRATION PROGRAM AREA</u></b>			
<b><u>Department of Administrative Services</u></b>			
General Fund	-	\$ 9,091,000	\$ 9,091,000
General Fund Debt Service	-	\$ (4,962,907)	\$ (4,962,907)
Lottery Funds	-	\$ 180,000	\$ 180,000
Lottery Funds Debt Service	-	\$ (2,317,505)	\$ (2,317,505)
Other Funds	-	\$ 23,939,750	\$ 23,939,750
Other Funds Debt Service	-	\$ 1,080,828	\$ 1,080,828
<b><u>Advocacy Commissions Office</u></b>			
General Fund	-	\$ 10,471	\$ 10,471
<b><u>Employment Relations Board</u></b>			
General Fund	-	\$ (29,574)	\$ (29,574)
Other Funds	-	\$ (16,497)	\$ (16,497)
<b><u>Oregon Government Ethics Commission</u></b>			
Other Funds	-	\$ (28,614)	\$ (28,614)
<b><u>Office of the Governor</u></b>			
General Fund	-	\$ (525,236)	\$ (525,236)
Lottery Funds	-	\$ (138,447)	\$ (138,447)
Other Funds	-	\$ (110,630)	\$ (110,630)
<b><u>Oregon Liquor Control Commission</u></b>			
Other Funds	-	\$ (1,458,427)	\$ (1,458,427)

**Budget Summary\*****Public Employees Retirement System,**

	<u>2015-17 Legislatively Approved Budget</u>	<u>2017-19 Committee Recommendation</u>	<u>Committee Change</u>
Other Funds	-	\$ (2,508,616)	\$ (2,508,616)

**Racing Commission**

Other Funds	-	\$ (89,929)	\$ (89,929)
-------------	---	-------------	-------------

**Department of Revenue**

General Fund	-	\$ (5,581,902)	\$ (5,581,902)
General Fund Debt Service	-	\$ (6,870,670)	\$ (6,870,670)
Other Funds	-	\$ 7,676,661	\$ 7,676,661

**Secretary of State**

General Fund	-	\$ (346,704)	\$ (346,704)
Other Funds	-	\$ (1,030,747)	\$ (1,030,747)
Federal Funds	-	\$ (472,720)	\$ (472,720)

**State Library**

General Fund	-	\$ 128,123	\$ 128,123
Other Funds	-	\$ (137,871)	\$ (137,871)
Federal Funds	-	\$ (1,625)	\$ (1,625)

**State Treasurer**

General Fund	-	\$ 1,013,497	\$ 1,013,497
Other Funds	-	\$ (1,557,357)	\$ (1,557,357)

**CONSUMER AND BUSINESS SERVICES PROGRAM AREA****State Board of Accountancy**

Other Funds	-	\$ (56,046)	\$ (56,046)
-------------	---	-------------	-------------

**Chiropractic Examiners Board**

Other Funds	-	\$ (51,085)	\$ (51,085)
-------------	---	-------------	-------------

## **Budget Summary\***

	<b><u>2015-17 Legislatively Approved Budget</u></b>	<b><u>2017-19 Committee Recommendation</u></b>	<b><u>Committee Change</u></b>
<b><u>Consumer and Business Services</u></b>			
Other Funds	-	\$ (5,252,286)	\$ (5,252,286)
Federal Funds	-	\$ (475,260)	\$ (475,260)
<b><u>Construction Contractors Board</u></b>			
Other Funds	-	\$ (461,875)	\$ (461,875)
<b><u>Board of Dentistry</u></b>			
Other Funds	-	\$ (38,848)	\$ (38,848)
<b><u>Health Related Licensing Boards</u></b>			
Other Funds	-	\$ (83,199)	\$ (83,199)
<b><u>Bureau of Labor and Industries</u></b>			
General Fund	-	\$ (127,909)	\$ (127,909)
Other Funds	-	\$ (278,736)	\$ (278,736)
Federal Funds	-	\$ (960)	\$ (960)
<b><u>Licensed Professional Counselors and Therapists. Board of</u></b>			
Other Funds	-	\$ (24,871)	\$ (24,871)
<b><u>Licensed Social Workers, Board of</u></b>			
Other Funds	-	\$ (25,841)	\$ (25,841)
<b><u>Medical Board</u></b>			
Other Funds	-	\$ (345,981)	\$ (345,981)
<b><u>Board of Nursing</u></b>			
Other Funds	-	\$ (450,604)	\$ (450,604)
<b><u>Board of Pharmacy</u></b>			
Other Funds	-	\$ (261,147)	\$ (261,147)

**Budget Summary\*****Psychologist Examiners Board**

	<u>2015-17 Legislatively Approved Budget</u>	<u>2017-19 Committee Recommendation</u>	<u>Committee Change</u>
Other Funds	-	\$ (26,589)	\$ (26,589)

**Public Utility Commission**

Other Funds	-	\$ (1,156,876)	\$ (1,156,876)
Federal Funds	-	\$ (6,858)	\$ (6,858)

**Real Estate Agency**

Other Funds	-	\$ (276,826)	\$ (276,826)
-------------	---	--------------	--------------

**Tax Practitioners Board**

Other Funds	-	\$ (18,835)	\$ (18,835)
-------------	---	-------------	-------------

**ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA****Oregon Business Development Department**

General Fund	-	\$ 3,628,465	\$ 3,628,465
General Fund Debt Service	-	\$ (1,481,045)	\$ (1,481,045)
Lottery Funds	-	\$ (247,934)	\$ (247,934)
Lottery Funds Debt Service	-	\$ (1,410,613)	\$ (1,410,613)
Other Funds	-	\$ 151,174,323	\$ 151,174,323
Other Funds Nonlimited	-	\$ 30,000,000	\$ 30,000,000
Federal Funds	-	\$ (13,232)	\$ (13,232)

**Employment Department**

Other Funds	-	\$ (3,490,798)	\$ (3,490,798)
Federal Funds	-	\$ (4,403,080)	\$ (4,403,080)

**Housing and Community Services Department**

General Fund	-	\$ 21,433,916	\$ 21,433,916
General Fund Debt Service	-	\$ 2,640,239	\$ 2,640,239
Lottery Funds	-	\$ 350,000	\$ 350,000
Other Funds	-	\$ 25,972,449	\$ 25,972,449
Federal Funds	-	\$ (7,227,385)	\$ (7,227,385)

**Budget Summary\*****Department of Veterans' Affairs**

	<u>2015-17 Legislatively Approved Budget</u>	<u>2017-19 Committee Recommendation</u>	<u>Committee Change</u>
General Fund	-	\$ (136,724)	\$ (136,724)
Lottery Funds	-	\$ -	\$ -
Other Funds	-	\$ (140,617)	\$ (140,617)
Federal Funds	-	\$ -	\$ -

**EDUCATION PROGRAM AREA****Department of Education**

General Fund	-	\$ (1,685,086)	\$ (1,685,086)
General Fund Debt Service	-	\$ (1,587,898)	\$ (1,587,898)
Other Funds	-	\$ 270,433,393	\$ 270,433,393
Federal Funds	-	\$ (957,295)	\$ (957,295)

**State School Fund**

General Fund	-	\$ (30,372,945)	\$ (30,372,945)
Lottery Funds	-	\$ 12,465,745	\$ 12,465,745
Other Funds	-	\$ 17,907,200	\$ 17,907,200

**Higher Education Coordinating Commission**

General Fund	-	\$ 8,532,950	\$ 8,532,950
General Fund Debt Service	-	\$ (13,840,783)	\$ (13,840,783)
Lottery Funds Debt Service	-	\$ (73,975)	\$ (73,975)
Other Funds	-	\$ 6,614,787	\$ 6,614,787
Federal Funds	-	\$ (430,293)	\$ (430,293)

**Chief Education Office**

General Fund	-	\$ (369,306)	\$ (369,306)
--------------	---	--------------	--------------

**Teacher Standards and Practices**

Other Funds	-	\$ (214,668)	\$ (214,668)
-------------	---	--------------	--------------

## Budget Summary\*

### HUMAN SERVICES PROGRAM AREA

#### Commission for the Blind

	<u>2015-17 Legislatively Approved Budget</u>	<u>2017-19 Committee Recommendation</u>	<u>Committee Change</u>
General Fund	-	\$ (41,304)	\$ (41,304)
Other Funds	-	\$ (11,467)	\$ (11,467)
Federal Funds	-	\$ (157,969)	\$ (157,969)

#### Oregon Health Authority

General Fund	-	\$ (59,956,387)	\$ (59,956,387)
General Fund Debt Service	-	\$ 4,001	\$ 4,001
Lottery Funds	-	\$ (4,617)	\$ (4,617)
Other Funds	-	\$ 71,374,612	\$ 71,374,612
Federal Funds	-	\$ (9,456,614)	\$ (9,456,614)

#### Department of Human Services

General Fund	-	\$ (8,487,786)	\$ (8,487,786)
General Fund Debt Service	-	\$ 10,521,010	\$ 10,521,010
Other Funds	-	\$ 45,175,634	\$ 45,175,634
Federal Funds	-	\$ 138,153,153	\$ 138,153,153

#### Long Term Care Ombudsman

General Fund	-	\$ (272,509)	\$ (272,509)
Other Funds	-	\$ (2,593)	\$ (2,593)

#### Psychiatric Security Review Board

General Fund	-	\$ (33,233)	\$ (33,233)
--------------	---	-------------	-------------

### JUDICIAL BRANCH

#### Judicial Department

General Fund	-	\$ (7,171,498)	\$ (7,171,498)
General Fund Debt Service	-	\$ (2,555,411)	\$ (2,555,411)
Other Funds	-	\$ 195,971,790	\$ 195,971,790

**Budget Summary\*****Commission on Judicial Fitness and Disability**

	<u>2015-17 Legislatively Approved Budget</u>	<u>2017-19 Committee Recommendation</u>	<u>Committee Change</u>
General Fund	-	\$ (577)	\$ (577)

**Public Defense Services Commission**

General Fund	-	\$ 1,060,699	\$ 1,060,699
--------------	---	--------------	--------------

**LEGISLATIVE BRANCH****Legislative Administration Committee**

General Fund	-	\$ 4,109,449	\$ 4,109,449
General Fund Debt Service	-	\$ (445,481)	\$ (445,481)
Other Funds	-	\$ 239,358	\$ 239,358
Other Funds Debt Service	-	\$ (28,305)	\$ (28,305)

**Legislative Assembly**

General Fund	-	\$ (1,324,394)	\$ (1,324,394)
--------------	---	----------------	----------------

**Legislative Commission on Indian Services**

General Fund	-	\$ (1,750)	\$ (1,750)
--------------	---	------------	------------

**Legislative Counsel**

General Fund	-	\$ (232,754)	\$ (232,754)
Other Funds	-	\$ (59,154)	\$ (59,154)

**Legislative Fiscal Office**

General Fund	-	\$ (183,583)	\$ (183,583)
Other Funds	-	\$ (124,420)	\$ (124,420)

**Legislative Revenue Office**

General Fund	-	\$ (18,516)	\$ (18,516)
--------------	---	-------------	-------------

**Legislative Policy and Research Office**

General Fund	-	\$ (45,374)	\$ (45,374)
--------------	---	-------------	-------------

**Budget Summary\***

<u>2015-17 Legislatively Approved Budget</u>	<u>2017-19 Committee Recommendation</u>	<u>Committee Change</u>
--	---	-------------------------

**NATURAL RESOURCES PROGRAM AREA**

**State Department of Agriculture**

General Fund	-	\$	(1,066,655)	\$	(1,066,655)
Lottery Funds	-	\$	(231,617)	\$	(231,617)
Other Funds	-	\$	(2,054,053)	\$	(2,054,053)
Federal Funds	-	\$	(388,340)	\$	(388,340)

**Columbia River Gorge Commission**

General Fund	-	\$	24,081	\$	24,081
--------------	---	----	--------	----	--------

**State Department of Energy**

Other Funds	-	\$	(538,561)	\$	(538,561)
Federal Funds	-	\$	(72,012)	\$	(72,012)

**Department of Environmental Quality**

General Fund	-	\$	(352,190)	\$	(352,190)
Lottery Funds	-	\$	(77,348)	\$	(77,348)
Other Funds	-	\$	(3,614,762)	\$	(3,614,762)
Federal Funds	-	\$	(461,243)	\$	(461,243)

**State Department of Fish and Wildlife**

General Fund	-	\$	182,646	\$	182,646
Lottery Funds	-	\$	(167,378)	\$	(167,378)
Other Funds	-	\$	(3,153,172)	\$	(3,153,172)
Federal Funds	-	\$	(3,058,576)	\$	(3,058,576)

**Department of Forestry**

General Fund	-	\$	(1,201,103)	\$	(1,201,103)
General Fund Debt Service	-	\$	(410,919)	\$	(410,919)
Lottery Funds Debt Service	-	\$	(5,594)	\$	(5,594)
Other Funds	-	\$	96,885,643	\$	96,885,643
Other Funds Debt Service	-	\$	79,996	\$	79,996
Federal Funds	-	\$	(495,371)	\$	(495,371)

**Budget Summary\***

	<u>2015-17 Legislatively Approved Budget</u>	<u>2017-19 Committee Recommendation</u>	<u>Committee Change</u>
--	--	---	-------------------------



**Department of Geology and Mineral Industries**

General Fund	-	\$	(104,725)	\$	(104,725)
Other Funds	-	\$	(141,422)	\$	(141,422)
Federal Funds	-	\$	(65,496)	\$	(65,496)

**Department of Land Conservation and Development**

General Fund	-	\$	(395,929)	\$	(395,929)
Other Funds	-	\$	(1,373)	\$	(1,373)
Federal Funds	-	\$	(108,803)	\$	(108,803)

**Land Use Board of Appeals**

General Fund	-	\$	266	\$	266
--------------	---	----	-----	----	-----

**Oregon Marine Board**

Other Funds	-	\$	(335,800)	\$	(335,800)
Federal Funds	-	\$	(1,373)	\$	(1,373)

**Department of Parks and Recreation**

Lottery Funds	-	\$	(1,881,005)	\$	(1,881,005)
Lottery Funds Debt Service	-	\$	(895,019)	\$	(895,019)
Other Funds	-	\$	3,232,341	\$	3,232,341
Federal Funds	-	\$	(7,925)	\$	(7,925)

**Department of State Lands**

General Fund	-	\$	5,000,000	\$	5,000,000
Other Funds	-	\$	11,149,657	\$	11,149,657
Federal Funds	-	\$	(3,183)	\$	(3,183)

**Water Resources Department**

General Fund	-	\$	(748,813)	\$	(748,813)
Lottery Funds Debt Service	-	\$	(2,078,875)	\$	(2,078,875)
Other Funds	-	\$	21,943,095	\$	21,943,095
Federal Funds	-	\$	-	\$	-

**Budget Summary\***

**2015-17 Legislatively  
Approved Budget**

**2017-19 Committee  
Recommendation**

**Committee Change**

**Watershed Enhancement Board**

Lottery Funds	-	\$	(205,451)	\$	(205,451)
Federal Funds	-	\$	(1,136)	\$	(1,136)

**PUBLIC SAFETY PROGRAM AREA**

**Department of Corrections**

General Fund	-	\$	(23,762,896)	\$	(23,762,896)
General Fund Debt Service	-	\$	1,268,059	\$	1,268,059
Other Funds	-	\$	272,630	\$	272,630
Federal Funds	-	\$	(10,323)	\$	(10,323)

**Oregon Criminal Justice Commission**

General Fund	-	\$	(87,794)	\$	(87,794)
Other Funds	-	\$	(1,137)	\$	(1,137)
Federal Funds	-	\$	(3,503)	\$	(3,503)

**District Attorneys and their Deputies**

General Fund	-	\$	(23,359)	\$	(23,359)
--------------	---	----	----------	----	----------

**Department of Justice**

General Fund	-	\$	(3,386,309)	\$	(3,386,309)
General Fund Debt Service	-	\$	3,235,629	\$	3,235,629
Other Funds	-	\$	15,825,892	\$	15,825,892
Federal Funds	-	\$	29,064,361	\$	29,064,361

**Oregon Military Department**

General Fund	-	\$	932,333	\$	932,333
General Fund Debt Service	-	\$	(802,765)	\$	(802,765)
Other Funds	-	\$	5,245,172	\$	5,245,172
Federal Funds	-	\$	(1,156,392)	\$	(1,156,392)

**Budget Summary\***

	<u>2015-17 Legislatively Approved Budget</u>	<u>2017-19 Committee Recommendation</u>	<u>Committee Change</u>
--	--	---	-------------------------

**Oregon Board of Parole**

General Fund	-	\$	(340,944)	\$	(340,944)
--------------	---	----	-----------	----	-----------

**Oregon State Police**

General Fund	-	\$	(2,667,382)	\$	(2,667,382)
Lottery Funds	-	\$	(240,268)	\$	(240,268)
Other Funds	-	\$	(26,542)	\$	(26,542)
Federal Funds	-	\$	(142,526)	\$	(142,526)

**Department of Public Safety Standards and Training**

Other Funds	-	\$	(1,183,157)	\$	(1,183,157)
Federal Funds	-	\$	464,466	\$	464,466

**Oregon Youth Authority**

General Fund	-	\$	(4,902,061)	\$	(4,902,061)
General Fund Debt Service	-	\$	1,925,787	\$	1,925,787
Other Funds	-	\$	567,980	\$	567,980
Federal Funds	-	\$	(218,984)	\$	(218,984)

**TRANSPORTATION PROGRAM AREA**

**Department of Aviation**

Other Funds	-	\$	(39,973)	\$	(39,973)
Federal Funds	-	\$	(1,538)	\$	(1,538)

**Department of Transportation**

General Fund	-	\$	(389,942)	\$	(389,942)
General Fund Debt Service	-	\$	(1,037,553)		
Lottery Funds Debt Service	-	\$	(6,039,258)	\$	(6,039,258)
Other Funds	-	\$	(1,415,838)	\$	(1,415,838)
Other Funds Debt Service	-	\$	10		
Federal Funds	-	\$	(227,030)	\$	(227,030)

**Budget Summary\***

**2015-17 Legislatively  
Approved Budget**

**2017-19 Committee  
Recommendation**

**Committee Change**

---

**2017-19 Budget Summary**

General Fund Total	-	\$	58,172,743	\$	58,172,743
General Fund Debt Service	-	\$	(14,400,707)	\$	(14,400,707)

<b>Lottery Funds Total</b>	-	\$ 9,801,680	\$ 9,801,680
<b>Lottery Funds Debt Service</b>	-	\$ (12,820,839)	\$ (12,820,839)
<b>Other Funds Total</b>	-	\$ 939,304,527	\$ 939,304,527
<b>Other Funds Debt Service</b>	-	\$ 1,132,529	\$ 1,132,529
<b>Other Funds Nonlimited</b>	-	\$ 30,000,000	\$ 30,000,000
<b>Federal Funds Total</b>	-	\$ 137,654,935	\$ 137,654,935

---

\* Excludes Capital Construction

	2015-17 Legislatively Approved Budget	2015-17 Committee Recommendation	Committee Change
--	--	-------------------------------------	------------------

**2015-17 Supplemental Appropriations**

**Commission on Judicial Fitness and Disability**

General Fund	-	\$ 35,000	\$ 35,000
--------------	---	-----------	-----------

**Department of Transportation**

Other Funds	-	\$ 45,500,000	\$ 45,500,000
Federal Funds	-	\$ 8,100,000	\$ 8,100,000

	2015-17 Legislatively Approved Budget	2017-19 Committee Recommendation	Committee Change
--	--	-------------------------------------	------------------

**2017-19 Position Summary**

**ADMINISTRATION PROGRAM AREA**

**Department of Administrative Services**

Authorized Positions	-	6	6
Full-time Equivalent (FTE) positions	-	6.00	6.00

**Public Employees Retirement System**

Authorized Positions	-	1	1
Full-time Equivalent (FTE) positions	-	0.92	0.92

**Department of Revenue**

Authorized Positions	-	33	33
Full-time Equivalent (FTE) positions	-	9.00	9.00

**State Treasurer**

Authorized Positions	-	2	2
Full-time Equivalent (FTE) positions	-	2.34	2.34

**CONSUMER AND BUSINESS SERVICES PROGRAM AREA**

**Consumer and Business Services**

Authorized Positions	-	11	11
Full-time Equivalent (FTE) positions	-	9.68	9.68

**Bureau of Labor and Industries**

Authorized Positions	-	3	3
Full-time Equivalent (FTE) positions	-	2.50	2.50

**ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA**

**Housing and Community Services Department**

Authorized Positions	-	3	3
Full-time Equivalent (FTE) positions	-	0.75	0.75

**2017-19 Position Summary**

---

2015-17 Legislatively  
Approved Budget

---

---

2017-19 Committee  
Recommendation

---

---

Committee Change

---

**HUMAN SERVICES PROGRAM AREA**

**Oregon Health Authority**

Authorized Positions	-	63	63
Full-time Equivalent (FTE) positions	-	51.46	51.46

**Department of Human Services**

Authorized Positions	-	113	113
Full-time Equivalent (FTE) positions	-	74.33	74.33

**JUDICIAL BRANCH**

**Judicial Department**

Authorized Positions	-	4	4
Full-time Equivalent (FTE) positions	-	2.00	2.00

**NATURAL RESOURCES PROGRAM AREA**

**Oregon Department of Agriculture**

Authorized Positions	-	(1)	(1)
Full-time Equivalent (FTE) positions	-	(1.00)	(1.00)

**Department of Fish and Wildlife**

Authorized Positions	-	6	6
Full-time Equivalent (FTE) positions	-	5.33	5.33

**Department of Forestry**

Authorized Positions	-	4	4
Full-time Equivalent (FTE) positions	-	3.50	3.50

**Department of State Lands**

Authorized Positions	-	1	1
Full-time Equivalent (FTE) positions	-	1.00	1.00

**2017-19 Position Summary**

**2015-17 Legislatively  
Approved Budget**

**2017-19 Committee  
Recommendation**

**Committee Change**

**Water Resources Department**

Authorized Positions	-	1	1
Full-time Equivalent (FTE) positions	-	1.00	1.00

**PUBLIC SAFETY PROGRAM AREA**

**Department of Justice**

Authorized Positions	-	68	68
Full-time Equivalent (FTE) positions	-	54.99	54.99

<b><u>Oregon Military Department</u></b>		2	2
Authorized Positions	-	2.00	2.00
Full-time Equivalent (FTE) positions	-		
<b><u>Oregon State Police</u></b>			
Authorized Positions	-	27	27
Full-time Equivalent (FTE) positions	-	25.32	25.32

### **Summary of Revenue Changes**

The General Fund appropriations made in the bill are within resources available as projected in the May 2017 economic and revenue forecast by the Department of Administrative Services, Office of Economic Analysis, supplemented by transfers from various agency accounts to the General Fund for general governmental purposes as authorized in HB 3470, plus other actions to reduce state agency expenditures.

### **Summary of Capital Construction Subcommittee Action**

HB 5006 appropriates General Fund to the Emergency Board for general purpose and targeted special purpose appropriations, and makes other adjustments to individual agency budgets and position authority as described below.

#### **Emergency Board**

The Emergency Board allocates General Fund and provides Lottery Funds, Other Funds, and Federal Funds expenditure limitation to state agencies for unanticipated needs in approved agency budgets when the Legislature is not in session. The Subcommittee appropriated \$50 million General Fund to the Emergency Board for general purposes.

HB 5006 makes two special purpose appropriations to the Emergency Board, totaling \$110 million General Fund; the bill also adjusts a special purpose appropriation already approved in a different bill:

- \$100 million General Fund for state employee compensation changes.
- \$10 million General Fund for allocation to state agencies for compensation changes driven by collective bargaining for workers who are not state employees.

- Reduces the special purpose appropriation made by SB 505 for costs associated with the requirement to record grand jury proceedings, by \$600,000 General Fund. The budget for the Judicial Department is increased by this amount.

If these special purpose appropriations are not allocated by the Emergency Board before December 1, 2018, any remaining funds become available to the Emergency Board for general purposes.

## **Adjustments to Approved 2017-19 Agency Budgets**

### **STATEWIDE ADJUSTMENTS**

Statewide adjustments reflect budget changes in multiple agencies based on reductions in Department of Administrative Services assessments and charges for services, Attorney General rates, certain services and supplies, and additional vacancy savings expected as a result of a hiring slowdown. Statewide adjustments also reflect net reductions to debt service realized through interest rate savings on bond sales and refunding of outstanding general obligation and lottery revenue bonds. Total savings are \$135.8 million General Fund, \$16.7 million Lottery Funds, \$105.5 million Other Funds, and \$35.6 million Federal Funds.

Specific adjustments include \$126 million total funds savings from implementing a hiring slowdown implemented across all three branches of government; \$25 million in General Fund and Lottery Funds savings from eliminating most inflation on services and supplies implemented across all three branches of government; \$9.3 million total funds from a 10% reduction to travel in Executive Branch agencies to implement the Governor's previously announced cost containment effort; \$68 million total funds reduction from lower Department of Administrative Services assessments and service rates; and \$13 million total funds from lower Attorney General rates.

Section 145 of the budget bill reflects the changes, as described above, for each agency. These adjustments are not addressed in the individual agency narratives, although they are included in the table at the beginning of the budget report.

### **ADMINISTRATION**

#### **Department of Administrative Services**

The Subcommittee approved various one-time General Fund appropriations to the Department of Administrative Services (DAS) for the following purposes:

- \$1,895,000 for disbursement to the Rogue River Valley Irrigation District for the Bradshaw Drop Irrigation Canal project to pipe over three miles of irrigation canal to conserve water and provide pressurized water to district patrons.
- \$1,836,000 for disbursement to the City of John Day to extend a fiber optic line along US 395 from US 20 to John Day.
- \$1,000,000 for disbursement to the JPR Foundation, Inc. for the Holly Theater restoration project in Medford.



- \$1,000,000 for disbursement to the Deschutes Rim Clinic Foundation for the Rim Health Clinic in Maupin to supplement capacity at the current facility.
- \$750,000 for disbursement to the City of Medford for improvements at Harry and David Baseball Park.
- \$500,000 for disbursement to the City of Mosier for a joint use facility, encompassing a city hall, main fire station, and multi-use community space to be built on land donated by Union Pacific Railroad.
- \$500,000 for disbursement to the Oregon Wine Board for marketing and increasing the market access of Oregon produced wine.
- \$420,000 for disbursement to the City of John Day for operations of a public safety answering point through the 2017-19 biennium.
- \$400,000 for disbursement to the Greater Portland YWCA for the Family Preservation Project.
- \$250,000 for disbursement to the Southern Oregon Veterans Benefit organization for construction of a replica of the Vietnam Memorial Traveling Wall.
- \$200,000 for disbursement to the Mid-Columbia Health Foundation for a hospital modernization and expansion project involving a regional rural community hospital in The Dalles that was built in 1859.
- \$50,000 for disbursement to the World of Speed organization as transition funding for the High School Automotive Career Technical Education program as the organization seeks other support for the program.
- \$50,000 for disbursement to the Family YMCA of Marion and Polk Counties for the YMCA Youth and Government program.
- \$50,000 for disbursement to the Bag and Baggage Productions, a professional theater located in Hillsboro, for its Cultural Innovation Project involving the purchase and installation of a 360 degree digitally immersive projection system.
- \$40,000 for disbursement to the Cities of Turner, Aumsville, and Salem, for use as flood mitigation planning match.

A total of \$28,177,202 Other Funds expenditure limitation was added by the Subcommittee for the one-time cost of issuance and special payments associated with the disbursement of proceeds from Lottery Bond sales; projects are detailed below and approved in SB 5530. Cost of issuance for these projects totals \$707,200. There is no debt service allocated in the 2017-19 biennium, as the bonds will not be sold until the spring of 2019. Total debt service on all the projects described below is estimated at a total of \$4,743,599 Lottery Funds for the 2017-19 biennium and \$47,153,969 over the life of the bonds.

- \$12,235,018 Other Funds for disbursement to the YMCA of Marion and Polk counties for construction of a new YMCA facility in Salem.
- \$6,125,396 Other Funds for disbursement to the Eugene Civic Alliance to redevelop the site of the former Civic Stadium into a community sports and recreation complex.
- \$2,050,587 Other Funds for disbursement to the Gresham Redevelopment Commission for the construction of an innovation and workforce training center in the Rockwood neighborhood in Gresham.
- \$2,050,587 Other Funds for disbursement to the Family Nurturing Center (Rogue Valley Children's Relief Nursery) to purchase and rehabilitate affordable housing adjacent to the Center's campus.
- \$1,042,655 Other Funds for disbursement to the Cascade AIDS Project for the acquisition and renovation of a primary care and mental health center for the lesbian, gay, bisexual, transgender, queer, and other minority gender identities and sexual orientation community.
- \$1,041,303 Other Funds for disbursement to the City of Independence for the Independence Landing Revitalization Project.

- \$1,041,303 Other Funds for disbursement to Klamath County for construction of the Klamath Youth Inspiration Program residential treatment center in Klamath Falls.
- \$1,041,303 Other Funds for disbursement to the City of Woodburn to develop a community center in Woodburn.
- \$784,922 Other Funds for disbursement to The Dalles Civic Auditorium Preservation Commission to continue reconstruction of The Dalles Civic Auditorium theater.
- \$764,128 Other Funds for disbursement to the City of Spray to construct a public safety and emergency services center, which includes fire protection and emergency medical services.

The Subcommittee approved two one-time increases to existing subsidy programs funded through the DAS budget: \$150,000 General Fund was added to the special payments made to the Oregon Historical Society, increasing its total state support in 2017-19 to \$900,000 General Fund. The Subcommittee also approved increasing the 2017-19 special payments to county fairs by \$180,000 Lottery Funds, which provides county fairs with a total of \$3,828,000 Lottery Funds in 2017-19.

To complete projects approved in SB 5506, the capital construction bill, the Subcommittee approved the establishment of five limited duration Project Manager 2 positions (5.00 FTE) and one limited duration Project Manager 3 position (1.00 FTE) within the DAS Planning and Construction Management program. This is position establishment authority only, as all position costs will be charged against project funding.

The Subcommittee approved \$1,080,818 in additional Other Funds Debt Service to support repayment of Article XI-Q General Obligation bond proceeds approved in SB 5505 for renovations at the Portland State Office Building, and an Other Funds expenditure limitation increase of \$214,000 for the cost of issuance of the bonds.

### **Public Employees Retirement System**

An Other Funds expenditure limitation increase of \$209,443 was approved by the Subcommittee, which supports one permanent full-time Principal Executive Manager G (0.92 FTE) to serve as the agency's Chief Financial Officer, with the understanding that the agency competitively recruit for, and hire, a Certified Public Accountant for this position.

### **Department of Revenue**

The Subcommittee approved funding for the final project phase to replace most of the agency's core information technology systems (Core Systems Replacement project). The final phase includes: Timber tax; electrical cooperative tax; rail car tax; gas and oil production tax; County Assessment Funding Assistance; Green Light; Non-profit homes; court fines and assessments; and revenue accounting. The scheduled implementation date is November 13, 2017.

The Subcommittee approved \$8,383,109 of Other Funds expenditure limitation and the establishment of 32 limited duration positions (8.00 FTE), which is to be mostly financed with Article XI-Q bonds approved in SB 5505 (\$4,781,944). Project revenues also include an estimated \$3,501,165 in bond proceeds that were authorized and issued during the 2015-17 biennium, but remained unexpended, and \$100,000 of state marijuana tax revenue. The Department of Administrative Services is directed to unschedule \$276,599 of Other Funds expenditure limitation associated with the Core Systems Replacement project, which may be rescheduled upon the approval of the Legislative Fiscal Office.

The Subcommittee appropriated \$1,000,000 General Fund for vendor contract maintenance costs to support the ongoing maintenance of the vendor product after installation and \$60,000 General Fund for non-bondable expenditures related to the project; these are one-time costs that should be phased out for 2019-21.

To support repayment of Article XI-Q General Obligation bond proceeds approved in SB 5505 for the project, the Subcommittee appropriated \$796,311 in additional General Fund Debt Service and added \$73,056 Other Funds expenditure limitation for the cost of issuance of the bonds.

The Subcommittee increased the General Fund appropriation by \$276,906 and Other Funds expenditure limitation by \$24,079 for one permanent full-time Principal Executive Manager F position (1.00 FTE) to restore funding for the agency's Finance Manager position, a long-term vacancy that was eliminated in SB 5535, with the understanding that the agency competitively recruit for, and fill, this position.

To balance available revenues with Other Funds expenditure limitation, the Subcommittee decreased Other Funds expenditure limitation by \$187,277 for services and supplies in the Property Tax Division.

The Subcommittee increased Other Funds expenditure limitation by \$244,058 for services and supplies in the Marijuana Program. Of the increase, \$200,000 is for a remodel of the cash transaction space in the Salem headquarters building. This will bring the total estimated project

costs to \$1.33 million, of which \$1 million will be funded during the 2017-19 biennium. This is a one-time expense. The remaining \$44,058 is for services and supplies approved by the Emergency Board in May of 2016.

### **Oregon Advocacy Commissions Office**

To restore a reduction in services and supplies included in the budget bill for the Oregon Advocacy Commissions Office (SB 5501), the Subcommittee approved \$17,000 General Fund.

### **State Library**

The Subcommittee approved a \$197,488 General Fund appropriation to restore a reduction to the Ready to Read Grant program included in the budget bill for the State Library (HB 5018). The Ready to Read Grant program provides grants to public libraries for early literacy services and summer reading programs.

### **State Treasurer**

For the Oregon Retirement Savings Board, the Subcommittee increased General Fund by \$1,056,224 and established three permanent full-time positions (2.84 FTE) for additional implementation work. The positions are: one permanent full-time Operations and Policy Analyst 4 to serve as a Public Engagement Manager (1.00 FTE); one permanent full-time Operations and Policy Analyst 3 to serve as a Compliance Manager (0.92 FTE); and one permanent full-time Executive Support Special 1 (0.92 FTE). The Subcommittee abolished one permanent part-time Program Analyst 1 position, a long-term vacant position (-0.50 FTE). A General Fund appropriation is required to fund the Board's operating expenses until the Retirement Savings Plan Administrative Fund has sufficient revenue to support the Board. General Fund expenditures are to be repaid with future administrative fees.

## **CONSUMER AND BUSINESS SERVICES**

### **Department of Consumer and Business Services**

The Subcommittee approved an increase in Other Funds expenditure limitation of \$154,056 for the Department of Consumer and Business Services (DCBS), Division of Financial Regulation and authorized the establishment of a limited duration Operation and Policy Analyst 3 position (0.88 FTE). This position will support work required by the passage of HB 2391, which requires DCBS to establish a reinsurance program for individual and group health insurance policies. The position will assist existing staff at the agency with the additional rulemaking process required to establish the reinsurance program and with the application to the US Department of Health and Human Services for a 1332 waiver to implement the Oregon Reinsurance Program.

The Subcommittee approved an increase in Other Funds expenditure limitation of \$1,748,149 for the DCBS Building Codes Division and the establishment of 10 positions (8.80 FTE). Three of the positions, two Operations and Policy Analyst 3 and a Professional Engineer 2, are for building code development. These positions will provide policy and technical research, analysis, and subject matter expertise related to developing statewide standards, and provide support on special projects related to statewide consistency and uniformity within the building

code. Two Administrative Specialist 2 positions will support analysts, engineers, and subject matter experts in the process of statewide code development, and facilitate and coordinate on special projects, permit services, and project tracking. Two Plans Examiner 2 positions will provide technical expertise and support to special projects, by reviewing plans and specifications for those projects and providing additional support to operational programs in the Pendleton and Coos Bay field offices. One Structural and Mechanical Inspector, a Plumbing Inspector, and one Electrical Inspector will provide field support for site-built construction in the Pendleton and Coos Bay field offices.

### **Bureau of Labor and Industries**

General Fund in the amount of \$413,787 is added to the budget of the Bureau of Labor and Industries for anticipated investigatory and enforcement provisions related to the passage of SB 828. The funding supports a permanent Civil Rights Field Representative (0.75 FTE), and a Permanent Compliance Specialist (0.75 FTE). In addition, funding to support a limited duration Training and Development Specialist 2 position (1.00 FTE) is also included; this position will develop notice materials for posting in the work place, and provide employer training opportunities on the new requirements.

## **ECONOMIC AND COMMUNITY DEVELOPMENT**

### **Oregon Business Development Department**

The Subcommittee established a one-time \$1,650,000 General Fund appropriation for the Arts Commission to distribute grants to the following cultural institutions in the following amounts:

- APANO Cultural Center - \$300,000
- Benton County Historical Society & Museum - Corvallis Museum - \$500,000
- Cottage Theatre Expansion - \$125,000
- High Desert Museum - By Hand Through Memory Exhibit - \$125,000
- Liberty Theatre Foundation - Theatre Restoration in La Grande - \$200,000
- Oregon Coast Council for the Arts - Newport Performing Arts Center - \$300,000
- Portland Institute of Contemporary Art - Capital Campaign NE Hancock \$100,000

The Subcommittee established a one-time \$2,000,000 General Fund appropriation for a grant to the Crescent Sanitary District to support a sewer system/wastewater treatment facility project. To supplement support for the Regional Accelerator Innovation Network (RAIN), the Subcommittee increased the one-time Lottery Funds expenditure limitation by \$500,000. With the expenditure increase in this bill, total support in the budget for RAIN will total \$1,000,000. The Subcommittee also established a one-time Other Funds expenditure limitation of \$3,000,000 to support operating and research expenses of the Oregon Manufacturing Innovation Center (OMIC). The source of these funds are moneys transferred from the Connect Oregon Fund in the Department of Transportation. With the expenditure increase in this bill, support in the Oregon Business Development Department budget for OMIC operations will total \$6.6 million of combined Lottery Funds and Other Funds expenditures.

The Subcommittee increased Other Funds expenditures for distribution of bond proceeds authorized in SB 5505 and SB 5530, and HB 2278 (2015 Session). These expenditures include expenditures for the following projects for the following amounts:

- Seismic Rehabilitation Grants - \$120 million total, including \$100 million for school facilities and \$20 million for emergency services facilities.
- Port of Coos Bay - Channel Deepening Project - \$15,000,000
- Oregon Manufacturing Innovation Center Roads - \$3,390,000
- City of Sweet Home - Wastewater Treatment Plant Upgrade - \$2,000,000
- Crescent Sanitary District Sewer System - \$3,000,000
- Portland Art Museum 0 Connection Campaign - \$1,000,000
- Eugene Ballet Company - Midtown Arts Center - \$700,000
- Friends of the Oregon Caves & Chateau - Balcony Restoration Project - \$750,000
- Regional Solutions - \$1

Regarding Regional Solutions, SB 5530 authorizes \$4 million of lottery bond proceeds for the Regional Infrastructure Fund for Regional Solutions projects. After the Department presents a funding request with identified Regional Solutions projects, the Legislature or Emergency Board will increase the Other Funds expenditure limitation to allow funding of the approved projects. The expenditure limitation applies solely to lottery bond proceeds received in the 2017-19 biennium. Proceeds from previously issued bonds that have been transferred to the Regional Infrastructure Fund, and any earnings in the Fund, are not subject to the \$1 expenditure limitation.

The Subcommittee also increased Nonlimited Other Funds expenditures by \$30 million for distribution of lottery bond proceeds authorized for the Special Public Works Fund. The \$30 million include \$20 million for adding capital to the base Fund, and \$10 million restricted to levee projects.

Other Funds expenditures are increased by a total of \$2,746,249 to pay costs of issuing the general obligation and lottery revenue bonds authorized for the above projects. Proceeds of bonds are used to finance these costs.

Finally, the General Fund appropriation for debt service is increased by \$2,836,985 to pay 2017-19 biennium debt service costs for approved Seismic Rehabilitation Grant bonds. This supports debt service costs for \$25 million of seismic school bonds, and \$10 million of seismic emergency services facility bonds, issued in spring 2018. The remaining seismic bonds, and all lottery bonds authorized for projects in this budget, will be issued in spring 2019, and related debt service will not be paid until the 2019-21 biennium.

## **Housing and Community Services Department**

The Housing and Community Services Department budget is adjusted by the Subcommittee as follows:

Local Innovation and Fast Track (LIFT) housing program - Other Funds expenditure limitation is increased by \$1,090,000 attributable to the cost of issuance for \$80 million in Article XI-Q Bonds for affordable housing development; the housing developed with the bonds will be targeted to low income individuals and families. It is assumed that this investment will result in an additional 1,200 - 1,500 units of new housing, depending on economic factors and the extent to which the program is modified (specifically, to include single family home ownership). Expenditure limitation for a period of six years for the project amount (\$80 million) is in SB 5506. Administration of the \$80 million in additional bond proceeds drives the need for additional expenditure limitation and General Fund support in the 2017-19 biennium, as follows: Two limited duration Loan Specialist positions (0.75 FTE) and two permanent Compliance Specialist positions (1.00 FTE) are authorized to add appropriate underwriting and project monitoring for affordable housing units developed through the LIFT housing program, as authorized by the 2017 Legislative Assembly. The compliance specialist positions are funded through fees charged to the projects, while the loan specialists are supported by General Fund. Finally, General Fund of \$3.4 million is appropriated for debt service, assuming half of the total authorized amount (\$40 million) is issued in the spring of 2018.

Preservation of Affordable Housing - Other Funds expenditure limitation in the amount of \$25,395,235 is included to enable the Housing and Community Services Department (HCSD) to expend lottery bond proceeds for preservation of affordable housing. Of this amount, \$25 million is attributable to project costs, and \$395,235 is related to cost of issuance. Eligible projects for which these funds can be expended will be defined by HCSD and include activities such as: multi-family rental properties where at least 25% of the units are subsidized by a project-based rental assistance contract through the USDA Rural Development or the US Department of Housing and Urban Development; existing manufactured housing communities and affordable housing units to be acquired by a mission-based non-profit organization, resident cooperative, tenants' association, housing authority, or local government; existing multifamily projects with affordability restrictions in need of rehabilitation and contract renewal; and public housing projects undergoing a preservation transaction which involves a comprehensive recapitalization and which will secure ongoing rental subsidies.

Oregon Foreclosure Avoidance Program - General Fund of \$1.3 million is included for the program. This 2017-19 funding is intended to be the final installment for the program, with the expectation that HCSD will cease administration and payment reimbursement by June 30, 2019, or the time at which funds are fully expended, whichever comes first.

Emergency Housing Account and State Homeless Assistance Program - An additional \$13,200,000 General Fund is added to the Emergency Housing Account (EHA) program, and an additional \$6,800,000 General Fund is included for the State Homeless Assistance Program (SHAP). These are one-time enhancements that bring the total 2017-19 budget for EHA to \$27,893,832 (a 93% increase over the 2015-17 legislatively approved budget) and SHAP to \$12,226,228 (a 129% increase over the 2015-17 legislatively approved budget).

Oregon Commission for Voluntary Action and Service - Federal Funds expenditure limitation is reduced by \$7.1 million and one position (1.00 FTE) to reflect funding associated with transfer of administration of the Commission from HCSD to the Office of the Governor. The statutory changes to accomplish the transfer of the program are included in HB 3470.

Measure 96 Lottery Funds Allocation - Lottery Funds expenditure limitation, attributable to the 2016 passage of Measure 98, in the amount of \$350,000 is added for emergency housing assistance to veterans, as provided through the Emergency Housing Account program. The funds are allocated to the Department in SB 140. A budget note in HB 5012 (the HCSD budget bill) directs HCSD and the Department of Veterans' Affairs to report back to the Joint Committee on Ways and Means in February 2018 with advice on strategic investments of available funds that will result in long-term housing stability for veterans.

### **Oregon Department of Veterans' Affairs**

The Subcommittee approved increasing Other Funds expenditure limitation by \$310,000 for costs of issuance on Article XI-Q general obligation bonds authorized in SB 5505 for a parking lot at the Lebanon Veterans' Home, an educational and daycare facility at The Dalles Veterans' Home, and a new veterans' home in Roseburg. Costs of issuance will be paid with bond proceeds. Bonds are scheduled to be sold in spring 2019, with debt service of \$2.2 million General Fund in the 2019-21 biennium.

Due to the shortage of nurses and medical technicians in the City of Roseburg and Douglas County that would be required to staff the approved Veterans' Home, the Subcommittee adopted the following budget note:

#### **Budget Note:**

The Oregon Department of Veterans' Affairs, in collaboration with the Oregon Health Authority and the Oregon State Board of Nursing, is directed to convene a rural medical training facilities workgroup that will investigate issues related to alleviating a shortage of skilled and experienced nurses and medical technicians in the City of Roseburg and in Douglas County. Representatives from the City of Roseburg, Douglas County, local hospital or medical facilities, including the Roseburg VA Medical Center, and local medical practitioners with experience in training nursing and medical technician students should be included in the workgroup membership. The workgroup should consider issues related to establishing a medical training facility in partnership with local academic programs and methods of reintegrating veterans who are transitioning out of military service into society through higher education and career training. The Department shall report the results of the workgroup and recommendations to the Legislature by September 15, 2018.

## **EDUCATION**

### **State School Fund**

The Subcommittee approved a decrease of \$30,372,945 General Fund and an increase of \$12,465,745 Lottery Funds for the State School Fund, which reflects the balancing of available Lottery Funds across the entire state budget. In addition, Other Funds expenditure limitation was increased by \$17,907,200 to account for the total amount of Marijuana revenues dedicated to the State School Fund. Overall, the net change to the State School Fund is zero from the \$8.2 billion included in SB 5517, the State School Fund budget bill.



### **Department of Education**

The Subcommittee approved \$480,517 General Fund for debt service on Article XI-Q bonds sold for deferred maintenance projects at the Oregon School for the Deaf. The bond proceeds will be used to address long standing deferred maintenance issues including replacement or repair of roofs (\$2.5 million) and various improvements (\$1.8 million) to address accessibility issues at the facility necessary to comply with the Americans with Disabilities Act (ADA). For the sale of Article XI-P bonds for the Oregon School Capital Improvement Matching program, \$100 million Other Funds expenditure limitation is included. The XI-P bonds will be sold later in the biennium, so no debt service is required. For both the sale of XI-Q bonds for the Oregon School for the Deaf and the Article XI-P bonds for school district facilities, an increase of \$1,052,442 in Other Funds expenditure limitation is included for the issuance costs of the bonds.

An Other Funds expenditure limitation of \$170.0 million is included for payments to school districts under Ballot Measure 98. A \$170 million General Fund appropriation was made in SB 5516, the budget bill for the Oregon Department of Education, but payments out of the new High School Graduation and College and Career Readiness Fund must be budgeted as an Other Funds expenditure under the language of Ballot Measure 98 and for accounting practices.

### **Higher Education Coordinating Commission**

The Subcommittee approved an increase of \$6,831,534 in Other Funds expenditure limitation for the Higher Education Coordinating Commission (HECC) for the issuance costs of general obligation bonds sold for public universities and community colleges. These include both Article XI-G and XI-Q bonds for the seven public universities and Article XI-G bonds for community colleges.

A General Fund appropriation of \$1.2 million was approved for a one-time grant to Eastern Oregon University for the construction of a new dedicated technology infrastructure equipment facility. This facility will be the campus hub for communications and network infrastructure. Also approved was \$490,000 General Fund for a one-time grant to Oregon State University for the renovation of the Graduate and Research Center at the Cascades Campus in Bend. This will create office space for teaching and research at the campus as it offers new programs and courses.

An additional \$5.3 million General Fund was approved for the Oregon Promise program which provides financial assistance to recent high school graduates with tuition waivers or subsidies at a community college. The increase, along with \$34.7 million General Fund included in the HECC budget bill (SB 5524), brings 2017-19 funding for this program to \$40 million General Fund. At this funding level, the Commission will need to implement policies limiting participation, including restricting program eligibility based on Earned Family Contribution. The intent is to “grandfather” in the first year’s students who started in the program during the 2016-17 academic year under the former requirements and implement any changes for those students who start during or after the fall quarter of the 2017-18 academic year. SB 1032 will include authority for HECC to limit the number of Oregon Promise participants by setting a maximum Earned Family Contribution for program eligibility.

The Subcommittee also approved a budget note related to community colleges:

**Budget Note:**

The Higher Education Coordinating Commission shall convene a workgroup to develop recommendations for enabling community colleges to offer an associate's degree that is completed in coordination with credits earned in registered apprenticeship or training programs that are at least four years long. The commission shall report their findings and recommendations to the appropriate legislative interim committee.

For College Possible, the Subcommittee approved a one-time \$350,000 General Fund appropriation to HECC for a one-time grant to the organization. This program provides mentoring, coaching, and other assistance to low income students to encourage them to go to college and help them apply for college and financial aid.

One-time funding for two Agricultural Experiment Station positions are added in this bill. One is located at the Hermiston Agricultural Research and Extension Center for potato research and one is at the North Willamette Research and Extension Center. The costs are \$260,000 and \$120,000 General Fund, respectively. Funding for the Renewable Energy Center at the Oregon Institute of Technology was approved in the amount of \$500,000 General Fund.

The Subcommittee approved one-time funding for two projects through Oregon State University resulting, in part, from the work of the Oregon Shellfish Task Force. The first is \$570,000 General Fund for the Molluscan Broodstock program at the Hatfield Marine Science Center in conjunction with the Whiskey Creek Shellfish Hatchery. The second project is \$280,000 General Fund for monitoring the effects of ocean acidification and conducting ocean acidification research at the Whiskey Creek Shellfish Hatchery.

**HUMAN SERVICES**

**Oregon Health Authority**

HB 5006 includes \$10,000,000 General Fund for costs related to treating Hepatitis C - Stage 2 for members of the Oregon Health Plan (OHP). Coverage is already included for Stages 3 and 4. It is estimated that roughly 3,200 OHP members have Hepatitis C at Stage 2, and if all these members pursue treatment, the 2017-19 estimated cost is about \$21.6 million General Fund. The agency will include data on current treatment patterns and costs in its first 2017-19 rebalance, and may need to request additional funding during the 2018 legislative session. A portion of this funding is expected to be one-time, as the existing OHP population is treated and only new cases will need treatment in the following biennium.

The Subcommittee approved \$200,000 General Fund for providing fresh Oregon-grown fruits, vegetables, and cut herbs from farmers' markets and roadside stands to eligible low-income seniors under the Senior Farm Direct Nutrition Program. Another \$1,000,000 General Fund was added for the same purpose for eligible individuals through the Women, Infants and Children Program. Both program enhancements are one-time.

Additional one-time Tobacco Master Settlement Agreement (TMSA) resources of \$63,250,000 are available because of a series of legal settlements. Other Funds expenditure limitation is increased for OHP by \$63,250,000, and General Fund is reduced by a like amount. Other TMSA resources in the OHP budget include funding that had previously been used for tobacco prevention and cessation programs. The Subcommittee approved the following budget note:

**Budget Note:**

The Oregon Health Authority, in collaboration with the Tobacco Reduction Advisory Committee, shall make recommendations to the Public Health Advisory Board on reductions to the Tobacco Prevention and Education Program, based on the loss of Tobacco Master Settlement Agreement (TMSA) funding, that reflects best practices for tobacco control, to minimize programmatic disruption. The Oregon Health Authority shall report to the Legislature the impact of the loss of TMSA funding to tobacco prevention in Oregon, across state and local programs, health communications, tobacco cessation, and data and evaluation.

In order to balance to the final revenue forecast, an additional \$375,000 of recreational marijuana proceeds are expected to be distributed to the Oregon Health Authority (OHA) for alcohol and drug prevention and treatment programs. Other Funds expenditure limitation is increased by \$375,000 and General Fund is reduced by that same amount.

HB 5006 reduces General Fund by \$401,413 for the Oregon State Hospital, and reduces one FTE. SB 65 consolidates all persons found guilty except for insanity of a felony and committed to the Oregon State Hospital, under the jurisdiction of the Psychiatric Security Review Board. As a result, the State Hospital Review Panel (SHRP) will no longer be needed after June 30, 2018. The Subcommittee approved \$3,226,060 General Fund for rural provider incentive programs. This is funding that was mistakenly taken out of the current service level at Governor's Budget.

HB 5006 increases General Fund by \$10,000 to make the necessary changes to the Medicaid Management Information System (MMIS) to ensure that children who are placed in substitute care are enrolled in a coordinated care organization (CCO). This would apply to children in the legal custody of the Department of Human Services, and eligible for medical assistance. The new MMIS coding would allow a child who changes placement to remain in the original CCO until the transition of the child's care to another CCO has been completed.

The bill includes \$196,111 Other Funds expenditure limitation and one position (0.75 FTE) to implement HB 3440, which will open up the Prescription Drug Monitoring Program to out-of-state practitioners. This will create additional workload as the program will need to implement and manage a process of auditing out-of-state users' credentials and use of the system.

To support the ongoing DHS effort to develop and implement an integrated eligibility system, now called the ONE Integrated Eligibility and Medicaid Eligibility (ONE IE & ME), the Subcommittee approved \$322,233 General Fund, \$13,595,873 Other Funds expenditure limitation, \$1,306,605 Federal Funds expenditure limitation, and 62 positions (51.71 FTE); 41 of the positions are limited duration. The 21 permanent positions are associated with a core need for legacy system integration, as well as system maintenance and operations.

## **Department of Human Services**

The Subcommittee approved \$1,300,000 General Fund, on a one-time basis, to increase funding for the Oregon Hunger Response Fund, which is a 26.2% increase from the 2015-17 funding level. This additional support will help the Oregon Food Bank, through its 20 regional food banks, acquire and distribute a higher volume of food to over 950 local agencies.

Another adjustment in the Self Sufficiency program is a change to a budget reduction included in SB 5526, the primary budget bill for the Department of Human Services (DHS). Instead of a \$3.4 million General Fund reduction in the Temporary Assistance for Needy Families (TANF) program, which affected households with a Non-Needy Caretaker Relative, the Subcommittee decreased funding in the Employment Related Day Care program by \$3.4 million General Fund, which reduces the caseload by about 200 cases.

Regarding TANF, the DHS budget approved in SB 5526, assumes \$22.2 million in General Fund cost avoidance related to program restrictions that have been in place since the 2009-11 biennium; this requires statutory date changes that are included in HB 3470. In addition, \$60.0 million General Fund in TANF program caseload savings was used to help balance the agency-wide budget. These savings were due to the projected 2017-19 caseload decreasing by more than 3,000 families between the fall 2016 and spring 2017 caseload forecasts. The Subcommittee noted that, ideally, TANF savings would be retained within the TANF program to help improve services to families and client outcomes. To help institute this practice, the Subcommittee approved the budget note set out below.

### **Budget Note:**

During the 2017-19 biennium, after each biannual caseload forecast, the Department of Human Services is directed to calculate any General Fund or Federal Funds savings resulting from a decrease in the TANF caseload below the level assumed in the 2017-19 legislatively adopted budget. As part of its first rebalance report to or request of the Legislature following that calculation, the agency will present a proposal for directing any savings to either increase the TANF grant amount or invest in the JOBS program.

For the Intellectual and Developmental Disabilities (IDD) program, the Subcommittee discussed the need to ensure individuals with IDD receive information about all service setting options. Accordingly, DHS is directed to present to all adults with IDD the option to receive in-home services as described in ORS 427.101(3)b. The Subcommittee also approved the following budget note related to IDD group homes:

### **Budget Note:**

The Department of Human Services will convene a workgroup to review rules and statutes regarding substantiated abuse findings, fines, and enforcement for Intellectual and Developmental Disability (IDD) group homes. The workgroup shall include representation from IDD providers, clients served in the IDD system, employees working in IDD group homes, and other stakeholders. The workgroup shall report their findings and recommended statutory changes to the appropriate legislative interim policy committees no later than February 1, 2018. The workgroup shall discuss and report on:

- Recommendations for rule or statutory changes to abuse definitions and substantiated abuse findings.

- A review of current enforcement statutes and recommended changes that result in consistent applications of fines across the IDD group home system.
- Recommendations for mandatory minimum fines for substantiated abuse.

The Subcommittee approved funding for the continued development and implementation of an integrated eligibility system, now called the ONE Integrated Eligibility and Medicaid Eligibility (ONE IE & ME) project. This effort will integrate eligibility determinations for DHS programs; Non-MAGI Medicaid, Supplemental Nutrition Assistance Program (SNAP), Temporary Assistance for Needy Families (TANF), and Employment Related Day Care (ERDC); into the OregonONEligibility (ONE) system used by OHA.

While a 2017-19 funding request was always expected, the 2017-19 cost estimate for the project has increased over the budget development timeframe; the current project estimate and approved amount for 2017-19 is \$203,272,716 total funds. (The former estimate for 2017-19 spending was \$132.0 million total funds). This budget includes: state staff costs of \$42.3 million; \$128.2 million for contracted information technology services; \$21.0 million for software costs and hosting charges; \$2.2 million for training; and \$9.5 million for debt service. Cost allocation, contingencies, legacy system integration work, and payments to OHA for its project work are accounted for in these estimates. The state staffing component consists of 113 positions (74.33 FTE) and primarily supports business analytics and training activities; 88 positions (50.83 FTE) are limited duration.

The bulk of the project budget, at \$146.3 million or 72% of 2017-19 costs, is supported by Federal Funds; this is due to enhanced federal funding for the project. Some of that higher match expires on December 31, 2018, but the Medicaid portion at a 90% federal/10% state share does not have a set end date. The current project timeline and updated budget estimates account for these match rates. General Fund supports \$11.5 million of project costs and debt service; the bulk of the state share will be covered by \$45.0 million in proceeds from Article XI-Q bonds.

In SB 5505, the Joint Ways and Means Subcommittee on Capital Construction approved \$34,045,000 Article XI-Q bonds to finance \$33,523,000 of project costs and \$522,000 for costs of issuing the bonds. The Subcommittee also approved additional funding of \$11,477,000 for this project through the repurposing of bond proceeds originally issued for the Oregon Military Department (OMD).

The Joint Legislative Committee on Information Management and Technology (JLCIMT) reviewed the project on May 25, 2017, and recommended incremental, conditional approval of the project and set out detailed next steps in its recommendation, which was adopted. In addition to completion of 26 specific actions, the recommendation requires a minimum of two progress reports to JLCIMT; one in September 2017 and another in February 2018. The agency will also work closely with and regularly report project status to the Office of the State Chief Information Officer (OSCIO) and the Legislative Fiscal Office (LFO) throughout the project's lifecycle. It is likely additional formal reporting may be required by JLCIMT or interim budget committees, depending on agency progress and any need to address project or budget issues flagged by LFO or OSCIO. The Subcommittee approved the project with the understanding that the funding will be unscheduled until LFO and the Chief Financial Office of the Department of Administrative Services approve rescheduling; agency compliance with the JLCIMT recommendations will be key to making funding available.

Since this project will result in eligibility determinations for multiple programs in both OHA and DHS being done through one system, to perform these determinations most efficiently, eligibility functions (responsibility for the work and staffing) from both agencies will be centralized at DHS. The following budget note was approved by the Subcommittee:

**Budget Note:**

The Department of Human Services and the Oregon Health Authority are currently planning to centralize eligibility processing at DHS in the fall of 2017. DHS has begun an assessment of current processes and will need 9-12 months to complete a comprehensive assessment and business plan that meets Medicaid requirements. DHS will report to the Interim Joint Committee on Ways and Means by June 30, 2018, and will include in its report a plan to increase jobs in rural Oregon including the option of outsourcing, in order to provide the highest quality, most efficient and cost effective Medicaid enrollment services to Oregonians.

**JUDICIAL BRANCH**

**Judicial Department**

The Subcommittee increased General Fund for the Judicial Department by \$600,000, and established four full-time positions (2.00 FTE) for additional workloads associated with an increased number of preliminary hearings anticipated as a result of SB 505. SB 505 requires grand jury proceeding to be recorded. A special purpose appropriation in SB 505 to the Emergency Board for additional costs associated with the measure was reduced by the same amount.

The Subcommittee also established a \$1,200,000 General Fund appropriation to provide a grant to Clackamas County for planning costs associated with a project to replace the county's courthouse. The county must spend at least an equal amount of matching funds for planning costs. The provision of this support does not establish a commitment or expectation for any additional state support for the capital project.

The Subcommittee added Other Funds expenditures to the budget associated with the authorization, in SB 5505, of Article XI-Q bonds for grants and capital construction projects. This limitation will allow the Judicial Department to provide grants to counties for courthouse capital construction projects through the Oregon Courthouse Capital Construction and Improvement Fund (OCCCIF), and pay costs associated with issuing the bonds for both the OCCCIF grants, and for capital construction projects approved in SB 5506. A \$195.2 million Other Funds limitation is established for the OCCCIF, for transfer of \$97.6 million of Article XI-Q proceeds, and an equal amount of county matching funds, for the following two county courthouse replacement projects:

- Multnomah County Courthouse - \$185.2 million (including \$92.6 million of bond proceeds) for the Multnomah County Courthouse replacement project. The funds will permit the county to complete construction of the courthouse project. With these moneys, the state will have provided a total of \$125 million of bond proceeds for the project over a three-biennium period.

- Lane County Courthouse - \$10 million (including \$5 million of bond proceeds) for the Lane County Courthouse replacement project. These funds will provide support for planning and development of the project. With these moneys, the state will have provided a total of \$6.4 million of bond proceeds for the project over a two-biennium period. The provision of this support does not establish a commitment or expectation for any additional state support for the capital project.

Other Funds expenditures were increased by \$1,235,000 for costs of issuing Article XI-Q bonds for the OCCIF-supported projects, and for two capital construction projects approved in SB 5506. Proceeds of bonds are used to finance these costs.

Finally, the Subcommittee established a distinct Other Funds expenditure limitation for the State Court Technology Fund (SCTF), and transferred \$17,942,354 from the Operations expenditure limitation to the newly established SCTF expenditure limitation. The SCTF receives revenues from court filing fees, charges for technology services, and the Criminal Fine Account, and its use is restricted to providing support state court electronic systems.

### **Public Defense Services Commission**

The Subcommittee approved a \$1,800,000 increase in General Fund for the Professional Services Account. This appropriation brings total General Fund support for the program to the current service level. The Professional Services Account finances the costs of all trial-level and certain appellate-level public defense services.

## **LEGISLATIVE BRANCH**

### **Legislative Administration Committee**

General Fund of \$5,145,277 for Legislative Administration was approved by the Subcommittee for security enhancements to the Oregon State Capitol. The increased funds include: \$20,000 for a mass communication system, \$528,000 for third party monitoring services, and \$4,597,277 for security cameras and networks, independent distribution facility (network closet) upgrade, safety film installation, garage gate replacement, and other security needs.

The Subcommittee also approved \$906,053 General Fund for debt service on Article XI-Q bonds sold for the Capitol Accessibility, Maintenance, and Safety project. Bonds are scheduled to be sold in spring 2018. In addition, Other Funds expenditure limitation was increased by \$239,358 for costs of issuance on the bonds, which will be paid with bond proceeds.

## **NATURAL RESOURCES**

### **Department of Agriculture**

In the Agricultural Development and Marketing program, the Subcommittee reduced General Fund by \$250,000 due to elimination of a marketing position. This action eliminates one of three permanent full-time positions added to the program during the 2011-13 biennium to increase economic activity in the agriculture sector.

### **Columbia River Gorge Commission**

The Subcommittee added \$24,081 General Fund to the Columbia River Gorge Commission budget to match the amount provided by the State of Washington as required by interstate compact; \$14,686 of the increase is provided for the Joint Expenses Program and the remaining \$9,395 is for Commissioner Expenses.

### **Department of Environmental Quality**

The Subcommittee approved a \$500,000 one-time General Fund appropriation to complete an inventory of non-road diesel engines with the expectation that DEQ would use a third-party contractor to conduct a state-wide and multi-sector inventory of non-road diesel engines currently in use by private and public fleets for the purposes of informing and refining air quality models. This inventory is expected to be completed no later than May 1, 2019. To ensure the survey results are representative of the statewide inventory, data collection shall be conducted using a mix of sampling techniques, including, but not limited to whole fleet inventories (census style counts), representative sampling of fleets by fleet-size, and industry surveying. Results and assumptions should be verified using existing relevant and complementary data, such as fuel use and business asset data collected by county tax assessors. The Department is to consult with interested stakeholders during various phases of the inventory work including, but not limited to, prior to releasing the inventory request-for-proposal and upon the development of preliminary results. The Department shall make the results of this inventory available to interested stakeholders but only in aggregate form.

### **Department of Fish and Wildlife**

The Subcommittee approved three General Fund increases for the Department of Fish and Wildlife (ODFW) totaling \$1,325,000 for several program changes. First, \$425,000 General Fund was added to fund a permanent Natural Resources Specialist 5 position to serve as the Department's Sage Grouse Mitigation Program Coordinator. Approximately \$175,000 of the \$425,000 is for professional services contracts to assist in implementation of the sage grouse mitigation program. Next, \$250,000 General Fund was added to restore and make permanent two positions (1.67 FTE) to work on the Integrated Water Resources Strategy involving water flows necessary to maintain fish habitat and in-stream water rights consultations. In addition, it is expected that the positions would also examine the need for a sediment study of the lower Rogue River. Finally, \$650,000 General Fund was added to restore three of the five permanent full-time positions eliminated from the Western Oregon Stream Program as part of the General Fund reductions taken in HB 5018, the ODFW budget bill. The three positions that were restored work in Clackamas, Roseburg, and Tillamook. Along with the funding for position costs, \$40,839 was added for services and supplies.

The Subcommittee also established a one-time Other Funds expenditure limitation of \$215,000 for the cost of issuance of Article XI-Q General Obligation bonds approved in SB 5505 for repairs and capital improvements at ODFW facilities.

### **Department of Forestry**



The Subcommittee approved a \$57,568 increase in the General Fund appropriation made to the Oregon Department of Forestry (ODF) for the payment of debt service on General Obligation bonds issued for the replacement of a shared facility at Toledo. The Subcommittee also approved an increase in Other Funds expenditure limitation of \$1,114,991 to accommodate the payment of \$79,991 for debt service and \$50,000 in bond issuance costs related to bonds issued for the Toledo facility; the remaining \$985,000 is for the cost of issuance of Certificates of Participation related to the Elliott State Forest.

In addition, the Subcommittee approved the establishment of an Other Funds expenditure limitation for ODF, in the amount of \$100 million, for the payment, from the net proceeds from the sale of Certificates of Participation, of monies to finance the release of all or a portion of the Elliott forest from restrictions resulting from ownership of that forest by the Common School Fund, or to compensate the Common School Fund for the preservation of non-economic benefits of the forest through the imposition, transfer, or sale of restrictions such as easements, use requirements or restrictions, or other methods that preserve non-economic benefits of the forest for the public such as recreation, aesthetics, wildlife or habitat preservation, or other environmental and quality of life considerations.

For the initial work required for the development of a federal Habitat Conservation Plan (HCP), the Subcommittee approved a \$300,000 increase in Other Funds expenditure limitation pursuant to an agreement with the Department of State Lands for the development of the plan. ODF will use this funding to establish four limited duration positions (3.50 FTE) including a project leader, a HCP coordinator, a threatened and endangered species coordinator, and a data manager/analyst to work with federal agencies to develop a Request for Proposal to complete all the technical work needed for completing the HCP. The Department is also expected to apply for a federal grant to help with the cost of developing the Environmental Impact Statement required for completion of the HCP. It is anticipated that the agency will seek additional expenditure limitation once the remaining project costs are better known.

#### **Land Use Board of Appeals**

For the Land Use Board of Appeals, the Subcommittee added \$11,650 General Fund to reclassify a position from Executive Support Specialist I to Executive Support Specialist II.

#### **Department of Parks and Recreation**

The Subcommittee approved an increase in the Other Funds expenditure limitation for the Oregon Department of Parks and Recreation of \$5,111,682 for the expenditure of lottery bond proceeds for the Oregon Main Street Revitalization program. The funding will be used to provide competitive grants to organizations participating in the Oregon Main Street Network. The program focuses on projects that acquire, rehabilitate, and construct buildings on properties in designated downtown areas and facilitate community revitalization leading to additional private investment, job creation or retention, expansion or establishment of viable businesses, or creating a stronger tax base. The expenditure limitation increase includes \$111,682 for bond issuance costs.

#### **Department of State Lands**

For work related to the Elliott State Forest, the Subcommittee established an Other Funds expenditure limitation of \$3,985,377 and the establishment of a Project Manager 3 position (1.0 FTE). Specifically, \$1,608,930 of the total is for paying costs associated with a custodial forest management contract for the Elliott State Forest. Under the contract, the manager will be responsible for four primary tasks: maintaining road systems for safe public access and fire protection activities; ensuring compliance with all applicable laws; conducting reforestation activities to comply with Oregon's Forest Practices Act; and providing general forest management and oversight. The manager will be the first point of contact for any questions; responsible for identifying problems specific to the property and coordinating with local officials and DSL as necessary; and manage access to the property and coordinate proper disposal of trash and removal of abandoned property.

Other components include \$608,000 for estimated cost of fire patrol assessments to be paid to the Oregon Department of Forestry (ODF) for wildfire protection, \$268,447 for a Project Manager 3 position (1.00 FTE) that will provide general coordination for the Elliott Forest as well as providing project management for the Portland Harbor Superfund Site and Goble cleanup site. Also included is \$1,500,000 for development of a federal Habitat Conservation Plan (HCP) and an Environmental Impact Statement (EIS). The HCP development will be via an agreement with ODF; that agency will lead the collaborative work with other state, federal, and private entities. The initial ODF work is anticipated to cost \$300,000, the remaining \$1,200,000 is to be administratively unscheduled until a better estimate of the total cost to develop the HCP and EIS can be established. ODF anticipates that it will apply for federal grant funding for at least a portion of the cost to develop the EIS.

The Subcommittee approved \$5,000,000 General Fund for the Department of State Lands to deposit into the Portland Harbor Cleanup Fund established in SB 5530; after deposit (payment), the money is available to be spent as Other Funds. In SB 5530, \$3,000,000 in lottery bond proceeds is also allocated for deposit into the Cleanup Fund. To spend the \$8,000,000 total subsequently available, a new \$8,000,000 Other Funds expenditure limitation is established. To pay costs associated with the issuance of the lottery bonds, the Subcommittee approved an increase in Other Funds expenditure limitation of \$57,587.

Monies in the Cleanup Fund are for the coordination and participation in any contracts or agreements relating to or arising out of the Portland Harbor Superfund Site that may include investigation of baseline conditions, investigation of key sediment sites, potential infrastructure needs related to contaminated sediments, development and administration of a comprehensive data management system for the site, satisfaction of obligations under any settlement or administrative order, work required by the United States Environmental Protection Agency in connection with the site, and other activities directly related to minimizing the state's liability for costs related to the Portland Harbor Superfund Site.

### **Water Resources Department**

The Subcommittee approved a General Fund appropriation of \$333,677 for the Water Resources Department (WRD) to fund two Assistant Watermaster positions and an Office Specialist position in Umatilla County, in the Pendleton and Milton-Freewater offices. The former Umatilla County positions were authorized in the agency's primary budget bill (SB 5542) using Other Funds expenditure limitation of \$433,677. This action assumed Umatilla County would be covering the cost of the positions via contract with WRD. However, available county resources are projected to be able to provide only \$100,000 of this amount, so General Fund will cover the remaining cost. To complete the fundshift, the Subcommittee also approved a \$333,677 reduction in Other Funds expenditure limitation.

To support pilot programs in several locations throughout the state, the Subcommittee approved an increase of \$203,870 General Fund and the establishment of a limited duration, Natural Resource Specialist 4 position (1.00 FTE). The Department was allocated \$750,000 in lottery bond proceeds during the 2015-17 biennium to make grants and provide technical assistance to local governments to establish place-based water resource planning pilot programs. Of that grant funding, \$600,000 is carried forward into the 2017-19 biennium; \$56,000 of that amount remains unobligated. The position authorized by the Subcommittee is a continuation of the limited duration position that was established in the prior biennium to assist in the administration of the program and the distribution of the grant funding.

The Subcommittee approved an increase of \$1,547,235 Other Funds expenditure limitation for making grants, loans, or providing technical assistance for feasibility studies, and for the payment of bond issuance costs from lottery bond sale proceeds deposited into the Water Conservation, Reuse, and Storage Investment Fund. Of the amount allocated to the Fund, \$47,235 is for the payment of bond issuance costs.

For water supply projects, the Subcommittee approved a total increase of \$21,075,301 Other Funds expenditure limitation for making grants, loans, and paying the cost of bond issuance from lottery bond proceeds deposited into the Water Supply Development Fund established under section 3, chapter 784, Oregon Laws 2013. At \$15,000,000, the bulk of the additional limitation provided for the expenditure of net bond proceeds allocated to the fund is for Water Supply Development grants and loans to evaluate, plan, and develop in-stream and out-of-stream water development projects that repair or replace infrastructure to increase the efficiency of water use; provide new or expanded water storage; improve or alter operations of existing water storage facilities in connection with newly developed water; create new, expanded, improved, or altered water distribution, conveyance, or delivery systems in connection with newly developed water; allocate federally stored water; promote water reuse or conservation; provide streamflow protection or restoration; provide for water management or measurement in connection with newly developed water; and, determine seasonally varying flows in connection with newly developed water. To pay for bond issuance costs, \$375,301 Other Funds expenditure limitation is needed.

The remaining expenditure limitation approved by the Subcommittee is for three specific projects that, while comports to the other requirements of grants made from the Water Supply Development Fund, are not subject to any application process, public benefit scoring, or ranking. The projects and amounts are:

- City of Carlton, Panther Creek Reservoir sediment reduction and water storage capacity increase project - \$2,500,000
- City of Carlton, Finished water supply line loss reduction project - \$2,000,000
- Santiam Water Control District, Mill Creek Corporate Center irrigation conversion and efficiency project - \$1,200,000

## **PUBLIC SAFETY**

### **Department of Corrections**

To purchase two new transport buses to replace vehicles at the end of their service life, the Subcommittee approved a one-time appropriation of \$708,788 General Fund in the Department of Corrections' Operations Division.

The Subcommittee approved an increase in Other Funds expenditure limitation of \$721,466 for cost of issuance of \$39,215,000 in Article XI-Q bonds authorized in SB 5506 for the Department of Corrections' deferred maintenance program and for technology infrastructure upgrades. Bonds will be issued in May 2018 and in March 2019.

The agency's General Fund appropriation for debt service was increased by \$1,926,252 for new debt service estimated to be paid in 2017-19. Debt service for bonds issued in 2017-19 is estimated to be \$7,616,448 General Fund in 2019-21.

### **Oregon Department of Justice**

The Subcommittee approved \$16,573,792 Other Funds expenditure limitation for project costs, which is to be financed with \$16,267,633 of Article XI-Q bonds approved in SB 5505 and \$306,159 in bond proceeds that were authorized and issued during the 2015-17 biennium but remained unexpended. The Subcommittee also approved \$32,136,210 Federal Funds expenditure limitation and the establishment of 32 permanent full-time positions (23.81 FTE). This includes personal services of \$5.8 million and services and supplies of \$43.0 million. The amount for services and supplies includes \$35.8 million total funds of contractor payments for: project management, including organization change management services; implementation; independent quality assurance; and independent verification and validation.

Unless otherwise approved by the Legislature or the Emergency Board, the positions budgeted for the project are established as permanent full-time under the following conditions: (a) the positions will be abolished on or before the completion of the project; (b) the positions are to remain in the CSEAS program (i.e., CSEAS summary cross reference) and may not be transferred to any other program or used for any purpose other than the development of the CSEAS project; and (c) the positions may not be included in any permanent finance plan action.

Other Funds expenditure limitation of \$317,367 is included for the cost of issuance of the bonds. The Subcommittee appropriated \$3,391,920 in additional General Fund Debt Service to support repayment of Article XI-Q General Obligation bond proceeds approved in SB 5505.

The Subcommittee approved \$6,916,041 Other Funds expenditure limitation and 35 permanent full-time positions (30.80 FTE) for the Civil Enforcement Division - Child Advocacy Section to represent Child Welfare caseworkers in court and provide full access to legal representation, legal counsel, legal advice, litigation support, and training. The revenue to support this package was approved in SB 5526, the primary budget bill for the Department of Human Services (DHS). DHS will be billed by DOJ no more than \$6.9 million for the increase in juvenile dependency workload using DOJ's traditional fee-for-service billing model. DOJ will also provide DHS with a monthly billing summary of the legal work performed. DOJ has committed to tracking quality assurance measures, including outcome measures.

Statewide implementation will be through a three-phase approach across all 36 counties: Phase-I will be completed by January 1, 2018 for: Benton; Coos; Gilliam; Grant; Hood River; Josephine; Lane; Lincoln; Linn; Morrow; Polk; Sherman; Tillamook; Wasco; and Wheeler Counties. Phase-II will be completed by July 1, 2018 for: Columbia; Crook; Deschutes; Douglas; Harney; Jackson; Jefferson; Klamath, Lake; Malheur; Umatilla; and Yamhill counties. Phase-III will be completed by January 1, 2019 for: Baker; Clackamas; Clatsop; Curry; Marion; Multnomah;

Union; Washington; and Wallowa counties. The final implementation schedule, however, may change depending upon the needs of a specific county. Both DOJ and DHS will work collaboratively with county District Attorneys to ensure juvenile dependency cases are handled in a consistent and coordinated manner with as much continuity as possible throughout the legal proceedings.

This investment in legal services was, in part, the result of work completed by the Task Force on Legal Representation in Childhood Dependency, which was established by SB 222 (2015). While, due to limited General Fund resources, the Legislature was unable to fund most Task Force recommendations, the affected state agencies and legal partners are committed to continuing to work on system improvements. In recognition of this commitment, the Subcommittee approved the following budget note:

**Budget Note:**

The Department of Human Services, Department of Justice, Oregon Judicial Department, and Public Defense Services Commission shall work collaboratively, at both the state and local levels, to solicit input on, develop, and implement strategies to improve the effectiveness and efficiency of Oregon's juvenile dependency systems and to determine the appropriate level of legal services. Potential strategies should include standardizing forms, streamlining processes, conforming practices, and adopting administrative or court rules. The agencies are expected to identify and begin implementing strategies no later than July 1, 2018. Options for providing more effective and cost-efficient legal and other services should also be reviewed and analyzed. The agencies will submit a joint report on the progress of these efforts to the Interim Joint Committee on Ways and Means or the Emergency Board by October 2018. In addition, each agency shall include an update, in its budget presentation to the Joint Committee on Ways and Means during the 2019 session, on its specific roles, activities, strategies, and costs to improve the effectiveness and efficiency of Oregon's juvenile dependency system.

In addition, the Legislature, under separate legislation (HB 3470), extended the sunset on the provision authorizing DHS to appear as a party in a juvenile court proceeding without appearance of an Attorney General from June 30, 2018 to June 30, 2020 to accommodate the planned implementation schedule.

The Department of Administrative Services is directed to unschedule \$4.0 million of the General Fund in the DHS budget and \$4.0 million of the Other Funds expenditure limitation in the DOJ budget pending demonstration to the Legislative Fiscal Office that the work performed, billing, reporting, and communication between the agencies is consistent with the budget cap, implementation schedule, and service level expectations for the caseworker legal representation program.

For SB 243, the Subcommittee approved implementation costs of \$123,932 Other Funds and established one permanent part-time Assistant Attorney General position (0.38 FTE) in DOJ's Civil Enforcement Division. The Division provides services to train caseworkers and certifiers on the new legal standard of abuse, advises Department of Human Services (DHS) in the preparation and adoption of administrative rules, as well as child protective services investigations, confidentiality laws, and release of records. The Division also provides advice and legal representation to DHS in all administrative appeals of those investigations and related certification actions for certified foster homes. The revenue source to

fund this expense is legal service charges billed to DHS. The roll-up costs are estimated to be \$89,084 Other Funds and one position (0.25 FTE) for the 2019-21 biennium.

The Subcommittee approved \$500,000 General Fund to support Community Assessment Centers, as a one-time increase, in order to provide child abuse medical assessments. The funding will be administered through the Oregon Department of Justice, Crime Victims Services Division, as pass through funds distributed to the statewide Community Assessment Centers network association, which will ensure equitable distribution.

To support the Oregon Crime Victims Law Center, the Subcommittee also appropriated \$175,000 General Fund as a one-time increase. This will bring total funding for the Law Center from the Department of Justice to \$554,559, including \$504,599 General Fund and \$50,000 Other Funds; the latter is from the renewal of a state grant funded from punitive damage awards.

### **Oregon Military Department**

The Subcommittee approved an increase in Other Funds expenditure limitation of \$448,244 for cost of issuance of \$23,730,000 in Article XI-Q bonds authorized in SB 5506 for three Regional Armory Emergency Enhancement projects in Salem, Newport, and Coos Bay; an Armory Service Life Extension project at the Grants Pass armory; and to re-issue bonds for the Regional Training Institute and Youth Challenge capital construction projects in 2017-19. Bonds are planned to be issued in October 2017, and in March 2019.

The agency's General Fund appropriation for debt service was decreased by \$378,344 for debt service estimated to be paid in 2017-19 due to anticipated debt service savings. Debt service in 2019-21 for bonds issued in 2017-19 is estimated to be \$4,305,134 General Funds.

The Subcommittee approved a one-time appropriation of \$1,000,000 General Fund for construction of or repairs to the Oregon Military Museum at Camp Withycombe in Clackamas, Oregon.

To operationalize the provisions of HB 2687, the Subcommittee increased Other Funds expenditure limitation in the Oregon Military Department, Office of Emergency Management by \$5,000,000 to capitalize the Resiliency Grant Fund, and increased Other Funds expenditure limitation by \$70,000 to pay for the cost of bond issuance. Other Funds limitation is funded by the sale of Article XI-Q bonds authorized in SB 5506. The Subcommittee added \$181,178 General Fund and increased Federal Funds expenditure limitation by \$181,178 and approved two permanent positions (2.00 FTE) to administer the program and the grant-making process.

### **Department of Public Safety Standards and Training**

The Department of Public Safety Standards and Training's Federal Funds expenditure limitation was increased by \$469,566 to allow the expenditure of grant funds from the federal Assistance to Firefighters grant program on a new mobile fire training unit, to replace equipment at the end of its service life.

### **Oregon State Police**

The Subcommittee increased Other Funds expenditure limitation in the Patrol Division by \$2,521,711 to support the addition of six troopers and one sergeant (7.00 FTE) in the Capitol Mall Security Unit.

The Subcommittee approved \$6,230,000 General Fund and established twenty sworn positions (18.32 FTE) to increase highway patrol coverage statewide, and to provide additional drug enforcement detectives in central and southern Oregon counties.

### **Oregon Youth Authority**

To continue the installation of video monitoring systems to supplement the Oregon Youth Authority's sexual abuse prevention, detection, and response efforts for adherence to the US Prison Rape Elimination Act of 2003 (PREA), the Subcommittee approved a one-time appropriation of \$771,000 General Fund.

The Subcommittee approved an increase in Other Funds expenditure limitation of \$676,086 for cost of issuance of \$39,995,000 in Article XI-Q bonds authorized in SB 5506 to remodel five living unit cottages at the MacLaren Youth Correctional Facility, to remodel two dormitory spaces at the Rogue Valley Youth Correctional Facility, and to undertake deferred maintenance projects in 2017-19. Bonds are planned to be issued in May 2018 and in March 2019.

The agency's General Fund appropriation for debt service was increased by \$1,695,236 for new debt service estimated to be paid in 2017-19. Debt service for bonds issued in 2017-19 is estimated to be \$6,104,546 General Fund in 2019-21.

## **TRANSPORTATION**

### **Department of Transportation**

Other Funds expenditure limitation for the Oregon Department of Transportation (ODOT) for the 2017-19 biennium is decreased by \$406,813 as an adjustment to Central Services to account for the transfer of positions from ODOT to the Office of the State Chief Information Officer.

The Subcommittee approved an increase in Other Funds expenditure limitation in ODOT's Transportation Program Development section of \$30 million in lottery bond proceeds for ConnectOregon VII. In addition, the Other Funds expenditure limitation is increased by \$433,693 for cost of issuance expenses. There is no debt service in the 2017-19 biennium as the bonds will not be sold until the spring of 2019.

The Subcommittee approved an increase in Other Funds expenditure limitation in ODOT's Public Transit Program of \$5 million in lottery bond proceeds for the Lane Transit District's expansion of the EmX Bus Rapid Transit network. In addition, the limitation is increased by \$119,541 for cost of issuance expenses. There is no debt service in the 2017-19 biennium as the bonds will not be sold until the spring of 2019.

The Subcommittee approved an increase in Other Funds expenditure limitation in ODOT's Local Government Program of \$2 million in lottery bond proceeds for City of Portland SW Capitol Highway safety improvements. In addition, the Other Funds expenditure limitation is increased by \$50,587 for cost of issuance expenses. There is no debt service in the 2017-19 biennium as the bonds will not be sold until the spring of 2019.

### **Adjustments to 2015-17 Budgets**

#### **Commission on Judicial Fitness and Disability**

The Subcommittee increased the 2015-17 biennium General Fund appropriation for extraordinary expenses by \$35,000 to fund costs incurred for the investigation and prosecution of cases of judicial misconduct.

#### **Oregon Department of Transportation**

Other Funds expenditure limitation for the Oregon Department of Transportation for the 2015-17 biennium was increased by \$45.5 million for Highway Division programs for costs associated with winter storms, implementation of an ADA-related settlement agreement, and for increased project payout.

Federal Funds expenditure limitation for the Oregon Department of Transportation for the 2015-17 biennium was increased by \$8.1 million to complete commitments carried over from the 2013-15 biennium.



**HB 2002 B BUDGET REPORT and MEASURE SUMMARY**

**Carrier:** Rep. Keny-Guyer

**Joint Committee On Ways and Means**

---

**Action Date:** 06/30/17

**Action:** Do pass with amendments to the A-Eng bill. (Printed B-Eng.)

**House Vote**

**Yeas:** 11 - Gomberg, Holvey, Huffman, McLane, Nathanson, Rayfield, Smith G, Smith Warner, Stark, Whisnant, Williamson

**Senate Vote**

**Yeas:** 9 - DeBoer, Devlin, Frederick, Hansell, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward

**Nays:** 3 - Girod, Thomsen, Winters

**Prepared By:** Linnea Wittetkind, Department of Administrative Services

**Reviewed By:** Michelle Deister, Legislative Fiscal Office

---

**Housing and Community Services Department  
2017-19**

**Budget Summary**

	2015-17 Legislatively Approved Budget	2017-19 Current Service Level	2017-19 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
				\$ Change	% Change
General Fund	\$ -	\$ -	\$ 453,320	\$ 453,320	100.0%
Total	\$ -	\$ -	\$ 453,320	\$ 453,320	100.0%

**Position Summary**

Authorized Positions	0	0	2	2	
Full-time Equivalent (FTE) positions	0.00	0.00	1.84	1.84	

**Summary of Revenue Changes**

House Bill 2002 appropriates \$453,320 General Fund in the 2017-19 biennium to the Housing and Community Services Department (HCS D) for the preservation of participating properties that are publicly supported housing.

**Summary of Transportation and Economic Development Subcommittee Action**

House Bill 2002 requires the owner of a participating publicly supported property (participating property) with an expiring or terminating contract to provide notice to local government and HCS D two years before the contract expires or terminates or the property is withdrawn from publicly supported housing. If a property owner fails to give proper notice, the affordability restrictions must be extended based on the number of months the property owner failed to notice. The measure allows HCS D and the local government to require payment of replacement or tenant relocation fees from an owner of a participating property. Additionally, an individual is allowed to bring action to recover damages as a result of a property owner failing to provide notice.

House Bill 2002 also requires a participating property owner to provide HCS D and local government the opportunity to purchase participating property 13 months before withdrawal from publicly supported housing. Withdrawal of a participating property from publicly supported housing occurs when the primary mortgage is refinanced, recapitalization to rehabilitate or repair property, agreement to sell property to new owner or withdrawing from publicly supported housing. The measure specifies requirements and procedures for HCS D or local government to purchase participating property including appointment of a designee.

House Bill 2002 requires a property owner to provide right of first refusal to OHCS, local government or a designee when accepting a third party's offer to purchase a participating property. This applies to new contracts beginning on or after the effective date. Right of first refusal allows OHCS, the local government or designee to make an offer on the participating property on the same terms and conditions as the third

party's offer to purchase. If the offer from OHCS, local government or a designee is accepted, the property must be maintain as publicly supported housing. Additionally, the measure allows an individual to bring action to recover damages resulting from the owner of a participating property failing to: provide notice, opportunity to purchase to OHCS or local government, or offer right of first refusal. These provisions apply to participating property contracts renewed on or after the effective date.

Finally, House Bill 2002 requires OHCS to maintain a database on publicly supported housing. This includes data from local, state and federal sources concerning the status of existing affordability restrictions and rental assistance contracts at public supported housing properties.

House Bill 2002 appropriates \$453,320 General Fund to HCSD for oversight of this program, including work with external stakeholders and local governments, overseeing contracts and rulemaking. The Subcommittee also approved two permanent positions (1.84 FTE) for a Program Analyst 4 position and Research Analyst 2 position.

**DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION**

Housing and Community Services Department  
 Linnea Wittekind -- 503-378-3108

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<b>SUBCOMMITTEE ADJUSTMENTS (from CSL)</b>									
<b>SCR 91400-030 - Multifamily Rental Housing</b>									
Personal Services	\$ 199,726	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 199,726	1	0.92
Services and Supplies	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000		
Special Payments	\$ 86,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 86,000		
<b>SCR 91400 - 070 - Central Services</b>									
Personal Services	\$ 142,594	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 142,594	1	0.92
<b>TOTAL ADJUSTMENTS</b>	<b>\$ 453,320</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 453,320</b>	<b>2</b>	<b>1.84</b>
<b>SUBCOMMITTEE RECOMMENDATION</b>	<b>\$ 453,320</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 453,320</b>	<b>2</b>	<b>1.84</b>

**HB 2600 A BUDGET REPORT and MEASURE SUMMARY**

**Carrier:** Rep. Olson

**Joint Committee On Ways and Means**

---

**Action Date:** 06/30/17

**Action:** Do pass with amendments. (Printed A-Eng.)

**House Vote**

**Yeas:** 10 - Gomberg, Holvey, Huffman, McLane, Nathanson, Rayfield, Smith G, Smith Warner, Stark, Whisnant

**Exc:** 1 - Williamson

**Senate Vote**

**Yeas:** 12 - DeBoer, Devlin, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Thomsen, Winters

**Prepared By:** Patrick Heath, Department of Administrative Services

**Reviewed By:** John Terpening, Legislative Fiscal Office

---

**Department of Administrative Services**

**2017-19**

**Department of Housing and Community Services**

**2017-19**

**Budget Summary**

	2015-17 Legislatively Approved Budget	2017-19 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<b>Department of Administrative Services</b>				
General Fund	\$ -	\$ 2,501,299	\$ 2,501,299	100.0%
Other Funds Limited	\$ -	\$ 2,231,252	\$ 2,231,252	100.0%
Subtotal	\$ -	\$ 4,732,551	\$ 4,732,551	100.0%
<b>Housing and Community Services Department</b>				
General Fund	\$ -	\$ (2,501,299)	\$ (2,501,299)	(100.0%)
Other Funds Limited	\$ -	\$ (2,231,252)	\$ (2,231,252)	(100.0%)
Subtotal	\$ -	\$ (4,732,551)	\$ (4,732,551)	(100.0%)
Total	\$ -	\$ -	\$ -	0.0%

**Position Summary**

**Department of Administrative Services**

Authorized Positions	0	1	1
Full-time Equivalent (FTE) positions	0.00	1.00	1.00

**Housing and Community Services Department**

Authorized Positions	0	(1)	(1)
Full-time Equivalent (FTE) positions	0.00	(1.00)	(1.00)

**Summary of Revenue Changes**

House Bill 2600 appropriates \$2,501,299 General Fund to the Department of Administrative Services for the purposes of the bill. This funding will be paid into the Court Appointed Special Advocate Fund (CASA) at the Treasury and expended as Other Funds to make contributions to eligible organizations. The bill reduces the amounts appropriated to the Housing and Community Services Department and the Other Funds expenditure limitation by the same amount.

### **Summary of Public Safety Subcommittee Action**

House Bill 2600 transfers the CASA program from the Housing and Community Services Department to the Department of Administrative Services. The CASA program consists of approximately 1,900 volunteers acting as court appointed special advocates serving as the voice of more than 5,000 foster children in Oregon's court system. The program provides services in 35 of the state's 36 counties. The state's contribution to the program consists of \$2,501,299 General Fund, \$2,231,252 in Other Funds expenditure limitation, one full-time limited duration position (1.00 FTE). Of this, \$270,047 in General Fund will fund a position to administer the program at the Department of Administrative Services and \$2,231,252 will be paid out of the General Fund into Other Funds, where it will be used to distribute special payments to local county CASA programs.

### **Budget Note**

Given the nature of the work currently performed by CASA and the nature of work routinely performed by the Department of Administrative Services, the transfer of the CASA program to DAS is intended to be transitional for the 2017-19 biennium. DAS shall work with Oregon Housing and Community Services, the Oregon CASA network, and other stakeholders to develop a plan for long-term placement and stability of the local CASA programs. This plan may include, but shall not be limited to: a review of the program's accounting and budgeting procedures and review of available options for the CASA program's permanent placement. DAS may consider execution of a contract to assist in this review, but is not required to expend additional funds other than funds transferred over and dedicated to the administration of the CASA program. DAS shall report back to the appropriate subcommittee of the Joint Ways and Means Committee during the 2017 September Legislative Days on the status of the transition work.

## DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Department of Administrative Services  
 Housing and Community Services Department  
 Patrick Heath - 503-378-3742

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<b>SUBCOMMITTEE ADJUSTMENTS (from CSL)</b>									
<b>Department of Administrative Services</b>									
<b>SCR 030 Chief Operating Office</b>									
Personal Services	\$ 186,672	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 186,672	1	1.00
Services and Supplies	\$ 83,375	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 83,375		
Special Payments (Other Special Payments)	\$ 2,231,252	\$ -	\$ 2,231,252	\$ -	\$ -	\$ -	\$ 4,462,504		
Subtotal	\$ 2,501,299	\$ -	\$ 2,231,252	\$ -	\$ -	\$ -	\$ 4,732,551	1	1.00
<b>Housing and Community Services Department</b>									
<b>SCR 070 Central Services</b>									
Personal Services	\$ (186,672)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (186,672)	(1)	(1.00)
Services and Supplies	\$ (83,375)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (83,375)		
Special Payments to Nonprofits	\$ (2,231,252)	\$ -	\$ (2,231,252)	\$ -	\$ -	\$ -	\$ (4,462,504)		
Subtotal	\$ (2,501,299)	\$ -	\$ (2,231,252)	\$ -	\$ -	\$ -	\$ (4,732,551)	(1)	(1.00)
TOTAL ADJUSTMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
SUBCOMMITTEE RECOMMENDATION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		



**HB 2724 A BUDGET REPORT and MEASURE SUMMARY**

**Carrier:** Rep. Sanchez

**Joint Committee On Ways and Means**

---

**Action Date:** 06/30/17

**Action:** Do pass with amendments. (Printed A-Eng.)

**House Vote**

**Yeas:** 10 - Gomberg, Holvey, Huffman, McLane, Nathanson, Rayfield, Smith G, Smith Warner, Stark, Whisnant

**Exc:** 1 - Williamson

**Senate Vote**

**Yeas:** 12 - DeBoer, Devlin, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Thomsen, Winters

**Prepared By:** Department of Transportation

**Reviewed By:** Michelle Deister, Legislative Fiscal Office

---

**Housing and Community Services Department  
2017-19**

**Budget Summary**

	2015-17 Legislatively Approved Budget	2017-19 Current Service Level	2017-19 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
				\$ Change	% Change
General Fund	\$ -	\$ -	\$ 223,247	\$ 223,247	100.0%
Total	\$ -	\$ -	\$ 223,247	\$ 223,247	100.0%

**Position Summary**

Authorized Positions	0	0	1	1	
Full-time Equivalent (FTE) positions	0.00	0.00	0.50	0.50	

**Summary of Revenue Changes**

House Bill 2724 appropriates \$223,247 General Fund in the 2017-19 biennium to the Housing and Community Services Department (HCSD) to develop and implement the Rent Guarantee Program.

**Summary of Transportation and Economic Development Subcommittee Action**

House Bill 2724 appropriates General Fund to develop and implement the Rent Guarantee Program to provide incentives and financial assistance to landlords for unpaid rent, eviction and property damages to landlords renting or leasing to low income households. To be eligible for the program, tenants must receive training by HCSD, on how to achieve and maintain a successful tenancy, as well as meet other eligibility requirements. Landlords participating in the program are required to collect metrics, including length of tenancy, reason for termination, amount of unpaid rent and damages and provide a report to HCSD before receiving financial assistance

The Subcommittee adopted an amendment to include a one-time appropriation for the 2017-19 biennium, consisting of \$125,000 for the program, and \$98,247 to support a limited duration position (0.50 FTE), for the 2017-19 biennium.

**DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION**

Housing and Community Services Department  
 Linnea Wittekind -- 503-378-3108

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>SUBCOMMITTEE ADJUSTMENTS (from CSL)</u>									
<b>SCR 91400-010 -Housing Stabilization</b>									
Personal Services	\$ 98,247	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 98,247	1	0.50
Special Payments	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125,000		
<b>TOTAL ADJUSTMENTS</b>	<b>\$ 223,247</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 223,247</b>	<b>1</b>	<b>0.50</b>
<b>SUBCOMMITTEE RECOMMENDATION</b>	<b>\$ 223,247</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 223,247</b>	<b>1</b>	<b>0.50</b>

**HB 2741 A BUDGET REPORT and MEASURE SUMMARY**

**Carrier:** Rep. McLane

**Joint Committee On Ways and Means**

---

**Action Date:** 06/29/17

**Action:** Do pass with amendments. (Printed A-Eng.)

**House Vote**

**Yeas:** 11 - Gomberg, Holvey, Huffman, McLane, Nathanson, Rayfield, Smith G, Smith Warner, Stark, Whisnant, Williamson

**Senate Vote**

**Yeas:** 12 - DeBoer, Devlin, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Thomsen, Winters

**Prepared By:** Linnea Wittkind, Department of Administrative Services

**Reviewed By:** Michelle Deister, Legislative Fiscal Office

---

**Housing and Community Services Department  
2017-19**

**Budget Summary**

	2015-17 Legislatively Approved Budget	2017-19 Current Service Level	2017-19 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
				\$ Change	% Change
General Fund	\$ -	\$ -	\$ 150,000	\$ 150,000	100.0%
Total	\$ -	\$ -	\$ 150,000	\$ 150,000	100.0%

**Position Summary**

Authorized Positions	0	0	0
Full-time Equivalent (FTE) positions	0.00	0.00	0.00

**Summary of Revenue Changes**

House Bill 2741 appropriates \$150,000 General Fund in the 2017-19 biennium to the Housing and Community Services Department for deposit into the Wildfire Damage Housing Relief Account.

**Summary of Transportation and Economic Development Subcommittee Action**

House Bill 2741 appropriates General Fund to the Wildfire Damage Housing Relief Account to assist households of lower income that suffer a loss of housing due to a wildfire. Under current law, assistance grants may be made for households with income that does not exceed 75 percent of the federal poverty guidelines, in grant amounts of up to \$5,000. Housing and Community Services Department (HCSD) may expend funds from the account to pay administrative expenses incurred under this section. The costs to HCSD, associated with additional administration of the grant funds, is anticipated to be minimal and absorbable within existing budgetary parameters.

The Subcommittee adopted an amendment to appropriate a total of \$150,000 for this program on a one-time basis, for the 2017-19 biennium.

## DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Housing and Community Services Department  
 Linnea Wittekind -- 503-378-3108

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>SUBCOMMITTEE ADJUSTMENTS (from CSL)</u>									
<b>SCR 91400-010 -Housing Stabilization</b>									
Special Payments	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		150,000
TOTAL ADJUSTMENTS	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		150,000
SUBCOMMITTEE RECOMMENDATION	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		150,000

**HB 2912 A BUDGET REPORT and MEASURE SUMMARY**

**Carrier:** Rep. Keny-Guyer

**Joint Committee On Ways and Means**

---

**Action Date:** 06/30/17

**Action:** Do pass with amendments. (Printed A-Eng.)

**House Vote**

**Yeas:** 10 - Gomberg, Holvey, Huffman, McLane, Nathanson, Rayfield, Smith G, Smith Warner, Stark, Whisnant

**Exc:** 1 - Williamson

**Senate Vote**

**Yeas:** 12 - DeBoer, Devlin, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Thomsen, Winters

**Prepared By:** Linnea Wittekind, Department of Administrative Services

**Reviewed By:** Michelle Deister, Legislative Fiscal Office

---

**Housing and Community Services Department  
2017-19**

**Budget Summary**

	2015-17 Legislatively Approved Budget	2017-19 Current Service Level	2017-19 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
				\$ Change	% Change

**Position Summary**

Authorized Positions	0	0	2	2	
Full-time Equivalent (FTE) positions	0.00	0.00	1.00	1.00	

**Summary of Revenue Changes**

House Bill 2912 shifts Other Funds expenditure limitation in the amount of \$297,277 from Special Payments to Personal Services in the amount of \$195,277 and Services and Supplies in the amount of \$102,000.

**Summary of Transportation and Economic Development Subcommittee Action**

House Bill 2912 establishes the Affordable Housing Land Acquisition Revolving Loan Program within the Housing and Community Services Department (HCSD). House Bill 2912 directs 40 percent of the loans to go to organizations operating home ownership programs for low income households; however, if the goal is not attainable, those funds may be loaned to all other eligible organizations. Consistent with other HCSD funding sources, the department anticipates a loan fee of up to one percent of the initial loan. This fee is expected to provide sufficient revenue to cover legal costs related to each loan closing and other program delivery costs. Additionally, the department will utilize up to one percent interest earnings on the loan to cover any monitoring costs not already covered by other program income.

One half-time limited duration Program Analyst 4 position (0.50 FTE) will be needed for program development as well as other monitoring of the program and one half-time limited duration Loan Specialist 3 position (0.50 FTE) to underwrite the loans; negotiate with developers; document and close the loans; and monitor construction of the developments.

HCSD will re-purpose \$3.0 million in existing funds already included in the agency’s budget that are associated with an undersubscribed predevelopment program as Other Funds Special Payments limitation to establish the Land Acquisition Revolving Loan Program and to pay for administrative costs. These funds are anticipated to be fully expended by the end of the 2017-19 biennium. The shift from Special Payments to Personal Services and Services and Supplies is due to the administrative costs associated with set up and operation of this program.



**DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION**

Housing and Community Services Department  
 Linnea Wittekind -- 503-378-3108

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>SUBCOMMITTEE ADJUSTMENTS (from CSL)</u>									
<b>SCR 030 -Multifamily Housing</b>									
Personal Services	\$ -	\$ -	\$ 195,277	\$ -	\$ -	\$ -	195,277	2	1.00
Services and Supplies	\$ -	\$ -	\$ 102,000	\$ -	\$ -	\$ -	102,000		
Special Payments	\$ -	\$ -	\$ (297,277)	\$ -	\$ -	\$ -	(297,277)		
TOTAL ADJUSTMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	2	1.00
SUBCOMMITTEE RECOMMENDATION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	2	1.00

**SB 100 B BUDGET REPORT and MEASURE SUMMARY**

**Carrier:** Rep. Power

**Joint Committee On Ways and Means**

---

**Action Date:** 07/01/17

**Action:** Do pass with amendments to the A-Eng bill. (Printed B-Eng.)

**House Vote**

**Yeas:** 9 - Gomberg, Holvey, Huffman, McLane, Nathanson, Rayfield, Smith G, Whisnant, Williamson

**Exc:** 2 - Smith Warner, Stark

**Senate Vote**

**Yeas:** 12 - DeBoer, Devlin, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Thomsen, Winters

**Prepared By:** Amanda Beitel, Legislative Fiscal Office

**Reviewed By:** Michelle Deister, Legislative Fiscal Office

---

**Department of Energy**

**2017-19**

**Housing and Community Services Department**

**2017-19**

**Budget Summary**

	2015-17 Legislatively Approved Budget	2017-19 Current Service Level	2017-19 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
				\$ Change	% Change
<b><u>Oregon Department of Energy</u></b>					
Other Funds Limited	\$ -	\$ -	\$ (568,250)	\$ (568,250)	(100.0%)
Total	\$ -	\$ -	\$ (568,250)	\$ (568,250)	(100.0%)
<b><u>Oregon Dept. of Housing and Community Services</u></b>					
Other Funds Limited	\$ -	\$ -	\$ 568,250	\$ 568,250	100.0%
Total	\$ -	\$ -	\$ 568,250	\$ 568,250	100.0%

**Position Summary**

**Oregon Dept. of Housing and Community Services**

Authorized Positions	0	0	1	1
Full-time Equivalent (FTE) positions	0.00	0.00	0.88	0.88

**Summary of Revenue Changes**

Senate Bill 100 transfers the State Home Oil Weatherization program assessment balance, estimated to be \$657,000 Other Funds on January 1, 2018, from the Oregon Department of Energy to the Housing and Community Services Department.

**Summary of Natural Resource Subcommittee Action**

Senate Bill 100 transfers the duties, functions and powers related to the State Home Oil Weatherization (SHOW) program from the Oregon Department of Energy (ODOE) to the Housing and Community Services Department (HCSD). ODOE is directed to transfer all records, property, and unexpended revenues to HCSD for the administration of SHOW. The transfer is to be completed by January 1, 2018, but ODOE and HCSD are authorized to take any action necessary before the deadline to enable the transfer.

The bill repeals statutes directing fuel oil dealers to prepare a residential energy conservation program and makes conforming changes in program definitions. The bill also changes the name of the account receiving money from the petroleum supplier assessment, to the Oil-Heated Dwellings Energy Account and specifies the account to be used to provide information, assistance, and technical advice to residential customers of fuel oil dealers, cash payment to dwelling owners or contractors for energy conservation measures and program administration and enforcement. Finally, the bill makes conforming changes to current law authorizing tax credits allowed to commercial lending institutions making energy conservation loans.

Funding for the SHOW program is provided annually by six petroleum suppliers operating in Oregon, and is statutorily limited to \$400,000 per year. However, ODOE has not made a full assessment since 2012.

### **Oregon Department of Energy**

The current balance of the program account at ODOE, is approximately \$600,000. Work associated with the administration of SHOW is spread among five existing positions, equivalent to 0.27 FTE. These administrative costs are paid by the assessment and are planned to be \$43,000 between now and January 1, 2018. Additionally, special payments between now and January 1, 2018, are anticipated to be \$200,000. This would result in an estimated account balance of \$657,000 on January 1, 2018, which would then be transferred to HCSD through a revenue transfer. ODOE's Other Funds expenditure limitation is reduced by \$568,250, in the 2017-19 biennium. Other Funds limitation will be further reduced by an estimated \$172,750 in the 2019-21 biennium to reflect the elimination of the program in ODOE.

### **Housing and Community Services Department**

The bill provides HCSD with one Program Analyst 1 position (0.88 FTE) for the administration of the program, and increases the department's 2017-19 Other Funds expenditure limitation by \$568,250. Personal Services costs are estimated to be \$127,306 and associated Services and Supplies costs are estimated to be \$16,400, in the 2017-19 biennium. Limitation for Special Payments related to the program is \$424,544. Other Funds limitation will be increased in the 2019-21 biennium to reflect the full phase-in of the program as administered by HCSD.

HCSD is assuming the oil heating program will be integrated with other energy delivery programs within the department resulting in administrative efficiencies in subsequent biennia and an anticipated decrease of the Program Analyst 1 position to 0.50 FTE.

The program and accompanying program balance from ODOE will transfer to HCSD on January 1, 2018.

**DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION**

Oregon Department of Energy  
 Oregon Department of Housing and Community Services  
 Cathleen Connolly -- 503-373-0083

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE	
			LIMITED	NONLIMITED	LIMITED	NONLIMITED				
<u>SUBCOMMITTEE ADJUSTMENTS</u>										
<b>Oregon Department of Energy</b>										
<b>SCR 200 - Energy Development Services</b>										
Services and Supplies	\$ -	\$ -	\$ -	(32,009)	\$ -	\$ -	\$ -	(32,009)		
Special Payments	\$ -	\$ -	\$ -	(536,241)	\$ -	\$ -	\$ -	(536,241)		
<b>Oregon Department of Housing and Community Services</b>										
<b>SCR 010 - Housing Stabilization</b>										
Personal Services	\$ -	\$ -	\$ -	127,306	\$ -	\$ -	\$ -	127,306	1	0.88
Services and Supplies	\$ -	\$ -	\$ -	16,400	\$ -	\$ -	\$ -	16,400		
Special Payments	\$ -	\$ -	\$ -	424,544	\$ -	\$ -	\$ -	424,544		
TOTAL ADJUSTMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	1	0.88
SUBCOMMITTEE RECOMMENDATION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	1	0.88

**SB 5505 A BUDGET REPORT and MEASURE SUMMARY**

**Carrier:** Sen. Courtney

**Joint Committee On Ways and Means**

---

**Action Date:** 07/03/17

**Action:** Do pass with amendments. (Printed A-Eng.)

**Senate Vote**

**Yeas:** 11 - DeBoer, Devlin, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Winters

**Nays:** 1 - Thomsen

**House Vote**

**Yeas:** 8 - Gomberg, Holvey, Huffman, McLane, Nathanson, Rayfield, Smith Warner, Williamson

**Exc:** 3 - Smith G, Stark, Whisnant

**Prepared By:** Jean Gabriel, Department of Administrative Services

**Reviewed By:** Amanda Beitel, Legislative Fiscal Office

---

**Various  
2017-19**

## **Budget Summary**

None.

## **Summary of Capital Construction Subcommittee Action**

Senate Bill 5505 limits the maximum amount of bonds and third party financing agreements state agencies may issue and the amount of revenue state agencies may raise from such issuance. The proceeds from the issuance of bonds are included as revenues in agency budgets. This bill also allocates the federal tax-exempt private activity bond volume cap allowed under the Internal Revenue Code of 1986, as amended, to certain state agencies and the Private Activity Bond Committee established in ORS 286A.615.

The Subcommittee reviewed amendments to Senate Bill 5505 for the following purposes:

### **General Fund Obligations**

1. The Subcommittee approved Article XI-G general obligation bond authority of \$204,570,000 to fund grants to Public Universities and Community Colleges to finance seven new capital projects for Public Universities, 12 new capital projects for Community Colleges, and three reauthorized capital projects approved during previous legislative sessions for Community Colleges. The proceeds of the bonds will be used to provide grants through grant programs administered by the Higher Education Coordinating Commission (HECC). Projects are described later in this report.
2. The Subcommittee approved Article XI-M general obligation bond authority of \$101,180,000, which includes net proceeds of \$100,000,000 and \$1,180,000 for costs of issuing bonds and approved Article XI-N general obligation bond authority of \$20,430,000, which includes net proceeds of \$20,000,000 and \$430,000 for costs of issuing bonds. The proceeds of the Article XI-M bonds will be used to provide grants for Seismic Rehabilitation of Public Education Buildings, and the proceeds of the Article XI-N bonds will be used to provide grants for Seismic Rehabilitation of Emergency Services Buildings through grant programs administered by the Oregon Business Development Department.
3. The Subcommittee approved Article XI-P general obligation bond authority of \$100,985,000, which includes \$100,000,000 in net proceeds and \$985,000 for costs of issuing bonds, to fund matching grants to school districts for capital costs including construction, improvement, or remodel of facilities and acquisition of equipment through a grant program administered by the Oregon Department of Education.

4. The Subcommittee approved General Fund supported Article XI-Q general obligation bond authority of \$563,839,225 to finance the capital costs of projects for real or personal property owned or operated by the state. The projects and agencies are listed below, with the exception of HECC; projects funded by grants from the HECC to Public Universities are described later in this report.
- Department of Human Services, ONE Integrated Eligibility and Medicaid Eligibility System: approved \$34,045,000 Article XI-Q bonds to finance \$33,523,000 of project costs and \$522,000 for costs of issuing the bonds. The project is to implement an IT system to integrate the determination of client eligibility for multiple programs into one system, including eligibility for TANF, ERDC, SNAP, and to expand Medicaid eligibility to include non-MAGI Medicaid populations. The Subcommittee also approved additional funding of \$11,477,000 for this project through the repurpose of \$6,500,000 of bond proceeds originally issued for the Oregon Military Department (OMD) Regional Training Institute and \$4,977,000 of bond proceeds originally issued for the OMD Youth Challenge project.
  - Department of Justice, Child Support Enforcement Automated System: approved \$16,585,000 Article XI-Q bonds to finance \$16,267,633 of project costs and \$317,367 for costs of issuing the bonds. The project is to develop and implement a new automated system for the Oregon Child Support Program that will function as a case management system, an accounting and distribution system, and a data exchange system which interfaces with multiple agencies within Oregon and nationwide.
  - Department of Revenue, Core Tax Revenue Systems Replacement: approved \$4,855,000 Article XI-Q bonds to finance \$4,781,944 of project costs and \$73,056 for costs of issuing the bonds. The project is to implement an IT system to replace outdated and disparate systems into one integrated system for improved tracking and reporting of tax revenues. This funding will complete implementation of the system in 2017-19.
  - Legislative Administration Committee, Capitol Accessibility, Maintenance, and Safety: approved \$13,960,000 Article XI-Q bonds to finance \$13,720,642 of project costs and \$239,358 for costs of issuing the bonds. The project is to make capital improvements to the State Capitol Building, including improvements to ADA accessibility and safety.
  - Oregon Judicial Department, Multnomah County Courthouse: approved \$102,495,000 Article XI-Q bonds to finance \$101,500,000 of project costs and \$995,000 for costs of issuing the bonds. Project costs of \$92,600,000 will be the final state matching funds to complete the construction of a new courthouse in Multnomah County. The remaining \$8,900,000 will be used to purchase state-owned furnishings and equipment.
  - Oregon Judicial Department, Lane County Courthouse: approved \$5,115,000 Article XI-Q bonds to finance \$5,000,000 of project costs and \$115,000 for costs of issuing the bonds. The project is to support replacement of the Lane County Courthouse, including making improvements to the new courthouse site to prepare it for construction.



- Oregon Judicial Department, Oregon Supreme Court Building Renovation: approved \$6,125,000 Article XI-Q bonds to finance \$6,000,000 of project costs and \$125,000 for costs of issuing the bonds. The project is to renovate the Oregon Supreme Court building, including seismic updates, energy efficiency improvements, and various systems and safety code upgrades.
- Oregon Military Department, Regional Armory Emergency Enhancement: approved \$8,675,000 Article XI-Q bonds to finance \$8,534,400 of project costs and \$140,600 for costs of issuing the bonds. The project involves making structural improvements to bring the following three facilities to essential facility standards for seismic events: Coos Bay Armory, Newport Armory, and the Anderson Readiness Center in Salem.
- Oregon Military Department, Grants Pass Armory Service Life Extension: approved \$3,330,000 Article XI-Q bonds to finance \$3,270,356 of project costs and \$59,644 for costs of issuing the bonds. The project is for design and construction of additions and alterations to the Grants Pass Armory to bring the building into conformance with current building code.
- Oregon Military Department, Resiliency Grant Fund: approved \$5,070,000 Article XI-Q bonds to finance \$5,000,000 of project costs and \$70,000 for costs of issuing the bonds. The proceeds will be used to purchase emergency preparedness equipment, which will be owned by OMD and distributed to local governments and other federal tax-exempt qualified recipients.
- Oregon Military Department, Regional Training Institute: approved \$6,630,000 Article XI-Q bonds to finance \$6,500,000 of project costs and \$130,000 for costs of issuing the bonds. The project is to refurbish existing buildings in Umatilla to serve as the new Regional Training Institute. Article XI-Q bonds were authorized and issued for this project in 2015-17; however, it was subsequently determined that tax-exempt bond proceeds could not be used to finance the project. Thus, this project is being reapproved to issue taxable bonds in 2017-19.
- Oregon Military Department, Youth Challenge Armory: approved \$5,095,000 Article XI-Q bonds to finance \$4,977,000 of project costs and \$118,000 for costs of issuing the bonds. The project is for expansion and renovation of the existing facility in Bend to increase capacity for at-risk youths participating in the Youth Challenge Program. Article XI-Q bonds were authorized and issued for this project in 2015-17; however, it was subsequently determined that tax-exempt bond proceeds could not be used to finance the project. Thus, this project is being reapproved to issue taxable bonds in 2017-19.
- Oregon Department of Veterans' Affairs, The Dalles Veterans' Home Capital Improvements: approved \$1,195,000 Article XI-Q bonds to finance \$1,150,000 of project costs and \$45,000 for costs of issuing the bonds. The project involves construction of a new educational building and daycare building, upgrades to wireless infrastructure, and phone system replacement.

- Oregon Department of Veterans' Affairs, Lebanon Veterans' Home Parking Lot: approved \$1,345,000 Article XI-Q bonds to finance \$1,300,000 of project costs and \$45,000 for costs of issuing the bonds. The project is to build a new parking lot at the veteran's home in Lebanon.
- Oregon Department of Veterans' Affairs, Roseburg Veterans' Home: approved \$10,720,000 Article XI-Q bonds to finance \$10,500,000 of project costs and \$220,000 for costs of issuing the bonds. The project is to design and construct a new veterans' home in Roseburg.
- Department of Corrections, Capital Improvements and Renewal: approved \$26,770,000 Article XI-Q bonds to finance \$26,293,534 of project costs and \$476,466 for costs of issuing the bonds. The project involves facility improvements in several facilities including electrical systems, water systems, roofs, HVAC, surveillance, fire systems and infrastructure improvements to address needs identified in the Facility Condition Assessment completed on the department's facilities.
- Department of Corrections, Technology Infrastructure: approved \$12,445,000 Article XI-Q bonds to finance \$12,200,000 of project costs and \$245,000 for costs of issuing the bonds. The project is to upgrade and install technology infrastructure that will support a voice-over-internet protocol telephony system.
- Oregon Youth Authority, Capital Improvements: approved \$17,450,000 Article XI-Q bonds to finance \$17,168,249 of project costs and \$281,751 for costs of issuing the bonds. The project involves capital improvements to permanent structures and fixtures to address needs identified by the Facility Condition Assessment completed on OYA facilities.
- Oregon Youth Authority, MacLaren West Cottages Renovation, Phase 1: approved \$15,450,000 Article XI-Q bonds to finance \$15,177,200 of project costs and \$272,800 for costs of issuing the bonds. Phase 1 of the project involves capital improvements to renovate and remodel five of the seven living units on the west side of the campus at MacLaren Youth Correctional Facility.
- Oregon Youth Authority, Rogue Valley Facility Improvements, Phase 1: approved \$7,095,000 Article XI-Q bonds to finance \$6,973,465 of project costs and \$121,535 for costs of issuing the bonds. Phase 1 of the project involves capital improvements to renovate and remodel two of the four living units at the Rogue Valley Youth Correctional Facility.
- Oregon Department of Education, Oregon School for the Deaf Facility Improvements: approved \$4,365,000 Article XI-Q bonds to finance \$4,297,558 of project costs and \$67,442 for costs of issuing the bonds. The project is to make capital improvements to the Oregon School for the Deaf facility which includes roof replacements at six campus buildings and ADA compliance to address accessibility of campus restrooms in eight facilities.

- Oregon Department of Forestry, Toledo Facility Replacement: approved \$774,225 Article XI-Q general obligation bonds to finance \$753,300 of project costs and \$20,925 for costs of issuing the bonds. The project is to replace the Unit Office Facilities Compound located in Toledo and relocate it to a more centrally located area that will be outside of the mapped tsunami inundation zone, a project which is expected to be part of a larger co-locate project with the Oregon Department of Transportation (ODOT).
  - Oregon Department of Fish and Wildlife, Deferred Maintenance: approved \$10,215,000 Article XI-Q general obligation bonds to finance \$10,000,000 of project costs and \$215,000 for costs of issuing the bonds. The project involves addressing deferred maintenance needs in multiple facilities owned by the department.
  - Oregon Housing and Community Services, Local Innovation and Fast Track (LIFT) Housing Program: approved \$81,090,000 Article XI-Q general obligation bonds to finance \$80,000,000 of project costs and \$1,090,000 for costs of issuing the bonds. The bond proceeds will be used to acquire, construct, remodel, repair, equip or furnish real property in which the department will take an operational or ownership interest to provide affordable housing for low income citizens.
5. The Subcommittee approved Article XI-H general obligation bond authority of \$10,300,000, which includes \$10,000,000 in net proceeds and \$300,000 for costs of issuing the bonds, for the Department of Environmental Quality (DEQ) to finance pollution control facilities or related activities. Net proceeds will replenish DEQ's Orphan Site Account, which is used to investigate and cleanup highly contaminated sites.
  6. The Subcommittee approved Certificates of Participation (COP) authority of \$100,985,000, which includes \$100,000,000 in net proceeds and \$985,000 for costs of issuing the bonds, for the Department of Forestry to finance the release of a portion of the Elliott Forest from restrictions from ownership of the common school fund to preserve non-economic benefits of the forest for the public such as recreation, wildlife and habitat preservations, and other environmental considerations.

#### Dedicated Fund Obligations

7. The Subcommittee approved a \$120,000,000 authorization to the Department of Veterans' Affairs for issuance of Article XI-A general obligation bonds to finance farm and home loans to veterans.
8. The Subcommittee approved Article XI-F(1) general obligation bond authority of \$86,570,000 to fund loans to Public Universities through the HECC to finance four new capital projects and two reauthorized capital projects approved during prior legislative sessions. Projects are described later in this report.

9. The Subcommittee approved a \$10,000,000 authorization to the Department of Environmental Quality for issuance of Article XI-H general obligation bonds to finance pollution control facilities or related activities. Bond proceeds provide match for federal Clean Water State Revolving Fund (CWSRF) capitalization grants.
10. The Subcommittee approved a \$25,000,000 authorization to the Housing and Community Services Department for issuance of Article XI-I (2) general obligation bonds to provide financing for multi-family housing for the elderly and for disabled persons.
11. The Subcommittee approved Article XI-Q general obligation bond authority of \$14,435,775 to finance a portion of the following projects:
  - Department of Administrative Services, Portland State Office Building Capital Improvements: approved \$13,360,000 Article XI-Q bonds to finance \$13,146,000 of project costs and \$214,000 for costs of issuing the bonds. The project is to renovate the building exterior, including replacement of the windows and roof; upgrade security, electrical and HVAC systems; painting; and renovating restrooms. Debt service on the bonds will be paid using agency resources (Other Funds).
  - Oregon Department of Forestry, Toledo Facility Replacement: approved \$1,075,775 Article XI-Q bonds to finance \$1,046,700 of project costs and \$29,075 for costs of issuing the bonds. The project is to replace the Unit Office Facilities Compound located in Toledo and relocate it to a more centrally located area that will be outside of the mapped tsunami inundation zone, a project which is expected to be part of a larger co-locate project with the Oregon Department of Transportation (ODOT). Debt service on the bonds will be paid using agency resources (Other Funds).
12. The Subcommittee approved Certificates of Participation (COP) authority of \$10,000,000 for issuance of other financing agreements (capital leases) for the Department of Administrative Services.

#### Revenue Bonds

13. The Subcommittee approved the Housing and Community Services Department direct revenue bond authority of \$300,000,000 and pass-through revenue bond authority of \$325,000,000.
14. The Subcommittee approved the Oregon Business Development Department direct revenue bond authority of \$30,000,000 for the Oregon Infrastructure Finance Authority Bond Bank Program. Pass-through revenue bond authority of \$400,000,000 for Industrial Development bonds and \$10,000,000 for the Beginning and Expanding Farmer Loan Program was also approved.
15. The Subcommittee approved Department of Administrative Services, Lottery Revenue Bond limit of \$199,860,000. This amount provides funding for 31 projects authorized in Senate Bill 5530 and one project authorized in House Bill 2278 (2015). A complete list of Lottery Revenue Bond projects can be found in SB 5530.

16. The Subcommittee approved pass-through revenue bond authority of \$1,350,000,000 for the Oregon Facilities Authority.

#### Other Legislative Changes

The Subcommittee approved statutory changes to ORS chapter 286A related to the administration of the state's bond programs. Amendments clarify the Department of Administrative Services' role as the bond program administrator for the Article XI-F Higher Education general obligation bond program, including specifying the department is responsible to request bonds to be issued.

The Subcommittee also approved an amendment to ORS 283.085 to authorize the use of Certificates of Participation to finance: (i) the release of all or a portion of the Elliott Forest from restrictions resulting from ownership of that forest by the common school fund, or (ii) compensation paid to the common school fund for the preservation of non-economic benefits of the forest through the imposition, transfer or sale of restrictions such as easements, use requirements or other methods that preserve non-economic benefits of the forest for the public such as recreation, aesthetics, wildlife or habitat preservation, or other environmental and quality of life considerations.

The Subcommittee approved a project scope change for the Higher Education Coordinating Commission, University of Oregon Klamath Hall Renovation, originally approved in HB 5005 (2015), to allow the use of the Article XI-Q and Article XI-G bond proceeds to renovate Klamath Hall, an academic and research building, to bring research facilities up-to-date and accommodate increased enrollment in chemistry and other sciences. The original project plan included the renovation of one floor and construction of an additional floor that would be used to house office space and classrooms displaced due to the renovation. However, due to increased construction costs, it is more cost effective to renovate the one floor as originally proposed, but use existing facilities for the displaced functions rather than adding a new floor.

Detail of projects authorized for the Higher Education Coordinating Commission through bond financing is included below.

## **Higher Education Coordinating Commission**

### **HECC - Public Universities**

The Subcommittee approved 17 new capital projects and reauthorized two projects approved in prior biennia for public universities to finance total project costs of \$345,856,225. The projects are included in the budget for the Higher Education Coordinating Commission (HECC). The proceeds of Article XI-G and Article XI-Q bonds will be used to provide grants from HECC to the applicable public university, and the debt service on these bonds will be paid with General Fund. Each university must provide the constitutionally required match for the Article XI-G bonds before the bonds can be issued. The proceeds of Article XI-F(1) bonds will be used to provide loans from HECC to the applicable public university, and the debt service on the Article XI-F(1) bonds will be paid by HECC with Other Funds using loan repayments received from the applicable university made with university resources. The approved projects are listed below.

### **All Public Universities**

The Subcommittee approved the following project for the seven public universities, to be allocated to each individual university by HECC:

- Capital Improvement and Renewal: approved \$50,620,000 Article XI-Q general obligation bonds to finance \$50,000,000 of project costs and \$620,000 for costs of issuing the bonds. The capital improvement projects will address deferred maintenance, code compliance, safety issues, and Americans with Disabilities Act (ADA) accessibility improvements for campus facilities. The projects will not involve: acquisition of buildings, structures, or land; classroom or lab modernization; or improvements to auxiliary facilities, which are typically self-supporting.

### **Eastern Oregon University**

- Loso Hall Renovation, Phase 1: approved \$5,575,000 Article XI-Q general obligation bonds to finance \$5,500,000 of project costs and \$75,000 for costs of issuing the bonds. The project is to renovate Loso Hall and will improve or replace theater department performance and practice spaces, stages and support spaces, equipment, lighting and staging systems. The project will also make ADA accessibility improvements in theater seating and building access.
- Track and Field Facilities Restoration: approved \$790,000 Article XI-F(1) general obligation bonds to finance \$750,000 of project costs and \$40,000 for costs of issuing the bonds. The project will include removal of the existing track and field athletic surfaces and associated asphalt and concrete underlayment and installation of a new rock base and drainage system with a permeable asphalt base surface. New permeable track and field competition athletic surfaces will be installed over the asphalt base. The project will also include a scorer's station at the track finish line, restroom facilities, and guest seating. The university expects to support loan repayments to HECC for debt service on the bonds through tuition and fee revenues.

## Oregon Institute of Technology

- Center for Excellence in Engineering and Technology / Cornett Hall Renovation, Phase 2: approved \$38,475,000 Article XI-Q general obligation bonds to finance \$38,000,000 of project costs and \$475,000 for costs of issuing the bonds and \$2,050,000 Article XI-G general obligation bonds to finance \$2,000,000 of project costs and \$50,000 for costs of issuing the bonds. The Center for Excellence in Engineering and Technology (CEET) will feature classrooms, laboratory, office, and project spaces focused on applied research and teaching in advanced engineering, manufacturing and sustainable systems. The project will also complete the renovation, building envelope and ADA accessibility improvements to Cornett Hall. The university will provide the constitutionally required match for the Article XI-G bonds.
- Oregon Manufacturing Innovation Center (OMIC) Research and Development Facility: approved \$3,940,000 Article XI-Q general obligation bonds to finance \$3,875,000 of project costs and \$65,000 for costs of issuing the bonds. The project is to renovate the OMIC Research and Development facility, providing industrial levels of electrical infrastructure, internal temperature controls and systems, storage and management facilities for specialty gas, manufacturing support equipment, structural modifications to support heavy equipment, testing equipment, and ADA compliance.
- Student Recreation Center: approved \$5,115,000 Article XI-F(1) general obligation bonds to finance \$5,000,000 of project costs and \$115,000 for costs of issuing the bonds. The project will re-use existing Athletics Facilities, updating, expanding, and restoring fitness facilities on campus. The university expects to support loan repayments to HECC for debt service on the bonds through building fees assessed to all students enrolled on the Klamath Falls campus.

## Oregon State University

- Cordley Hall Renovation, Phase 1: approved \$15,250,000 Article XI-Q general obligation bonds to finance \$15,000,000 of project costs and \$250,000 for costs of issuing the bonds. The renovation project will replace mechanical and electrical systems as well as upgrade fire and life safety systems, including a fire suppression system and modern fire alarms for the approximately 236,000 GSF research building.
- Fairbanks Hall Renovation: approved \$11,220,000 Article XI-Q general obligation bonds to finance \$11,000,000 of project costs and \$220,000 for costs of issuing the bonds. The renovation project will create critically needed space in the currently unutilized fourth floor and make the building fully accessible. The project includes improvements to the building's all-wood structure, plumbing, and ventilation systems, expansion of fire protection systems, and improved fire and life safety egress.
- Gilkey Hall Renovation: approved \$1,045,000 Article XI-Q general obligation bonds to finance \$1,000,000 of project costs and \$45,000 for costs of issuing the bonds and \$2,050,000 Article XI-G bonds to finance \$2,000,000 of project costs and \$50,000 for costs of issuing the bonds. The renovation project will provide a general interior space renewal for the academic directors for undergraduate studies, the

academic success center, the writing center, computer lab, and international programs. The project also includes upgrades to fire and life safety, plumbing, and HVAC systems. The university will provide the constitutionally required match for the Article XI-G bonds.

- Quality Foods and Beverage Center: approved \$9,100,000 Article XI-G general obligation bonds to finance \$9,000,000 of project costs and \$100,000 for costs of issuing the bonds. The project is to construct a 28,500 GSF building which will include three new research and learning pilot facilities for brewing science, wine science, and dairy science. The university will provide the constitutionally required match for the Article XI-G bonds.
- Cascades Expansion – Site Reclamation: approved \$9,145,000 Article XI-Q general obligation bonds to finance \$9,000,000 of project costs and \$145,000 for costs of issuing the bonds. The site restoration project will include partial fill and compaction of a pumice mine to bring the site to a condition ready for infrastructure development. The property, a 46-acre pumice mine site, is adjacent to the 10-acre Cascades Campus and is near downtown Bend.

#### Portland State University

- Graduate School of Education Facility: approved \$9,145,000 Article XI-Q general obligation bonds to finance \$9,000,000 of project costs and \$145,000 for costs of issuing the bonds, \$36,485,000 Article XI-G general obligation bonds to finance \$36,000,000 of project costs and \$485,000 for costs of issuing the bonds, and \$6,080,000 Article XI-F(1) bonds to finance \$6,000,000 of project costs and \$80,000 for costs of issuing the bonds. The project involves construction of a new Graduate School of Education located at 4<sup>th</sup> and Montgomery Streets in Portland. The facility will be a seven to ten story mixed use building with approximately 205,000 GSF of space. The project includes acquisition of land and the design and construction of the new building, including equipment and furnishings. The project involves partnership commitments from Portland Community College, City of Portland, and Oregon Health and Sciences University. The university will use partnership contributions and other funds legally available to the university for the constitutionally required match for the Article XI-G bonds. The university expects to support loan repayments to HECC for debt service on the bonds with retail lease income.
- Corbett Building Purchase: reauthorized \$5,100,000 Article XI-F(1) bonds originally authorized in 2015-17 to finance \$5,031,225 of project costs and \$68,775 for costs of issuing the bonds. The project is to purchase the Corbett Building, at 2828 SW Corbett Avenue in Portland, which is currently leased by PSU for its Business Accelerator program. The building is owned by the PSU Foundation through a subsidiary. The university expects to support loan repayments to HECC for debt service on the bonds through savings from lease payments that will no longer be incurred.
- Residence Hall at 12<sup>th</sup> & Market: approved \$54,225,000 Article XI-F(1) general obligation bonds to finance \$53,500,000 of project costs and \$725,000 for costs of issuing the bonds. The project will involve construction of a new six story housing building on the corner of SW 12th and Market in Portland. The building will be approximately 144,000 GSF of space and result in 201 units and 11,000 GSF for dining services. The university expects to support loan repayments to HECC for debt service on the bonds through student housing revenue.



- Land Acquisition for University Center Building: reauthorized \$10,220,000 Article XI-F(1) bonds originally authorized in 2013-15 and reauthorized in 2015-17, and authorized an additional \$5,040,000 Article XI-F(1) bonds to finance \$15,000,000 of project costs and \$260,000 for costs of issuing the bonds. The project is to purchase land under the university-owned University Center building. The university expects to support loan repayments to HECC for debt service on the bonds through savings from lease payments that will no longer be incurred.

#### Southern Oregon University

- Central Hall Capital Improvements: approved \$6,125,000 Article XI-Q general obligation bonds to finance \$6,000,000 of project costs and \$125,000 for costs of issuing the bonds. The project includes replacing the HVAC system and electrical systems, upgrading the fire alarm system to meet current code requirements, and addressing water penetration of the exterior concrete façade. The project scope also includes ADA accessibility improvements.

#### University of Oregon

- Campus for Accelerating Scientific Impact, Phase 1: approved \$50,620,000 Article XI-G general obligation bonds to finance \$50,000,000 of project costs and \$620,000 for costs of issuing the bonds. The project includes construction of the initial phase of the Campus which includes new science lab facilities located north of Franklin Boulevard and other construction, improvements, or acquisitions to support the Campus. The new science lab facilities are expected to be two research structures totaling approximately 150,000 GSF and will house core shared scientific facilities as well as labs. The project is expected to include construction of a sky bridge to connect the science campus to the main campus for safe crossing of Franklin Boulevard. This is phase one of a \$100 million project expected to be completed by June 2020. The university will provide the constitutionally required match for the Article XI-G bonds.

#### Western Oregon University

- Information Technology Center Renovation, Phase 3: approved \$5,070,000 Article XI-Q bonds to finance \$5,000,000 of project costs and \$70,000 for costs of issuing the bonds and approved \$540,000 Article XI-G bonds to finance \$500,000 of project costs and \$40,000 for costs of issuing the bonds. The project includes seismic improvements to the building structure and replacement of mechanical, electrical and plumbing systems. The first two floors will be remodeled to maximize function, improve access, and comply with current building codes. The university will provide the constitutionally required match for the Article XI-G bonds.
- Oregon Military Building Renovation, Phase 2: approved \$7,335,000 Article XI-Q bonds to finance \$7,200,000 of project costs and \$135,000 for costs of issuing the bonds and approved \$540,000 Article XI-G bonds to finance \$500,000 of project costs and \$40,000 for costs of issuing the bonds. The project includes a redesign and repurpose of the existing military training facility, located within the north perimeter of the

campus, for year-round academic program use, improve ADA accessibility throughout the facility and upgrade mechanical, electrical and plumbing systems. The university will provide the constitutionally required match for the Article XI-G bonds.

### **HECC - Community Colleges**

The Subcommittee approved 12 new capital projects and reauthorized three capital projects approved in prior biennia for community colleges to finance total project costs of \$101,397,241. The projects are included in the budget for the Higher Education Coordinating Commission (HECC). The proceeds of Article XI-G bonds will be used to provide grants from HECC to the applicable community college, and the debt service on the bonds will be paid with General Fund. Each community college must provide the constitutionally required match for the Article XI-G bonds before the bonds can be issued. Match funds may come from a variety of sources including grants, donations, partnership contributions, local bond levies, or some combination of sources. The approved projects are listed below.

- Blue Mountain Community College – Facility for Agricultural Resource Management (FARM) Phase 2: approved \$5,115,000 Article XI-G bonds to finance \$5,000,000 of project costs and \$115,000 for costs of issuing the bonds. The project is to design and construct a new facility to support animal science programs, including veterinary assistant/technician, equine and the livestock judging and rodeo teams. The community college will provide the constitutionally required match for the Article XI-G bonds through various possible revenues.
- Chemeketa Community College – Agricultural Complex: approved \$6,125,000 Article XI-G bonds to finance \$6,000,000 of project costs and \$125,000 for costs of issuing the bonds. The project is to construct a new agricultural complex on the main Salem campus. The complex will include a classroom and office building, storage space, a greenhouse, hoop houses, learning and research gardens, and an incubator farm. The community college will provide the constitutionally required match for the Article XI-G bonds with their Capital Development Reserve Funds.
- Clackamas Community College – DeJardin Building Addition: approved \$8,140,000 Article XI-G bonds to finance \$8,000,000 of project costs and \$140,000 for costs of issuing the bonds. The project is to construct an 18,500 sq. ft. addition to the DeJardin building to house state-of-the-art science laboratories for chemistry, biology, and microbiology along with informal learning space lab support/shared preparation space for staff efficiency and general purpose classroom. The project scope also includes renovation and repurpose of approximately 20,000 sq. ft. of lab space in Pauling, which will be vacated after the DeJardin addition is complete, to support other STEM programs such as engineering. The community college will provide the constitutionally required match for the Article XI-G bonds with funds from 2017 tax supported bonds approved by voters in 2014.
- Clackamas Community College – Student Services and Community Commons: approved \$8,140,000 Article XI-G bonds to finance \$8,000,000 of project costs and \$140,000 for costs of issuing the bonds. The project includes replacement of the current community center with a new building that will provide approximately 54,500 sq. ft., doubling the current square footage for programs and services. The Student Services and Community Commons will house community common event space; multi-purpose meetings rooms and classrooms; informal learning and study lounges; student support services offices; student government and student organizations offices; and consolidation of the

bookstore and dining facilities. The community college will provide the constitutionally required match for the Article XI-G bonds with funds from 2017 tax supported bonds approved by voters in 2014.

- Clatsop Community College - Marine Science Center Renovation and Expansion: approved \$8,135,000 in Article XI-G bonds to finance \$7,996,994 of projects costs and \$138,006 for costs of issuing the bonds. The project is to renovate and expand the Marine Science Center building on the Marine and Environmental Research Training Station (MERTS) campus, including the addition of a second floor, labs, and expanded faculty and support space. The project scope also includes updated infrastructure throughout and in support of the new building and programs space. The community college will provide the constitutionally required match for the Article XI-G bonds through various funding options, including bonds and a capital campaign.
- Columbia Gorge Community College – Middle College Prototype Facility: reauthorized \$7,400,000 in Article XI-G bonds to finance \$7,320,000 of project costs and \$80,000 for costs of issuing the bonds. This project was approved as a scope change in HB 5202 (2016) to the originally approved Advanced Technology Center project, which was authorized in SB 5507 (2013) and reauthorized in HB 5005 (2015). The project is to construct a Middle College Prototype facility to be used by the college and the North Wasco School District to focus on grades 11 through 14 and the transition between high school and post-secondary education. The project involves: a Treaty Oak Regional Skills Center, which will include a high-bay skills center, portable equipment stations, CTE training and business incubator; equipment bay for the fire science training program; fitness facilities and a track/soccer field; and on-campus workforce housing for CGCC enrollees, Mid-Col. Fire & Rescue District response personnel and trainees. The community college will provide the constitutionally required match for the Article XI-G bonds through a combination of direct private and public investment.
- Lane Community College – Health Care Village Facility: approved \$8,140,000 Article XI-G bonds to finance \$8,000,000 of project costs and \$140,000 for costs of issuing the bonds. The project is to construct a new facility on the main campus for the dental clinic, dental lab, medical office assistant, faculty offices, and support spaces. This facility is expected to provide sufficient space for program consolidation, sterilization, student workspace, and modern equipment/technology for the dental programs. The community college will to provide the constitutionally required match for the Article XI-G bonds through a local bond levy and/or private fundraising.
- Linn-Benton Community College – Student Advising and Campus Safety Center: approved \$7,635,000 Article XI-G bonds to finance \$7,500,000 of project costs and \$135,000 for costs of issuing the bonds. The project involves renovation of the student affairs and campus safety spaces, including creation of a new Student Advising Center and expanding space for public safety and disability services. This project also includes renovation of the career technical center and classroom space. The community college will provide the constitutionally required match for the Article XI-G bonds with proceeds from a 2014 bond issuance.
- Mt. Hood Community College – Maywood Park Center: approved \$8,140,000 Article XI-G bonds to finance \$8,000,000 of project costs and \$140,000 for costs of issuing the bonds. The project is to construct a new 60,000 sq. ft. building, the Maywood Park Center, to replace the current Maywood Park building. The new facility will provide space for classrooms, student services, workforce support, administration,

community meetings, and building support space. The building will house the college's western district workforce training, certificate and degree programs. The community college will provide the constitutionally required match for the Article XI-G bonds through various possible revenue sources which may include grants, donations, partnership contributions, a local bond levy, or some combination of sources.

- Oregon Coast Community College – Workforce Education and Resiliency Center: approved \$8,140,000 Article XI-G bonds to finance \$8,000,000 of project costs and \$140,000 for costs of issuing the bonds. The project is to construct a new 30,000 sq. ft., two story building to provide space for workforce development academic programs, student study areas, as well as administrative and faculty offices. The community college will provide the constitutionally required match for the Article XI-G bonds through various revenues, including a local bond levy and a capital construction campaign.
- Portland Community College – Health Technology Building Renovation: approved \$8,140,000 Article XI-G bonds to finance \$8,000,000 of project costs and \$140,000 for costs of issuing the bonds. The renovation project is to demolish the 55,800 sq. ft. interior space, reconstruct instructional spaces, replace restroom fixtures and locker rooms, incorporate seismic standards, and replace non code compliant mechanical, electrical and plumbing systems. The community college will provide the constitutionally required match for the Article XI-G bonds with proceeds from a 2008 bond levy and a 2017 bond levy (if approved).
- Rogue Community College – Elk Building Science Facility Renovation and Expansion: approved \$6,125,000 Article XI-G bonds to finance \$6,000,000 of project costs and \$125,000 for costs of issuing the bonds. The project includes renovation of the existing 10,086 sq. ft. Elk Building science facility and adding 16,000 sq. ft. of space to provide the nursing and allied health programs with a more modern science facility. The project will increase instructional capacity, redesign lab spaces, and expand infrastructure to meet current and future academic needs. The community college will provide the constitutionally required match for the Article XI-G bonds with proceeds from a May 2016 bond.
- Southwestern Oregon Community College – Dellwood Hall Remodel and Expansion: approved \$2,805,000 Article XI-G bonds to finance \$2,749,997 of project costs and \$55,003 for costs of issuing the bonds. The project is to remodel Dellwood Hall including construction of a 12,100 sq. ft. second floor onto the existing one story building. The project will integrate all student services into one building to create a comprehensive Student Services Center. The community college will provide the constitutionally required match for the Article XI-G bonds with private funds, grants, and possibly a bond levy.
- Treasure Valley Community College – Workforce Vocational Center: reauthorized \$2,865,000 in Article XI-G bonds to finance \$2,830,250 of project costs and \$34,750 for costs of issuing the bonds. This project was originally approved in SB 5507 (2013) and was reauthorized in HB 5005 (2015). The project involves construction of a new facility to expand space for welding training and to house natural resource, renewable energy, wild land fire, construction trades, and waste water management programs. The community college will provide the constitutionally required match for the Article XI-G bonds with grants, fundraising, and/or a district bond levy.

- Umpqua Community College – Industrial Technology Building: reauthorized \$8,140,000 in Article XI-G bonds to finance \$8,000,000 of project costs and \$140,000 for costs of issuing the bonds. This project was originally approved in SB 5507 (2013) and was reauthorized in HB 5005 (2015). The project is to construct a new two-story, 68,000 sq. ft. building that will bring together automotive, welding/fabrication, and manufacturing programs into one facility. The project includes a 20-bay automotive service shop, tools room, auto classroom, lab, small lobby, and four faculty offices. The community college will provide the constitutionally required match for the Article XI-G bonds with a bond levy and/or fundraising.

Senate Bill 5505, SECTIONS 1 - 3.

Program Designation	2015-17 Legislatively Approved	2017-19 Governor's Budget	2017-19 Committee Recommendations	Changes from Governor's Budget
<b>GENERAL OBLIGATION BONDS</b>				
<b>General Fund Obligations</b>				
Higher Education Coordinating Comm. - PU (Art. XI-G)	\$ 92,450,000	\$ 121,690,000	\$ 101,385,000	\$ (20,305,000)
Higher Education Coordinating Comm. - CC (Art. XI-G)	\$ 58,401,600	\$ 102,795,250	\$ 103,185,000	\$ 389,750
Oregon Health and Science University (Art. XI-G)	\$ 200,035,000	\$ -	\$ -	\$ -
Dept of Environmental Quality (Art. XI-H)	\$ -	\$ 10,300,000	\$ 10,300,000	\$ -
Oregon Business Development Dept. (Art. XI-M)	\$ 176,870,000	\$ 161,680,000	\$ 101,180,000	\$ (60,500,000)
Oregon Business Development Dept. (Art. XI-N)	\$ 30,440,000	\$ 40,580,000	\$ 20,430,000	\$ (20,150,000)
Oregon Department of Education (Art. XI-P)	\$ 126,210,000	\$ 120,065,000	\$ 100,985,000	\$ (19,080,000)
Department of Administrative Services (Art. XI-Q)	\$ 433,460,000	\$ 411,752,389	\$ 563,839,225	\$ 152,086,836
Oregon Department of Transportation (Art. XI, Sec. 7)	\$ 35,475,000	\$ -	\$ -	\$ -
<b>Dedicated Fund Obligations</b>				
Department of Veterans' Affairs (Art. XI-A)	\$ 100,000,000	\$ 120,000,000	\$ 120,000,000	\$ -
Higher Education Coordinating Comm. (Art. XI-F(1))	\$ 74,225,000	\$ 81,470,000	\$ 86,570,000	\$ 5,100,000
Dept of Environmental Quality (Art. XI-H)	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ -
Water Resources Department (Art. XI-I(1))	\$ 30,520,000	\$ -	\$ -	\$ -
Housing and Community Services Dept (Art. XI-I(2))	\$ 25,000,000	\$ 25,000,000	\$ 25,000,000	\$ -
Department of Energy/OBDD (Art. XI-J)	\$ 25,000,000	\$ -	\$ -	\$ -
Department of Administrative Services (Art. XI-Q)	\$ 17,275,000	\$ 2,607,611	\$ 14,435,775	\$ 11,828,164
<b>Total General Obligation Bonds</b>	<b>\$ 1,435,361,600</b>	<b>\$ 1,207,940,250</b>	<b>\$ 1,257,310,000</b>	<b>\$ 49,369,750</b>
<b>REVENUE BONDS</b>				
<b>Direct Revenue Bonds</b>				
Housing and Community Services Department	\$ 300,000,000	\$ 300,000,000	\$ 300,000,000	\$ -
Department of Transportation				
Highway User Tax	\$ 393,160,000	\$ -	\$ -	\$ -
Oregon Business Development Department	\$ 30,000,000	\$ 30,000,000	\$ 30,000,000	\$ -
Department of Administrative Services				
Lottery Revenue Bonds	\$ 213,125,000	\$ 219,915,000	\$ 199,860,000	\$ (20,055,000)
<b>Total Direct Revenue Bonds</b>	<b>\$ 936,285,000</b>	<b>\$ 549,915,000</b>	<b>\$ 529,860,000</b>	<b>\$ (20,055,000)</b>

**Pass Through Revenue Bonds**

Oregon Business Development Department				
Industrial Development Bonds	\$ 200,000,000	\$ 400,000,000	\$ 400,000,000	\$ -
Beginning and Expanding Farmer Loan Program	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ -
Oregon Facilities Authority	\$ 950,000,000	\$ 1,350,000,000	\$ 1,350,000,000	\$ -
Housing and Community Services Department	\$ 250,000,000	\$ 250,000,000	\$ 325,000,000	\$ 75,000,000
<b>Total Pass Through Revenue Bonds</b>	<b>\$ 1,410,000,000</b>	<b>\$ 2,010,000,000</b>	<b>\$ 2,085,000,000</b>	<b>\$ 75,000,000</b>
<b>Total Revenue Bonds</b>	<b>\$ 2,346,285,000</b>	<b>\$ 2,559,915,000</b>	<b>\$ 2,614,860,000</b>	<b>\$ 54,945,000</b>

**OTHER FINANCING AGREEMENTS**

Department of Administrative Services	<b>\$ 46,500,000</b>	<b>\$ 10,000,000</b>	<b>\$ 110,985,000</b>	<b>\$ 100,985,000</b>
---------------------------------------	----------------------	----------------------	-----------------------	-----------------------

**Senate Bill 5505, SECTION 4**

**Private Activity Bond Allocation for Calendar Years 2018 and 2019**

Allocation For:	2015-17 Legislatively Approved Budget		2017-19 Committee Recommendations	
	2016 Calendar Year	2017 Calendar Year	2018 Calendar Year	2019 Calendar Year
Oregon Business Development Department, Industrial Development Bonds	\$ 40,000,000	\$ 40,000,000	\$ 40,000,000	\$ 40,000,000
Oregon Business Development Department, Beginning and Expanding Farmer Loan Program	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000
Oregon Housing & Community Services Department	\$ 125,000,000	\$ 125,000,000	\$ 125,000,000	\$ 125,000,000
State Department of Energy	\$ 5,000,000	\$ 5,000,000	\$ -	\$ -
Private Activity Bond Committee	\$ 222,023,900	\$ 222,023,900	\$ 239,346,500	\$ 239,346,500
<b>Totals</b>	<b>\$ 397,023,900</b>	<b>\$ 397,023,900</b>	<b>\$ 409,346,500</b>	<b>\$ 409,346,500</b>

**SB 5506 A BUDGET REPORT and MEASURE SUMMARY**

**Carrier:** Sen. Girod

**Joint Committee On Ways and Means**

---

**Action Date:** 07/03/17

**Action:** Do pass with amendments. (Printed A-Eng.)

**Senate Vote**

**Yeas:** 11 - DeBoer, Devlin, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Winters

**Nays:** 1 - Thomsen

**House Vote**

**Yeas:** 8 - Gomberg, Holvey, Huffman, McLane, Nathanson, Rayfield, Smith Warner, Williamson

**Exc:** 3 - Smith G, Stark, Whisnant

**Prepared By:** Jean Gabriel, Department of Administrative Services

**Reviewed By:** Amanda Beitel, Legislative Fiscal Office

---

**Capital Construction – Various Agencies**

**2017-19**

**Capital Construction – Department of Administrative Services**

**2015-17**

**Capital Construction – Department of Veterans’ Affairs**

**2015-17**

**Capital Construction – Department of Transportation**

**2013-15**



**Budget Summary**

	2015-17 Legislatively Approved Budget <sup>(1)</sup>	2017-19 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
Other Funds Capital Construction	\$ 579,755,952	\$ 738,319,541	\$ 158,563,589	27.4%
Federal Funds Capital Construction	\$ 34,888,304	\$ 4,792,500	\$ (30,095,804)	-86.3%
Total	\$ 614,644,256	\$ 743,112,041	\$ 128,467,785	20.9%

**2015-17 Supplemental Expenditure Limitation Adjustments**

**Department of Administrative Services**

Capital and Tenant Improvements for 550 Building (Other Funds) \$ 1,400,000 \$ 1,400,000

**Oregon Department of Veterans' Affairs**

The Dalles Veterans' Home Renovation (Other Funds) \$ 965,429 \$ 965,429

The Dalles Veterans' Home Renovation (Federal Funds) \$ 497,588 \$ 497,588

**2013-15 Supplemental Expenditure Limitation Adjustments**

**Department of Transportation**

Salem Baggage Depot Renovation (Other Funds) \$ 94,483 \$ 94,483

Salem Baggage Depot Renovation (Federal Funds) \$ 825,517 \$ 825,517

<sup>(1)</sup> Includes adjustments through December 2016

**Revenue Summary**

Other Fund revenues include proceeds from the issuance of general obligation bonds authorized under Article XI-Q, XI-G, and XI-F (1) of Oregon’s Constitution, the depreciation component of the Uniform Rent program and other deposits in the Department of Administrative Services Capital Projects Fund established by ORS 276.005, reserves of the Veterans’ Home Program, Oregon Military Department Capital Construction Account (surplus property sale proceeds), aircraft registration fees assessed in accordance with ORS 837.040 and 837.045, donations, and state gasoline tax and driver and vehicle related fees. Federal Funds revenues are from the U.S. Department of Veterans’ Affairs construction grant program, the Federal Transit Administration grant program, the Federal Aviation Administration’s General Aviation Entitlement Program, and the Federal Airport Improvement Program.

## **Summary of Capital Construction Subcommittee Action**

SB 5506 provides six-year expenditure limitation for capital construction projects. Projects in excess of \$1.0 million for the acquisition of land and the acquisition, planning, constructing, altering, repairing, furnishing, and equipping of building and facilities are categorized as capital construction projects. In addition, SB 5506 extends the six-year expiration dates and expenditure limitations for specified projects.

### **Oregon Department of Administrative Services**

***Mission Critical Facility Yellow Lot Building:*** \$4,579,431 Other Funds (Capital Projects Fund) is approved for planning for a seismically resilient facility to be located on the yellow lot to protect critical state government operations in the event of an earthquake.

***Department of Human Services Building Upgrades:*** \$3,743,000 Other Funds (Capital Projects Fund) is approved to upgrade the electrical and plumbing systems, replace lights with LED's and new controls, and replace water heaters.

***Employment Building Upgrades:*** \$6,236,000 Other Funds (Capital Projects Fund) is approved to upgrade the electrical system, roof and restrooms and replace the plumbing, flooring, chillers, cooling tower, and air conditioning units.

***Electrical Upgrades and Replacements:*** \$3,890,000 Other Funds (Capital Projects Fund) is approved to upgrade electrical panels, increase electrical capacity, and replace lights with LED's and new controls in several state buildings.

***Capitol Mall Parking Structure Study and Upgrades:*** \$2,926,000 Other Funds (Capital Projects Fund) is approved for a study, replacing the membrane on the parking structure roof, an engineering assessment, and renovation of concrete spalling and rebar damage.

***Planning:*** \$500,000 Other Funds (Capital Projects Fund) is approved to contract with various architects, engineers, and other specialists to develop feasibility analysis and reliable cost information; to prepare preliminary design for small to medium-sized projects; and to evaluate options to address maintenance problems.

***Boiler and Heating Upgrades:*** \$1,234,000 Other Funds (Capital Projects Fund) is approved to replace and upgrade hot water heaters and boilers in several state buildings.

***Portland Crime Lab Upgrade:*** \$1,162,000 Other Funds (Capital Projects Fund) is approved to upgrade the chiller, pumps, and cooling tower to increase the cooling HVAC systems capacity.

***Parking Lot Upgrades:*** \$3,500,000 Other Funds (Capital Projects Fund) is approved to install EV charging stations and perform surface replacement and upgrades in multiple state-owned parking lots.

**Portland State Office Building Renovation:** \$13,146,000 Other Funds (Article XI-Q Bonds) is approved to renovate the building exterior, including replacement of the windows and roof; upgrade security, electrical and HVAC systems; painting; and renovating restrooms.

**State Data Center Power Upgrades:** \$11,000,000 Other Funds (State Information Technology Operating Fund) is approved to upgrade power and increase capacity of the data center.

**Elected Official Staff Relocation:** \$6,300,000 Other Funds (Capital Projects Fund) is approved to renovate the historic State Library building for relocation of the Office of the Governor's staff from the Oregon State Capitol. The work is scheduled to occur in three phases beginning in July 2017.

**Capital and Tenant Improvements for 550 Building:** \$1,400,000 Other Funds (Capital Projects Fund) is approved as an increase to the 2015-17 capital construction limitation for capital and tenant improvements that exceed the \$4,000,000 established for the project by the May 2016 Emergency Board.

The Subcommittee approved the extension of the project expiration date and expenditure limitation for Department of Environmental Quality and Public Health Laboratory Roof Replacement (Other Funds) to June 30, 2018 and Capital and Tenant Improvements for 550 Building (Other Funds) to June 30, 2018.

#### Oregon Military Department

**Regional Armory Emergency Enhancement:** \$8,534,400 Other Funds (Article XI-Q Bonds) is approved for making structural improvements to bring the following three facilities to essential facility standards for seismic events: Coos Bay Armory, Newport Armory, and the Anderson Readiness Center in Salem. The project includes seismic structural upgrades, backup power and water systems, and emergency equipment and fuel storage for the three facilities.

**Grants Pass Armory Service Life Extension:** \$3,270,356 Other Funds (Article XI-Q Bonds) is approved for a service life extension project to renovate the facility. The project is for design and construction of additions and alterations to the Grants Pass Armory to bring the building into conformance with current building code. The project will upgrade mechanical, electrical and plumbing systems; remodel the existing classrooms, administrative space, latrines and showers, equipment storage areas, kitchen, and assembly hall areas; replace failed paving areas; and replace existing site lighting, landscaping and fencing.

**Future Readiness Center Sites:** \$1,730,000 Other Funds (Capital Construction Account) is approved for the purchase of two parcels of land necessary to construct two new Readiness Centers as replacements for the Hillsboro and Redmond Armories. One property is located in Washington County and the other is located in Deschutes County.

The Subcommittee approved the extension of the project expiration date and expenditure limitation for The Dalles Readiness Center (Other Funds) to June 30, 2018 and The Dalles Readiness Center (Federal Funds) to June 30, 2018.

The Subcommittee also approved the proposal from the Oregon Military Department, as required by ORS 396.515 (4), for the sale of the Burns Armory and 40 acres of land in La Grande.

#### Oregon Youth Authority

**Capital Improvements:** \$17,168,249 Other Funds (Article XI-Q Bonds) is approved for capital improvements to permanent structures and fixtures to address needs identified by the Facility Condition Assessment completed on the department's facilities.

**MacLaren West 7 Cottages Renovation:** \$21,177,200 Other Funds (Article XI-Q Bonds) is approved for capital improvements to renovate and remodel seven living units on the west side of the campus at MacLaren Youth Correctional Facility. Article XI-Q bonds have been approved in SB 5505 to finance Phase 1 of this project with \$15,177,200 of bond proceeds in 2017-19.

**Rogue Valley Facility Improvements:** \$10,973,465 Other Funds (Article XI-Q Bonds) is approved for capital improvements to renovate and remodel four living units at the Rogue Valley Youth Correctional Facility. Article XI-Q bonds have been approved in SB 5505 to finance Phase 1 of this project with \$6,973,465 of bond proceeds in 2017-19.

#### Department of Corrections

**Capital Improvements and Renewal:** \$26,293,534 Other Funds (Article XI-Q bonds) is approved to make improvements in several facilities including roofs, HVAC, surveillance, and infrastructure improvements to address needs identified in the Facility Condition Assessment completed on the department's facilities.

**Technology Infrastructure:** \$12,200,000 Other Funds (Article XI-Q bonds) is approved for the VOIP Telephony Upgrade and Install project to upgrade and install technology infrastructure that will support a voice-over-internet protocol telephone system.

#### Oregon Department of Veterans' Affairs

**Roseburg Veterans' Home:** \$10,500,000 Other Funds (Article XI-Q Bonds) is approved to build a new Veterans' home in Roseburg.

**Oregon Veterans' Home Capital Improvements:** \$2,450,000 Other Funds (Article XI-Q Bonds) is approved to fund the following two projects: The Dalles Veterans' Home Capital Improvements: \$1,150,000 Other Funds is approved for construction of a new educational building and daycare building, upgrades to wireless and security infrastructure, and phone system replacement; and Lebanon Veterans' Home Parking Lot: \$1,300,000 Other Funds is approved to build a new parking lot at the veteran's home in Lebanon.

***The Dalles Veterans' Home Renovation:*** \$497,588 Federal Funds (U.S. Department of Veterans' Affairs construction grant) and \$965,429 Other Funds (Veterans' Home Program reserves) are approved as increases to 2015-17 capital construction limitation for major renovations to the state veterans' home located in The Dalles. Federal Funds capital construction limitation is increased from \$2,805,303 to \$3,302,891 and Other Funds capital construction limitation is increased from \$1,510,547 to \$2,475,976 to accommodate higher construction costs.

Department of Transportation

***Toledo Maintenance Station Phase I:*** \$6,300,000 Other Funds (fee revenue) is approved to fund Phase 1 of the project for a new maintenance station in the Toledo area to replace the Ona Beach maintenance station. Phase 1 includes land acquisition, site preparation, design, and construction of buildings that will be shared by the Oregon Department of Forestry.

***Salem Baggage Depot Renovation:*** \$94,483 Other Funds (donation) and \$825,517 Federal Funds (Federal Transit Administration grant) are approved as increases to 2013-15 capital construction limitations established by the May 2014 Emergency Board for renovations to the Salem Baggage Depot. Other Funds capital construction limitation is increased from \$278,841 to \$373,324 and Federal Funds capital construction limitation is increased from \$1,590,307 to \$2,415,824.

The Subcommittee approved the extension of the project expiration date and expenditure limitation for the Salem Baggage Depot Renovations (Other Funds) to June 30, 2019 and the Salem Baggage Depot Renovations (Federal Funds) to June 30, 2019.

Department of Aviation

***Bandon Electrical, Gate, Obstruction Removal:*** \$1,732,500 Federal Funds (Federal Aviation Administration) and \$192,500 Other Funds (aircraft registration fees) is approved to conduct renovations at the Bandon State Airport. This project includes removing trees on both ends of the runway that have encroached upon the approach slope, replacing the precision approach indicators and the medium intensity runway lights, and installing a vehicle automated gate for safety.

***McDermitt State Airport Runway and Taxi:*** \$1,080,000 Federal Funds (Federal Aviation Administration) and \$120,000 Other Funds (aircraft registration fees) is approved to conduct rehabilitation at the McDermitt State Airport. This project includes rehabilitating the runway and replacing lighting and the beacon tower, which are needed to meet federal standards for safe operating conditions. The project also includes pavement work for the taxiways, apron and the safety area as well as adding an edge drain system and new lighted signs.

***Chiloquin Taxi and Fencing:*** \$990,000 Federal Funds (Federal Aviation Administration) and \$110,000 Other Funds (aircraft registration fees) is approved to conduct rehabilitation at the Chiloquin State Airport. This project includes rehabilitation of the taxiway and installation of a complete perimeter fence, which are needed to meet federal standards for safe operating conditions.

***Lebanon Taxi and Apron Rehabilitation:*** \$990,000 Federal Funds (Federal Aviation Administration) and \$110,000 Other Funds (aircraft registration fees) is approved to conduct rehabilitation at the Lebanon State Airport. This project includes rehabilitation of the taxiway and apron, which are needed to meet federal standards for safe operating conditions.

Oregon Department of Fish and Wildlife

***Deferred Maintenance:*** \$10,000,000 Other Funds (Article XI-Q bonds) is approved to make capital improvements to address deferred maintenance or replacement of multiple facilities, including hatcheries.

The Subcommittee approved the extension of the project expiration date and expenditure limitation for the Ruby Pipeline (Other Funds) to June 30, 2019.

Oregon Department of Forestry

***Toledo Facility Replacement:*** \$3,832,965 Other Funds (Article XI-Q bonds) is approved to replace the Unit Office Facilities Compound located in Toledo and relocate it to a more centrally located area that will be outside of the mapped tsunami inundation zone, a project which is expected to be part of a larger co-locate project with the Oregon Department of Transportation. Article XI-Q bonds have been approved in SB 5505 to finance a portion of this project with \$1,800,000 of bond proceeds in 2017-19.

Oregon Housing and Community Services

***Family Affordable Housing:*** \$80,000,000 Other Funds (Article XI-Q Bonds) is approved to acquire, construct, remodel, equip or furnish real property in which the department will take either an ownership or operational interest to provide affordable housing for low-income Oregonians, as well as citizens in historically underserved communities and communities of color. This may include providing zero percent loans to eligible applicants through the Local Innovation and Fast Track (LIFT) Housing Program.

Oregon Department of Education

***Oregon School for the Deaf Facility Improvements:*** \$4,297,558 Other Funds (Article XI-Q bonds) is approved for capital improvements to the Oregon School for the Deaf facility which includes roof replacements at six campus buildings and ADA compliance to address accessibility of campus restrooms in eight facilities.

Legislative Administration Committee

***Capitol Accessibility, Maintenance, and Safety:*** \$13,720,642 Other Funds (Article XI-Q bonds) is approved to finance capital improvements to the State Capitol Building.

Oregon Judicial Department

***Multnomah County Courthouse Furnishings and Equipment:*** \$8,900,000 Other Funds (Article XI-Q bonds) is approved to acquire equipment and furnishings for the Multnomah County Courthouse.

***Oregon Supreme Court Building Renovation:*** \$6,000,000 Other Funds (Article XI-Q bonds) is approved to renovate the Oregon Supreme Court building, including seismic updates, energy efficiency improvements, and various systems and safety code upgrades.

#### Higher Education Coordinating Commission (HECC)

##### **HECC - Public Universities**

The Subcommittee approved a \$330,825,000 Other Funds Capital Construction six-year expenditure limitation for the Higher Education Coordinating Commission for distribution of general obligation bond proceeds to public universities. This amount corresponds to the total project amounts for the 17 new university projects authorized and an increase in one project reauthorized in SB 5505. Projects are funded with proceeds from the issuance of Article XI-G bonds, Article XI-Q bonds, and Article XI-F (1) bonds and will be disbursed as grants or loans, as applicable, pursuant to grant contracts and loan agreements between HECC and each university. Project descriptions are included in SB 5505. The expenditure limitation expires June 30, 2023.

##### **HECC - Community Colleges**

The Subcommittee approved a \$101,397,241 Other Funds Capital Construction six-year expenditure limitation for the Higher Education Coordinating Commission for distribution of Article XI-G general obligation bond proceeds to community colleges. This amount corresponds to the total project amounts for the 12 new community college projects and three carryover projects authorized in SB 5505. Projects are funded with proceeds from the issuance of Article XI-G bonds and will be disbursed as grants pursuant to grant agreements between HECC and each community college. Project descriptions are included in SB 5505. The expenditure limitation expires June 30, 2023.

The Subcommittee also approved the extension of the project expiration dates and existing Other Funds Capital Construction expenditure limitations for the following community college projects. All projects are funded with proceeds from the issuance of Article XI-G bonds:

- Lane Community College Science, Technology, Engineering and Math Classrooms and Labs through June 30, 2018;
- Rogue Community College Manufacturing and Fabrication Flex Lab through June 30, 2018;
- Umpqua Community College Roseburg Regional Health Occupations Training Center through June 30, 2018; and
- Portland Community College Health Professions Center through June 30, 2021.

**DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION**

**SB 5506-A**

**Various Agencies**

**Jean Gabriel 503-378-3107**

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS	FEDERAL FUNDS	TOTAL FUNDS	POS	FTE
<u>COMMITTEE AUTHORIZATIONS</u>							
<u>EDUCATION PROGRAM AREA</u>							
<u>Higher Education Coordinating Commission</u>							
All - Capital Improvement and Renewal	\$ -	\$ -	\$ 50,000,000	\$ -	\$ 50,000,000	0	0.00
EOU - Loso Hall Renovation Phase 1	\$ -	\$ -	\$ 5,500,000	\$ -	\$ 5,500,000	0	0.00
EOU - Track and Field Facilities Restoration	\$ -	\$ -	\$ 750,000	\$ -	\$ 750,000	0	0.00
OIT - Ctr for Exc in Engineering & Tech/Cornett Hall Ph 2	\$ -	\$ -	\$ 40,000,000	\$ -	\$ 40,000,000	0	0.00
OIT - Student Recreation Center	\$ -	\$ -	\$ 5,000,000	\$ -	\$ 5,000,000	0	0.00
OIT - Oregon Manufacturing Innovation Center R&D Facility	\$ -	\$ -	\$ 3,875,000	\$ -	\$ 3,875,000	0	0.00
OSU - Cordley Hall Renovation Phase 1	\$ -	\$ -	\$ 15,000,000	\$ -	\$ 15,000,000	0	0.00
OSU - Fairbanks Hall Renovation	\$ -	\$ -	\$ 11,000,000	\$ -	\$ 11,000,000	0	0.00
OSU - Gilkey Hall Renovation	\$ -	\$ -	\$ 3,000,000	\$ -	\$ 3,000,000	0	0.00
OSU - Cascades Expansion - Site Reclamation	\$ -	\$ -	\$ 9,000,000	\$ -	\$ 9,000,000	0	0.00
OSU - Quality Foods and Beverages Center	\$ -	\$ -	\$ 9,000,000	\$ -	\$ 9,000,000	0	0.00
PSU - Graduate School of Education Facility	\$ -	\$ -	\$ 51,000,000	\$ -	\$ 51,000,000	0	0.00
PSU - Residence Hall at 12th & Market	\$ -	\$ -	\$ 53,500,000	\$ -	\$ 53,500,000	0	0.00
PSU - Land Acquisition for University Center Building	\$ -	\$ -	\$ 5,000,000	\$ -	\$ 5,000,000	0	0.00
SOU - Central Hall Capital Improvements	\$ -	\$ -	\$ 6,000,000	\$ -	\$ 6,000,000	0	0.00
UO - Campus for Accelerating Scientific Impact Phase 1	\$ -	\$ -	\$ 50,000,000	\$ -	\$ 50,000,000	0	0.00
WOU - Information Technology Center Renovation Phase 3	\$ -	\$ -	\$ 5,500,000	\$ -	\$ 5,500,000	0	0.00
WOU - Oregon Military Building Renovation Phase 2	\$ -	\$ -	\$ 7,700,000	\$ -	\$ 7,700,000	0	0.00
BMCC - Facility for Agricultural Resource Management, Ph 2	\$ -	\$ -	\$ 5,000,000	\$ -	\$ 5,000,000	0	0.00
Chemeketa CC - Agricultural Complex	\$ -	\$ -	\$ 6,000,000	\$ -	\$ 6,000,000	0	0.00
Clackamas CC - DeJardin Building Addition	\$ -	\$ -	\$ 8,000,000	\$ -	\$ 8,000,000	0	0.00
Clackamas CC - Student Services & Community Commons	\$ -	\$ -	\$ 8,000,000	\$ -	\$ 8,000,000	0	0.00
Clatsop CC - Marine Science Center Renovation & Expansion	\$ -	\$ -	\$ 7,996,994	\$ -	\$ 7,996,994	0	0.00
CGCC - Middle College Prototype Facility 15-17 reauthorize	\$ -	\$ -	\$ 7,320,000	\$ -	\$ 7,320,000	0	0.00
LCC - Health Care Village Facility	\$ -	\$ -	\$ 8,000,000	\$ -	\$ 8,000,000	0	0.00



LBCC - Student Advising and Campus Safety Center	\$ -	\$ -	\$ 7,500,000	\$ -	\$ 7,500,000	0	0.00
Mt Hood CC - Maywood Park Center	\$ -	\$ -	\$ 8,000,000	\$ -	\$ 8,000,000	0	0.00
OSCC - Workforce Education and Resiliency Center	\$ -	\$ -	\$ 8,000,000	\$ -	\$ 8,000,000	0	0.00
PCC - Health Technology Building Renovation	\$ -	\$ -	\$ 8,000,000	\$ -	\$ 8,000,000	0	0.00
RCC - Elk Building Science Facility Renovation & Expansion	\$ -	\$ -	\$ 6,000,000	\$ -	\$ 6,000,000	0	0.00
SWOCC - Dellwood Hall Remodel and Expansion	\$ -	\$ -	\$ 2,749,997	\$ -	\$ 2,749,997	0	0.00
TVCC - Workforce Vocational Center 15-17 reauthorize	\$ -	\$ -	\$ 2,830,250	\$ -	\$ 2,830,250	0	0.00
UCC - Industrial Technology Building 15-17 reauthorize	\$ -	\$ -	\$ 8,000,000	\$ -	\$ 8,000,000	0	0.00

**Oregon Department of Education**

Oregon School for the Deaf Facility Improvements	\$ -	\$ -	\$ 4,297,558	\$ -	\$ 4,297,558	0	0.00
--	------	------	--------------	------	--------------	---	------

**ADMINISTRATION PROGRAM AREA**

**Department of Administrative Services**

Mission Critical Facility Yellow Lot Building	\$ -	\$ -	\$ 4,579,431	\$ -	\$ 4,579,431	0	0.00
Human Services Building Upgrades	\$ -	\$ -	\$ 3,743,000	\$ -	\$ 3,743,000	0	0.00
Employment Building Upgrades	\$ -	\$ -	\$ 6,236,000	\$ -	\$ 6,236,000	0	0.00
Electrical Upgrades and Replacements	\$ -	\$ -	\$ 3,890,000	\$ -	\$ 3,890,000	0	0.00
Capitol Mall Parking Structure Study and Upgrades	\$ -	\$ -	\$ 2,926,000	\$ -	\$ 2,926,000	0	0.00
Planning	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000	0	0.00
Boiler and Heating Upgrades	\$ -	\$ -	\$ 1,234,000	\$ -	\$ 1,234,000	0	0.00
Portland Crime Lab Upgrade	\$ -	\$ -	\$ 1,162,000	\$ -	\$ 1,162,000	0	0.00
Parking Lot Upgrades	\$ -	\$ -	\$ 3,500,000	\$ -	\$ 3,500,000	0	0.00
Portland State Office Building Renovation	\$ -	\$ -	\$ 13,146,000	\$ -	\$ 13,146,000	0	0.00
State Data Center Power Upgrades	\$ -	\$ -	\$ 11,000,000	\$ -	\$ 11,000,000	0	0.00
Elected Official Staff Relocation	\$ -	\$ -	\$ 6,300,000	\$ -	\$ 6,300,000	0	0.00

**PUBLIC SAFETY PROGRAM AREA**

**Oregon Military Department**

Regional Armory Emergency Enhancement	\$ -	\$ -	\$ 8,534,400	\$ -	\$ 8,534,400	0	0.00
Grants Pass Armory Service Life Extension	\$ -	\$ -	\$ 3,270,356	\$ -	\$ 3,270,356	0	0.00
Future Readiness Center Sites	\$ -	\$ -	\$ 1,730,000	\$ -	\$ 1,730,000	0	0.00

**Oregon Youth Authority**

Capital Improvements	\$ -	\$ -	\$ 17,168,249	\$ -	\$ 17,168,249	0	0.00
MacLaren West Cottages Renovation	\$ -	\$ -	\$ 21,177,200	\$ -	\$ 21,177,200	0	0.00
Rogue Valley Facility Improvements	\$ -	\$ -	\$ 10,973,465	\$ -	\$ 10,973,465	0	0.00

**Department of Corrections**

Capital Improvements and Renewal	\$ -	\$ -	\$ 26,293,534	\$ -	\$ 26,293,534	0	0.00
Technology Infrastructure	\$ -	\$ -	\$ 12,200,000	\$ -	\$ 12,200,000	0	0.00

**ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA**

**Oregon Housing and Community Services**

Family Affordable Housing	\$ -	\$ -	\$ 80,000,000	\$ -	\$ 80,000,000	0	0.00
---------------------------	------	------	---------------	------	---------------	---	------

**Oregon Department of Veterans' Affairs**

Veterans' Home Capital Improvements	\$ -	\$ -	\$ 2,450,000	\$ -	\$ 2,450,000	0	0.00
Roseburg Veterans' Home	\$ -	\$ -	\$ 10,500,000	\$ -	\$ 10,500,000	0	0.00

**TRANSPORTATION PROGRAM AREA**

**Department of Transportation**

Toledo Maintenance Station Phase I	\$ -	\$ -	\$ 6,300,000	\$ -	\$ 6,300,000	0	0.00
------------------------------------	------	------	--------------	------	--------------	---	------

**Department of Aviation**

Bandon Electrical, Gate, Obstruction Removal	\$ -	\$ -	\$ 192,500	\$ 1,732,500	\$ 1,925,000	0	0.00
McDermitt State Airport Runway and Taxi	\$ -	\$ -	\$ 120,000	\$ 1,080,000	\$ 1,200,000	0	0.00
Chiloquin State Airport Taxi and Fencing	\$ -	\$ -	\$ 110,000	\$ 990,000	\$ 1,100,000	0	0.00
Lebanon State Airport Taxi and Apron Rehabilitation	\$ -	\$ -	\$ 110,000	\$ 990,000	\$ 1,100,000	0	0.00

**NATURAL RESOURCES PROGRAM AREA**

**Oregon Department of Fish and Wildlife**

Deferred Maintenance	\$ -	\$ -	\$ 10,000,000	\$ -	\$ 10,000,000	0	0.00
----------------------	------	------	---------------	------	---------------	---	------

**Oregon Department of Forestry**

Toledo Facility Replacement	\$ -	\$ -	\$ 3,832,965	\$ -	\$ 3,832,965	0	0.00
-----------------------------	------	------	--------------	------	--------------	---	------

**JUDICIAL PROGRAM AREA**

**Oregon Judicial Department**

Oregon Supreme Court Building Renovations	\$ -	\$ -	\$ 6,000,000	\$ -	\$ 6,000,000	0	0.00
Multnomah County Courthouse Equipment & Furnishings	\$ -	\$ -	\$ 8,900,000	\$ -	\$ 8,900,000	0	0.00

**LEGISLATIVE PROGRAM AREA**

**Legislative Administration Committee**

Capitol Accessibility, Maintenance, and Safety \$ - \$ - \$ 13,720,642 \$ - \$ 13,720,642 0 0.00

**TOTAL** \$ - \$ - \$ 738,319,541 \$ 4,792,500 \$ 743,112,041 0 0.00

**2015-17 Supplemental Expenditure Limitation Adjustments**

**Department of Administrative Services**

Capital and Tenant Improvements for 550 Building \$ - \$ - \$ 1,400,000 \$ - \$ 1,400,000 0 0.00

**Oregon Department of Veterans' Affairs**

The Dalles Veterans' Home Renovation \$ - \$ - \$ 965,429 \$ 497,588 \$ 1,463,017 0 0.00

**2013-15 Supplemental Expenditure Limitation Adjustments**

**Department of Transportation**

Salem Baggage Depot Renovation \$ - \$ - \$ 94,483 \$ 825,517 \$ 920,000 0 0.00

**SB 5529 A BUDGET REPORT and MEASURE SUMMARY**

**Carrier:** Sen. Winters

**Joint Committee On Ways and Means**

---

**Action Date:** 07/03/17

**Action:** Do pass with amendments. (Printed A-Eng.)

**Senate Vote**

**Yeas:** 12 - DeBoer, Devlin, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Thomsen, Winters

**House Vote**

**Yeas:** 7 - Gomberg, Holvey, Huffman, Nathanson, Rayfield, Smith Warner, Williamson

**Nays:** 1 - McLane

**Exc:** 3 - Smith G, Stark, Whisnant

**Prepared By:** Steve Bender, Legislative Fiscal Office

---

**Various Agencies – Lottery Allocations**

**2017-19**

**Various Agencies – Criminal Fine Account Allocations**

**2017-19**

**Various Agencies – Oregon Marijuana Account Allocations**

**2017-19**

## **Summary of Revenue Changes**

The Oregon Lottery collects revenues from traditional and video lottery gaming. It pays player prizes and its operating expenses out of these revenues and then transfers the balance (net profits) to the Administrative Services Economic Development Fund (EDF). The Department of Administrative Services (DAS) then distributes funds from the EDF in adherence with constitutional and statutory funding priorities, including specific Legislative allocations. The amounts outlined in this bill are based on the Lottery revenue forecast from the DAS Office of Economic Analysis as of May 2017, adjusted for projections of reversions of unspent Lottery Funds allocations transferred to the EDF under ORS 461.559, and for anticipated administrative actions by the Oregon Lottery to transfer an additional \$20,000,000 of funds exceeding those maintained for contingency purposes to the EDF, in the 2017-19 biennium. ORS 461.559 requires certain Lottery Funds allocations unspent at the end of a biennium to be reverted to the EDF. Total reversions under this provision, which are projected equal \$4,034,893 in the 2017-19 biennium, were not included in the DAS Office of Economic Analysis Lottery Funds forecast, but the amounts in this bill include those reversions in total available resources. As actual amounts vary, the allocations or distributions set forth within may also vary – in some cases requiring related expenditure limitation adjustments.

The Oregon Lottery transfers Lottery Funds to the Administrative Services EDF on a quarterly basis. From each quarterly transfer, a number of dedicated distributions are required by the Oregon Constitution or are provided for in Oregon Revised Statutes (ORS), including:

- The Oregon Constitution requires that 18 percent of net proceeds be distributed to the Education Stability Fund.
- The Oregon Constitution requires that 15 percent of net proceeds be distributed to the Parks and Natural Resources Fund.
- The Oregon Constitution requires that 1.5 percent of net proceeds be distributed to the Veterans' Services Fund.
- Oregon statutes require that 4 percent of net proceeds, but no more than \$5.5 million per quarter adjusted for inflation, be distributed to the Outdoor School Education Fund.
- Oregon statute requires that 2.5 percent of net proceeds of video lottery gaming be distributed to the counties for economic development projects. Beginning with the 2005-07 biennium, 50 percent of the operating costs for the Economic Revitalization Team (ERT) established by ORS 284.555 are also funded from this source. Beginning with the 2013-15 biennium, 50 percent of the new funding for Regional Solutions Program positions are also funded from this source.
- Oregon statute requires that one percent of net profits be distributed to the Sports Lottery Account for sports programs at state institutions of higher education and for scholarships.
- Oregon statute requires that one percent of net proceeds be transferred to the Oregon Health Authority for Gambling Addiction prevention and treatment programs.

- Oregon statute requires that one percent of the net proceeds, not to exceed \$1.53 million annually, be transferred to the County Fair account. The maximum amount is adjusted each biennium pursuant to certain changes in the Consumer Price Index.
- Oregon statute requires that annual debt service payments for outstanding lottery bonds be satisfied before allocating for other purposes. During the 2017-19 biennium, debt service requirements will comprise approximately 19 percent of the total distributions from the EDF.

Finally, the Legislature makes other allocations from the EDF within authorized public purposes. These purposes include job creation, economic development and public education. Currently, the bulk of allocations are made to the Department of Education for the State School Fund and to the Oregon Business Development Department for various program expenditures.

Debt service allocations are paid annually. Interest earned on the EDF remains within the fund itself. If at the end of any quarter funds remain undistributed, they will remain in the EDF for allocation in future quarters. If in any quarter revenue in the EDF is insufficient to pay for quarterly distribution of allocations, DAS will first fund debt service obligations. Remaining revenues will be distributed in a prorated manner.

## **Summary of Capital Construction Subcommittee Action**

### **Allocation of Lottery Revenue**

Senate Bill 5529 allocates lottery revenue from the EDF and the Veterans' Services Fund. The amounts outlined in this bill are based on the Lottery revenue forecast from the DAS Office of Economic Analysis as of May 2017, adjusted for projections of reversions of unspent Lottery Funds allocations transferred to the EDF under ORS 461.559, and for Oregon Lottery administrative actions. The attached tables display the Lottery Funds allocated by the Subcommittee from the EDF and Veterans' Services Fund. All Lottery Funds allocations approved from these funds for the 2017-19 biennium are included in Senate Bill 5529. The 2017-19 allocations are summarized below.

- A total of \$247.8 million Lottery Funds is allocated for debt service for outstanding bonds. These funds are allocated to the DAS since the DAS Capital Investment Section manages debt service for the state. DAS will transfer the necessary funding to the Higher Education Coordinating Commission, Oregon Business Development Department, Housing and Community Services Department, Department of Transportation, Department of Forestry, Department of Energy, State Parks and Recreation Department and the Water Resources Department for the payment of debt on existing lottery bonds. No allocations are included to pay debt service for lottery revenue bonds issued in the 2017-19 biennium.
- The State School Fund is allocated \$464.8 million Lottery Funds.

- A total of \$66.2 million Lottery Funds is allocated for the programs of the Oregon Business Development Department. This total excludes amounts allocated for debt service payments on Lottery revenue bonds, but includes \$7.1 million for Operations; \$56.4 million in for Business, Innovation and Trade; \$1.5 million for the Infrastructure Finance Authority, and \$1.2 million for the Film and Video Office.
- The Office of the Governor is allocated \$3.7 million Lottery Funds for the Regional Solutions Program. Half of this funding will come from a reduction in the video lottery proceeds that are distributed to counties for economic development.
- The Department of Veterans' Services is allocated \$14.9 million Lottery Funds from the Veterans' Services Fund. This total includes \$7.8 million for Veterans' Services Program, \$6.9 million for county veterans' service officers, and \$118,156 for national service organizations.
- The Housing and Community Services Department is allocated \$1.5 million of Lottery Funds from the Veterans' Services Fund for housing assistance to veterans.

#### Education Stability Fund

A constitutional amendment approved by Oregon voters in 1997, and amended in 2002, requires that 18 percent of net lottery proceeds be transferred to the Education Stability Fund. Interest earnings on this fund are continuously appropriated for the benefit of education programs. These earnings are split 75 percent to the Oregon Education Fund, which is currently used to help pay debt service on lottery bonds that were previously issued for the Department of Education, and 25 percent to the Oregon Student Access Commission for Opportunity Grants.

Ten percent of the amount deposited in the Education Stability Fund is deposited into the Oregon Growth Account within the Fund. All declared earnings from this account are continuously appropriated to the Oregon Education Fund and the Oregon Student Assistance Commission. The transfers and distributions relating to the Education Stability Fund as described here are established by the Oregon Constitution and by other statutes – therefore Senate Bill 5529 does not include provisions relating to them.

#### Parks and Natural Resources Fund

Ballot Measure 76, approved by Oregon voters in 2010, requires 15 percent of net lottery proceeds to be transferred to the Parks and Natural Resources Fund. This fund is continuously appropriated for the benefit of parks and recreation and for native species protection and restoration. This transfer is established by the Oregon Constitution. Senate Bill 5529, therefore, does not include provisions relating to it.

#### Veterans' Services Fund

Ballot Measure 96, approved by Oregon voters in 2016, requires 1.5 percent of net lottery proceeds to be transferred to the Veterans' Services Fund. This fund is continuously appropriated for the benefit of veterans. This transfer is established by the Oregon Constitution. Senate Bill 5529, therefore, does not include a provision to transfer lottery proceeds into the Veterans' Services Fund. The bill does, however, include

allocations from the Veterans' Services Fund to support programs benefitting veterans at the Department of Veterans' Affairs and the Department of Housing and Community Services.

#### Outdoor School Education Fund

Ballot Measure 99, approved by Oregon voters in 2016, requires 4 percent of net proceeds, but no more than \$5.5 million per quarter adjusted for inflation, be distributed to the Outdoor School Education Fund. The Fund supports the Outdoor School program and is managed by the Oregon State University Extension Service. Instead of the percentage allocation described in statute, the Subcommittee approved a fixed allocation of \$24,000,000 for the 2017-19 biennium

#### County Economic Development

ORS 461.547 requires that 2.5 percent of net proceeds of video lottery gaming be distributed to the counties for economic development projects. Beginning with the 2005-07 biennium, 50 percent of the operating costs for the Economic Revitalization Team (ERT) established by ORS 284.555 have also been funded from this source.

The Subcommittee approved allocating a fixed dollar amount for county economic development during the 2017-19 biennium, rather than the percentage allocation described in statute. The fixed dollar amount is \$41,285,992, which is equal to 2.5 percent of the amount of video lottery proceeds forecasted in the May 2017 revenue forecast, minus one-half of the allocation to the Office of the Governor for the Regional Solutions Program.

#### Gambling Addiction Prevention and Treatment

The 1999 Legislature statutorily dedicated one percent of net lottery proceeds to be transferred to the Oregon Health Authority to fund gambling addiction programs in the state.

Instead of the percentage allocation described in statute, the Subcommittee approved a fixed allocation of \$12,457,116 for the 2017-19 biennium.

#### Sports Lottery Account

Beginning in 2007, one percent of net lottery proceeds are dedicated for distribution to public universities to offset the costs of intercollegiate athletic programs and for academic scholarships.

Instead of the percentage allocation described in statute, the Subcommittee approved a fixed allocation of \$8,240,000 for the 2017-19 biennium.



### County Fairs

The 2001 Legislature statutorily dedicated one percent of net lottery proceeds, with certain limitations, for distribution to county fair programs throughout the state. This amount is adjusted by inflation each biennium.

Instead of the percentage allocation described in statute, the Subcommittee approved a fixed allocation of \$3,828,000 for the 2017-19 biennium.

### Lottery Funds Expenditure Limitation

Lottery Funds expenditure limitation related to these allocations is generally contained within the respective agency budget bills and in House Bill 5006.

### **Allocation of Criminal Fine Account**

ORS 137.300 establishes the Criminal Fine Account (CFA), and identifies program priorities for account moneys, but does not specify a funding level for the programs. A portion of the crime and violation fine payments collected by state and local courts are transferred into the account. The Expenditure limitations for programs receiving CFA allocations are established in the separate appropriation bills for the various receiving agencies. Any CFA revenues remaining after the specific program allocations are made are deposited into the General Fund.

The revenue forecast for the CFA for the 2017-19 biennium totals \$143.8 million. This amount is equal to the amount in the revenue forecast from the DAS Office of Economic Analysis as of May 2017, adjusted for the CFA revenue impacts of HB 2409 and HB 2797.

The Subcommittee approved allocations to agencies totaling \$77 million, leaving \$66.8 million to be deposited into General Fund. Those revenues are included in the General Fund expenditures authorized in the 2017-19 Legislatively Adopted Budget. The specific allocation amounts authorized in this bill are listed in the table of this budget report.

### **Allocation of Oregon Marijuana Account**

Revenues from the state Marijuana taxes are deposited into the Oregon Marijuana Account. The Department of Revenue transfers 10 percent of Account funds to cities, and 10 percent to counties, by formulas established in statute. The remaining 80 percent of moneys in the Oregon Marijuana Account is allocated to state programs in this bill.

Oregon statutes dedicate the remaining 80 percent of moneys to be distributed as follows:

- 40 percent to the State School Fund
- 20 percent to the Mental Health Alcoholism and Drug Services Account
- 15 percent to the State Police Account
- 5 percent to alcohol and drug abuse prevention, early intervention and treatment services.

The revenue forecast for the Oregon Marijuana Account for the 2017-19 biennium totals \$202.5 million. This amount is equal to the amount in the revenue forecast from the DAS Office of Economic Analysis as of May 2017, adjusted for the Oregon Marijuana Account revenue impact of SB 1057. The Department of Revenue will distribute \$40.5 million to cities and counties.

The remaining \$162 million are allocated as directed under statute:

- \$81.0 million to the State School Fund
- \$40.5 million to the Mental Health Alcoholism and Drug Services Account
- \$30.4 million to the State Police Account.
- \$10.1 million to alcohol and drug abuse prevention, early intervention and treatment services.

## LOTTERY FUNDS CASH FLOW SUMMARY

	2015-17 Legislatively Approved Budget <sup>1</sup>	2017-19 Legislatively Adopted Budget <sup>2</sup>
<b>ECONOMIC DEVELOPMENT FUND</b>		
RESOURCES		
Beginning Balance	\$20,499,857	\$49,016,803
Lottery Funds Reversions under ORS 461.559		\$4,034,893
REVENUES		
Transfers from Lottery		
Net Proceeds	\$1,235,350,601	\$1,246,173,324
Administrative Actions	0	20,000,000
Other Revenues		
Interest Earnings	9,424,627	2,000,000
Other		
Total Revenue	1,244,775,228	1,268,173,324
TOTAL RESOURCES	1,265,275,085	1,317,190,127
DISTRIBUTIONS / ALLOCATIONS		
Distribution of Video Revenues to Counties	(39,083,827)	(\$41,285,992)
Distribution to Education Stability Fund	(222,363,108)	(\$224,311,198)
Distribution to Parks and Natural Resources Fund	(185,302,590)	(\$186,925,999)
Distribution for Outdoor School Fund	0	(24,000,000)
Distribution for Veterans' Services Fund	0	(\$18,692,600)
Distribution for Sports Programs	(8,240,000)	(8,240,000)
Distribution for Gambling Addiction	(11,348,753)	(12,457,116)
Distribution for County Fairs	(3,864,000)	(3,828,000)
Allocation to State School Fund	(447,703,907)	(464,758,594)
Debt Service Allocations	(225,477,038)	(247,787,311)
Other Agency Allocations	(72,875,060)	(69,903,317)
<b>TOTAL DISTRIBUTIONS / ALLOCATIONS</b>	<b>(1,215,100,899)</b>	<b>(1,302,190,127)</b>
<b>ENDING BALANCE</b>	<b>\$49,016,803</b>	<b>\$15,000,000</b>
<b>EDUCATION STABILITY FUND</b>		
(not including OGA or ORTDF)		
RESOURCES		
Beginning Balance	\$179,379,997	\$383,759,105
Revenues		
Transfer from the Economic Development Fund	\$204,379,108	\$201,880,078
Interest Earnings	\$5,327,115	\$22,455,743
Total Revenue	209,706,223	224,335,821
TOTAL RESOURCES	389,086,220	608,094,926
DISTRIBUTIONS		
Interest Distributions	(\$5,327,115)	(21,808,752)
Debt Service Allocations	0	(646,991)
<b>TOTAL DISTRIBUTIONS</b>	<b>(5,327,115)</b>	<b>(22,455,743)</b>
<b>ENDING BALANCE</b>	<b>\$383,759,105</b>	<b>\$585,639,183</b>

1. The 2015-17 Legislatively Approved Budget is based on the May 2017 forecast of 2015-17 resources.

2. The 2017-19 Legislatively Adopted Budget is based on the May 2017 forecast of 2017-19 resources with the adjustments shown for lottery reversions and administrative actions.

3. 2017-19 beginning balance is equal to 2015-17 ending balance.

4. Only transfers to the Main Education Stability fund account, and not the 10% transferred to the Oregon Growth Account.

**2017-19 LOTTERY FUNDS ALLOCATIONS AND EXPENDITURES**

	<b>New Lottery Funds Allocation</b>	<b>Beginning Lottery Balance</b>	<b>Interest and Other Earnings</b>	<b>2017-19 LAB Expenditure Limitation</b>	<b>Ending Lottery Balance</b>
<b>ECONOMIC DEVELOPMENT FUND</b>					
<b>DEBT SERVICE COMMITMENTS</b>					
Higher Education Coordinating Commission					
Outstanding bonds	43,490,902	89,912	0	43,580,814	0
Business Development Dept.					
Outstanding bonds	46,776,651	2,984,601	0	49,761,252	0
Housing and Community Services Dept.					
Outstanding bonds	15,978,252	29,030	0	16,007,282	0
Department of Transportation					
Outstanding bonds	114,394,343	210,621	0	114,604,964	0
Department of Administrative Services					
Outstanding bonds	16,268,179	26,788	0	16,294,967	0
Forestry Department					
Outstanding Bonds	2,596,014	4,987	0	2,601,001	0
Department of Energy					
Outstanding Bonds	3,015,546	8,084	0	3,023,630	0
State Parks and Recreation Dept.					
Outstanding Bonds	1,318,425	0	0	1,318,425	0
Water Resources Department					
Outstanding Bonds	3,948,999	4,970	0	3,953,969	0
<b>OTHER ALLOCATIONS</b>					
Higher Education Coordinating Commission					
Collegiate Athletics	8,240,000	0	0	8,240,000	0
Outdoor Schools	24,000,000	0	0	24,000,000	0
Oregon Health Authority					
Gambling Addiction Treatment	12,457,116	0	0	12,457,116	0
Department of Education					
State School Fund	464,758,594	0	0	464,758,594	0
Department of Administrative Services					
Distribution to County Fairs	3,828,000	0	0	3,828,000	0
Office of the Governor					
Regional Solutions	3,689,100	0	0	3,689,100	0
Business Development Department					
Operations	7,094,443	0	0	7,094,443	0
Business, Innovation, and Trade	56,363,565	3,875,000	0	56,363,565	3,875,000
Infrastructure Financing Authority	1,548,664	250,000	0	1,548,664	250,000
Film and Video	1,207,545	0	0	1,207,545	0
<b>TOTAL ECONOMIC DEVELOPMENT FUND</b>	<b>\$830,974,338</b>	<b>\$7,483,993</b>	<b>\$0</b>	<b>\$834,333,331</b>	<b>\$4,125,000</b>
<b>EDUCATION STABILITY FUND / OREGON EDUCATION FUND</b>					
Higher Education Coordinating Commission					
Opportunity Grants	21,808,752	0	0	20,746,268	1,062,484
Department of Education					
Education Bonds Outstanding	646,991	4,234	0	651,225	0
<b>TOTAL EDUCATION STABILITY/OREGON EDUCATION FUND</b>	<b>\$22,455,743</b>	<b>\$4,234</b>	<b>\$0</b>	<b>\$21,397,493</b>	<b>\$1,062,484</b>
<b>VETERANS' SERVICES FUND</b>					
Department of Veterans' Affairs					
Veterans' Services Program	7,833,718	0	0	7,833,718	0
County Veterans' Service Officers	6,904,151	0	0	6,904,151	0
National Service Organizations	118,156	0	0	118,156	0
Department of Housing and Community Services					
Housing Assistance to Veterans	1,500,000	0	0	350,000	1,150,000
<b>TOTAL VETERANS' SERVICES FUND</b>	<b>\$16,356,025</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,206,025</b>	<b>\$1,150,000</b>

### Veterans' Services Fund

	2017-19 Legislatively Adopted
VSF Beginning Balance	\$0
Lottery Revenue	\$18,692,600
Lottery Resources	<u>\$18,692,600</u>
Allocations to ODVA	
Veterans' Services Program	\$7,833,718
County Veteran Service Officers	\$6,904,151
National Service Organizations	\$118,156
Total ODVA Allocations	<u>\$14,856,025</u>
Allocations to HCSD	
Housing Assistance to Veterans	<u>\$1,500,000</u>
Total Allocations	<u>\$16,356,025</u>
VSF Ending Balance	<u>\$2,336,575</u>

**CRIMINAL FINE ACCOUNT ALLOCATIONS**

	<b>2015-17 Legislatively Approved Budget</b>	<b>2017-19 Current Service Level</b>	<b>Percent Change</b>	<b>2017-19 Legislatively Adopted Budget</b>	<b>Percent Change</b>
<b>Criminal Fine Account Revenues</b>	<b>\$ 122,859,199</b>	<b>\$ 132,433,894</b>	<b>7.8%</b>	<b>\$ 143,803,894</b>	<b>17.0%</b>
<b>Criminal Fine Account Allocations:</b>					
<i>Department of Public Safety Standards and Training</i>					
Operations	\$ 31,080,778	\$ 34,549,738	11.2%	\$ 32,584,757	4.8%
Public Safety Memorial Fund	128,420	200,030	55.8%	200,030	55.8%
Subtotal:	\$ 31,209,198	\$ 34,749,768	11.3%	\$ 32,784,787	5.0%
<i>Department of Justice</i>					
Child Abuse Multidisciplinary Intervention (CAMI)	\$ 10,311,579	\$ 10,690,929	3.7%	\$ 10,679,854	3.6%
Regional Assessment Centers	787,663	816,807	3.7%	815,961	3.6%
Criminal Injuries Compensation Account (CICA)	8,775,830	9,100,536	3.7%	9,095,393	3.6%
Child Abuse Medical Assessments	666,107	690,752	3.7%	690,667	3.7%
Subtotal:	\$ 20,541,179	\$ 21,299,024	3.7%	\$ 21,281,875	3.6%
<i>Department of Human Services</i>					
Domestic Violence Fund	\$ 2,224,675	\$ 2,239,608	0.7%	\$ 2,239,608	0.7%
Sexual Assault Victims Fund	533,332	518,399	-2.8%	518,399	-2.8%
Subtotal:	\$ 2,758,007	\$ 2,758,007	0.0%	\$ 2,758,007	0.0%
<i>Oregon Health Authority</i>					
Emergency Medical Services & Trauma Services	\$ 331,824	\$ 331,824	0.0%	\$ 331,824	0.0%
Alcohol & Drug Abuse Prevention	42,884	42,884	0.0%	42,884	0.0%
Law Enforcement Medical Liability Account (LEMLA)	1,339,000	1,354,360	1.1%	1,354,360	1.1%
Intoxicated Driver Program	4,323,000	4,323,000	0.0%	4,323,000	0.0%
Subtotal:	\$ 6,036,708	\$ 6,052,068	0.3%	\$ 6,052,068	0.3%
<i>Oregon Judicial Department</i>					
State court security and emergency preparedness	\$ 3,446,002	\$ 3,588,745	4.1%	\$ 3,588,745	4.1%
County court facilities security	4,148,922	3,161,732	-23.8%	2,824,208	-31.9%
Capital improvements for courthouses and other state court facilities	3,500,000	-	-100.0%	-	-100.0%
State Court Technology Fund	-	-	0.0%	3,110,000	N/A
Subtotal:	\$ 11,094,924	\$ 6,750,477	-39.2%	\$ 9,522,953	-14.2%
<i>Oregon State Police</i>					
Driving Under the Influence Enforcement	\$ 253,000	\$ 351,572	39.0%	\$ 351,572	39.0%
<i>Department of Corrections</i>					
County correction programs and facilities, and alcohol and drug programs	\$ 4,391,472	\$ 4,257,421	-3.1%	\$ 4,257,421	-3.1%
<i>Governor's Office</i>					
Arrest & Return for Extradition	\$ 22,500	\$ 22,500	0.0%	\$ -	-100.0%
<b>Total Allocations:</b>	<b>\$ 76,306,988</b>	<b>\$ 76,240,837</b>	<b>-0.1%</b>	<b>\$ 77,008,683</b>	<b>0.9%</b>
<b>Transfer to the General Fund:</b>	<b>\$ 46,552,211</b>	<b>\$ 56,193,057</b>	<b>20.7%</b>	<b>\$ 66,795,211</b>	<b>43.5%</b>

**Oregon Marijuana Account (includes 2015-17 Carry Forward)**

	<b>HB 3470</b>	<b>2017-19 Biennium</b>
	<b>Distn</b>	<b>Oregon Marijuana Account</b>
Cities	10%	20,246,800
Counties	10%	20,246,800
<b>Subtotal Local</b>		<b>\$40,493,600</b>
State School Fund	40%	80,987,200
Mental Health Alcoholism & Drug Services Account	20%	40,493,600
Drug and alcohol abuse prevention and treatment	5%	10,123,400
State Police Account	15%	30,370,200
<b>Subtotal State</b>		<b>\$161,974,400</b>
<b>Total</b>	<b>100%</b>	<b>\$202,468,000</b>

**HB 4006 B BUDGET REPORT and MEASURE SUMMARY**

**Carrier:** Rep. Kotek

**Joint Committee On Ways and Means**

---

**Action Date:** 02/28/18

**Action:** Do pass with amendments to the A-Eng bill. (Printed B-Eng.)

**House Vote**

**Yeas:** 11 - Gomberg, Holvey, McLane, Nathanson, Noble, Rayfield, Smith G, Smith Warner, Stark, Whisnant, Williamson

**Senate Vote**

**Yeas:** 10 - DeBoer, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, President Courtney, Steiner Hayward, Thomsen

**Exc:** 2 - Roblan, Winters

**Prepared By:** Cathy Connolly and Ali Webb, Department of Administrative Services

**Reviewed By:** Michelle Deister and Matt Stayner, Legislative Fiscal Office

---

**Department of Land Conservation and Development**

**2017-19**

**Housing and Community Services Department**

**2017-19**



**Budget Summary\***

	2017-19 Legislatively Adopted Budget		2018 Committee Recommendation		Committee Change From 2017-19 Leg. Adopted		
					\$ Change	% Change	
<b>Department of Land Conservation and Development</b>							
General Fund	\$	-	\$	1,730,000	\$	1,730,000	100.0%
Total	\$	-	\$	1,730,000	\$	1,730,000	100.0%
<b>Department of Housing and Community Services</b>							
General Fund	\$	-	\$	270,000	\$	270,000	100.0%
Total	\$	-	\$	270,000	\$	270,000	100.0%

\* Excludes Capital Construction Expenditures

**Summary of Revenue Changes**

House Bill 4006 appropriates \$1,730,000 General Fund to the Department of Land Conservation and Development (DLCD) for the purpose of providing technical assistance to local governments to increase the affordability of housing. House Bill 4006 also appropriates \$270,000 General Fund to Oregon Housing and Community Services (OHCS) for the purpose of conducting a study on the costs of affordable housing and providing technical assistance grants related to the development of subsidized affordable housing.

**Summary of Natural Resources Subcommittee Action**

Department of Land Conservation and Development

The Subcommittee approved a one-time appropriation of \$1,730,000 General Fund for the 2017-2019 biennium. The appropriation will fund technical assistance to local governments through housing needs analysis, code audit assistance, code updates and housing strategy implementation plans. The work will be administered within the Planning Program and will be accomplished through contracts with consultants. The work is expected to begin in March 2018 and be completed by June 30, 2019.

Oregon Housing and Community Services Department

The bill directs OHCS to provide data on rent-burdened households directly to cities with a population of greater than 10,000 rent households and to collaborate with DLCD to develop a survey for cities with more than 25 percent of the renter households classified as severely rent burdened. The Subcommittee approved a one-time General Fund appropriation of \$270,000 to fund a study on cost drivers of the agency's existing affordable housing portfolio, which can be used to identify potential barriers to the development of more affordable housing. The agency anticipates hiring a contractor to complete the study. Funds are also authorized for technical assistance grants for applicants who would benefit from consultant services to assist them in submitting a competitive affordable housing development proposal in response to an agency Notice of Funds Availability.

## DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Department of Land Conservation and Development, Department of Housing and Community Services  
 Ali Webb 503-378-4588, Cathleen Connolly 503-373-0083

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<b>SUBCOMMITTEE ADJUSTMENTS</b>									
<b>Department of Land Conservation and Development</b>									
<b>SCR 001-00 - Planning Program</b>									
Services and Supplies	\$ 1,730,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,730,000		
<b>Department of Housing and Community Services</b>									
<b>SCR 070-00 - Central Services</b>									
Services and Supplies	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000		
Special Payments	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,000		
<b>TOTAL SUBCOMMITTEE ADJUSTMENTS</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>		

**HB 4007 C BUDGET REPORT and MEASURE SUMMARY**

**Carrier:** Rep. Keny-Guyer

**Joint Committee On Ways and Means**

---

**Action Date:** 03/02/18

**Action:** Do pass with amendments. (Printed C-Eng.)

**House Vote**

**Yeas:** 7 - Gomberg, Holvey, Nathanson, Rayfield, Smith G, Smith Warner, Williamson

**Nays:** 4 - McLane, Noble, Stark, Whisnant

**Senate Vote**

**Yeas:** 8 - DeBoer, Frederick, Girod, Manning Jr, Monroe, President Courtney, Roblan, Steiner Hayward

**Nays:** 3 - Hansell, Johnson, Thomsen

**Exc:** 1 - Winters

**Prepared By:** Cathleen Connolly, Department of Administrative Services

**Reviewed By:** Michelle Deister, Legislative Fiscal Office

---

**Housing and Community Services Department  
2017-19**

**Budget Summary\***

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change From 2017-19 Leg. Adopted	
			\$ Change	% Change
Other Funds	\$ -	\$ 15,973,155	\$ 15,973,155	100.0%
Total	\$ -	\$ 15,973,155	\$ 15,973,155	100.0%

**Position Summary**

Authorized Positions	0	6	6
Full-time Equivalent (FTE) Positions	0.00	2.34	2.34

\* Excludes Capital Construction Expenditures

**Summary of Revenue Changes**

House Bill 4007 allows individuals to create a first-time home buyer savings account within a financial institution to pay or reimburse eligible costs to purchase a single-family residence. The bill also allows a subtraction from federal taxable income, equal to funds contributed to the account holder’s first-time home buyer savings account, up to \$5,000 per year for an individual filing as single and \$10,000 per year for joint filers.

House Bill 4007 also increases the document recording fee for certain real property documents, which is currently \$20. Document recording is a duty of county clerks required under Oregon law for certain real property records including but not limited to deeds, mortgages and contracts affecting the title for real property. Currently, the document recording fee generates an estimated \$15 million per year in support of three separate housing programs, with 25 percent of total funds collected dedicated to assisting veterans. The measure increases the document recording fee to \$60, which will result in an additional \$30.5 million in revenue in the 2017-19 biennium and \$61 million in the 2019-21 biennium. Pursuant to statute, 10 percent of revenue is dedicated to the Emergency Housing Assistance Program; 14 percent is dedicated to the Home Ownership Assistance Program; and 76 percent is dedicated to the General Housing Account program, all of which are administered by the Housing and Community Services Department. This fee increase represents a significant increase in permanent, ongoing revenue for these programs.

Finally, the bill increases income eligibility for the Homeownership Assistance program.

## **Summary of Capital Construction Subcommittee Action**

House Bill 4007 provides an additional \$15,973,155 Other Funds expenditure limitation and six permanent positions (2.34 FTE) for the Housing and Community Services Department for the 2017-19 biennium.

The Department will contract with local community action agencies to distribute an additional \$3.1 million in Emergency Housing Assistance for homeless prevention and rapid re-housing services, including rental assistance, application fees and deposits.

The Homeownership Assistance program provides counseling, education and down payment assistance for first-time homebuyers who have a low or very-low income. The combination of \$4.2 million in additional program disbursements and new program eligibility requirements result in the bill providing funding for the dedicated Program Analyst 3 (0.46 FTE) to manage contracts, compliance monitoring, and training and technical assistance to partners.

The General Housing Account program provides financing to expand the state's supply of affordable housing for Oregonians with low or very-low income. An additional \$8.3 million in financing generated by the fee increase is anticipated to be available in 2017-19. Funding was also provided for a dedicated Program Analyst 3 to manage the program (0.46 FTE), and an Executive Support Specialist 2 (0.46 FTE). Two Loan Specialist 3 positions (0.25 FTE each) will be required for volume driven underwriting activities, along with a Contracts Specialist 3 (0.46 FTE).

## DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Housing and Community Services Department  
 Cathleen Connolly - - 503-373-0083

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE	
			LIMITED	NONLIMITED	LIMITED	NONLIMITED				
<b>SUBCOMMITTEE ADJUSTMENTS</b>										
<b>SCR 010-00 - Housing Stabilization Programs</b>										
Special Payments (Dist to Non-Profit Organizations)	\$	- \$	- \$	3,050,274 \$	- \$	- \$	- \$	3,050,274		
<b>SCR 030-00 - Multi-Family Housing Programs</b>										
Personal Services	\$	- \$	- \$	346,614 \$	- \$	- \$	- \$	346,614	5	1.88
Services and Supplies	\$	- \$	- \$	27,450 \$	- \$	- \$	- \$	27,450		
Special Payments (Dist to Non-Profit Organizations)	\$	- \$	- \$	8,278,434 \$	- \$	- \$	- \$	8,278,434		
<b>SCR 040-00 - Single Family Housing Programs</b>										
Personal Services	\$	- \$	- \$	86,703 \$	- \$	- \$	- \$	86,703	1	0.46
Services and Supplies	\$	- \$	- \$	9,650 \$	- \$	- \$	- \$	9,650		
Special Payments (Dist to Non-Profit Organizations)	\$	- \$	- \$	4,174,030 \$	- \$	- \$	- \$	4,174,030		
<b>TOTAL SUBCOMMITTEE ADJUSTMENTS</b>	<b>\$</b>	<b>- \$</b>	<b>- \$</b>	<b>15,973,155 \$</b>	<b>- \$</b>	<b>- \$</b>	<b>- \$</b>	<b>15,973,155</b>	<b>6</b>	<b>2.34</b>

**HB 5201 A BUDGET REPORT and MEASURE SUMMARY**

**Carrier:** Rep. Nathanson

**Joint Committee On Ways and Means**

---

**Action Date:** 03/02/18

**Action:** Do pass with amendments. (Printed A-Eng.)

**House Vote**

**Yeas:** 10 - Gomberg, Holvey, McLane, Nathanson, Noble, Rayfield, Smith Warner, Stark, Whisnant, Williamson

**Exc:** 1 - Smith G

**Senate Vote**

**Yeas:** 11 - DeBoer, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, President Courtney, Roblan, Steiner Hayward, Thomsen

**Exc:** 1 - Winters

**Prepared By:** Linda Ames and Gregory Jolivette, Legislative Fiscal Office

**Reviewed By:** Paul Siebert, Legislative Fiscal Office

---

**Emergency Board**

**2017-19**

**Various Agencies**

**2017-19**



**Budget Summary\***

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			\$ Change	% Change
<b><u>Emergency Board</u></b>				
General Fund - General Purpose	\$ 49,747,628	\$ 49,747,628	\$ -	0.0%
General Fund - Special Purpose Appropriations				
State Agencies for state employee compensation	\$ 100,000,000	\$ -	\$ (100,000,000)	-100.0%
State Agencies for non-state worker compensation	\$ 10,000,000	\$ -	\$ (10,000,000)	-100.0%
Long Term Care Ombudsman - public guardian	\$ 200,000	\$ -	\$ (200,000)	-100.0%
Dept. of Human Services - foster parent supports	\$ 750,000	\$ -	\$ (750,000)	-100.0%
Chief Education Office - 2nd year funding	\$ 3,972,118	\$ -	\$ (3,972,118)	-100.0%
Judicial Dept. - grand jury recordings	\$ 7,900,000	\$ 7,900,000	\$ -	0.0%
Dept. of Forestry - fire protection expenses	\$ 6,000,000	\$ 4,000,000	\$ (2,000,000)	-33.3%
Department of Revenue - position reconciliation	\$ -	\$ 650,000	\$ 650,000	
Secretary of State - 2018 Special Election costs	\$ -	\$ 1,656,115	\$ 1,656,115	
Oregon Health Authority - mental health res. rates	\$ -	\$ 2,000,000	\$ 2,000,000	
Department of Human Services - ventilator costs	\$ -	\$ 300,000	\$ 300,000	
Dept. of Human Services/Oregon Health Auth. - caseload costs or other budget challenges	\$ -	\$ 30,000,000	\$ 30,000,000	
Department of Human Services - child welfare costs	\$ -	\$ 2,500,000	\$ 2,500,000	
<b><u>ADMINISTRATION PROGRAM AREA</u></b>				
<b><u>Department of Administrative Services</u></b>				
General Fund	\$ 12,606,693	\$ 20,931,500	\$ 8,324,807	66.0%
General Fund Debt Service	\$ 7,254,563	\$ 7,137,196	\$ (117,367)	-1.6%
Lottery Funds Debt Service	\$ 16,294,967	\$ 15,873,695	\$ (421,272)	-2.6%
Other Funds	\$ 514,676,438	\$ 537,626,451	\$ 22,950,013	4.5%
Other Funds Debt Service	\$ 406,585,310	\$ 406,616,039	\$ 30,729	0.0%
<b><u>Advocacy Commissions Office</u></b>				
General Fund	\$ 697,136	\$ 720,802	\$ 23,666	3.4%
<b><u>Employment Relations Board</u></b>				
General Fund	\$ 2,491,749	\$ 2,556,694	\$ 64,945	2.6%
Other Funds	\$ 2,500,764	\$ 2,556,456	\$ 55,692	2.2%

**Budget Summary\***

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			\$ Change	% Change
<b><u>Oregon Government Ethics Commission</u></b>				
Other Funds	\$ 2,705,247	\$ 2,758,688	\$ 53,441	2.0%
<b><u>Office of the Governor</u></b>				
General Fund	\$ 12,947,791	\$ 13,660,135	\$ 712,344	5.5%
Lottery Funds	\$ 3,689,100	\$ 3,723,949	\$ 34,849	0.9%
Other Funds	\$ 3,322,288	\$ 3,413,769	\$ 91,481	2.8%
Federal Funds	\$ 6,907,780	\$ 3,585,152	\$ (3,322,628)	-48.1%
<b><u>Oregon Liquor Control Commission</u></b>				
Other Funds	\$ 206,250,022	\$ 212,267,011	\$ 6,016,989	2.9%
<b><u>Public Employees Retirement System,</u></b>				
Other Funds	\$ 98,448,004	\$ 101,458,179	\$ 3,010,175	3.1%
<b><u>Racing Commission</u></b>				
Other Funds	\$ 6,353,396	\$ 6,422,599	\$ 69,203	1.1%
<b><u>Department of Revenue</u></b>				
General Fund	\$ 188,533,904	\$ 194,469,572	\$ 5,935,668	3.1%
Other Funds	\$ 124,776,501	\$ 129,820,700	\$ 5,044,199	4.0%
<b><u>Secretary of State</u></b>				
General Fund	\$ 10,426,561	\$ 12,649,135	\$ 2,222,574	21.3%
Other Funds	\$ 56,998,482	\$ 58,170,519	\$ 1,172,037	2.1%
Federal Funds	\$ 4,721,387	\$ 4,882,166	\$ 160,779	3.4%
<b><u>State Library</u></b>				
General Fund	\$ 3,990,257	\$ 4,060,172	\$ 69,915	1.8%
Other Funds	\$ 6,717,774	\$ 6,842,189	\$ 124,415	1.9%
Federal Funds	\$ 5,275,247	\$ 5,309,791	\$ 34,544	0.7%

**Budget Summary\***

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			\$ Change	% Change
<b><u>State Treasurer</u></b>				
General Fund	\$ 3,490,552	\$ 5,361,270	\$ 1,870,718	53.6%
Other Funds	\$ 80,418,025	\$ 82,003,898	\$ 1,585,873	2.0%
<b><u>CONSUMER AND BUSINESS SERVICES PROGRAM AREA</u></b>				
<b><u>State Board of Accountancy</u></b>				
Other Funds	\$ 2,583,982	\$ 2,617,527	\$ 33,545	1.3%
<b><u>Chiropractic Examiners Board</u></b>				
Other Funds	\$ 2,014,079	\$ 2,027,840	\$ 13,761	0.7%
<b><u>Consumer and Business Services</u></b>				
Other Funds	\$ 246,276,380	\$ 252,580,722	\$ 6,304,342	2.6%
Federal Funds	\$ 14,466,034	\$ 16,803,370	\$ 2,337,336	16.2%
<b><u>Construction Contractors Board</u></b>				
Other Funds	\$ 15,859,876	\$ 16,174,047	\$ 314,171	2.0%
<b><u>Board of Dentistry</u></b>				
Other Funds	\$ 3,277,010	\$ 3,328,763	\$ 51,753	1.6%
<b><u>Health Related Licensing Boards</u></b>				
State Mortuary and Cemetery Board				
Other Funds	\$ 2,152,200	\$ 2,191,749	\$ 39,549	1.8%
Board of Naturopathic Medicine				
Other Funds	\$ 799,923	\$ 809,413	\$ 9,490	1.2%
Occupational Therapy Licensing Board				
Other Funds	\$ 483,425	\$ 514,522	\$ 31,097	6.4%
Board of Medical Imaging				
Other Funds	\$ 886,265	\$ 898,304	\$ 12,039	1.4%
State Board of Examiners for Speech-Language Pathology and Audiology				
Other Funds	\$ 615,945	\$ 756,010	\$ 140,065	22.7%

**Budget Summary\***

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			\$ Change	% Change
Oregon State Veterinary Medical Examining Board Other Funds	\$ 973,220	\$ 1,034,917	\$ 61,697	6.3%
<b><u>Bureau of Labor and Industries</u></b>				
General Fund	\$ 13,119,229	\$ 13,461,114	\$ 341,885	2.6%
Other Funds	\$ 12,162,061	\$ 12,675,846	\$ 513,785	4.2%
Federal Funds	\$ 1,258,596	\$ 1,297,545	\$ 38,949	3.1%
<b><u>Licensed Social Workers, Board of</u></b>				
Other Funds	\$ 1,697,440	\$ 1,717,671	\$ 20,231	1.2%
<b><u>Oregon Medical Board</u></b>				
Other Funds	\$ 12,595,547	\$ 12,840,109	\$ 244,562	1.9%
<b><u>Mental Health Regulatory Agency</u></b>				
Other Funds	\$ 3,462,553	\$ 3,509,699	\$ 47,146	1.4%
<b><u>Board of Nursing</u></b>				
Other Funds	\$ 16,595,386	\$ 16,847,478	\$ 252,092	1.5%
<b><u>Board of Pharmacy</u></b>				
Other Funds	\$ 7,335,399	\$ 7,464,610	\$ 129,211	1.8%
<b><u>Public Utility Commission</u></b>				
Other Funds	\$ 45,128,415	\$ 45,919,838	\$ 791,423	1.8%
Federal Funds	\$ 715,100	\$ 742,231	\$ 27,131	3.8%
<b><u>Real Estate Agency</u></b>				
Other Funds	\$ 7,621,789	\$ 7,781,918	\$ 160,129	2.1%

**Budget Summary\***

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			\$ Change	% Change
<b><u>ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA</u></b>				
<b><u>Oregon Business Development Department</u></b>				
General Fund	\$ 15,951,696	\$ 15,977,133	\$ 25,437	0.2%
General Fund Debt Service	\$ 39,144,515	\$ 39,036,407	\$ (108,108)	-0.3%
Lottery Funds	\$ 115,975,469	\$ 117,789,412	\$ 1,813,943	1.6%
Other Funds	\$ 378,417,137	\$ 379,465,905	\$ 1,048,768	0.3%
Other Funds Debt Service	\$ -	\$ 108,109	\$ 108,109	
Federal Funds	\$ 40,717,603	\$ 41,457,527	\$ 739,924	1.8%
<b><u>Employment Department</u></b>				
Other Funds	\$ 144,544,337	\$ 152,904,308	\$ 8,359,971	5.8%
Federal Funds	\$ 155,927,081	\$ 159,644,349	\$ 3,717,268	2.4%
<b><u>Housing and Community Services Department</u></b>				
General Fund	\$ 54,438,010	\$ 59,693,031	\$ 5,255,021	9.7%
Lottery Funds	\$ 16,357,282	\$ 17,507,282	\$ 1,150,000	7.0%
Other Funds	\$ 209,274,996	\$ 228,524,093	\$ 19,249,097	9.2%
Federal Funds	\$ 122,692,797	\$ 122,817,211	\$ 124,414	0.1%
<b><u>Department of Veterans' Affairs</u></b>				
General Fund	\$ 8,380,599	\$ 8,568,114	\$ 187,515	2.2%
Lottery Funds	\$ 14,856,025	\$ 15,062,268	\$ 206,243	1.4%
Other Funds	\$ 100,316,941	\$ 100,525,917	\$ 208,976	0.2%
Federal Funds	\$ 500,000	\$ 1,000,000	\$ 500,000	100.0%
<b><u>EDUCATION PROGRAM AREA</u></b>				
<b><u>Department of Education</u></b>				
General Fund	\$ 802,687,885	\$ 806,519,417	\$ 3,831,532	0.5%
General Fund Debt Service	\$ 18,263,417	\$ 18,239,116	\$ (24,301)	-0.1%
Other Funds	\$ 441,326,984	\$ 481,934,415	\$ 40,607,431	9.2%
Other Funds Debt Service	\$ -	\$ 24,302	\$ 24,302	
Federal Funds	\$ 1,053,144,232	\$ 1,054,258,511	\$ 1,114,279	0.1%

## Budget Summary\*

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			\$ Change	% Change
<b><u>State School Fund</u></b>				
General Fund	\$ 7,653,853,380	\$ 7,582,892,067	\$ (70,961,313)	-0.9%
Lottery Funds	\$ 464,758,594	\$ 535,719,907	\$ 70,961,313	15.3%
<b><u>Higher Education Coordinating Commission</u></b>				
General Fund	\$ 31,611,113	\$ 32,288,585	\$ 677,472	2.1%
Other Funds	\$ 34,277,137	\$ 35,810,339	\$ 1,533,202	4.5%
Federal Funds	\$ 114,075,784	\$ 118,191,072	\$ 4,115,288	3.6%
<b><u>State Support for Community Colleges</u></b>				
General Fund Debt Service	\$ 26,778,761	\$ 26,551,170	\$ (227,591)	-0.8%
Other Funds Debt Service	\$ 550,000	\$ 777,592	\$ 227,592	41.4%
<b><u>State Support for Public Universities</u></b>				
General Fund	\$ 904,264,998	\$ 907,514,998	\$ 3,250,000	0.4%
General Fund Debt Service	\$ 153,230,455	\$ 150,990,325	\$ (2,240,130)	-1.5%
Other Funds Debt Service	\$ 900,000	\$ 3,140,132	\$ 2,240,132	248.9%
<b><u>Oregon Health Sciences University</u></b>				
General Fund Debt Service	\$ 21,774,770	\$ 21,750,337	\$ (24,433)	-0.1%
Other Funds Debt Service	\$ 38,828,443	\$ 38,576,738	\$ (251,705)	-0.6%
<b><u>Chief Education Office</u></b>				
General Fund	\$ 3,652,812	\$ 8,207,271	\$ 4,554,459	124.7%
<b><u>Teacher Standards and Practices</u></b>				
Other Funds	\$ 8,961,470	\$ 9,106,410	\$ 144,940	1.6%
<b><u>HUMAN SERVICES PROGRAM AREA</u></b>				
<b><u>Commission for the Blind</u></b>				
General Fund	\$ 3,426,922	\$ 3,535,937	\$ 109,015	3.2%
Other Funds	\$ 1,475,033	\$ 1,482,049	\$ 7,016	0.5%
Federal Funds	\$ 16,372,609	\$ 16,645,593	\$ 272,984	1.7%

**Budget Summary\***

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			\$ Change	% Change
<b><u>Oregon Health Authority</u></b>				
General Fund	\$ 2,118,221,508	\$ 2,095,006,278	\$ (23,215,230)	-1.1%
General Fund Debt Service	\$ 67,714,171	\$ 66,343,686	\$ (1,370,485)	-2.0%
Lottery Funds	\$ 12,457,116	\$ 12,498,909	\$ 41,793	0.3%
Other Funds	\$ 6,653,688,309	\$ 6,729,723,047	\$ 76,034,738	1.1%
Other Funds Debt Service	\$ -	\$ 1,371,293	\$ 1,371,293	
Federal Funds	\$ 10,913,483,621	\$ 11,157,123,747	\$ 243,640,126	2.2%
<b><u>Department of Human Services</u></b>				
General Fund	\$ 3,109,000,548	\$ 3,197,087,399	\$ 88,086,851	2.8%
Other Funds	\$ 598,001,557	\$ 654,392,908	\$ 56,391,351	9.4%
Federal Funds	\$ 5,463,087,605	\$ 5,574,153,008	\$ 111,065,403	2.0%
<b><u>Long Term Care Ombudsman</u></b>				
General Fund	\$ 6,087,623	\$ 6,401,552	\$ 313,929	5.2%
Other Funds	\$ 894,242	\$ 908,057	\$ 13,815	1.5%
<b><u>Psychiatric Security Review Board</u></b>				
General Fund	\$ 2,966,321	\$ 3,047,827	\$ 81,506	2.7%
<b><u>JUDICIAL BRANCH</u></b>				
<b><u>Judicial Department</u></b>				
General Fund	\$ 447,037,989	\$ 454,524,551	\$ 7,486,562	1.7%
Other Funds	\$ 247,670,281	\$ 248,093,590	\$ 423,309	0.2%
Federal Funds	\$ 1,339,352	\$ 1,344,289	\$ 4,937	0.4%
<b><u>Commission on Judicial Fitness and Disability</u></b>				
General Fund	\$ 251,551	\$ 252,710	\$ 1,159	0.5%
<b><u>Public Defense Services Commission</u></b>				
General Fund	\$ 303,430,035	\$ 305,425,556	\$ 1,995,521	0.7%
Other Funds	\$ 4,954,313	\$ 4,967,943	\$ 13,630	0.3%

**Budget Summary\***

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			\$ Change	% Change
<b><u>LEGISLATIVE BRANCH</u></b>				
<b><u>Legislative Administration Committee</u></b>				
General Fund	\$ 28,445,653	\$ 29,236,618	\$ 790,965	2.8%
General Fund Debt Service	\$ 12,428,295	\$ 12,379,677	\$ (48,618)	-0.4%
Other Funds	\$ 3,017,853	\$ 3,183,430	\$ 165,577	5.5%
Other Funds Debt Service	\$ 1,164,070	\$ 1,212,689	\$ 48,619	4.2%
<b><u>Legislative Assembly</u></b>				
General Fund	\$ 40,368,569	\$ 40,959,543	\$ 590,974	1.5%
<b><u>Legislative Commission on Indian Services</u></b>				
General Fund	\$ 537,318	\$ 542,353	\$ 5,035	0.9%
<b><u>Legislative Counsel</u></b>				
General Fund	\$ 12,552,965	\$ 12,329,541	\$ (223,424)	-1.8%
Other Funds	\$ 1,579,137	\$ 1,846,216	\$ 267,079	16.9%
<b><u>Legislative Fiscal Office</u></b>				
General Fund	\$ 4,117,795	\$ 4,165,598	\$ 47,803	1.2%
Other Funds	\$ 3,655,385	\$ 3,692,282	\$ 36,897	1.0%
<b><u>Legislative Policy and Research Office</u></b>				
General Fund	\$ 8,847,088	\$ 9,903,112	\$ 1,056,024	11.9%
<b><u>Legislative Revenue Office</u></b>				
General Fund	\$ 3,017,916	\$ 3,045,581	\$ 27,665	0.9%



**Budget Summary\***

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			\$ Change	% Change
<b><u>NATURAL RESOURCES PROGRAM AREA</u></b>				
<b><u>State Department of Agriculture</u></b>				
General Fund	\$ 22,307,042	\$ 22,698,953	\$ 391,911	1.8%
Lottery Funds	\$ 8,103,745	\$ 9,001,307	\$ 897,562	11.1%
Other Funds	\$ 66,605,463	\$ 68,154,857	\$ 1,549,394	2.3%
Federal Funds	\$ 17,452,844	\$ 17,615,623	\$ 162,779	0.9%
<b><u>State Department of Energy</u></b>				
Other Funds	\$ 35,206,624	\$ 35,609,279	\$ 402,655	1.1%
Federal Funds	\$ 2,412,636	\$ 2,455,398	\$ 42,762	1.8%
<b><u>Department of Environmental Quality</u></b>				
General Fund	\$ 40,804,031	\$ 43,718,803	\$ 2,914,772	7.1%
General Fund Debt Service	\$ 3,824,980	\$ 4,658,847	\$ 833,867	21.8%
Lottery Funds	\$ 4,610,577	\$ 4,732,711	\$ 122,134	2.6%
Other Funds	\$ 169,639,110	\$ 192,862,876	\$ 23,223,766	13.7%
Federal Funds	\$ 28,593,914	\$ 29,266,525	\$ 672,611	2.4%
<b><u>State Department of Fish and Wildlife</u></b>				
General Fund	\$ 28,408,880	\$ 29,458,285	\$ 1,049,405	3.7%
Lottery Funds	\$ 5,212,514	\$ 5,326,259	\$ 113,745	2.2%
Other Funds	\$ 181,354,898	\$ 183,825,411	\$ 2,470,513	1.4%
Federal Funds	\$ 133,139,592	\$ 135,372,685	\$ 2,233,093	1.7%
<b><u>Department of Forestry</u></b>				
General Fund	\$ 68,242,727	\$ 96,105,737	\$ 27,863,010	40.8%
Other Funds	\$ 340,602,781	\$ 366,655,973	\$ 26,053,192	7.6%
Federal Funds	\$ 33,657,195	\$ 33,907,251	\$ 250,056	0.7%
<b><u>Department of Geology and Mineral Industries</u></b>				
General Fund	\$ 4,631,168	\$ 4,709,949	\$ 78,781	1.7%
Other Funds	\$ 6,787,859	\$ 6,881,528	\$ 93,669	1.4%
Federal Funds	\$ 5,937,915	\$ 6,040,857	\$ 102,942	1.7%

## Budget Summary\*

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			\$ Change	% Change
<b><u>Department of Land Conservation and Development</u></b>				
General Fund	\$ 12,951,689	\$ 13,430,953	\$ 479,264	3.7%
Other Funds	\$ 1,734,829	\$ 1,785,545	\$ 50,716	2.9%
Federal Funds	\$ 6,421,857	\$ 6,487,739	\$ 65,882	1.0%
<b><u>Land Use Board of Appeals</u></b>				
General Fund	\$ 1,927,050	\$ 1,952,556	\$ 25,506	1.3%
<b><u>Oregon Marine Board</u></b>				
Other Funds	\$ 26,923,945	\$ 27,142,592	\$ 218,647	0.8%
Federal Funds	\$ 6,631,041	\$ 6,633,313	\$ 2,272	0.0%
<b><u>Department of Parks and Recreation</u></b>				
General Fund	\$ 218,894	\$ 228,729	\$ 9,835	4.5%
Lottery Funds	\$ 100,597,217	\$ 102,128,107	\$ 1,530,890	1.5%
Other Funds	\$ 99,889,179	\$ 101,196,692	\$ 1,307,513	1.3%
Federal Funds	\$ 16,389,923	\$ 16,422,002	\$ 32,079	0.2%
<b><u>Department of State Lands</u></b>				
Other Funds	\$ 47,925,059	\$ 56,436,137	\$ 8,511,078	17.8%
Federal Funds	\$ 2,261,458	\$ 2,466,188	\$ 204,730	9.1%
<b><u>Water Resources Department</u></b>				
General Fund	\$ 31,483,809	\$ 32,150,986	\$ 667,177	2.1%
Other Funds	\$ 61,306,639	\$ 66,865,131	\$ 5,558,492	9.1%
Federal Funds	\$ 1,879,534	\$ 1,905,917	\$ 26,383	1.4%
<b><u>Watershed Enhancement Board</u></b>				
Lottery Funds	\$ 74,415,091	\$ 79,589,460	\$ 5,174,369	7.0%
Federal Funds	\$ 41,671,381	\$ 41,759,143	\$ 87,762	0.2%

**Budget Summary\***

	2017-19 Legislatively Adopted Budget		2018 Committee Recommendation		Committee Change from 2017-19 Leg. Adopted	
					\$ Change	% Change
<b><u>PUBLIC SAFETY PROGRAM AREA</u></b>						
<b><u>Department of Corrections</u></b>						
General Fund	\$ 1,568,314,745	\$ 1,593,929,231	\$ 25,614,486		1.6%	
General Fund Debt Service	\$ 112,749,173	\$ 112,706,132	\$ (43,041)		0.0%	
Other Funds	\$ 43,244,547	\$ 43,508,746	\$ 264,199		0.6%	
Other Funds Debt Service	\$ -	\$ 43,042	\$ 43,042			
<b><u>Oregon Criminal Justice Commission</u></b>						
General Fund	\$ 64,926,239	\$ 65,021,569	\$ 95,330		0.1%	
Other Funds	\$ 511,392	\$ 961,392	\$ 450,000		88.0%	
Federal Funds	\$ 7,170,201	\$ 8,224,498	\$ 1,054,297		14.7%	
<b><u>District Attorneys and their Deputies</u></b>						
General Fund	\$ 12,478,724	\$ 12,592,454	\$ 113,730		0.9%	
<b><u>Department of Justice</u></b>						
General Fund	\$ 72,122,805	\$ 73,202,693	\$ 1,079,888		1.5%	
General Fund Debt Service	\$ 12,530,237	\$ 12,507,190	\$ (23,047)		-0.2%	
Other Funds	\$ 321,296,607	\$ 330,308,027	\$ 9,011,420		2.8%	
Federal Funds	\$ 179,004,039	\$ 186,688,612	\$ 7,684,573		4.3%	
<b><u>Oregon Military Department</u></b>						
General Fund	\$ 25,608,114	\$ 27,578,231	\$ 1,970,117		7.7%	
Other Funds	\$ 106,851,901	\$ 112,711,583	\$ 5,859,682		5.5%	
Federal Funds	\$ 271,814,624	\$ 289,973,794	\$ 18,159,170		6.7%	
<b><u>Oregon Board of Parole</u></b>						
General Fund	\$ 8,868,686	\$ 9,048,876	\$ 180,190		2.0%	
<b><u>Department of State Police</u></b>						
General Fund	\$ 269,292,257	\$ 280,526,031	\$ 11,233,774		4.2%	
Lottery Funds	\$ 8,069,250	\$ 8,145,961	\$ 76,711		1.0%	
Other Funds	\$ 136,707,491	\$ 151,266,325	\$ 14,558,834		10.6%	
Federal Funds	\$ 12,249,830	\$ 12,274,226	\$ 24,396		0.2%	

<b>Budget Summary*</b>	<b>2017-19 Legislatively Adopted Budget</b>	<b>2018 Committee Recommendation</b>	<b>Committee Change from 2017-19 Leg. Adopted</b>	
			<b>\$ Change</b>	<b>% Change</b>
<b><u>Department of Public Safety Standards and Training</u></b>				
Other Funds	\$ 43,523,261	\$ 49,116,738	\$ 5,593,477	12.9%
Federal Funds	\$ 8,007,963	\$ 8,012,359	\$ 4,396	0.1%
<b><u>Oregon Youth Authority</u></b>				
General Fund	\$ 307,443,048	\$ 312,595,798	\$ 5,152,750	1.7%
Other Funds	\$ 11,597,846	\$ 11,533,519	\$ (64,327)	-0.6%
Federal Funds	\$ 37,166,220	\$ 37,328,320	\$ 162,100	0.4%
<b><u>TRANSPORTATION PROGRAM AREA</u></b>				
<b><u>Department of Aviation</u></b>				
Other Funds	\$ 12,190,805	\$ 13,213,366	\$ 1,022,561	8.4%
Federal Funds	\$ 4,514,961	\$ 4,525,743	\$ 10,782	0.2%
<b><u>Department of Transportation</u></b>				
Lottery Funds Debt Service	\$ 120,644,222	\$ 119,636,050	\$ (1,008,172)	-0.8%
Other Funds	\$ 3,232,865,421	\$ 3,370,904,665	\$ 138,039,244	4.3%
Other Funds Debt Service	\$ 415,126,500	\$ 416,134,673	\$ 1,008,173	0.2%
Federal Funds	\$ 105,699,330	\$ 105,756,768	\$ 57,438	0.1%
<b><u>2017-19 Budget Summary</u></b>				
<b>General Fund Total</b>	\$ 18,530,053,820	\$ 18,572,698,743	\$ 42,644,923	0.2%
<b>General Fund Debt Service Total</b>	\$ 475,693,337	\$ 472,300,083	\$ (3,393,254)	-0.7%
<b>Lottery Funds Total</b>	\$ 829,101,980	\$ 911,225,532	\$ 82,123,552	9.9%
<b>Lottery Funds Debt Service Total</b>	\$ 136,939,189	\$ 135,509,745	\$ (1,429,444)	-1.0%
<b>Other Funds Total</b>	\$ 15,264,508,605	\$ 15,762,532,733	\$ 498,024,128	3.3%
<b>Other Funds Debt Service Total</b>	\$ 863,154,323	\$ 868,004,609	\$ 4,850,286	0.6%
<b>Federal Funds Total</b>	\$ 18,836,761,286	\$ 19,232,372,523	\$ 395,611,237	2.1%

\* Excludes Capital Construction

Position Summary	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			Change	% Change
<b>ADMINISTRATION PROGRAM AREA</b>				
<b><u>Department of Administrative Services</u></b>				
Authorized Positions	908	914	6	0.7%
Full-time Equivalent (FTE) positions	903.38	906.96	3.58	0.4%
<b><u>Office of the Governor</u></b>				
Authorized Positions	59	61	2	3.4%
Full-time Equivalent (FTE) positions	58.50	59.13	0.63	1.1%
<b><u>Oregon Liquor Control Commission</u></b>				
Authorized Positions	304	321	17	5.6%
Full-time Equivalent (FTE) positions	298.82	310.16	11.34	3.8%
<b><u>Public Employees Retirement System</u></b>				
Authorized Positions	373	376	3	0.8%
Full-time Equivalent (FTE) positions	372.29	374.30	2.01	0.5%
<b><u>Department of Revenue</u></b>				
Authorized Positions	1,007	1,101	94	9.3%
Full-time Equivalent (FTE) positions	933.85	963.28	29.43	3.2%
<b><u>Secretary of State</u></b>				
Authorized Positions	213	215	2	0.9%
Full-time Equivalent (FTE) positions	212.77	214.03	1.26	0.6%
<b>CONSUMER AND BUSINESS SERVICES PROGRAM AREA</b>				
<b><u>Consumer and Business Services</u></b>				
Authorized Positions	965	966	1	0.1%
Full-time Equivalent (FTE) positions	957.36	958.03	0.67	0.1%

<b>Position Summary</b>	<b>2017-19 Legislatively Adopted Budget</b>	<b>2018 Committee Recommendation</b>	<b>Committee Change from 2017-19 Leg. Adopted</b>	
			<b>Change</b>	<b>% Change</b>
<b><u>Bureau of Labor and Industries</u></b>				
Authorized Positions	107	107	-	0.0%
Full-time Equivalent (FTE) positions	104.88	105.38	0.50	0.5%
<b><u>Health-Related Licensing Boards</u></b>				
Authorized Positions	21	22	1	4.8%
Full-time Equivalent (FTE) positions	20.25	20.56	0.31	1.5%
<b>ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA</b>				
<b><u>Employment Department</u></b>				
Authorized Positions	1,298.00	1,320	22	1.7%
Full-time Equivalent (FTE) positions	1,239.78	1,259.03	19.25	1.6%
<b><u>Housing and Community Services</u></b>				
Authorized Positions	164	165	1	0.6%
Full-time Equivalent (FTE) positions	152.65	153.28	0.63	0.4%
<b>EDUCATION PROGRAM AREA</b>				
<b><u>Chief Education Office</u></b>				
Authorized Positions	14	14	-	0.0%
Full-time Equivalent (FTE) positions	6.40	12.15	5.75	89.8%
<b><u>Department of Education</u></b>				
Authorized Positions	551	565	14	2.5%
Full-time Equivalent (FTE) positions	537.54	544.76	7.22	1.3%
<b><u>Higher Education Coordinating Commission</u></b>				
Authorized Positions	124	130	6	4.8%
Full-time Equivalent (FTE) positions	116.20	118.45	2.25	1.9%

Position Summary	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			Change	% Change
<b>HUMAN SERVICES PROGRAM AREA</b>				
<b><u>Oregon Health Authority</u></b>				
Authorized Positions	4,646	4,177	(469)	-10.1%
Full-time Equivalent (FTE) positions	4,591.03	4,274.45	(316.58)	-6.9%
<b><u>Department of Human Services</u></b>				
Authorized Positions	8,349	9,056	707	8.5%
Full-time Equivalent (FTE) positions	8,164.07	8,612.17	448.10	5.5%
<b><u>Long Term Care Ombudsman</u></b>				
Authorized Positions	25	27	2	8.0%
Full-time Equivalent (FTE) positions	24.50	25.50	1.00	4.1%
<b>NATURAL RESOURCES PROGRAM AREA</b>				
<b><u>State Department of Agriculture</u></b>				
Authorized Positions	489	501	12	2.5%
Full-time Equivalent (FTE) positions	370.46	375.73	5.27	1.4%
<b><u>Department of Environmental Quality</u></b>				
Authorized Positions	745	751	6	0.8%
Full-time Equivalent (FTE) positions	723.89	730.67	6.78	0.9%
<b><u>Department of State Lands</u></b>				
Authorized Positions	111	113	2	1.8%
Full-time Equivalent (FTE) positions	109.33	110.67	1.34	1.2%
<b>PUBLIC SAFETY PROGRAM AREA</b>				
<b><u>Department of Justice</u></b>				
Authorized Positions	1,374	1,379	5	0.4%
Full-time Equivalent (FTE) positions	1,348.42	1,355.40	6.98	0.5%

Position Summary	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			Change	% Change
<b><u>Department of State Police</u></b>				
Authorized Positions	1,345	1,370	25	1.9%
Full-time Equivalent (FTE) positions	1,321.62	1,346.62	25.00	1.9%
<b><u>Department of Public Safety Standards and Training</u></b>				
Authorized Positions	152	165	13	8.6%
Full-time Equivalent (FTE) positions	150.05	157.59	7.54	5.0%
<b>TRANSPORTATION PROGRAM AREA</b>				
<b><u>Department of Transportation</u></b>				
Authorized Positions	4,537	4,716	179	3.9%
Full-time Equivalent (FTE) positions	4,425.34	4,502.97	77.63	1.8%

## **Summary of Revenue Changes**

The General Fund appropriations made in the bill are within resources available as projected in the March 2018 economic and revenue forecast by the Department of Administrative Services Office of Economic Analysis.

## **Summary of Capital Construction Subcommittee Action**

HB 5201 is the omnibus budget reconciliation bill for the 2018 legislative session, implementing the statewide rebalance plan that addresses changes in projected revenues and expenditures since the close of the 2017 session. The Subcommittee approved HB 5201 with amendments to reflect budget adjustments as described below.



## Statewide Adjustments

### **EMPLOYEE COMPENSATION DISTRIBUTION**

The Subcommittee approved allocation of \$98.4 million General Fund to state agencies for employee compensation. The General Fund appropriation is expected to cover 100% of the statewide estimate of costs for compensation and benefit changes agreed to through collective bargaining or other salary agreements. Total compensation adjustments include \$98.4 million General Fund, \$2.3 million Lottery Funds, \$80.8 million Other Funds, and \$43.3 million Federal Funds.

### **OTHER STATEWIDE ADJUSTMENTS**

Other statewide adjustments include adjustments for Pension Obligation Bond (POB) payments and fully funding the General Fund need of employee compensation for small agencies. POB adjustments generated a net cost of \$1.7 million Total Funds, but included General Fund savings of \$1.5 million.

Section 180 of the budget bill reflects the changes, as described above, for each agency. These adjustments are not addressed in the agency narratives, although they are included in the table at the beginning of the budget report.

Other statewide adjustments also reflect budget changes in multiple agencies to apply Other Fund balances generated through excess Lottery Fund reserves, excess bond proceeds, and interest earnings to debt service. A technical adjustment to the Department of Administrative Services Other Fund debt service is also included. Total net debt service savings are \$2.8 million General Fund and \$1.4 million Lottery Funds. New Other Funds expenditure limitations for the Oregon Business Development Department (\$108,109), the Department of Education (\$24,302), the Higher Education Coordinating Commission (\$24,434), and the Department of Corrections (\$42,042) are established to accommodate the use of fund balances for debt payments, while existing Other Funds expenditure limitations for a number of other agencies are collectively increased by \$3.6 million.

Sections 75, 76, 77, 95, and 170 of the budget bill reflect the changes, as described above, for each agency. These adjustments are not addressed in the agency narratives, although they are included in the table at the beginning of the budget report.

## Emergency Board

As part of the 2017-19 biennium statewide rebalance plan, HB 5201 adjusts the Emergency Board's special purpose appropriations as follows:

- Eliminates the special purpose appropriation for state agencies for compensation of state employees of \$100 million, and makes General Fund appropriations to various state agencies of \$96.9 for state employee compensation changes and adjustments for Pension Obligation Bond payments.
- Eliminates the \$10 million special purpose appropriation for compensation driven by collective bargaining costs of workers who are not state employees; the bulk of these funds are appropriated to the Department of Human Services. Details on how the funding is being used is found under that agency's section of this budget report.
- Eliminates the \$200,000 special purpose appropriation to the Emergency Board for costs associated with the public guardian program and makes a corresponding appropriation to the Long Term Care Ombudsman to provide the program additional resources.
- Eliminates the \$750,000 special purpose appropriation to the Emergency Board for foster parent supports and adds the same amount of General Fund to the Child Welfare program budget within the Department of Human Services.
- Eliminates the \$3,972,118 special purpose appropriation to the Emergency Board for funding the second year of the biennium for the Chief Education Office. This bill does appropriate General Fund for the full biennium for the Chief Education Office. The Office is set to sunset at the end of the current biennium.
- Reduces the special purpose appropriation for the Department of Forestry for fire protection expenses by \$2.0 million in conjunction with a corresponding General Fund appropriation to the Department of Forestry for emergency firefighting costs during the 2017 fire season.
- Establishes a \$650,000 special purpose appropriation for the Department of Revenue for potential position reconciliation costs with the priority assigned to those in the Property Tax Division.
- Establishes a \$2,000,000 special purpose appropriation for the Oregon Health Authority for rate increases for certain residential mental health service providers.
- Establishes a \$1,656,115 special purpose appropriation to be allocated to the Secretary of State for reimbursement of Elections Division and county costs of conducting the January 2018 Special Election. The appropriation is available to reimburse eligible costs that were not reimbursed through a similar appropriation made directly to the Secretary of State for this purpose in this bill.
- Establishes a \$300,000 special purpose appropriation for Department of Human Services to increase access to ventilator-assisted services in nursing facilities.
- Establishes a \$30 million special purpose appropriation for the Oregon Health Authority or the Department of Human Services for caseload costs or other budget challenges that the agencies are unable to mitigate. Known potential challenges include changes to

caseloads based on future forecasts, the agencies' ability to manage personal services expenditures including cost of living increases or other bargained costs, volatility in usage-based costs or charges for services, assessment of federal program penalties or repayments, federal law or funding changes, and legal costs.

- Establishes a new \$2.5 million special purpose appropriation for the Department of Human Services to access for the Child Welfare program as the agency continues to develop and implement its action plan to improve child safety, stabilize the workforce stability, and help foster families.

If remaining special purpose appropriations are not allocated by the Emergency Board before December 1, 2018, any remaining funds become available to the Emergency Board for general purposes.

The Subcommittee established a reservation within the general purpose Emergency Fund of \$1.0 million for the Oregon Department of Forestry for the purpose of eradication efforts of the European lineage (EU1) of *Phytophthora ramorum*, the invasive, non-native, pathogen that causes the sudden oak death (SOD) disease in tanoak and possibly damages or kills certain conifer tree species. The Oregon Department of Forestry (ODF) may request allocation of the reservation from the Emergency Board if all other sources of funding supporting SOD eradication efforts have been expended and the agency evidences that additional funding will result in a demonstrative reduction in the incidence or spread of the pathogen in Oregon.

## **Adjustments to 2017-19 Agency Budgets**

### **ADMINISTRATION**

#### **Department of Administrative Services**

The Subcommittee approved a one-time \$438,465 General Fund appropriation to restore a reduction to the CASA Volunteer Program that was transferred temporarily to the Department of Administrative Services (DAS) by HB 2600 (2017) and increased the Other Funds expenditure limitation by \$170,000 for the same program to accommodate payments to local CASA programs that are eligible to receive federal Title IV-E monies transferred to DAS by the Department of Human Services (DHS).

A one-time \$2.5 million Other Funds expenditure limitation increase was included for the Office of the State Chief Information Officer to support acquisition of fiber assets in partnership with Oregon State University for the establishment of a new core fiber network to support state agencies and Oregon's research universities through the "OregonFIBER" partnership. This expenditure will enable the establishment of a new public statewide core network spanning more than 2,200 miles with speeds up to 100 Gbs. In addition, the Other Funds expenditure limitation

for the State Data Center (SDC) was increased by \$779,154 on a one-time basis to pay the costs associated with moving the Oregon Youth Authority's (OYA) information technology assets into the SDC.

Technical budget adjustments necessary to finalize the consolidation of IT security positions started in the 2017-19 adopted budget for DAS were also approved. These adjustments included decreasing Other Funds expenditure limitation for the State Data Center by \$288,399 and one position (1.00 FTE), with a corresponding increase in the Office of the State Chief Information of \$288,399 Other Funds expenditure limitation and one position (1.00 FTE).

The Subcommittee approved an Other Funds expenditure limitation increase of \$132,524 in the Chief Operating Office for an economist position (0.63 FTE) dedicated to working on forecasting revenues from the sale of cannabis products and to produce the annual forecast on the supply of clean fuels. The Departments of Environmental Quality and Transportation will contribute two-thirds of the cost of the position and the Oregon Liquor Control Commission will provide the remaining one-third of the position funding for the remainder of the 2017-19 biennium, with the understanding the ongoing cost of the position will be proposed for funding through DAS rates in the 2019-21 biennium.

The Subcommittee also approved the transfer of an IT procurement position from DHS to DAS Enterprise Goods and Services by increasing the Other Funds expenditure limitation by \$152,247 and establishing one position (0.63 FTE). DHS will continue to pay for the position for the remainder of the 2017-19 biennium, with the understanding the ongoing cost of the position will be proposed for funding through DAS rates in the 2019-21 biennium.

The following one-time Other Funds expenditure limitation increases were approved for Enterprise Asset Management for the following purposes:

- \$6,250,000 for infrastructure improvements at the Mill Creek Corporate Center. Infrastructure improvements at the Center are necessary for parcels to be sold and developed. These improvements are paid for with proceeds from land sales at the Center.
- \$1,375,000 Other Funds expenditure limitation increase for six limited duration construction manager positions established in the 2017-19 legislatively adopted budget to oversee deferred maintenance projects funded through the Capital Projects Fund. At the time the budget was adopted, DAS thought the positions could be paid for using expenditure limitation from each project. Since then the Department determined that the positions should be supported through standalone Other Funds expenditure limitation for personal services.
- \$860,000 to secure and maintain the Hillcrest (\$500,000) and North Coast (\$310,000) Youth Correctional Facilities. Both facilities were transferred to DAS by OYA as surplus property. DAS will start the process of disposing of both properties in the current biennium, however, it is likely that final disposition will not occur until the 2019-21 biennium.

House Bill 5201 includes one-time General Fund appropriations to the Department of Administrative Services for the following purposes:

- \$1,895,000 for disbursement to the Rogue River Valley Irrigation District for the Bradshaw Drop Irrigation Canal project;
- \$1,100,000 for disbursement to the National Urban Housing and Economic Community Development Corporation (NUHECDC) for implementation of a program to provide affordable homes, skills training, and jobs for unemployed prior-offenders, at-risk youth, and veterans. NUHECDC is directed to provide written status reports to the Department of Administrative Services and the Legislative Fiscal Officer each quarter during the remainder of the 2017-19 biennium to document progress in meeting the program's objectives of providing affordable housing for low to moderate income Oregonians; skill training for prior-offenders, at-risk youth, and veterans; and job placement for those with barriers to quality employment;
- \$1,000,000 for disbursement to the City of Maupin for a new Civic Center that will replace the current library and City Hall;
- \$1,000,000 for disbursement to the Port of Umatilla to build a new facility to house the Hermiston Chamber of Commerce;
- \$500,000 for disbursement to the City of Maupin to complete a fiber project;
- \$300,000 for disbursement to the City of Milwaukie for expansion of the Ledding Library;
- \$300,000 for disbursement to Athena's Gem, Inc for transforming the Gem Theater property into a regional art center;
- \$200,000 for disbursement to Benton County for a ranked choice voting pilot project;
- \$100,000 for disbursement to Harney County for a study of the Silvies River and its drainages.

The Subcommittee added \$3,058,514 Other Funds expenditure limitation for one-time cost of issuance and special payments associated with the disbursement of proceeds from the sale of \$3,000,000 in lottery bonds for disbursement to Trillium Family Services for construction of a secure adolescent inpatient facility at the Trillium Children's Farm Home. The Subcommittee also approved an Other Funds expenditure limitation increase of \$2,050,587 for one-time cost of issuance and special payments associated with the disbursement of proceeds from the sale of \$2,000,000 in lottery bonds for disbursement to DePaul Treatment Centers for construction of a new treatment facility. The lottery bonds for both projects are authorized in Senate Bill 5702. There is no debt service allocated in the 2017-19 biennium for these sales, as the bonds will not be sold until the spring of 2019. Debt service for 2019-21 is estimated at a total of \$864,212 Lottery Funds per biennium.

The Subcommittee approved a one-time \$1,435,000 General Fund appropriation to support operations of a Carbon Policy Office to be housed temporarily in the Department of Administrative Services. The Office will be staffed by four limited duration positions (2.32 FTE); the Governor's Carbon Policy Advisor; a Climate Policy Manager, a Project Manager, and a support staff position. The approved one-time funding includes \$650,000 for studies to examine the following areas: an economic impact analysis of a cap and trade program on Oregon's jobs and economy, leakage risk of emission intensive, trade exposed industries (EITEs); and carbon sequestration.

#### **Office of the Governor**

The Subcommittee increased the General Fund appropriation by \$222,022, and added one full-time education policy advisor position (0.50 FTE). The policy advisor position is classified as a Principal Executive/Manager G.

The Subcommittee also established a one-time \$230,772 General Fund appropriation and one limited-duration full-time Principal Executive/Manager F position (0.63 FTE), to serve as a census coordinator. The employee will coordinate state efforts to ensure an accurate census count in the federal 2020 Census. The Office is expected to request re-establishment of the position for an additional eighteen-month period in the 2019-21 biennium Governor's recommended budget.

Finally, the Subcommittee adjusted the Office budget to reflect the transfer of the Oregon Volunteers Commission for Voluntary Action and Service (Oregon Volunteers) to the Higher Education Coordinating Commission. House Bill 4163, the 2018 session program change bill, transfers the Oregon Volunteers program from the Office of the Governor to the Higher Education Coordinating Commission, effective July 1, 2018. The Subcommittee increased the General Fund appropriation for Oregon Volunteers by \$50,000, decreased the Federal Funds expenditure limitation for Oregon Volunteers by \$3,337,261, and decreased the position authorization by 0.50 FTE to reflect the transfer out of the program Director position in the middle of the biennium. The corresponding adjustments to the Higher Education Coordinating Commission are described in that section of the budget report.

### **Oregon Liquor Control Commission**

In total, 17 permanent positions (11.34 FTE) and \$4.3 million Other Funds expenditure limitation are included for the Oregon Liquor Control Commission (OLCC). The limitation and positions are for the following issues:

- \$197,175 and one position (0.67 FTE) to serve as a Chief Information Officer at a Principal Executive Manager F level to manage, plan, implement, and upgrade the agency's disparate systems related to agency administration and regulation of alcohol and cannabis.
- \$180,000 related to increases in the agency's software licensing, maintenance, and support costs.
- \$300,000 for preliminary business case and project planning for a new online privilege tax payment and reporting system, as required by HB 2150 (2017 Session).
- \$51,122 to extend a contracted position via interagency agreement with the Oregon Health Authority that provides Geographic Information Systems (GIS) analysis to support OLCC licensing and registration information.
- \$960,000 for payments of monthly access and user fees attributable to medical marijuana registrants required to use the Cannabis Tracking System under the provisions of SB 1057 (2017 Session).
- Thirteen additional regulatory specialist positions (8.67 FTE) and an associated \$2,145,992 for OLCC responsibilities for investigations and inspections related to medical marijuana under the provisions of SB 1057. This amount assumes an estimated 2,000 medical marijuana registrants for the remainder of the 2017-19 biennium.
- Three positions (2.00 FTE) -- a Compliance Specialist 3, a Compliance Specialist 1, and an Administrative Support Specialist 1 -- and \$474,672 for additional administrative support in the marijuana program to prevent backlogs, develop and refine licensing and compliance protocols, train investigators, and review work for accuracy and consistency.

### **Public Employees Retirement System**

The Subcommittee approved an increase of \$80,000 Other Funds expenditure limitation for the Compliance, Audit, and Risk Division and a pension and healthcare independent actuarial review. A review confirms the reasonableness and consistency of the agency's consulting actuarial firm's valuation. This is an industry best practice; the last time such a review was undertaken was in 2009. Revenue transfers from earnings on invested funds will be used to pay for these expenditures.

The bill includes an increase of \$176,661 Other Funds expenditure limitation and the establishment of one permanent full-time Principal Executive Manager E position (0.67 FTE) for an information security and risk officer position, with the instruction that the position be filled with a person professionally credentialed in information security and risk. In January of 2016, the Public Employees Retirement System (PERS) received an information security program review from an independent security consultant. The review identified numerous information security and other vulnerabilities. The executive and legislative branches of government directed PERS to undertake a comprehensive effort to remediate security vulnerabilities and standup programs for cybersecurity, disaster recovery, and business continuity, which is currently underway. The security and risk officer position will help facilitate this effort. Revenue transfers from earnings on invested funds will be used to pay for these expenditures.

The Subcommittee approved a \$487,174 Other Funds expenditure limitation increase for the Information Services Division and two permanent full-time positions, an Information Systems Specialist 6 and an Information Systems Specialist 7 (a total of 1.34 FTE). The Legislature, in 2017, enacted SB 90, which permanently reassigned responsibility for information technology security for most state agencies to the Department of Administrative Services, Office of the State Chief Information Officer. The two positions at PERS that were reassigned had duties primarily related to network operational activities rather than just information security. The agency has had to contract with a private vendor for these services at a cost of \$206,000, which has proven more expensive than restoring the two positions. The Subcommittee approved the \$206,000 on a one-time basis. Revenue transfers from earnings on invested funds will be used to pay for these expenditures.

The Oregon Investment Council (OIC) voted to move the Individual Account Program (IAP) to a target-date fund solution beginning January 2, 2018. This is an age-based approach that moves a member's IAP assets into an increasingly conservative investment portfolio. This mandatory change is expected to lower a PERS member's defined contribution benefit, and provides for no member choice to make individual investment decisions. A one-time \$200,000 Other Funds expenditure limitation increase was approved as a first installment to pay for expenditures that the agency has had to make to conform to the OIC decision.

Two technical adjustments were approved to move the State Government Service Charge and Attorney General line-items from the Compliance, Audit, and Risk Division to the Central Administration Division and the agency's Deputy Director position from the Operations Division to the Central Administration Division. This position was mistakenly moved as part of a reorganization plan approved by the Legislature in 2017. The agency-wide impact of these two adjustments nets to zero.

## **Department of Revenue**

The Subcommittee approved a combined increase of \$2,380,791 Other Funds expenditure limitation for the Administration and Business Divisions, a \$497,420 decrease for the Core Systems Replacement program, and establishment of 13 permanent full-time positions (5.59 FTE), and 30 limited duration positions (9.38 FTE) for the implementation of HB 2017 (2017), a comprehensive transportation initiative which relies on the establishment of four new taxes. The Department of Revenue (DOR) requires supplemental funding over what was already included in the 2017-19 adopted budget for communications and outreach, information technology, return and payment processing, collections, compliance, and customer assistance. Revenue to support these expenditures will come from gross transportation tax receipts. The Legislature in 2019 will re-evaluate the ratio of electronic vs. manual filing of the payroll transit tax and the long-term need for positions. A one-time increase of \$50,000 Other Funds expenditure limitation was also approved for the Administration Division for costs related to the implementation of HB 2017. This funding is for the Processing Center Modernization project and the electronic imaging of paper documents; revenue to support this expenditure is from transportation taxes. The reduction to the Core Systems Replacement program budget of \$497,420 Other Funds expenditure limitation is to account for final contract savings.

An increase of \$1,787,696 Other Funds expenditure limitation and 11 permanent full-time positions (5.79 FTE) was established for the implementation of SB 1067 (2017), a measure to reduce and control future government costs. One element of this measure was to centralize most debt collection activity in state government within DOR. As a result, DOR requires funding for additional staff and to pay for information technology needs to manage the increase in debtor accounts. A fee will be charged to debtors to offset the cost.

An increase of \$377,227 General Fund and \$94,427 Other Funds expenditure limitation was approved for the implementation of SB 254 (2017), which requires financial institutions to participate in a data match program with DOR. Financial institutions compare a list of delinquent debtors with the names of account holders. If a match is found, DOR may administratively garnish the debtor's account. Funding is required for the initial setup as well as ongoing costs to pay financial institutions for data matching and vendor service fees. The Department of Administrative Services is directed to unschedule \$377,227 General Fund, which may be rescheduled based upon actual costs incurred by DOR.

The Subcommittee approved a decrease of \$604,613 General Fund and \$52,575 Other Funds for services and supplies expenditures as a result of savings in the Processing Center Modernization project and a re-estimation of State Data Center charges.

A one-time increase of \$604,613 General Fund and \$52,575 Other Funds expenditure limitation and the establishment of a limited duration Operations and Policy Analyst 4 in the Director's Office, two limited duration Accountant 4 positions, and one limited duration Fiscal Analyst 3 position in the Finance Unit were approved (2.42 FTE). These resources are to address the following issues: (a) any Financial Management Review findings, comprehensive external financial audit findings; (b) Secretary of State financial audit(s) findings; (c) alignment of agency



operations with state budget and accounting systems; (d) transition to the use of the state’s payroll system; (e) revamping of the cost allocation system; and (f) support for 2019-21 budget development activities.

The Subcommittee approved the following position reclassification changes, abolishments, and establishments related to the post-implementation of the Core Systems Replacement (CSR) project and Research Sections activities. The Department is able to self-fund this action by moving General Fund and Other Funds between programs, resulting in a net reduction of 6 positions (4.97 FTE). The following position actions were approved: reclassification of a Tax Audit 2 to an Operations and Policy Analyst 3; Tax Audit 2 to an Operations and Policy Analyst 3; an Administrative Specialist 1 to an Operations and Policy Analyst 3; an Operations and Policy Analyst 1 to an Operations and Policy Analyst 3; an Information Specialist 4 to an Operations and Policy Analyst 3; an Information Specialist 4 to an Operations and Policy Analyst 3; and the establishment of two Economist 4 positions. Additional funding for these changes comes from the abolishment of: one Administrative Specialist 2, two Office Specialist 1 positions, one Office Assistant 1, one Information Systems Specialist 3, one Office Specialist 2, and two Revenue Agent 1 positions. The six Operations and Policy Analyst 3 positions are to be assigned to the Administrative Services Division and Project Management Office and will resolve CSR issues by serving as an interface between operating programs, information technology staff, and the CSR vendor. The two Economist 4 positions are to be assigned to the Administrative Services Division and the Research Section to provide internally-focused CSR research for agency management and performance purposes.

The bill includes an increase of \$928,651 General Fund and \$192,204 Other Funds expenditure limitation and the establishment of seven permanent full-time positions (4.51 FTE) and 27 seasonal full-time positions (3.29 FTE). At the direction of the Legislature, the Department of Administrative Services, Chief Human Resources Office undertook a review of DOR’s personnel policies and DOR internally reviewed positions from the budget perspective. These reviews identified numerous misalignments of human resource policy and practice, as well as positions being either: (a) unbudgeted; (b) double-filled; (c) underbudgeted; (d) misclassified; (e) a result of budgeting errors; or (f) critically needed for financial management purposes. The following table reflects the actions to remedy most of these issues and achieve needed alignment with the legislatively approved budget:

Category	General Fund	Other Fund	Position	FTE
Financial Management positions	\$220,327	\$20,646	2	1.33
Misclassifications/Reclassifications	(\$6,252)	(\$3,647)	<1>	<0.49>
Unbudgeted Positions	\$98,243	\$12,738	1	0.50
New Positions - Permanent Full-time	\$227,097	\$16,034	5	1.50
New Positions - Seasonal Full-Time	\$353,347	\$30,726	27	3.29
Unbudgeted Full-time Equivalent	\$9,268	\$8,359	--	0.25
Other Adjustments	\$26,621	\$107,347	--	1.42
Total	\$928,651	\$192,204	34	7.80

With this realignment, DOR should now return to relying upon the regular administrative process for rectifying any remaining position misalignments. The Legislature can expect that prior to the start of the 2019-21 biennium, DOR will be able to have positions: (a) correctly classified in the state's human resource and budget applications; (b) properly assigned to the correct program and subprogram; (c) appropriately funded, by revenue source, and fund-type; (d) correctly budgeted in the state's budget system; and (e) appropriately expensed in the state's payroll and accounting systems.

A special purpose appropriation to the Emergency Board in the amount of \$650,000 was approved for additional position adjustments, with the priority being given to those in the Property Tax Division. Systemic financial management and funding issues within this Division have remained unaddressed for multiple biennia. Action to address these issues had to be deferred once again due to the lack of complete and accurate financial information. The Department's request for an allocation from the special purpose appropriation will need to be based upon a comprehensive plan to permanently address the systemic issues within the Property Tax Division. The Department of Administrative Services is directed to unschedule \$339,034 General Fund in the Property Tax Division related to compensation plan changes. The funds may be rescheduled as part of the Department's submission of a comprehensive plan.

The Subcommittee approved an increase of \$184,140 Other Funds expenditure limitation and the establishment of one permanent full-time Principal Executive Manager G position (0.50 FTE) to serve as the agency's Collections Administrator and, eventually, as the Collections Division Administrator once the division is formally established next biennium. DOR is directed to move the Other Agency Accounts Section in the Business Division into a new Summary Cross Reference Program beginning with the 2019-21 biennium.

In addition, the Subcommittee directed the Department to report to the Legislature in 2019 on the following:

- A feasibility study, as directed by a budget note in SB 5535 (2017), related to the establishment of a collections division.
- Report on what collection functions were consolidated under SB 1067 (2017), from which agencies, and identify which agencies were exempt from consolidation and why. The Department is also to prepare a detailed revenue estimate, by agency and fund-type, for SB 1067 (2017) and those agency accounts subject to consolidation.
- Report on the agency's use of private collection firms and private collection firm's rates as compared to the agency's internal collection activities and rates.

The Subcommittee approved an increase of \$524,929 General Fund and \$10,713 Other Funds expenditure limitation and the establishment of seven permanent full-time positions (2.92 FTE) for a remote customer service call center.

### **Secretary of State**

The Subcommittee established a one-time \$1,663,885 General Fund appropriation for reimbursement of Elections Division and county costs of conducting the January 2018 Special Election. These costs were not previously budgeted. The funds will reimburse costs documented as of

February 7, 2018, including \$353,922 of Elections Division expenditures, and \$1,309,963 for county costs that will be distributed to twenty-four counties. The appropriation is approved on a one-time basis and will be phased out in the agency's 2019-21 biennium budget request. The reimbursable costs of the special election are expected to total approximately \$3.32 million. The Secretary of State may request reimbursement for remaining costs from a special purpose appropriation to the Emergency Board included in the bill for this purpose.

The Subcommittee increased the General Fund appropriation for the Elections Division by \$257,306, and decreased the Federal Funds expenditure limitation by \$42,616, to finance printing and distribution of Oregon Motor Voter mailers required under state law. The funding will allow for continued distribution of notifications and postage-paid return envelopes to persons about to be registered to vote under the Oregon Motor Voter program, with instructions on how to opt-out of voter registration, and how to affiliate with a political party. The Federal government has advised that the Federal Funds previously budgeted are ineligible to be applied for this purpose. The Subcommittee also increased the General Fund appropriation for the Administrative Services Division by \$156,357, and established one full-time Information Systems Specialist 8 position (0.63 FTE), to support operational resilience and cyber security capabilities.

The Subcommittee increased the Other Funds expenditure limitation for the Administrative Services Division by \$139,367, and established one limited-duration full-time Training and Development 2 position (0.63 FTE) in the Office's Human Resources Division. The expenditure limitation increase is provided on a one-time basis and will phase out in the development of the Office's 2019-21 current service level budget. The Secretary may request reestablishment of the position as a permanent position in the 2019-21 biennium agency request budget.

Finally, the Subcommittee approved two technical adjustments to the agency budget. The Subcommittee transferred \$347,900 General Fund from the Elections Division to the Administrative Services Division to correct the impact of the phase-out of one-time funding for the Election Night Reporting System. The Subcommittee also reallocated funding for state government services charges, decreasing General Fund appropriations by a total of \$32,651, decreasing Other Funds expenditure limitations by a total of \$172,854, and increasing the Federal Funds expenditure limitation by \$160,505.

### **State Treasurer**

The Subcommittee approved an increase of \$1.8 million General Fund for services and supplies for the Oregon Retirement Savings Board (ORSB), which brings the 2017-19 approved budget to \$4 million General Fund. The supplemental increase is to pay for outreach and marketing. A General Fund appropriation continues to be required to fund the ORSB's operating expenses until sufficient Other Funds revenue can be generated to support the Board. General Fund expenditures are to be repaid with future administrative fees. A current accounting of the loan for the 2015-17 biennium and the 2017-19 biennium, if this request is approved, totals \$5.3 million. At present, there is no identified timeline for the repayment of this loan, which is dependent upon a level of program participation large enough to generate fee revenue to both operate the ORSB and repay the state's General Fund loan.

The Subcommittee also directed the State Treasury to report to the Interim Joint Committee on Ways and Means or the Emergency Board in May 2018 on investment expenses related to the Oregon Public Employees Retirement Fund.

## **CONSUMER AND BUSINESS SERVICES**

### **Department of Consumer and Business Services**

An increase in the Federal Funds expenditure limitation for the Department of Consumer and Business Services (DCBS) of \$810,000 is included in the bill for the Senior Health Insurance Benefit Assistance program (SHIBA) providing outreach, education, and financial support to seniors to maximize their Medicare benefits. The program is funded through several federal grant programs including the Safety and Health Investments Projects (SHIP) program, the Medicare Improvements for Patients and Providers Act (MIPPA), and the Senior Medicare Patrol (SMP) program. The additional expenditure limitation allows DCBS to expend federal amounts received that were in addition to those amounts originally anticipated in the agency's budget.

The Subcommittee approved a one-time only increase in the Federal Funds expenditure limitation for DCBS of \$1,157,514 and authorized the establishment of a limited-duration position (0.67 FTE) in conjunction with a federal grant award from the U.S. Department of Health and Human Services (DHHS) for the planning and implementation of health insurance market reforms through the Health Insurance Enforcement and Consumer Protections (HIECP) grant program. The grant will be used to fund a limited-duration Market Conduct Field Examiner position and to replace up to 10% of the existing funding for three market Analyst positions and a Grant Coordinator position at a total cost of \$281,261 in the 2017-19 biennium. The savings in Other Funds for the existing positions will be recognized in the program's fund balance. DCBS has budgeted \$876,252 of the remaining grant funding for contracted services to provide consulting services by experienced clinicians with pharmaceutical expertise to review formularies and create standard operating procedures to ensure form filing reviewers can accurately review formularies and related documentation submitted by insurers.

An increase in the Other Fund expenditure limitation for DCBS of \$118,392 was approved to reclassify positions in the Workers' Compensation Division and the Division of Financial Regulation. The change impacted three positions in total and each of the reclassification requests were reviewed and approved by the Department of Administrative Services, Chief Human Resources Office.

### **Bureau of Labor and Industries**

Other Funds expenditure limitation in the amount of \$275,000 is included, and 0.50 FTE added to an existing position on a limited duration basis, for the Bureau of Labor and Industries (BOLI) related to a grant award for apprenticeship expansion and diversification. The grant was awarded to the Higher Education Coordinating Commission (HECC) in August 2016, which will pass funding through to BOLI to execute its responsibilities per the grant application. Those responsibilities include data base improvements, a searchable web application for

apprenticeship records review, cultural competency training, and months added to an existing Apprenticeship Representative position, which serves as a liaison between BOLI and other workforce partners. At its September 2017 meeting, the Interim Joint Committee on Ways and Means recommended the additional expenditure limitation and the addition of twelve months (0.50 FTE) on a limited duration basis to the position; the performance period of the grant is not anticipated to extend beyond the 2017-19 biennium.

### **Health-Related Licensing Boards**

The Subcommittee approved an increase in Other Funds expenditure limitation of \$24,000 for the Occupational Therapy Licensing Board for conducting fingerprint background checks on new applicants.

The Subcommittee approved an increase of \$131,158 Other Funds expenditure limitation and the establishment of a permanent half-time Investigator 2 position (0.31 FTE) for the Board of Speech-Language Pathology and Audiology to address the Board's costs related to investigations. Included in the \$131,158 increase is \$42,587 for personal services, \$3,571 services and supplies, \$60,000 for professional services, and \$25,000 for Attorney General costs.

An increase of \$46,111 Other Funds expenditure limitation is included for the Veterinary Medical Examining Board for costs related to the veterinary facility inspection program established by HB 2474 (2015). The increase in limitation will be used to fund the cost of the full-time inspector position at a salary level higher than the budgeted step 2 and includes services and supplies for travel and per diem costs.

## **ECONOMIC AND COMMUNITY DEVELOPMENT**

### **Oregon Business Development Department**

The Subcommittee increased Lottery Funds by a total of \$1,500,000, to provide one-time support for three programs: \$500,000 was provided for the City of Warrenton to finance the rebuilding of a dock destroyed by fire; \$500,000 was provided for the Port of Cascade Locks to finance infrastructure and business recruitment at the Port's Business Park; and \$500,000 was provided for deposit into the Local Economic Opportunity Fund, to assist community economic resilience planning.

The Subcommittee also transferred \$1,250,000 of Lottery Funds expenditure limitation from the Strategic Reserve Fund program to the Oregon Growth Fund. The Lottery Funds expenditures for the Oregon Growth Fund are approved on a one-time basis and will be phased out in the development of the agency's 2019-21 biennium current service level budget. The Oregon Growth Board will utilize the Oregon Growth Fund moneys as allowed to increase capital to the state's early-stage small businesses.

Other Funds expenditure limitation of \$642,194 was approved for repairing and improving docks owned by the Port of Brookings Harbor. Lottery bonds were approved to finance this project in the 2017 session, but because of an error, expenditure limitation of the bond proceeds

was not added to the agency budget. This additional Other Funds expenditure limitation corrects this error and permits the agency to distribute the bond proceeds, which are expected to be issued in the spring of 2019. The Federal Funds expenditure limitation was increased by \$703,125 to accommodate expenditure of federal grants awarded under the State Trade Expansion Program.

### **Employment Department**

Other Funds expenditure limitation of \$5,574,000 and 22 limited duration positions (19.25 FTE) are added to the 2017-19 budget for the Oregon Employment Department (OED) related to a grant received to fund enhanced employment services to Supplemental Nutritional Assistance Program eligible customers. OED will contract with the Department of Human Services to provide these services to their customers. Funding and FTE are not assumed to be included in calculations for service delivery in subsequent biennia.

### **Housing and Community Services Department**

A General Fund appropriation in the amount of \$5,000,000 was added as a one-time enhancement to the 2017-19 legislatively approved budget for the Housing and Community Services Department for homeless shelter capacity and homelessness prevention services provided through the Emergency Housing Account Program. This additional funding is not intended to go through the Department's regular funding formula, but instead will be distributed as follows:

- Multnomah County: \$2,373,351
- Lane County Human Services Division: \$498,399
- Central Oregon Neighborhood Impact: \$319,485
- Clackamas County Mobile Housing Services: \$782,107
- Jackson County Community Action Agency (ACCESS): \$228,202
- Options for Homeless Residents of Ashland: \$35,000
- Mid-Willamette Valley Community Action Agency for additional shelter efforts outside of Salem: \$50,000
- Community Connection of Northeast Oregon, Inc: \$141,483
- Washington County Community Action: \$571,973

This amount is intended for the 2017-19 biennium only, and is not intended to factor into calculations of future, ongoing service levels. The following budget note was included.

#### **Budget Note:**

The Housing Stability Council, in alignment with preliminary findings from the Statewide Housing Plan, shall make recommendations to the Director of Oregon Housing and Community Services about how to prioritize funding for the Emergency Housing Account and the State Homeless Assistance Program to ensure that funds are being spent as efficiently and effectively as possible.

At a minimum, the Council shall consider how the use of funding incentivizes regionally and nationally recognized best practices, and outcome oriented strategies, to create a more effective system to prevent and reduce homelessness.

The Director shall present recommendations to the Legislature by February 28, 2019.

A one-time General Fund appropriation in the amount of \$200,000 was included for costs related to creating a youth shelter for unaccompanied minors in Salem.

Due to an oversight, Other Funds expenditure limitation in the Housing and Community Services Department 2017-19 legislatively adopted budget was insufficient to accommodate the transfer of General Fund that is spent by the Department as Other Funds. Technical adjustments are included to increase other funds expenditure limitation, attributable to 2017-19 General Fund support for the following HCSD programs:

- Emergency Housing Assistance program: \$18,200,000
- Rent Guarantee Program: \$125,000
- Wildfire Damage Housing Relief program: \$150,000

Lottery Funds expenditure limitation in the amount of \$1,150,000 was added on a one-time basis to the Housing and Community Services Department budget pursuant to a plan presented by the Housing and Community Services Department and the Oregon Department of Veterans' Affairs. The agencies were directed via budget note to present a plan to utilize \$1,150,000 of Lottery Funds associated with the passage of Measure 96, allocated during the 2017 session to the Housing and Community Services Department for veterans' homelessness and housing issues. The expenditure limitation will be utilized to develop a by-name registry of homeless veterans in selected communities, a limited duration veteran homelessness integrator position (0.63 FTE) to serve as designated staff in assisting communities that develop the by-name registry, development of new affordable housing units for veterans, and funding for eligible veterans that need improvements or special accommodations to homes they own. A total of \$350,000 in Lottery Funds expenditure limitation was approved for emergency housing assistance services to veterans during the 2017 legislative session, also considered one-time.

### **Oregon Department of Veterans' Affairs**

The Subcommittee approved increasing Federal Funds expenditure limitation by \$500,000 for transportation of veterans' in highly rural areas, with the understanding that the Department of Administrative Services will unschedule the limitation increase until the Oregon Department of Veterans' Affairs (ODVA) has been notified that its application for the federal FY2018 Highly Rural Transportation Grant has been successful. ODVA received authorization from the interim Joint Committee on Ways and Means to apply for the FY2017 Highly Rural Transportation Grant and to continue to apply for future annual renewal grants. The increase results in total Federal Funds expenditure limitation of \$1 million, which will accommodate ongoing receipt and disbursement of the annual \$500,000 grants.

### **Lottery Distributions to Counties for Economic Development**

The Subcommittee approved the following actions relating to the distribution of Lottery Funds to counties for economic development. Following the last quarterly transfer of Oregon State Lottery revenues to counties each biennium, the Joint Committee on Ways and Means shall compare the amounts transferred to each county during the biennium to the amounts that would have been transferred to each county during the biennium pursuant to ORS 461.547. The Committee shall review the impact of adjusting the amounts that were transferred to the amounts that would have been transferred pursuant to ORS 461.547 on the state budget and on the ability of the counties to accommodate any funding reductions.

## **EDUCATION**

### **State School Fund**

The Subcommittee approved a decrease of \$70,961,313 General Fund and an increase of \$70,961,313 Lottery Funds for the State School Fund, which reflects the balancing of available Lottery Funds across the entire state budget. Overall, there is no net change from the total \$8.2 billion provided in the 2017-19 legislatively adopted budget.

### **Department of Education**

The Subcommittee approved additional Other Funds expenditure limitation of \$39,312,315 for the Oregon School Capital Improvement Matching program in the Oregon Department of Education (ODE). This amount represents the estimated proceeds available for the program from bonds issued during the 2015-17 biennium for distribution during 2017-19. This amount was inadvertently not included in the 2017-19 budget for ODE. An increase in Other Funds expenditure limitation of \$750,000 is also included for funding received through an interagency agreement with the Department of Human Services for child care worker professional development.

An increase of \$1,980,708 General Fund and 14 positions (7.72 FTE) were approved for the Office of Child Care in the Early Learning Division to address safety and quality issues in the child care system, as well as to provide funding for testing of lead contamination in drinking water in child care facilities. Three Compliance Specialist 2 positions (1.62 FTE) are added to reduce the caseloads for existing staff who currently face caseloads of 1 inspector to 150 facilities, which is significantly above the suggested ratio of 1 to 50. Another three Compliance Specialist 3 positions (1.74 FTE) are added for providing training to licensing staff, reviewing findings of enforcement actions, leading case reviews, and reducing caseloads. Three management positions were also approved -- a Principal Executive/Manager E (0.58 FTE) for a Licensing Manager, a PEM D (0.54 FTE) for a regional manager in Medford, and a PEM C (0.54 FTE) for a Background, Intake and Customer Service manager. The Subcommittee also approved five limited duration Compliance Specialist 2 positions (2.70 FTE) for a pilot program in collaboration with the Department of Human Services (DHS). This pilot program will provide teams of ODE and DHS staff to jointly investigate neglect and other cases



that take place in a child care facility. Total funding of \$1,740,912 General Fund will support these positions and associated costs. The remaining \$239,796 is to offset the cost of testing drinking water for lead contamination in child care facilities.

The Subcommittee approved a one-time General Fund appropriation of \$250,000 for a grant to the Salem-Keizer Education Foundation to assist in the funding for the Mike McLaran Center for Student Success which provides a variety of services for students of the Salem Keizer School District. The Center provides services relating to: (1) college preparation and awareness; (2) career exploration and exposure; (3) academic supports like tutoring and mentoring; and (3) social supports.

**Budget Note:**

The Oregon Department of Education is instructed to use one-time funding from the Network for Teaching and Learning to provide up to \$100,000 to support the Civic Scholars program under HB 2955 (2015) for the annual Oregon Civics Day for Teachers for the 2018-19 school year. This program provides ongoing professional development for civics teachers across the state.

**Budget Note:**

Before disbursing any matching funds from the Connecting Oregon Schools Fund to provide schools with broadband access, the Oregon Department of Education shall consult with the Office of the State CIO in order to prioritize the disbursement of matching funds so as to leverage existing public fiber assets to the greatest extent possible. The Oregon Department of Education shall provide a report on the disbursement of funds to the Joint Committee on Information Management and Technology during the first Legislative Days after the disbursement of funds. The report shall identify the schools benefitting from the matching funds, the status of any broadband deployments, the broadband speed available per user, and the extent to which the disbursements leverage existing public fiber.

**Higher Education Coordinating Commission**

The Subcommittee approved a net increase of \$65,049 General Fund for Higher Education Coordination Commission (HECC) operations to fill budget gaps related to Enterprise Technology Services (ETS) charges and funding for Client Services from the Department of Administrative Services (DAS). At the end of the 2017 legislative session, HECC had not yet received a firm estimate of the increased ETS charges resulting from the required move of post-secondary related data systems to the ETS servers. Now a firm estimate is known resulting in a \$263,275 shortfall in the HECC operations budget. The second shortfall is due to reducing the HECC operations budget twice for DAS Client Services charges as the agency hired staff to perform payroll and human resources functions formerly provided through DAS Client Services, leaving a \$161,774 General Fund gap in the budget. Also related to this second item is an \$11,030 increase in Other Funds expenditure limitation and \$198,541 increase in Federal Funds expenditure limitation. The combined \$425,049 General Fund budget hole is largely offset by \$360,000 of savings for Open Education Resources (HB 2729; 2017 Session) that are no longer required; the net result is the need for the \$65,049 General Fund.

The Subcommittee also approved continuation of nonlimited authority to HECC to make Other Funds expenditures necessary to disburse general obligation bonds sold during the 2013-15 biennium for the benefit of public universities. HECC has approximately \$31 million in bond proceeds from 2013-15 issuances that are expected to be disbursed during the 2017-19 biennium. An increase of \$1,219,645 in Other Funds expenditure limitation was also approved for HECC for the issuance costs of general obligation and Lottery bonds sold for public universities. These include XI-G, XI-Q, XI-F, and Lottery bonds.

A \$250,000 General Fund appropriation to HECC was approved for the Oregon Volunteers Commission for Voluntary Action and Service program. The primary program administered by this Commission is AmeriCorps which requires a state match for administrative costs. This program is currently in the Governor's Office and is being transferred to HECC effective July 1, 2018. Six positions (2.25 FTE) are established in HECC including three full-time positions -- Director (0.50 FTE), a Program Analyst 2 (0.50 FTE), Administrative Specialist 1 (0.50 FTE); and three part-time positions -- Accountant 2 (0.25 FTE), Procurement Specialist 2 (0.25 FTE), and Administrative Specialist 1 (0.25 FTE). An increase in Other Funds expenditure limitation of \$3,606,774 was also approved for the federally funded program administrative costs and for the AmeriCorps grants for the second year of the biennium. A General Fund appropriation of \$50,000 was approved for the Governor's Office to provide sufficient state match for the first year of the biennium, as well as a decrease in Federal Funds expenditure limitation of \$3,337,261 to reflect the transfer of the program to HECC in the second year of the biennium.

Two one-time appropriations were approved through HECC for public universities. The first is a \$250,000 General Fund investment for a Portland State University/Oregon Health and Science University Center for Violence Prevention Research, Education, and Practice. The work of the Center is to research identifying causal factors and other social determinants of health that are linked to various health conditions and dangerous outcomes (e.g., abuse or motor vehicle accidents), distribution of culturally and geographical appropriate best practices, and improved public awareness. Funding is to be distributed to the hospital operations component of the Oregon Health and Science University. The second appropriation of \$3,000,000 General Fund is to provide a portion of the match for federal funds for a project at Oregon State University's Northwest National Marine Renewable Energy Center (NNMREC). The project is the Pacific Marine Energy Center South Energy Test Site which is a wave energy test site off the Oregon Coast. An \$800,000 General Fund appropriation was provided in 2016 as part of the match for the first \$5 million in federal funds for this project; this \$3.0 million will help secure the remaining \$35.0 million in federal funds. An additional \$1.6 million state contribution may be required for the 2019-21 biennium for the project.

Debt service on outstanding Article XI-F (1), Article XI-L, and Article XI-G general obligation bonds issued for the benefit of the Oregon Health and Science University (OHSU) is transferred from the Department of Administrative Services (DAS) to the Higher Education Coordinating Commission (HECC). HB 4163 includes statutory changes necessary for the transfer, including the requirement that HECC request General Fund debt service on outstanding OHSU Cancer Challenge Article XI-G bonds and that HECC may enter into agreements with OHSU related to debt service payments. The amount of the transfers reflects a May 1, 2018 effective date. Debt service in DAS's budget for OHSU is reduced by \$11,785,250 General Fund (XI-G bonds) and \$21,346,063 (XI-F and XI-L bonds). The debt service budget for HECC is increased by \$11,760,817

General Fund and new limitation of \$21,069,924 Other Funds is established. The net difference in amounts between the two agencies reflects current projections of debt service needs for the 2017-19 biennium. Consolidating debt service on outstanding state bonds issued for the benefit of OHSU does not make or imply any changes to OHSU's long standing direct relationship with the State of Oregon by which OHSU is governed, and no authority over OHSU is being transferred or granted to HECC.

### **Chief Education Office**

The Subcommittee approved a total 2017-19 budget for the Chief Education office of \$8,207,271 General Fund after factoring in the adjustments for employee compensation in this bill as well as the statewide savings included in HB 5006 (2017). The 2017 Legislature approved a net General Fund budget for the first year of the biennium of \$3,652,812 (\$4,022,118 in the agency's budget bill (HB 5522) minus the statewide savings of \$369,306 in HB 5006). HB 5522 also included a \$3,972,118 special purpose appropriation to the Emergency Board for the second year of the biennium. This bill adds to the first year's funding to also cover second year's costs, and repeals the special purpose appropriation from SB 5522 (2017).

The General Fund appropriation in this bill reflects the two-year amount authorized for the coordination and research role of the Office as well as the funding for the Statewide Longitudinal Data System (SLDS). This amount includes an increase of \$1,640,000 General Fund for the completion of developing the SLDS. The development of the SLDS was not completed during 2015-17 and \$1.9 million was reverted to the General Fund at the close of the 2017-19 biennium. This SLDS funding will be used to complete payment for the primary contractor, an extension of the third-party Quality Assurance contractor, costs to transition the SLDS to the updated version of the relational database management system at the State Data Center, and provide full funding for the project's state positions.

The appropriation amount reflects staffing changes from the first year of the biennium which moves the agency to more of a research organization given that the development of the SLDS is nearing completion. These changes include elimination of a Principal Executive/Manager (PEM) G position which was the STEM/CTE Director and a PEM E position which was the Education Innovation Officer. A PEM F position which acts as the Public Affairs Director is reclassified to an Operations and Policy Analyst 4. An Executive Specialist position was reduced to a half-time position. Finally, a Solutions Architect position was added to the SLDS staff. The result of these staffing changes reflects a decrease in FTE from 6.75 for the first year of the biennium to 5.75 FTE in the second year. As part of these changes, \$222,002 General Fund was provided for one Policy Advisor in the Governor's Office since the Chief Education Officer will no longer perform this function.

## HUMAN SERVICES

### Oregon Health Authority

HB 5201 adjusts the Oregon Health Authority (OHA) budget for updated program caseloads, costs, and revenues to “rebalance” the budget. This information was presented at the January 2018 meeting of the Interim Joint Committee on Ways and Means. At that time, the agency’s rebalance plan resulted in an overall General Fund shortfall of \$30.5 million. This net position included budget problems of \$51.5 million related to federal match rate changes, loss of hospital assessment revenue resulting from the delay caused by the referendum to repeal parts of HB 2391, and a community mental health General Fund shortfall related to marijuana tax revenues. Savings of \$21.1 million General Fund resulted mostly from Medicaid caseload savings and lower than budgeted Medicare premium costs. While total caseload is up, General Fund costs are down slightly.

The rebalance plan also increased Federal Funds expenditure limitation related to the increased caseload forecast, as well as federal funding adjustments that were missed in the legislatively adopted budget for the Hospital Transformation Performance Program and Hepatitis C treatment services.

The agency identified a number of budget risks, including caseloads, the implementation of new quality and access programs for the Oregon Health and Science University and rural hospitals, and several ongoing and emerging issues that the agency is in the process of analyzing.

The Subcommittee approved the agency’s rebalance plan, but with significant changes. The community mental health General Fund shortfall of \$16 million related to marijuana tax revenues was not funded. This issue will be resolved for the current biennium, assuming passage of SB 1555, and additional General Fund was not needed. This issue will need to be revisited for the 2019-21 budget. The Subcommittee also approved \$17.2 million of additional hospital assessment revenue remaining from the 2015-17 biennium, which will be used in the budget in place of General Fund. In addition, the Subcommittee approved several new budget adjustments. The final adjustments, before the transfer of eligibility services is considered, result in a decrease of \$3.5 million General Fund in the agency.

In addition, a total of \$39.0 million General Fund is moved from OHA to the Department of Human Services (DHS) to reflect the transition of all Medicaid eligibility services to DHS, based on an effective date of April 1, 2018. This includes the transfer of 476 positions (320.37 FTE), as well as costs associated with the ONE eligibility system. Total budget adjustments, including the transfer, result in a \$266.0 million increase in the agency’s total funds budget and a \$42.7 million reduction of General Fund. These numbers do not include budget changes related to employee compensation cost changes, which total \$18.1 million General Fund and \$30.2 million total funds, and are also included as part of HB 5201.

The Subcommittee recognized the ongoing risk of caseload forecast changes, as well as the potential risk in OHA of various eligibility and payment issues that are currently being analyzed. A special purpose appropriation of \$30 million is made to the Emergency Board for caseload costs or other budget challenges in either OHA or DHS.

A more detailed description by program area follows.

#### Health Systems Division

The budget adjustments in HB 5201 reflect a net \$39.5 million decrease in General Fund in the Health Systems Division (HSD), with a \$44.4 million increase in Other Funds expenditure limitation, a \$245.2 million increase in Federal Funds expenditure limitation, and a reduction of 477 positions (321.70 FTE). This includes a budget reduction of \$36.4 million General Fund because of the transfer of all eligibility services to DHS.

General Fund costs increase primarily as a result of the following issues. Final federal match rates for FY 2019 resulted in a General Fund cost of \$16.7 million for the biennium. In addition, the referendum to repeal parts of HB 2391 (2017) resulted in a loss of hospital assessment revenue of \$15 million which must be covered with General Fund. The referendum delayed the additional 0.7% assessment on larger hospitals from October 5, 2017 to January 1, 2018; that assessment cannot be imposed retroactively. Finally, a small increase in the community mental health caseload (Guilty Except for Insanity population) results in a need for \$0.9 million General Fund.

These costs are more than offset by General Fund savings in HSD. Medicare Part B premiums increased less than budgeted, resulting in a General Fund savings of \$3.8 million. Oregon pays these premiums for clients that are eligible for both Medicare and Medicaid. Savings of \$15.9 million General Fund result from the new Fall 2017 Medicaid caseload forecast, as compared to the Spring 2017 caseload forecast on which the legislatively adopted budget was based. Overall, the forecast is up 1.5% or about 15,000 clients, resulting in an increased total funds cost. However, categories with the highest increases include the Affordable Care Act population and the Children's Health Insurance Program, both of which have very high federal match rates. Categories showing decline include those with higher state costs, such as the Children's Medicaid Program and Pregnant Women. The net result is a savings to the General Fund, but an increase in Federal Funds expenditure limitation of about \$150 million. Additional hospital assessment revenue of \$17.2 million is available from the 2015-17 biennium, which will be used in the budget in place of General Fund. Finally, the forecast for tobacco tax revenues is up slightly, resulting in reduced need for General Fund of \$1.5 million.

The Subcommittee approved an additional \$245.2 million in Federal Funds expenditure limitation for HSD related to the increased caseload forecast, as well as federal funding adjustments that were missed in the legislatively adopted budget for the Hospital Transformation Performance Program and Hepatitis C treatment services. The net includes a reduction of Federal Funds limitation of \$98.4 million related to the transfer of eligibility services to DHS.

The Subcommittee approved a special purpose appropriation to the Emergency Board of \$2 million, to be available for rate increases for certain residential mental health service providers, if needed. The agency has also identified \$3 million of internal resources that can be used for this purpose. The agency is in the process of conducting a thorough rate analysis in order to produce a standard rate or set of rates. Currently, different providers are paid different rates, partly depending on when they originally signed contracts with the agency. In addition, not all providers can bill for all types of reimbursement. The agency began working on this analysis during the summer of 2017, starting with data collection from providers. Although additional data collection and analysis is needed, OHA hopes to review rates for those providers in the lowest range of per-bed revenues and operating margins by summer of 2018, in anticipation of an interim rate adjustment for these providers. After completion of data collection and analysis, another rate adjustment may be necessary for other providers. This work is not expected to be completed until the end of the year. Another \$152,500 General Fund is provided to OHA for actuarial services and to provide technical assistance to providers with data collection and billing.

General Fund was increased by \$950,000 to supplement existing funding for the school-based mental health capacity fund. This fund is run by OHA to provide funding to place mental health providers in school-based health centers and in schools without school-based health centers. The current 2017-19 funding level, before this addition, is \$8.1 million General Fund. While funding is primarily used to support mental health therapists, there are other needs for funding that support the therapists, such as rural transportation, reconfiguring school environments to support a suitable space, and materials for education and outreach. For purposes of building the 2019-21 budget, these programs are considered ongoing. The Subcommittee included the following direction:

**Budget Note:**

The Oregon Health Authority will use this additional funding to supplement the existing capacity grant program. Applicants should be encouraged to list potential community partnerships; other local, foundation or CCO financial participation; and how the efforts respond to adverse childhood experiences, critical mental or behavioral health challenges facing youth, or ensuring school and student safety. The proposals could be through direct funding of in-school services and/or leveraging other community resources and partnerships. The agency is encouraged to pass through these dollars to school and education service districts or their key partners, process applications in an efficient and timely manner, and to report back to the appropriate interim Committees by January 1, 2019 as to number of proposals received and project funding granted.

A General Fund appropriation of \$900,000 was approved to expand the current Oregon Psychiatric Access Line program at Oregon Health and Science University (OHSU). The program currently provides telephone or electronic real-time psychiatric physician consultations to primary care providers caring for children and adolescents. The funding resides in the OHA budget and is provided to OHSU through contract. This \$900,000 will allow the program to expand to provide access to the Oregon Psychiatric Access Line for primary care providers caring for individuals 19 years of age or older. For purposes of building the 2019-21 budget, these programs are considered ongoing.

The Subcommittee approved a General Fund appropriation of \$150,000 to help fund one-time capital costs for a sobering center located in Salem. This is a partnership among several groups, including the City of Salem, Marion County, Marion County Sheriff, Salem Police Chief, Salem Hospital, Mid-Willamette Valley Community Action Agency, and Bridgeway Recovery Services.

#### Health Policy and Analytics

The Subcommittee approved an Other Funds expenditure limitation of \$10 million to allow additional revenues received in the Health Care Provider Incentive Fund to be spent on workforce training programs and/or provider incentive programs. It is anticipated that the inter-governmental transfer mechanism with OHSU that is related to fee-for-service expenditures will generate roughly \$8-10 million during the 2017-19 biennium that will be available for these programs. For purposes of building the 2019-21 budget, these programs are considered ongoing.

#### Public Health

HB 5201 includes \$0.7 million General Fund to support rising caseloads in the Breast and Cervical Cancer Screening Program because of increased outreach, at the same time as the Komen grant revenues for the program have declined over time. Based on agency projections, this funding will allow the program to adequately serve the over-50 age group. The intention is that younger women (of reproductive age) will be able to access screenings through the CCare program and the new funding from HB 3391, which funds reproductive health services for women who are eligible for Medicaid except for their immigration status. The agency will continue to monitor the caseload and service levels for these programs to be sure that specific gaps in coverage do not result from these changes.

The CCare program closed out the 2015-17 biennium with an excess of \$3 million Other Funds revenues. These were distributions of revenue from the Medical Marijuana Program during the 2015-17 biennium; CCare no longer receives medical marijuana revenues in the 2017-19 biennium. These revenues will be returned to the Medical Marijuana Program. It is anticipated that additional resources will be needed in the Medical Marijuana Program during the 2019-21 biennium.

The Subcommittee approved an additional 4 positions (2.62 FTE) for the Medical Marijuana Program. That 2.62 FTE includes increasing two existing partially funded positions to full-time. As a part of SB 1057, the major marijuana bill from the 2017 session, this program was reduced by 16 positions. In addition, 6 more vacant positions were eliminated as part of the agency budget. All Compliance Specialists were eliminated from the staff as of July 1, 2018. At the time, it was estimated that most processors, dispensaries, and growers would move to the recreational marijuana program under the Oregon Liquor Control Commission (OLCC). While most processors and dispensaries have moved, most of the 30,000 growers still remain with OHA. It is essential that the program has the capability to do the compliance work necessary to enforce medical marijuana laws, as well as maintain administrative functions. An increase of \$1.4 million Other Funds expenditure limitation is included. The appropriate staffing level for this program will be reexamined as part of the agency budget process during the 2019 legislative session, when more data is available on numbers of growers remaining with the Medical Marijuana Program.

SB 1057 also required OHA to enter into an agreement with OLCC to use its cannabis tracking system to track the propagation, processing and transfer of medical marijuana. The bill also required OHA to establish a new fee to cover these costs and to transfer all resulting revenue to the Marijuana Control and Regulation Fund for use by OLCC to pay program costs. OHA implemented, by rule, an annual fee of \$480, identical to the fee already in place for recreational marijuana users of the system. This is expected to result in \$3.6 million of revenues to be transferred to the Fund. A budget adjustment of \$3.6 million Other Funds expenditure limitation is included allowing the agency to transfer those resources.

Two positions (0.50 FTE) are added to the Health Licensing Office to address the added workload associated with HB 4129, issuing residential care facility administrator licenses. The additional Other Funds expenditure limitation needed for this change can be absorbed within the agency's existing expenditure limitation.

The budget includes an increase of \$10.8 million Other Funds expenditure limitation, which allows the agency to spend available revenues on enhancements to the Women, Infants, and Children (WIC) Information System Tracker. These revenues were recovered through a lawsuit after an earlier WIC contractor failed to fulfill contract requirements.

#### Central Services/Statewide Assessments and Enterprise-Wide Costs

Budget adjustments include the use of leftover bond proceeds from the Oregon State Hospital Replacement Project to pay debt service, freeing up \$1.4 million General Fund for other purposes. The transfer of eligibility services and the ONE system to DHS results in a reduction of \$2.8 million General Fund in Statewide Assessments and Enterprise-wide Costs. This includes the transfer of funding needed to pay usage-based assessments related to the Processing Center, such as Enterprise Technology Services, as well as facility costs, starting April 1, 2018.

#### Department of Human Services

Many of the budget adjustments in HB 5201 for the Department of Human Services (DHS) are driven by actions needed to rebalance the agency's budget and realign work between DHS and the Oregon Health Authority (OHA). At the January 2018 meeting of the Interim Joint Committee on Ways and Means, the agency presented a rebalance report tied to several dynamics affecting DHS' budget. These include savings or funding gaps due to changes in caseload and costs increases; costs associated with negotiated collective bargaining agreements for non-state employees; and other program changes or issues arising since the 2017 legislative session.

Overall, the DHS rebalance plan projects savings of \$4.3 million General Fund; the calculation assumes availability of \$9.7 million from the special purpose appropriation for non-state employees and excludes the transfer in of Medicaid eligibility staff from OHA since those additional costs also come with funding from OHA. The \$4.3 million in General Fund savings consists of \$20.1 million in net savings from caseload and cost per case updates offset by \$15.8 million in other costs, which are mostly due to a decrease in the federal Medicaid match rate.



The rebalance plan approved by the Subcommittee is generally consistent with the DHS request from January; initial rebalance assumptions around cost projections in the Intellectual and Developmental Disabilities (IDD) and Employment Related Day Care (ERDC) programs have been modified. Notably, the revised IDD assumptions will allow the agency to delay action on program eligibility or service changes until at least next biennium; this timeframe supports further vetting of options during the 2019 legislative session, if warranted or desired. Since the January report, the timing of the formal transition of Medicaid eligibility services to DHS from OHA was shifted from March 1 to April 1, 2018, which drives different numbers for that action.

The Subcommittee also approved new budget adjustments or investments, including the agency's request to use rebalance savings to address workload and backlog issues in the background check unit. Additional funding was provided for Oregon Food Bank and positions were added to help the Child Welfare program address its most immediate needs.

While many issues are covered in the DHS rebalance plan and by other budget adjustments, budget risks do remain. These include changes to caseloads based on future forecasts, the agency's ability to manage personal services expenditures including cost of living increases or other bargained costs, volatility in usage-based costs or charges for services, assessment of federal program penalties, federal law or funding changes, and legal costs. The Subcommittee acted on these risks by, as noted previously, approving a \$30 million special purpose appropriation to the Emergency Board for both DHS and OHA to access if caseload costs or other budget challenges prove to be unmanageable.

A more detailed description of significant budget changes by program follows.

#### Self Sufficiency Programs

The budget adjustments approved by the Subcommittee for the Self Sufficiency Programs (SSP) increase the budget by \$44.8 million General Fund (\$137.3 million total funds) and 475 positions (319.66 FTE). The increase is primarily due the transition of Oregon Health Plan eligibility work and staff from OHA to DHS.

The fall 2017 forecast projects the 2017-19 overall Supplemental Nutrition Assistance Program (SNAP) caseload to be 5.3% lower than earlier estimates, which equates to serving 6,759 fewer households over the biennium. Caseloads in the Temporary Assistance for Needy Families (TANF) cash assistance programs are up 2.5% from the spring numbers, at a biennial average of 18,559 families. The associated cost of \$5.8 million is covered by one-time federal TANF carryforward in the DHS rebalance plan.

Since the TANF caseload number went up with the fall forecast, there are no cost savings for the agency to calculate and report on as directed in a budget note contained in the budget report for HB 5006 (2017). The next checkpoint for calculating savings will be upon completion of the next biannual caseload forecast, which is the spring forecast expected to be finalized by May 2018.

The Subcommittee approved \$300,000 General Fund, on a one-time basis, for distribution to the Oregon Food Bank for improvements in cold storage infrastructure. Funding will help the state's food bank network upgrade and expand commercial refrigerators, freezers, mobile coolers, and refrigerated trucks.

Initially, the DHS rebalance proposed repurposing \$2.7 million General Fund within the SSP budget to ensure adequate capacity for supporting both the ERDC and the Teen Parent programs. Upon further review, the agency plans to continue to manage the caseload at the highest level possible – but still under budget – by using the reservation list, which was activated in November 2017. The Subcommittee approved \$1,904,453 General Fund from the \$10 million special purpose appropriation made to the Emergency Board for non-state employees to cover higher rates negotiated for SEIU (effective 10/1/17) and AFSCME (effective 1/1/18) child care providers. While sound estimates are used to project these costs, changes in the ERDC caseload composition or provider changes later in the biennium may decrease the purchasing power of the program's budget. The agency is also experiencing some provider attrition, which adds another layer of complexity to the program capacity balancing act; based on latest costs projections DHS is still expecting to serve an average of about 8,300 families over the biennium.

Another \$750,000 General Fund was approved, also sourced by the special purpose appropriation, for one-time training costs for SEIU and AFSCME child care providers. The funding will be spent by DHS as a pass-through to the Early Learning Division (ELD) within the Oregon Department of Education; ELD will use the dollars to expand existing contracts with Portland State University to support the training.

Consistent with legislative discussions and effective September 1, 2017, OHA operationally shifted management of its Medicaid eligibility work to DHS; the move is intended to help centralize and streamline eligibility processes. The related budget adjustment approved by the Subcommittee reflects a "lift and place" of the OHP processing center into SSP, which adds \$35.5 million General Fund, \$96.5 million Federal Funds expenditure limitation, and 474 positions (318.86 22 FTE). A corresponding decrease is in the OHA budget; these values reflect an April 1, 2018 transfer date.

Other costs affecting the SSP budget in the rebalance plan approved by the Subcommittee include \$1.2 million General Fund to pay for a phone system contract for the OHP processing center; the expenditure was not in the OHA budget so it is not covered in the transfer. One position (0.79 FTE) is added to prevent a double fill and support activities under the My Future My Choice program, which is supported with federal dollars. The budget includes technical adjustments and transfers, the largest of which is a transfer of \$24.3 million Federal Funds to Child Welfare to realign TANF expenditure limitation. HB 5201 also adds \$13.8 million General Fund (\$13.8 million total funds) for this program's share of the statewide salary distribution.

The approved rebalance also includes a technical adjustment to more evenly distribute reductions taken during the legislative session; these are related to Department of Administrative Services' assessments and charges that ended up hitting some programs disproportionately. The adjustment affects other programs and is net-zero agencywide.

## Child Welfare

The budget approved by the Subcommittee for Child Welfare (CW) reflects increases of \$29.0 million General Fund, \$7.9 Other Funds expenditure limitation, \$46.2 million Federal Funds expenditure limitation, and 177 positions (76.94 FTE). This amount includes \$9.9 million General Fund (\$16.9 million total funds) from the statewide salary adjustment.

Budget adjustments include the DHS rebalance plan as presented in January 2018; forecasts for all individual caseloads within CW grew between the spring and fall forecasts, driving a net increase of \$8.2 million General Fund (\$16.7 million total funds) between caseload and changes in cost per case growth. The overall number of children served is expected to average 22,321 over the biennium, which is an increase of 3.4% from the prior forecast. The approved rebalance also reflects an increase of \$0.7 million General Fund due to an update in the Federal Medical Assistance Percentage (FMAP). Based on the latest federal estimates, the 2017-19 biennial average FMAP rate will decrease from 63.53% to 63.33%, which raises the state contribution and reduces federal support. This rate change also affects other agency programs.

Other and Federal Funds expenditure limitation increases support a federal grant, capture federal match on applicable child savings, and provide for the purchase of software and technical assistance supporting domestic and sexual assault programs. Position clean-up actions reclassify four positions and a net decrease of 0.04 FTE. Technical adjustments and transfers account for a decrease of \$4.1 million General Fund (total fund increase of \$18.1 million); this includes the movement of 9 positions (9.00 FTE) from CW to Shared Services to help improve coordination between investigations and regulatory oversight of child caring agencies. The net total funds increase is driven by the \$24.3 million Federal Funds related to TANF transferred to CW.

In addition to rebalance adjustments, the Subcommittee added \$750,000 General Fund to the budget for three initiatives supporting foster parents; the funding was obtained from a special purpose appropriation established in SB 5526 (2017) for this use. DHS convened a statewide workgroup to identify a set of services to help support foster parents. About 60% of the funding would go to respite care, paying for a mix of services for both group (Foster Parents' Night Out model) and child-specific services. The program plans to spend 25% on training experienced foster parents to be mentors; these parents will provide support to new foster parents by helping them meet the needs of children in care and navigate the system. The remaining 15% will be used to cover immediate needs, such as purchasing a car seat or crib, of a child or sibling group in a foster home.

The approved spending plan also includes an adjustment to budget changes approved in SB 5526 (2017). These are connected to SB 102 (2017), which established an account to capture and spend savings required under federal law; these are state monies that would have been spent on adoption assistance if the federal government had not begun to help pay for more placements. During the 2017 session, enough funding (\$3.3 million) was moved to the account to support a program (October 1, 2017 start date) paying working foster parents caring for children (ages 0 through 3) a \$300 monthly stipend to defray the cost of child care. Since the 2017 session, DHS identified additional savings for another transfer

of \$6.5 million in 2017-19; with this transfer plus federal match, about \$10 million total funds will be available for childcare stipends in 2017-19. Assuming an April 1, 2018 start date, this funding level supports a higher stipend of \$375 per month, includes children ages 0 through 5, and is expected to serve close to 1,300 children when fully implemented. The \$10 million spending level is tied to federal rules which allow only 70% of the savings to be used for this new program, the remaining 30% must be spent on post-adoption and/or post-guardianship assistance activities. With the current funding mechanism, the stipend should be sustainable at this level going forward, if caseload and savings projections hold.

To address ongoing concerns from both executive and legislative leadership about child safety and staff workload in CW, the Subcommittee also approved \$13.3 million General Fund, \$4.5 million Federal Funds expenditure limitation, and 186 positions (85.90 FTE). The funding supports a thoughtful and incremental roll-out of this supplemental position authority, as the Subcommittee recognized the agency is currently challenged to fill already existing vacant positions. The budget package also includes positions dedicated to CW recruitment efforts, which is expected to help the agency make progress in filling and reporting on positions. The following positions are approved:

### Child Welfare Staffing Increase - February 2018

Start Date	Class	Role	General Fund	Federal Funds	Total Funds	Pos	FTE
Apr-18	SSA	Case Aide	\$ 2,135,125	\$ 532,575	\$ 2,667,700	25	15.75
Apr-18	HRA3	Recruiting	\$ 236,890	\$ 59,036	\$ 295,926	2	1.26
Jul-18	SSA	Case Aide	\$ 1,640,001	\$ 409,115	\$ 2,049,116	23	11.50
Jul-18	PEMC	Manager	\$ 354,453	\$ 88,343	\$ 442,796	4	2.00
Jul-18	SSA	Case Aide	\$ 1,782,610	\$ 444,690	\$ 2,227,300	25	12.50
Jul-18	SS1	Caseworker	\$ 2,153,355	\$ 947,045	\$ 3,100,400	25	12.50
Jul-18	OS2	Office Specialist (Case Support)	\$ 1,557,410	\$ 388,440	\$ 1,945,850	25	12.50
Oct-18	PEMC	Manager	\$ 210,547	\$ 52,484	\$ 263,031	3	1.14
Oct-18	SS1	Caseworker	\$ 1,708,060	\$ 836,090	\$ 2,544,150	25	9.50
Jan-19	PEMC	Manager	\$ 155,261	\$ 38,716	\$ 193,977	3	0.75
Jan-19	SS1	Caseworker	\$ 1,262,840	\$ 725,160	\$ 1,988,000	25	6.25
Jan-19	HRA3	Recruiting	\$ 52,327	\$ 13,043	\$ 65,370	1	0.25
<b>Total</b>			<b>\$ 13,248,879</b>	<b>\$ 4,534,737</b>	<b>\$ 17,783,616</b>	<b>186</b>	<b>85.90</b>

In addition to direct funding, the Subcommittee also approved a \$2.5 million special purpose appropriation to the Emergency Board for the program to access as the agency continues to develop and implement its action plan to improve child safety, stabilize the workforce, and help foster families. The CW program will report on these efforts as part of the interim reporting required under a budget note in the budget report for SB 5526 (2017).

#### Vocational Rehabilitation

The budget approved by the Subcommittee for Vocational Rehabilitation (VR) reflects increases of \$0.5 million General Fund, along with \$5,910 Other Funds expenditure limitation and \$4.5 million Federal Funds expenditure limitation. No changes are made to position counts or FTE; total funds of \$1.6 million cover the statewide salary adjustment for this program.

The fall 2017 forecast projects the 2017-19 VR caseload to be about 8.4%, or 820 clients, higher than the spring estimate. With a recent award of \$3.4 million in federal reallocation dollars, the program is hoping to continue to avoid activating the Order of Selection (priority wait list) in 2017-19. The rebalance request approved by the Subcommittee contains the additional expenditure limitation to spend the reallocation funding. One position is reclassified in the rebalance plan.

The rebalance also includes a technical adjustment to more evenly distribute reductions taken during the legislative session; these are related to Department of Administrative Services' assessments and charges that ended up hitting some programs disproportionately. The adjustment affects other programs and is net-zero agencywide.

#### Aging and People with Disabilities

Budget adjustments made by the Subcommittee for the Aging and People with Disabilities (APD) program reflect a decrease of \$4.7 million General Fund, an increase of \$33.2 million Other Funds expenditure limitation, a decrease of \$35.2 million Federal Funds expenditure limitation, and a net decrease of 2 positions (2.00 FTE). Total funds of \$8.7 million cover the statewide salary adjustment for this program.

The 2017-19 legislatively adopted budget included higher rates for Community Based Care providers (Assisted Living, Residential Care, Memory Care, and In-home Agency). The Subcommittee added \$1,180,695 General Fund and \$2,467,705 Federal Funds expenditure limitation to augment the rate increase scheduled for July 1, 2018. When coupled with \$2.2 million General Fund in savings from an expected lower than budgeted nursing facility rate in the second half of the biennium and matched with \$7.2 million in Federal Funds, rates will increase by 5% instead of 2.5% on that date. These same providers received a 5% rate increase on July 1, 2017.

As noted in the Emergency Board overview section, the Subcommittee approved a \$300,000 special purpose appropriation to be allocated to the DHS Aging and People with Disabilities program to increase access to ventilator-assisted services in nursing facilities. The agency may

request these funds, which are anticipated to help cover a higher rate paid for these services, after completing work under the following budget note, which was also approved by the Subcommittee:

**Budget Note:**

The Department of Human Services shall work with the Oregon Health Authority to develop a plan to increase access to ventilator-assisted services in nursing facilities, effective January 1, 2019. The plan should address criteria used to enroll nursing facilities and respiratory providers; the rate methodology proposed for compensating these services; state Medicaid plan amendments and administrative rules required to implement this initiative; any information technology changes needed to support the program; the projected costs for these services in the 2017-19 and 2019-21 biennium for the two agencies; and any other actions needed or barriers to be mitigated before service implementation. The Department shall prepare and submit a report containing the plan elements to the Emergency Board prior to October 1, 2018.

A rebalance plan based on the fall 2017 caseload forecast was also approved by the Subcommittee. While, overall, long term care caseloads are 1.8% below the spring 2017 forecast (a decrease of 655 clients), nursing facilities' caseloads are 3.2% higher. That change plus an increase in cost per case is driving a need of \$8.5 million General Fund (\$28.9 million total funds). However, these costs are more than offset by net savings of \$17.3 General Fund (\$57.7 total funds) across the in home and community based care caseloads. These savings also help cover increased costs due to the FMAP change; in APD that shifts \$5.9 million in costs from federal dollars to state General Fund.

The rebalance also includes a management action decreasing the budget by \$10 million General Fund (\$31 million total funds) to account for the caseload forecast not yet capturing the decrease in caseload expected to occur from strengthening the level of care assessment. This change was not implemented until after data used for the fall forecast were captured. The agency will be tracking eligibility changes for clients to determine the associated impact on the caseload and to ensure savings will not be double counted in future rebalances.

There is also risk that the actual caseload reduction may be offset by costs; some of these are tied to providing ongoing supports to people who would have otherwise become homeless, been evicted, or are at risk of abuse or exploitation. In addition, a recent legal agreement requires APD to pause policy and rule changes affecting hours and eligibility that were implemented last summer and fall. This means most consumers will be temporarily restored to their prior level of care while the agency and advocates negotiate future standards and procedures for in-home and residential care, which will affect expenditures. This work is expected to be done by May 2018.

The APD budget is also affected by collective bargaining for non-state workers. The Subcommittee approved \$1,340,585 General Fund from the \$10 million special purpose appropriation made to the Emergency Board for non-state employees to cover higher adult foster care rates. Based on negotiations, rates will increase by 2.0% on February 1, 2018 and again by 4.5% on January 1, 2019. To cover a \$0.15 per hour wage increase

for home care workers effective April 1, 2018, the Subcommittee approved \$2,625,292 also originating from the special purpose appropriation. Collectively, these non-state worker costs will be matched with just over \$7.6 million Federal Funds.

To meet federal program requirements, the approved rebalance adds \$31.2 million Other Funds expenditure limitation for waived case management services. The additional limitation is needed to separately track program expenditures and receive the allowed higher match rate.

Technical adjustments and transfers account for a net decrease of \$0.7 million General Fund (\$2.0 million total funds). Actions include the transfer of positions between APD and other programs, driving a net decrease of one position (1.00 FTE). Other position actions include reclassifying one position and abolishing one position (1.00 FTE).

#### Intellectual and Developmental Disabilities

Budget adjustments made by the Subcommittee for the Intellectual and Developmental Disabilities (IDD) program reflect an increase of \$3.2 million General Fund, an increase of \$111,296 Other Funds expenditure limitation, a decrease of \$12.2 million Federal Funds expenditure limitation, and a net increase of 11 positions (7.70 FTE). Total funds of \$4.6 million cover the program's statewide salary adjustment.

The Subcommittee acknowledged the program's revised plan toward meeting a generic \$12 million General Fund reduction approved in the 2017-19 legislatively adopted budget. Instead of making eligibility or other program changes to meet the target, the agency will manage the reduction with management actions. These actions are spending \$1.3 million less on housing maintenance contracts and rent subsidies, based on an updated assessment of needs; reducing ability to respond to cost per case by volatility by \$6.0 million, based on recent cost per case actuals; and assuming approximately \$6.0 million in enhanced federal match for system work, pending federal approval. While these changes do not address long term budget sustainability, they do allow the agency to continue its work with stakeholders on IDD program changes that can help bend the cost curve. There is also some risk that these assumptions, particularly around cost per case, may not hold and possibly require legislative budget action before the end of the biennium.

The rebalance actions approved by the Subcommittee reflect decreases in both case management enrollment and services' caseloads from the previous forecast, at 3.2% lower overall or 1,527 fewer clients over the biennium. However, individuals are expected to be served in higher cost settings (group homes), which is a cost driver. The net projected budget effect is a decrease of \$9.2 million General Fund (\$31.6 million total funds). This helps offset FMAP General Fund impacts; for IDD the rate change shifts \$6.3 million in costs from federal to state funding.

The approved plan also uses \$0.7 million General Fund (\$1.4 million total funds) in savings to pay for an error made in building the 2017-19 budget. Workload model positions (case managers) supporting children with intensive medical and/or behavioral needs were overlooked; these caseloads have collectively grown by more than 20% over the last two years. A total of 10 positions (6.70 FTE) are funded.

The IDD budget is also affected by collective bargaining for non-state workers. The Subcommittee approved \$1,165,140 General Fund from the \$10 million special purpose appropriation made to the Emergency Board for non-state employees to cover higher adult foster care rates. Based on negotiations, rates will increase by 2.0% on July 1, 2018. To cover a \$0.15 per hour wage increase for personal support workers, effective April 1, 2018, the Subcommittee approved \$1,902,412 from the same special purpose appropriation. Collectively, these non-state worker costs will be matched with just over \$6.9 million Federal Funds.

The approved budget changes include technical adjustments and transfers increasing the IDD budget by \$0.8 million total funds and transferring in one position (1.00 FTE) from APD.

#### Central Services

For this program, the Subcommittee approved a budget increase of \$294,639 total funds and one position (1.00 FTE). The changes tie to a rebalance action transferring in a human resources position from OHA (1.00 FTE); this is a companion action to the lift and place transfer of OHP eligibility between the two agencies. Technical adjustments and transfers account for a net decrease of \$0.2 million total funds. Five compliance specialist positions are also reclassified in the agency's plan. An additional \$255,557 total funds for the statewide salary adjustment is also part of the overall increase.

#### Shared Services

The budget approved by the Subcommittee for Shared Services is a net increase of \$14.9 million Other Funds expenditure limitation and 45 positions (44.80 FTE) over the legislatively adopted budget. Adjustments include the net transfer in of 11 positions (11.00 FTE) from various programs, including positions from Child Welfare noted previously. Other changes are due to position realignment between agency programs (in both DHS and OHA) and Shared Services after new positions are approved in the budget; sometime programs request and carry the budget for shared components directly during budget build. For the statewide salary adjustment, \$3.5 million Other Funds expenditure limitation is added.

Other position actions move one position (1.00 FTE) in from OHA due to the OHP processing center transition. The approved rebalance plan also includes several actions to clean-up positions: reclassifications upward and downward; abolishing and establishing positions; and bringing part-time positions to full-time. These changes will allow DHS to alleviate several double fills and make positions more consistent with how they are really being used. Effective April 1, 2018, a procurement position is transferred to the Department of Administrative Services (DAS), which reduces the budget by \$152,247 Other Funds and one position (0.63 FTE). The position supports the consolidation of certain information technology contracting work at DAS.

In response to a DHS request from January 2018, the Subcommittee approved the use of General Fund savings from rebalance to support adding positions to the Background Check Unit (BCU), which is part of Shared Services. The corresponding budget increase for the program is



\$6,644,952 Other Funds expenditure limitation and 33 positions (24.75 FTE). With these positions in place, BCU expects to see the processing backlog drop down to 2 weeks by December 2018; currently many checks take more than 8 weeks and sometimes 10 weeks or longer.

Just over half of the projected cost is for positions or position-related expenditures, with the bulk of the remainder going to cover fingerprint processing fees charged by the Department of State Police and the Federal Bureau of Investigation. Currently BCU does not recover any costs from individuals or entities undergoing background checks; costs are covered by the applicable DHS and OHA programs. Subject individuals include agency employees, home care workers, personal support workers, child care providers, child caring agencies, child welfare providers, direct support professionals, residential care facilities, nursing facilities, and adult foster homes. About 80% of the work is related to DHS programs.

#### State Assessments and Enterprise-wide Costs

The budget approved for this program by the Subcommittee reflect net increases of \$15.5 million General Fund, \$228,063 Other Funds expenditure limitation, and \$15.1 million Federal Funds expenditure limitation. Drivers include an increase of \$3.4 million General Fund (\$10.3 million total funds) due to the OHP processing center move; these funds are transferred from OHA and cover rent, utilities, telecommunications, information technology, and other centralized costs associated with these positions. The approved rebalance contains a shift of \$0.6 million total funds from OHA to DHS to transfer rent, utilities, and janitorial costs for part of a Salem building (Cherry City Business Center). OHA has vacated the space and DHS, which already occupies part of the building, needs more square footage.

To support the additional BCU resources, the Subcommittee added \$4,281,343 General Fund, \$161,472 Other Funds expenditure limitation, and \$2,202,137 Federal Funds expenditure limitation; these adjustments allow the shared services funding line to cover the costs of the 33 positions (24.75 FTE) added to the unit.

Technical adjustments and transfers account for an increase of \$5.0 million General Fund (\$8.9 million total funds), primarily to align the assessment budget with policy package changes in program budget structures. Changes tied to position transfers affecting Shared Services are also included. Funding for the statewide salary adjustment is also included, at \$4.6 million totals funds; this primarily covers increased costs tied to collective bargaining for Shared Services positions.

#### Long Term Care Ombudsman

Budget adjustments for this agency include a technical action shifting \$28,639 General Fund between programs; the statewide inflation reduction taken in HB 5006 (2017) was incorrectly calculated, removing too much funding from the Long Care Ombudsman budget structure and not enough from the Oregon Public Guardian (OPG) structure. The change nets to zero agency-wide.

The Subcommittee also eliminated a \$200,000 General Fund special purpose appropriation to the Emergency Board for costs associated with the public guardian and conservator program HB 5021 (2017) and directly appropriated the same amount to the agency for the OPG program. The special purpose appropriation was sourced by funding removed from the OPG 2017-19 budget during the legislative process. In January 2018, as directed by a budget note, the agency reported on several steps taken to help manage program spending. These include minimizing legal costs, streamlining banking processes, and maximizing caseload capacity. Since the 2017 legislative session, the program has refocused its work, with an emphasis on developing the volunteer program and working with local entities to provide services. Regarding pro bono services, OPG is also developing a concept that would tap professional fiduciaries to act as volunteer deputies. In turn for helping OPG with cases, fiduciaries would receive training and experience that could also be used to meet professional continuing education requirements.

The \$200,000 General Fund restored to the program will pay for two permanent, full-time Deputy Guardian positions (Program Analyst 2 classification) effective July 1, 2018 (1.00 FTE). The positions will be out-stationed in rural areas of the state, which will overcome barriers to contracting in certain areas, provide maximum support for volunteers, and expand program access. With these resources, OPG should be able to serve a minimum of 40 additional clients and possibly more as the volunteer program evolves.

## **JUDICIAL BRANCH**

### **Judicial Department**

The Subcommittee increased the General Fund appropriation for judicial compensation by \$735,683, for the 2017-19 biennium costs of providing a \$5,000 per year salary increase to all statutory judges, beginning on July 1, 2018. The judicial salary increase is enacted by House Bill 4163, the 2018 session program change bill. The total fiscal impact of the salary increase will be \$1,300,000 General Fund in the current biennium. This cost will be financed from the combination of the General Fund appropriation increase and the carryforward of \$564,317 General Fund from the prior biennium. The cost of the salary increase will rise to approximately \$2,600,000 General Fund beginning with the 2019-21 biennium, when it will be in effect for the full twenty-four months of the biennium.

The Subcommittee increased the General Fund appropriation for operations by \$2,378,568, to avoid employee layoffs, furloughs, court closures, and other significant public service reductions during the second year of the current biennium. The Judicial Department presented a \$5.3 million General Fund request for this purpose to the interim Joint Committee on Ways and Means in January 2018. The combination of the approved General Fund increase, the distribution of General Fund to the Department for employee compensation costs, and the carryforward of General Fund from the prior biennium, will support the expenditure level targeted in the January 2018 request and enable the Department to avoid additional service reductions.

The Subcommittee also acknowledged receipt of a compensation plan change report required under ORS 8.105 (1). The report is posted on the Oregon Legislative Information System website under the Capital Construction Subcommittee March 2, 2018 meeting materials. The

Department reported that the Chief Justice has approved the same provision in the executive branch compensation plan for management service and unrepresented employees, whereby effective February 1, 2019, salaries are increased 6.95% and responsibility to pay the 6% PERS pick-up switches from the employer to the employee. The changes do not affect judges, and are projected to cost \$854,000 General Fund and \$62,800 Other Funds during the 2017-19 biennium. The costs will be covered within the legislatively approved budget provided in this bill.

### **Public Defense Services Commission**

The Subcommittee increased the General Fund appropriation for professional services by \$1,340,000, to expand the Parent Child Representation Program. This program works to improve the quality of legal representation for parents and children in juvenile dependency and termination of parental rights cases. The program currently operates in three counties. The funding will be used to expand the program to Coos and Lincoln counties, beginning July 1, 2018. The cost of this expansion will double to \$2,680,000 General Fund in the 2019-21 biennium, when it will be in effect for the full twenty-four months of the biennium.

The Subcommittee also approved a one-time General Fund appropriation of \$450,000 to fund an Oregon-specific caseload standards study and an assessment of Oregon public defense services. The Commission will work with the American Bar Association for a study to develop standards for the time attorneys need to adequately represent clients in various case types, and to develop associated workload/caseload standards. The Commission will also work with the Sixth Amendment Center to assess the status of public defense services in the state.

The Subcommittee also approved an adjustment to the calculation of the 2019-21 biennium current service level for professional services. The Commission is instructed to add \$4.2 million General Fund to the current service level as otherwise historically calculated. This adjustment is intended to address concerns about contract rate amounts paid to trial-level public defense contract and hourly-paid providers. The amount is calculated to equal the cost of providing a 2% increase in rates for the full twenty-four months of the 2019-21 biennium, however, it is understood that the Commission may choose to allocate the funds in another manner to best address concerns about provider pay.

### **LEGISLATIVE BRANCH**

The Subcommittee approved a net-zero General Fund rebalance. The adjustments include reductions to agency budgets to account for higher than anticipated reversions from the 2015-17 biennium, appropriately split reversions between Legislative Administration Committee (LAC) and the Legislative Policy and Research Office as those budgets became newly separated agency budgets beginning this biennium, and to accommodate LAC projects including closed captioning, online training, and additional ADA and diversity needs, including one additional position (0.50 FTE) dedicated to such work. In addition to projects funded through rebalance described above, \$700,000 General Fund is provided to LAC for workplace improvements for the Legislative Branch. The Subcommittee approved increasing Other Funds expenditure limitation by \$151,550 for costs of issuance on Article XI-Q general obligation bonds authorized in SB 5702 for the Capitol Accessibility,

Maintenance, and Safety project. Costs of issuance will be paid with bond proceeds. Bonds are scheduled to be sold in spring 2019, so no additional debt service is due in the 2017-19 biennium. An adjustment to debt service is also included, which results in a General Fund reduction of \$48,618 and an increase in Other Funds expenditure limitation of \$48,619. An increase of \$250,000 Other Funds expenditure limitation is included for the Legislative Counsel Committee for ongoing staffing and office needs.

## **NATURAL RESOURCES**

### **Department of Agriculture**

The Subcommittee increased, on a one-time basis, constitutionally dedicated Lottery Funds expenditure limitation by \$846,821 and authorized 13 limited duration positions (5.37 FTE) for additional costs related to Japanese beetle eradication efforts. During the 2016 invasive pests trapping season, the Oregon Department of Agriculture (ODA) trapped a record number of Japanese beetles in the Cedar Mill and Bethany neighborhoods in NW Portland. Early in the 2017 legislative session, ODA received \$801,380 constitutionally dedicated Lottery Funds for the 2015-17 biennium to begin a five-year eradication effort. An additional \$1,113,115 in constitutionally dedicated Lottery Funds was included in the ODA budget for 2017-19 for continuing eradication costs. During the 2017 eradication project, even more beetles were trapped in this area and were found in areas surrounding the initial treatment area, as well as in traps at the Portland airport, Swan Island, and Douglas County. The increase in areas needing treatment, coupled with higher than anticipated costs to maintain the quarantine and dispose of green waste in the existing treatment area, will require additional resources beyond what was approved in the 2017-19 adopted budget for ODA. In addition, the Lottery Funds allocation for the Department was increased by \$1,359,653 to pay for any additional eradication efforts as needed. The Department would need to request an increase in expenditure limitation from either the Emergency Board or the Legislature to spend this additional Lottery Funds allocation.

A technical adjustment was also approved that reduced the Certifications Program Other Funds expenditure limitation by \$16,836 and 0.10 FTE to correct an error in the position count that occurred when a position budgeted in two programs was eliminated.

### **Department of Environmental Quality**

The Subcommittee approved a one-time increase of \$1,917,084 General Fund, \$2,965,300 Other Funds expenditure limitation, and the addition of months to six existing limited duration positions (3.38 FTE) to continue planning and begin development of an environmental data management system (EDMS). The Other Funds represent the portion of the proceeds from the sale of \$5 million Article XI-Q bonds that will be spent in the 2017-19 biennium and includes \$70,000 for the cost of issuing the bonds. This funding is to be used to implement the foundational build of a customized off-the-shelf software solution that will replace multiple outdated and disparate information technology systems currently in use at the Department of Environmental Quality (DEQ). The EDMS project will improve regulatory processes, provide a common platform to receive and share environmental information, and support e-commerce and web-based interactions. Of the total General Fund appropriated,

\$833,867 will pay the debt service on the \$5 million in 2017-19 as the bonds are scheduled to be sold May 2018. The remaining \$1,083,217 General Fund will be used to update and complete foundational documents required to complete Stage Gate 3 endorsement, prepare the Request for Proposal, and pay a Quality Assurance contract. Early estimates indicate the EDMS project will cost \$18 million when completed.

The Subcommittee approved an Other Funds expenditure limitation increase of \$17,834,248 to implement a new electric vehicle rebate program, with the understanding that the Department of Administrative Services (DAS) will unschedule the limitation until sufficient revenues are received. HB 2017 (2017) included a privilege tax of 0.5% on the sale of vehicles beginning January 1, 2018. Monies raised by this tax will be deposited in the Zero-emissions Incentive Fund to be used for rebates on the purchase or lease of electric vehicles to encourage increased utilization of these vehicles. The bill tasked DEQ with establishing and operating the electric vehicle rebate program. At the time the bill passed, no expenditure limitation was provided for the actual rebate payments. The use of this privilege tax for rebates had been challenged in court, therefore DAS is directed to unschedule the increase until these legal challenges are resolved.

A technical adjustment was approved that increased Federal Funds expenditure limitation by \$342,092 and decreased Other Funds expenditure limitation by \$272,092 to accommodate the transfer of administration of a federal grant from the Oregon Health Authority (OHA) to DEQ. OHA had been receiving an on-going federal grant for coastal water monitoring and passing most of the grant funding on to DEQ to do the actual water quality monitoring work. In 2017, both agencies agreed that DEQ should take over the administration of the grant. The 2017-19 OHA budget was adjusted to reflect this change, but the DEQ adjustment was not included in its budget.

The Subcommittee also approved a \$1 million General Fund increase and the addition of 4 positions (2.32 FTE) in the Air Quality program. This funding is to be used to address backlogs in air quality permitting, with emphasis on processing permit renewals. Of the amount approved, \$343,092 is for process improvement activities and is being added on a one-time basis. This funding will not be used to support Title V permitting work because the federal Clean Air Act requires that all Title V permitting work be supported through fees paid by regulated entities. As such, the Department will need to seek authorization to increase fees for the Title V program during the 2019 Legislative session to ensure Title V related permitting operations are sufficiently staffed.

A \$165,892 Other Funds expenditure limitation increase was approved for the Air Quality program to support two positions (1.08 FTE) using existing fund balance revenue from current Greenhouse Gas Reporting (GHG) fees. These positions will work on expanding the Department's existing GHG program to include collection of product output data, as well as, provide quality assurance of currently submitted emissions data.

### **Department of Fish and Wildlife**

The Subcommittee approved a one-time General Fund appropriation increase of \$350,000 for the Fish Division to operate the Leaburg Fish Hatchery located on the McKenzie River for the second year of the 2017-19 biennium. On July 1, 2018, the U.S. Army Corps of Engineers (Corps) will no longer pay for the Oregon Department of Fish and Wildlife (ODFW) to operate and maintain the hatchery, which it had done since

the facility was constructed in 1953 to mitigate for lost trout habitat caused by construction of federal dams in the Willamette Valley. The Corps will now instead contract with a private entity to purchase trout and will continue to pay ODFW to produce steelhead at another ODFW facility. ODFW plans to continue to produce trout at the facility, which would boost the pounds of trout released in the Willamette Valley by 20% and increase Chinook releases by 6%.

In addition, a one-time \$50,000 General Fund increase was approved for culling of elk herds on the Cold Springs National Wildlife Refuge, which is located just outside Hermiston. The elk forage outside the Wildlife Area and damage commercial agriculture operations on land adjacent to Cold Springs. The funding would be used to pay for the time of existing ODFW staff to work on this project, as well as for a contract with the U.S. Department of Agriculture, Wildlife Services for removing the elk that move onto adjacent farms to feed. The elk meat resulting from the culling of the elk herd will be donated to the local food bank.

### **Department of Forestry**

A one-time increase of \$26,194,224 General Fund to the Department of Forestry, Fire Protection Division was approved for the payment of emergency firefighting costs associated with the 2017 forest fire season. This amount is dedicated to the following specific uses:

- Unbudgeted emergency fire costs (\$22,722,123)
- Fire protection district deductibles (\$915,600)
- Oregon State Treasury loan interest (\$63,561)
- Severity resources (\$2,492,940)

Of the total increase, \$2.0 million is offset by a reduction of the same amount in the special purpose appropriation to the Emergency Board that had been established for this purpose. In addition, Other Funds expenditure limitation is increased one-time only by \$22,743,921, which includes \$10,130,317 for unbudgeted emergency fire costs, \$4,101,866 for reimbursed costs of emergency fire costs from other agencies including the Federal Emergency Management Agency, \$7.0 million for the payment of pass-through reimbursements to other agencies from federal sources, and \$1,511,738 for fire protection district deductibles.

The Subcommittee approved an increase in the General Fund appropriation made to the Department of Forestry in the amount of \$500,000 and a decrease in Other Funds expenditure limitation of \$500,000 to reverse a reduction in General Fund subsidy for fire patrol assessments on low-productivity, east-side forest lands that was included in SB 5519 (2017), the agency's budget bill.

A reservation in the Emergency Fund was made to fund Sudden Oak Death eradication work by the Oregon Department of Forestry as detailed in the Emergency Board section above.

### **Department of Land Conservation and Development**

A one-time increase of \$300,000 General Fund for the Department of Land Conservation and Development's local government grants program was approved for the provisioning of technical assistance grants to eastern Oregon counties for conducting economic opportunity analyses.

### **Parks and Recreation Department**

The Subcommittee approved a \$200,000 increase in Other Funds expenditure limitation for the Oregon Parks and Recreation Department (OPRD) for expenses associated with Sudden Oak Death mitigation work on State Parks properties within the Cape Sebastian State Scenic Corridor. OPRD estimates that the eradication project will be completed by the end of February 2018. Funding for the treatment will come from the Park Stewardship account which receives a portion of fees charged by the agency and is dedicated for the management of natural resources, hazard trees, landscape, and the ocean shore.

An increase of \$20,000 Lottery Funds expenditure limitation was approved for the purpose of making grants to repair recreational trails damaged due to the Chetco Bar fire during the 2017 fire season.

### **Department of State Lands**

An increase in Federal Funds expenditure limitation in the amount of \$155,734 for the Department of State Lands (DSL) was approved for the expenditure of Wetland Program grant funds from the U.S. Environmental Protection Agency (EPA). Of the total, \$121,734 supports five individual initiatives identified in the updated Oregon Wetland Program Plan and will be used in conjunction with an intergovernmental agreement with Oregon State University, Institute for Natural Resources. Additionally, DSL was awarded a supplemental Wetland Program Development Grant (WPDG) that is in addition to the 2015 grant it received from the EPA. The funding award of \$25,000 allows DSL to contract with a third party to complete wetland functional assessments on existing wetland mitigation bank sites prior to the implementation of the Aquatic Resources Mitigation Program initiative in 2018. The reestablishment of expenditure limitation for residual Federal Funds totaling \$9,000 that were not expended in the prior biennium from the original 2015 EPA WPDG is also included in the total additional Federal Funds expenditure limitation for these grants.

A one-time expenditure limitation increase of \$7,244,215 Other Funds is included for cleanup efforts at the Goble, Oregon site on the Columbia River. The funding is for the costs of site security, inventory, and disposal of solid waste and hazardous material, asbestos inventory and abatement, and dewatering and disposal of vessels and structures due to default by the former lessee of the site. DSL is continuing to avail itself of all legal means to recover the costs of the cleanup from the former lessee or the lessee's insurance carrier.

A one-time technical adjustment of \$235,081 Other Funds expenditure limitation is included in the measure to carry forward 2015-17 biennium unexpended grant funding from the University of Michigan for the South Slough National Estuarine Research Reserve. Normally, this limitation would have been reestablished in the agency's budget bill, but the actual unexpended amount was not known at the time of the bill's passage.

The Subcommittee approved an increase in Other Funds expenditure limitation of \$410,102 and authorized the establishment of a limited-duration project manager position (0.67 FTE), the establishment of a permanent, full-time network architect position (0.67 FTE), and the upward reclassification of an existing information systems supervisor position to continue planning for the replacement of the aging Land Administration System (LAS) through the end of the current biennium and ongoing management of the agency's information technology systems.

### **Water Resources Department**

Technical adjustments to the Other Funds and Federal Funds expenditure limitations of the Water Resources Department are included in the measure to rebalance budgeted expenditure authority between programs at the agency. This action results in no net change to the overall expenditure limitation of the agency.

The Subcommittee approved a one-time increase in the expenditure limitation for the Water Resources Department of \$5,269,633 Other Funds for the expenditure of Lottery Revenue bond proceeds for distribution to the City of Carlton to replace the city's finished water supply line in the amount of \$5.15 million and for the payment of bond issuance costs of \$119,633.

### **Oregon Watershed Enhancement Board**

The Subcommittee increased the Measure 76 Lottery Funds expenditure limitation for the Oregon Watershed Enhancement Board (OWEB) grants program by \$5,000,000 to reflect increases in forecasted Lottery revenues constitutionally dedicated to the Parks and Natural Resources Fund, for local grant expenditures.

## **PUBLIC SAFETY**

### **Department of Corrections**

The Subcommittee approved a net-zero technical adjustment to move a total of thirteen positions between program units to align reporting relationships, advance organizational initiatives, and properly assign oversight functions within the agency.

The Subcommittee provided the following direction to the Department of Corrections:

### **Budget Note:**



As of January 25, 2018, the Department of Corrections had 297 inmates in custody over the age of 70. Elderly inmates are housed throughout the state, depending on the location of infirmary and hospice beds, single-story and single-bunk cells and dormitories, and proximity to health care facilities.

The Department of Corrections is directed to evaluate the feasibility of using the Oregon State Penitentiary - Minimum as a dedicated facility for housing male prison inmates over the age of seventy-five. The Department should evaluate the suitability of using OSPM to house elderly inmates and identify any and all facility modifications that would be required to safely house a population that has an above average incidence of mobility limitations and serious health conditions. The suitability evaluation should include a detailed cost analysis and an estimated construction timeframe for those modifications to the existing facility necessary to provide an adequate number of infirmary and hospice beds for this population, as well as any security upgrades, infirmary improvements, medical equipment purchases, and accessibility modifications. The Department is directed to report to the Legislature by February 2019 on the cost and timeframe for remodeling and equipping OSPM, and on the estimated cost of operating the facility, including any extraordinary costs for medical staff, transportation, and other reasonably necessary resources for housing an elderly inmate population.

#### **Criminal Justice Commission**

The Subcommittee increased the Criminal Justice Commission's Federal Funds expenditure limitation by \$1,045,940 for two grants awards received in larger amounts than anticipated in the 2017-19 legislatively adopted budget. The awards supplement an existing program supporting Local Public Safety Coordinating Councils in rural Oregon counties and the state's Statistical Analysis Center program.

The Criminal Justice Commission's Other Funds expenditure limitation was increased by \$450,000 for implementation of a new case management system for Oregon's specialty courts. Revenues supporting the expenditure limitation are from asset forfeitures, statutorily dedicated to specialty courts.

#### **Oregon Department of Justice**

The Subcommittee approved an increase of \$53,241 Other Funds, \$159,723 Federal Funds, and 0.25 full-time equivalent for the Civil Enforcement Division's Medicaid Fraud Unit. The Unit is projecting a personal services budget shortfall and requested a temporary funding increase. The Subcommittee recommended a permanent resolution of the underlying budget issues with the upward reclassification of two Assistant Attorney General positions to Senior Assistant Attorney General, an upward reclassification of a Principal Executive Manager C to a D (Chief Investigator), and adding 0.25 FTE to an existing Legal Secretary position budgeted at 0.75 FTE.

The Subcommittee approved \$2.8 million Other Funds expenditure limitation for the Child Support Enforcement Automated System (CSEAS), which is to be financed with Article XI-Q bonds authorized in SB 5702. The Subcommittee also approved \$5.4 million Federal Funds expenditure limitation and an increase of 0.25 full-time equivalent. These are one-time costs. Other Funds expenditure limitation of \$56,463 was also added

for the cost of issuance of the bonds. The Subcommittee reduced General Fund Debt Service by \$23,047 to account for a delayed issuance in previously authorized bonding authority. The 2017-19 Article XI-Q bond authority for the project totals \$19.4 million, including \$19,026,170 for project costs and \$373,830 costs of issuance. General Fund Debt Service totals \$12.5 million.

Since 2010, the Oregon Department of Justice's Division of Child Support has been working on a multi-biennia plan to replace its current COBOL-based mainframe child support case management and financial system with a transfer or hybrid solution with custom development that will use some existing software from three states. CSEAS is expected to be completed by 2021 with an implementation cost estimated at \$137.3 million. Federal Funds will provide 66% of eligible program costs under Title IV-D of the federal Social Security Act for both development and ongoing operations and maintenance costs.

The project is within scope, on schedule, and within budget. The primary purpose of the additional bond authority is to safeguard the progress of the project should there be a major issue during User Acceptance Testing (UAT). UAT started in February of 2018 and continues through May of 2018. If by September 30, 2018 any of the additional bonding authority provided for UAT is unneeded, the unused portion is to be released for other statewide purposes. The project does, however, require the immediate expenditure of \$120,738 Other Funds and \$234,374 Federal Funds for contract change orders. The Department of Administrative Services is directed to unschedule \$2,637,799 Other Funds and \$5,164,513 Federal Funds, which may be rescheduled upon the approval of the Legislative Fiscal Office, but only if unanticipated UAT issues arise.

The bill includes an increase of \$185,916 General Fund and the establishment of one permanent full-time Assistant Attorney General (0.63 FTE) in the Criminal Justice Division for the prosecution of election fraud violations under ORS 260.345, which have increased over the course of the last several biennia. The 2019-21 cost totals \$293,381 General Fund.

The Subcommittee approved an increase of \$1.3 million Other Funds expenditure limitation and the establishment of four limited duration positions (2.68 FTE) in the General Counsel Division as one-time costs. The position cost is \$1 million and includes: one Assistant Attorney General position for Health and Human Services; one Assistant Attorney General position for Tax and Finance; one Assistant Attorney General position for Business Transactions; and one Senior Assistant Attorney General position for Government Services. The Division is experiencing higher caseload work related to: procurement, bonding, expended lottery offerings, litigation agreement implementation, legal sufficiency reviews, and agency administrative rules development. An additional \$258,252 was approved for administratively-authorized limited duration position costs that the agency incurred pending the approval of this request. The revenue to support this request will come from billings to state agencies, which will total \$1.9 million (\$574,288 above the limitation request to account for agency overhead costs).

Two technical adjustments were approved to the Civil Enforcement Division's General Fund appropriation. HB 5015 (2017) eliminated a \$3.2 million General Fund appropriation for enforcement of the Master Tobacco Settlement Agreement (MTSA) as the Department no longer requires the General Fund for defending the state's enforcement actions to the arbitration panel. A portion of the reduction included \$127,059

General Fund for standard inflation; however, HB 5006 (2017), as part of a statewide adjustment, also included a reduction of \$127,059 for inflation. The Subcommittee's action restores the inflation reduction to provide funding for civil rights enforcement.

The Subcommittee also approved a technical adjustment to transfer \$25,646 General Fund from the Appellate Division to the Civil Enforcement Division to correct for an Oregon Law reference error in HB 5006 (2017).

A technical adjustment to the Child Support Enforcement Automated System (CSEAS) information technology project was approved. The adjustment increases months on six existing positions by 3.17 FTE. This adjustment is self-financed by reducing budgeted services and supplies by \$708,017 and increasing personal services by a corresponding amount. This adjustment aligns budgeted indirect charges for the program with agency practice.

### **Oregon Military Department**

The Subcommittee approved a one-time General Fund appropriation of \$260,724 to cover expenses incurred by the Oregon Military Department for services provided by the Oregon National Guard during and after the total solar eclipse on August 21<sup>t</sup>, 2017.

The Other Funds expenditure limitation for the Community Support program was increased, on a one-time basis, by \$5,442,829 to reimburse wildland firefighting expenses incurred by the Oregon Military Department during the 2017 fire season.

The Subcommittee increased the agency's Federal Funds expenditure limitation by \$16,421,308 for lead dust abatement projects at eight armories located throughout Oregon.

Pending federal approval of the agency's proposed indirect cost allocation plan, the Subcommittee recommended \$1,590,544 General Fund be added to the Office of Emergency Management to cover 2017-19 administrative expenses that can no longer be charged to federal grants. The Subcommittee also approved the following budget note:

#### **Budget Note:**

The Oregon Military Department - Office of Emergency Management (OEM) is directed to assess and update OEM's processes, policies, and practices for internal control over grants management, separate from and in addition to any external financial or programmatic audits currently underway. The updated practices should align to the Internal Control-Integrated Framework as updated in 2013 by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Military Department is to undertake immediate action to correct any identified deficiencies.

The Military Department is directed to submit a quarterly progress report to the Legislature at each meeting of the Emergency Board in 2018. The Military Department is directed to provide a final written report on the assessment and corresponding updated processes, policies, and procedures to the Joint Committee on Ways and Means during the 2019 legislative session, prior to consideration of the agency's budget for 2019-21.

### **Department of Public Safety Standards and Training**

The Other Funds expenditure limitation for the Operations program was increased, on a one-time basis, by \$623,260 to reimburse the Department of Public Safety Standards and Training for expenses incurred for training and certifying Oregon National Guard members as wildland firefighters during the 2017 fire season.

The Subcommittee increased the Department of Public Safety Standards and Training's Other Funds expenditure limitation by \$400,000 to continue and expand mental health and crisis intervention training for first responders with funding from the Oregon Health Authority.

The Subcommittee increased the agency's Other Funds expenditure limitation by \$3,657,838, and authorized seven permanent positions (4.06 FTE) and six limited duration positions (3.48 FTE) to add five basic police classes and one basic corrections class to the agency's training calendar to meet demand during the 2017-19 biennium.

### **Department of State Police**

The Subcommittee increased the agency's Other Funds expenditure limitation by \$12,770,000 for federally reimbursable expenses incurred during mobilizations coordinated by the State Fire Marshal during the 2017 fire season in Oregon. Additionally, the agency's General Fund appropriation was increased by \$3,255,945 to cover the portion of the Patrol Division's and State Fire Marshal's 2017 fire season expenses that are not eligible for federal reimbursement.

The Department of State Police is undertaking a significant rebalance of its resources between program units to better support the Patrol Division and to minimize the practice of holding trooper positions vacant. The Subcommittee approved \$2,975,558 General Fund and 25 positions (25.00 FTE) to resolve double-filled support positions. This action requires the agency to reduce its 2017-19 appropriation for services and supplies and capital outlay to fund \$1,737,202 of the total cost of these positions, which is \$4,712,760. It is the intention of the Legislature that the agency's services and supplies and capital outlay budgets be restored to current service levels for the 2019-21 budget.

The Subcommittee also approved a net-zero budget action to re-classify 49 positions per classification studies completed by the Department of Administrative Services, Chief Human Resources Office. Three studies reclassified five Automotive Technician 1 positions to Automotive Technician 2s, three Office Specialist 1 positions to Office Specialist 2s, fourteen Administrative Specialist 1 positions to Administrative Specialist 2s, twenty-five Office Specialist 2 positions to Administrative Specialist 1s, and two Office Coordinator positions to Administrative Specialist 1s.

Once implemented, these position actions and increased General Fund support will allow the agency to begin to fill trooper positions, with a recruit school class of fourteen troopers anticipated for October 2018, and an additional class of twenty troopers in January 2019.

## **TRANSPORTATION**

### **Department of Aviation**

Other Funds expenditure limitation for the Department of Aviation is increased by \$950,000 on a one-time basis to provide oversight and funding for three unmanned aircraft system test ranges in the state.

### **Department of Transportation**

Other Funds expenditure limitation for the Oregon Department of Transportation (ODOT) is increased by \$117,530,107 to fund implementation of the Transportation Package of 2017 (HB 2017), and includes 179 positions (77.63 FTE).

Other Funds expenditure limitation for ODOT is increased by \$10,000 to implement SB 375 (2017) related to the posting of informational materials about human trafficking at roadside rest areas. This is a one-time adjustment supported by the Transportation Operating Fund.

The Other Funds expenditure limitation for the Local Government Program includes funds for highway safety improvements near the Kenton Line to aid enhanced safety related to trains, pedestrians, and vehicles.

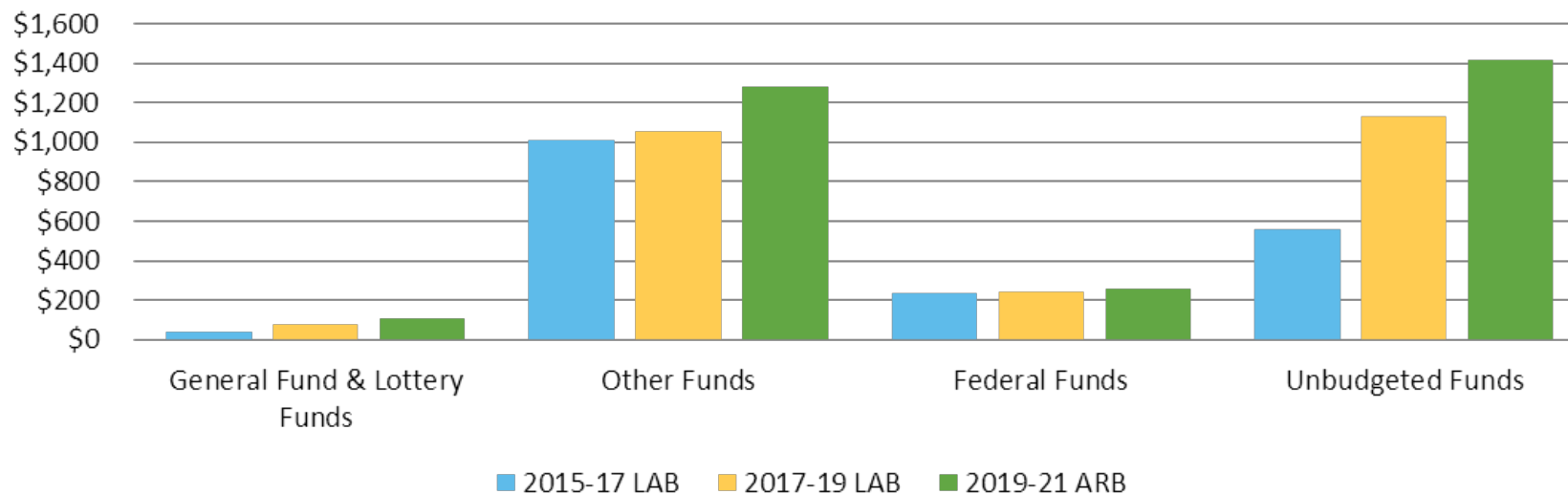
# Agency Summary



# Housing and Community Services Department #91400

## Budget Summary Graphics

Comparison by Fund Type (in millions)

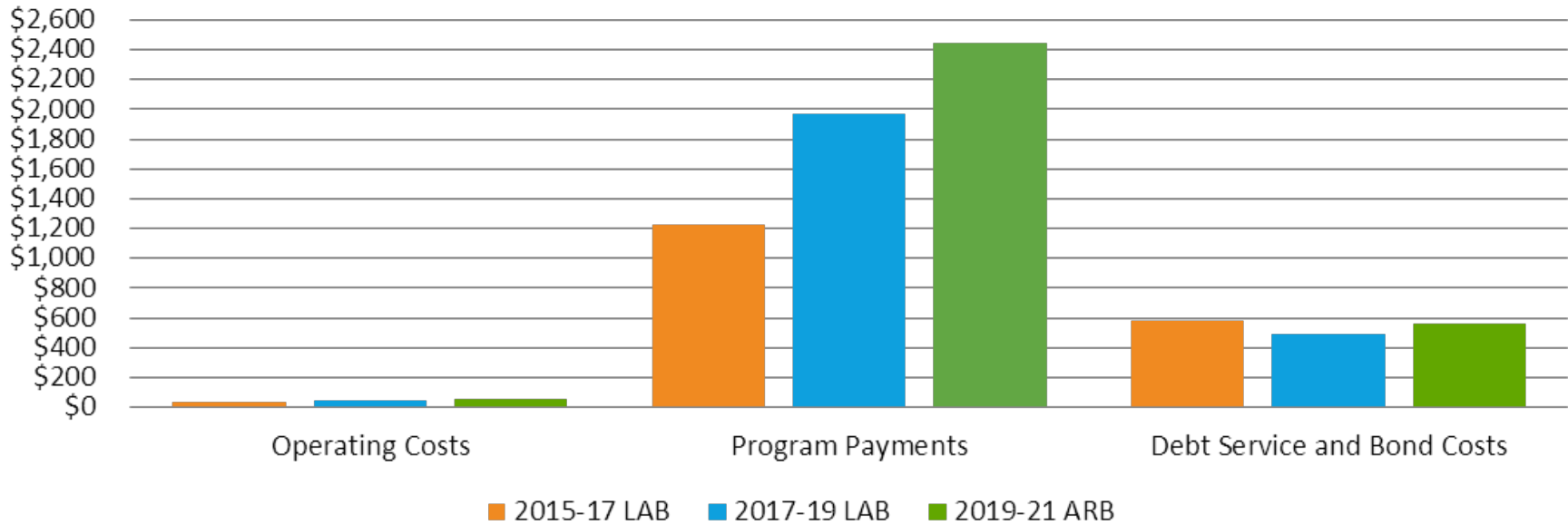


FUND TYPE	2015-17 LAB	2017-19 LAB	2019-21 ARB
General Fund & Lottery Funds	\$40	\$77	\$107
Other Funds	\$1,008	\$1,056	\$1,280
Federal Funds	\$232	\$244	\$261
<b>* Unbudgeted Funds</b>	<b>\$558</b>	<b>\$1,129</b>	<b>\$1,416</b>
<b>ALL FUNDS</b>	<b>\$1,839</b>	<b>\$2,507</b>	<b>\$3,063</b>

*\*Unbudgeted funds include total equity provided to affordable housing projects from state and federal tax credits, tax credits for the Individual Development Accounts initiative, conduit (pass through) bond proceeds, foreclosure prevention payments through the Homeownership Stabilization Initiative, and mortgage-backed securities in the new down payment assistance lending program. All of this funding is generated outside of state bank accounts.*

# Housing and Community Services Department #91400

Comparison by Usage (in millions)

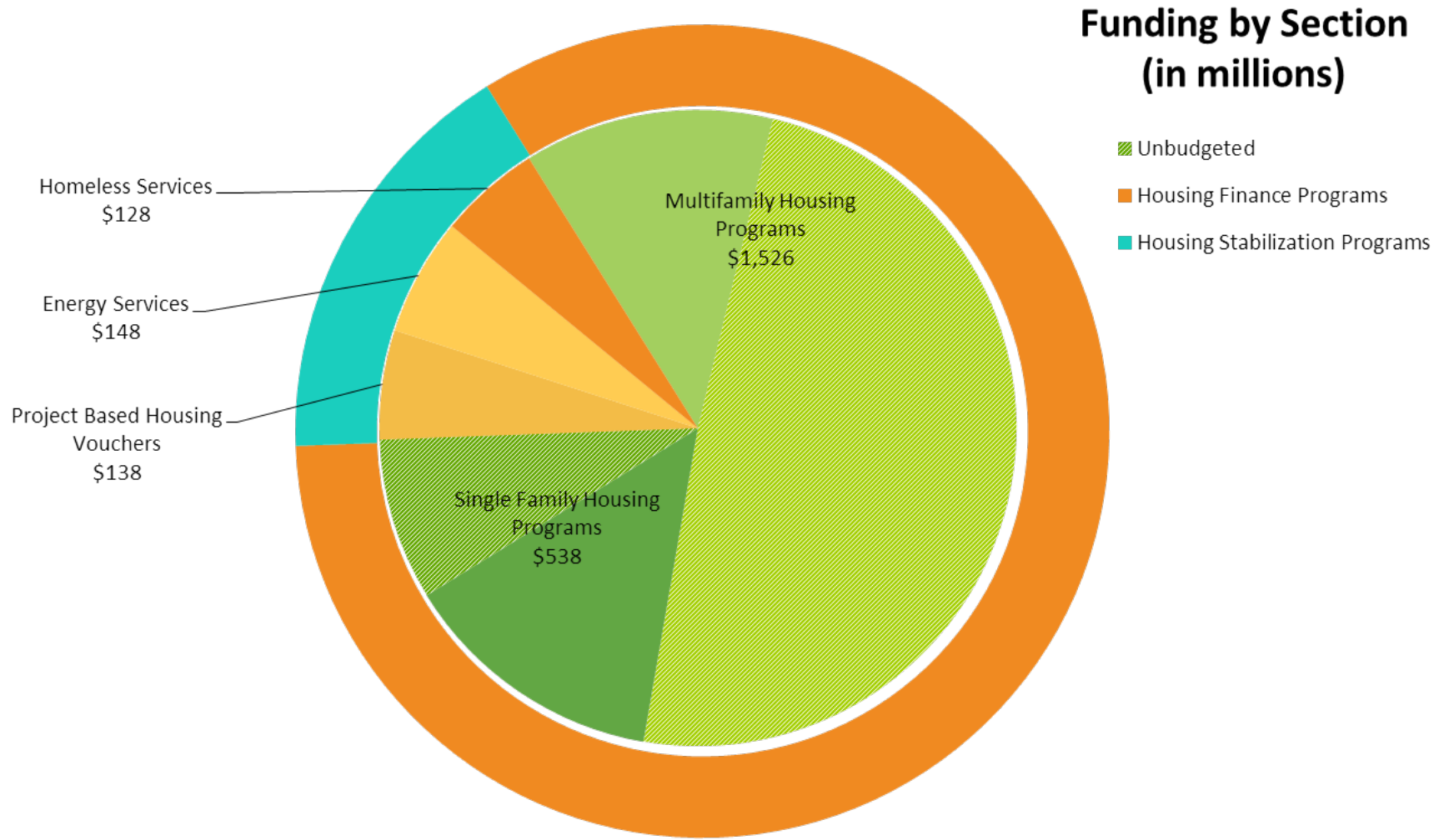


USAGE	2015-17 LAB	2017-19 LAB	2019-21 ARB
Operating Costs	\$37	\$43	\$58
Program Payments	\$1,223	\$1,969	\$2,441
Debt Service and Bond Costs	\$579	\$495	\$565
<b>ALL FUNDS</b>	<b>\$1,839</b>	<b>\$2,507</b>	<b>\$3,063</b>
Positions / FTE	152 / 138.15	170 / 155.12	198 / 192.75
Operating Cost Percentage	2.00 percent	1.71 percent	1.89 percent

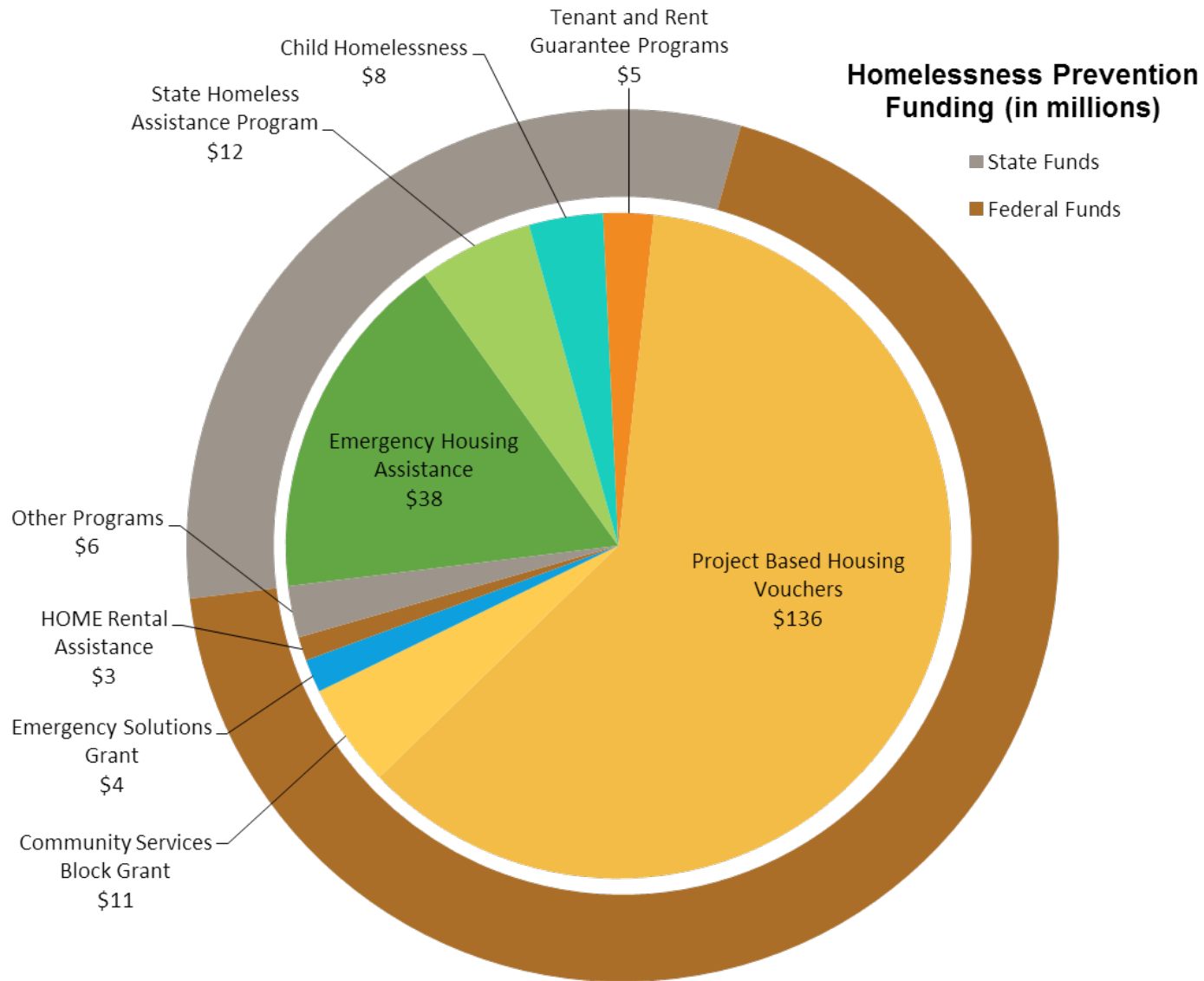


# Housing and Community Services Department #91400

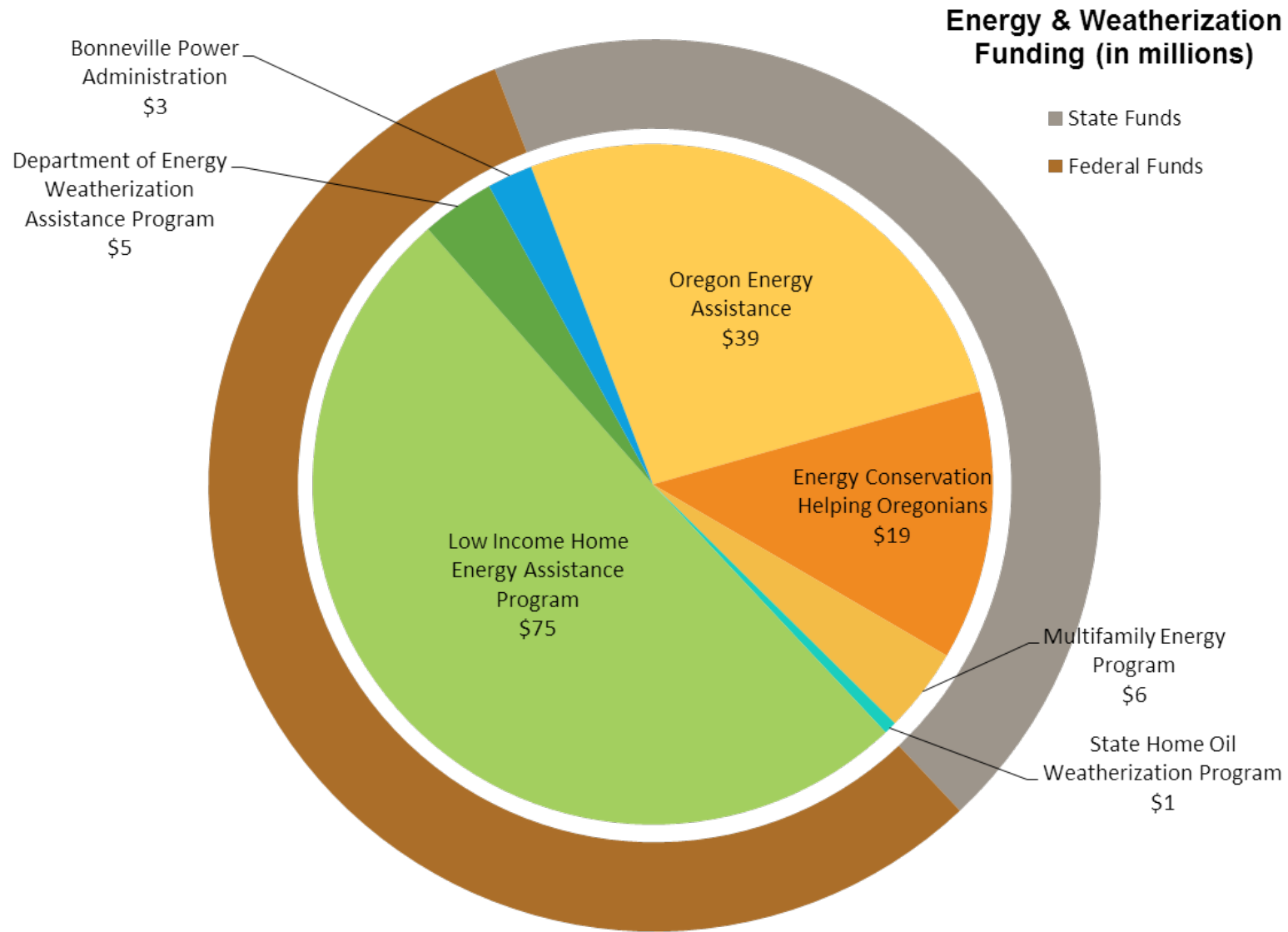
---



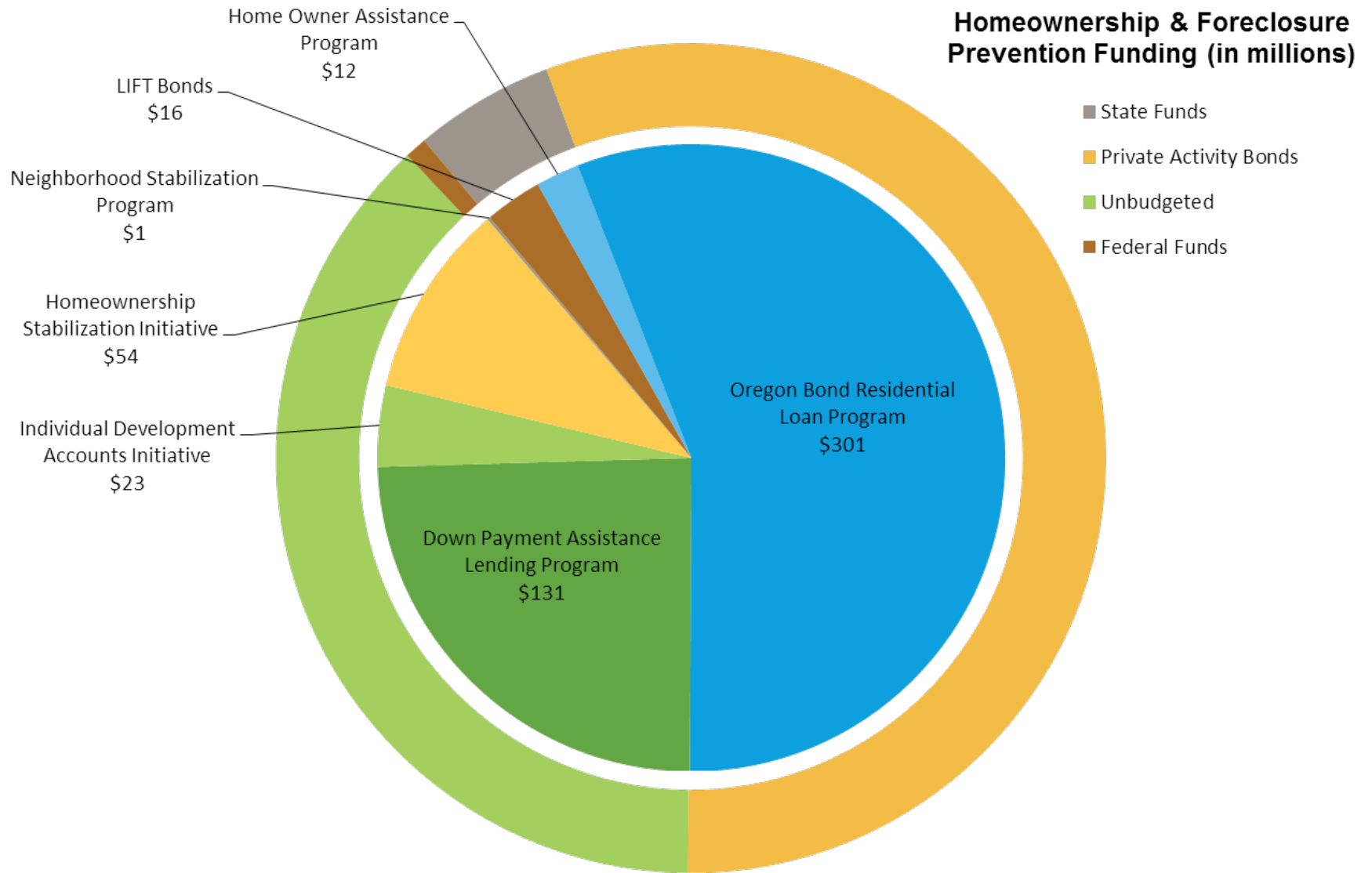
# Housing and Community Services Department #91400



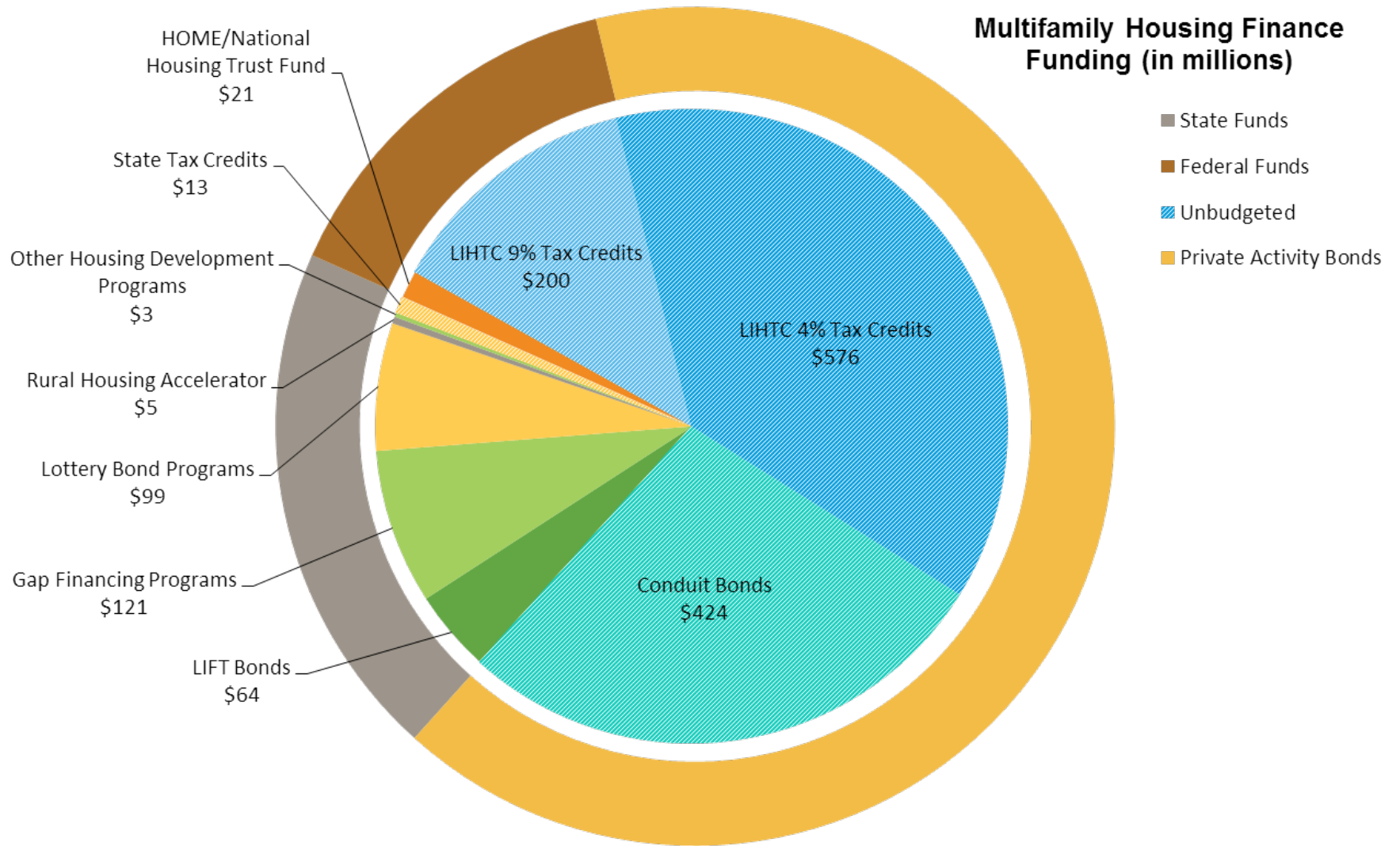
# Housing and Community Services Department #91400



# Housing and Community Services Department #91400



# Housing and Community Services Department #91400



# Housing and Community Services Department #91400

---

## Mission Statement

The mission of Oregon Housing and Community Services Department:

We provide stable and affordable housing and engage leaders to develop integrated statewide policy that addresses poverty and provides opportunity for Oregonians.

## Statutory Authority

Oregon Revised Statutes (ORS) 456.555 establishes the Housing and Community Services Department (OHCS) and defines the agency's governance. Additional statutes that authorized OHCS activities and describe responsibilities are in the following ORS chapters:

21.007	308.905	446.515 to 446.543
90.643 - 90.655	315.164 - 315.172	456.260
90.732 - 90.738	315.271 - 315.272	456.355
90.771 - 90.775	317.097	456.375 - 456.395
90.840 – 90.846	317.991	456.500
131A.005	419A.004	456.508 - 456.725
183.530 – 183.534	419A.255	458.210 - 458.740
279A.025, 279A.050	419B.112	566.310 - 566.360
307.203	426.506 – 426.508	757.612 – 757.617
307.841 – 307-867	446.380 - 446.392	

# Housing and Community Services Department #91400

---

## Agency Strategic Planning

Oregon Housing and Community Services (OHCS) is placing a greater emphasis on strategic planning and the way the department invests its resources. Over the past several years OHCS has been restructuring, refocusing and reimagining the agency. This work has led to an increased emphasis on data, research and customer service. That effort is carrying forward with the development of the Statewide Housing Plan. The plan will clearly articulate the extent of Oregon's housing problem and what can be done to address it. OHCS has committed to the Housing Stability Council and stakeholders that the plan will be responsive to the needs of the state, delivered to the legislature, and include elements of the department's equity agenda.

The Statewide housing Plan will include:

- Understanding the statewide housing need: Understanding the problem to be addressed is key to innovation and making investments that are lasting.
- Tools to address the housing needs: Oregon is experiencing a severe housing shortage. The project will rationally explore the tools available to address the housing crisis. OHCS will produce an environmental scan to determine how funds can be leveraged to maximize their impact, and what funds are available to create innovative solutions.
- Promising practices: The plan will examine what is working to deliver more housing in the areas of greatest need. How can OHCS take advantage of the best thinking and efforts to provide housing stability for Oregonians?
- Strategies and partnerships: OHCS has a limited role in addressing the housing problems facing Oregonians. Partners are key to success and the department's ability to help people living in poverty. OHCS will keep the mission of partners at the front of the strategic planning work. The plan will lay out investment strategies and how funding will be prioritized.
- Implementation plan: Stakeholders will know how strategies and efforts will be implemented. OHCS will lay out metrics that help achieve the department's goal to provide safe, decent and affordable housing and work to reduce the impacts of the housing crisis.

Expected results of the Statewide Housing Plan are:

- Clear articulation of the state of housing in Oregon
- Clear articulation of the role of the state and the role of partners, including other state departments, developers and agencies working to reduce the impacts of poverty on low income people

## Housing and Community Services Department #91400

---

- Reliable data that allows decision makers to consider impacts and alternatives
- Goals and metrics that can be reached with existing resources
- Clear direction for implementation

The Statewide Housing Planning process began in 2017, and the final plan will guide agency investments between 2019 and 2024. In the meantime, OHCS has created annual goals to focus its work and establish outcomes and metrics by which success will be measured. The annual goals for 2017 and 2018 are:

- Build a more resilient OHCS that engages, supports, and challenges employees by integrating workforce strategies and systems
- Build a more resilient OHCS that engages, supports, and challenges employees through improved business practices and procedures
- Build a stronger OHCS that engages and serves our communities
- Work to close the affordable rental housing gap for low income households
- Prevent and reduce statewide poverty and homelessness
- Leverage energy assistance and weatherization services to reduce energy costs and improve housing affordability
- Expand access to homeownership and increase household stability with an intentional focus on bridging the homeownership gap for communities of color
- Lead effort to enhance OHCS and partner data systems to guide agency investment decisions

Each goal contains strategies in alignment with the goal, and each strategy has specific milestones to measure the success of the strategies. High level outcomes and metrics are a key deliverable for the Statewide Housing Plan, and will be created in alignment with the policy priorities outlined in the plan.



# Housing and Community Services Department #91400

---

## Criteria for 2019-21 Budget Development

The Statewide Housing Plan includes a robust Market Analysis and Needs Assessment, as well as extensive outreach to the organizations and people that the agency serves. OHCS held listening sessions with 37 communities across the state, and held focus groups with low income Oregonians, in English and Spanish. The quantitative and qualitative data from these products has helped inform nine draft policy priorities for the agency to focus on in the next five years. The data from these analyses also support the inclusion of the Policy Packages in the agency budget. The draft policy priorities, supporting statements of need, and related Policy Packages are outlined below.

### Establish OHCS Agency, Program-Wide Equity Review

Throughout the needs assessment completed for the Statewide Housing Plan it was evident that communities of color are disproportionately represented in the populations in need of services provided by OHCS. Overall, people of color in Oregon have lower household incomes and higher poverty rates than white Oregonians, are overrepresented in the homeless population and in the populations with housing and energy burdens (defined as paying more than 30 percent and 6 percent of income on housing and energy costs, respectively), and have significantly lower homeownership rates than their white counterparts. Furthermore, many people in the focus groups conducted as part of the agency's outreach noted discrimination in the housing market which can make it incredibly difficult for people of color to find housing. Some of the data points that bear out these disparities include:

- African Americans and Native Americans make up 1.8 percent and 1.2 percent of the state's population, but they make up 6 percent and 4.2 percent of Oregon's homeless population.
- In 2015, 65 percent of African Americans, 59 percent of people that identified as two or more races, 57 percent of Native Americans, and 53 percent of Latinos experienced a housing cost burden, compared to 52 percent of white Oregonians.
- People of color have significantly lower homeownership rates than white households, with homeownership rates ranging from 30 percent among African Americans to 58 percent among Asian American households in 2016. The homeownership rate for the white population was 63 percent.

Given the disparities evident in the data, OHCS is committed to a program by program review of investments and desired outcomes with specific targets, monitoring, and adjustments, as needed. Each of the policy packages in the agency budget can help to address the inequities outlined above, however the following policy packages request resources directly

## Housing and Community Services Department #91400

---

dedicated to this priority: Essential Program Delivery Staffing Needs, Expand Local Innovation and Fast Track (LIFT) Housing Program, and Dedicated Resources for Tenant Outreach and Education.

### **Target or Focus Resources to Specific Populations to Address Disparities and Unique Needs**

Given the disparity in needs across the state for specific populations, as identified in the needs assessment, and what is known of best practices for community-specific focus on particular sub-populations, OHCS is considering targeting resources to make maximum impact on specific populations. The final Statewide Housing Plan will identify the specific sub-populations based on need and also opportunities for leveraging--including bringing in federal resources--and interagency work (i.e. ending veteran homelessness).

Some examples of the particular challenges of specific populations include:

- Oregon ranks second nationally in the proportion of homeless families with children.
- Oregon has the fifth largest number of homeless veterans in the country, but the 25<sup>th</sup> largest number of veterans overall.
- According to the outreach, the state has a significant need for family-size units with two or more bedrooms. Many families struggle to find affordable housing that serves their family size.
- Agricultural workers experience substandard housing conditions such as the presence of rodents, bed bugs, or parasites; heating or electrical systems or heaters that don't meet safety guidelines; not enough clean, dry beds for each occupant; unsanitary plumbing and toilet facilities; and unsafe storage of toxic materials such as pesticides, fertilizers, paints, and solvents.
- Stable housing is a primary factor in facilitating recovery for people with mental health and substance abuse disorders, however, individuals may have difficulty securing and maintaining housing if support services are not available.
- The Department of Corrections reports that 55 percent of the prison population had some level of need for mental health services and they report that approximately half of the people being released from state custody in Oregon will have no identified housing at release.

The policy packages that support this policy priority are: Targeted Resources for Permanent Supportive Housing, Reduce Child Homelessness - Pilot Program, and Essential Agency Support Staffing Needs.

# Housing and Community Services Department #91400

---

## **Develop a Coordinated Statewide Approach to Prevent and End Homelessness**

The number of people experiencing homelessness across the state is increasing, and Oregon continues to have one of the highest rates of unsheltered homeless individuals in the country, with 57 percent of the state's homeless population living in places not meant for habitation such as on the street or in a car. According to the 2017 Point-in-Time count, 13,953 people were experiencing homelessness on a single night in January, a six percent increase from 2015. The data by county shows that homelessness is an issue all across the state, not just in the metropolitan areas. A little more than 3,500 of the homeless population consists of people living in families with children. Fifty-two percent of people in families with children were unsheltered in 2017, which is the second highest rate of unsheltered people in families in the country.

The Department of Education (DOE) collects data on homeless students across the state every year and found that for the 2016-2017 school year 22,541 students in the state were homeless. This number differs from the Point-in-Time count because the DOE includes people living doubled up with friends and family in their definition of homelessness. Approximately 17,000 of the total number of students experiencing homelessness are living in those doubled up situations and are therefore unstably housed. The number of homeless students has increased for four straight years, with a 5.6 percent increase in this number from the previous school year.

These numbers show the critical need for a coordinated effort on the part of the state to prevent and end homelessness. OHCS proposes to engage in a concerted, focused effort with partners to build a coordinated, cross-sector strategy to prevent and end homelessness. A few ways to do this include harnessing best practices from local partners and national research, looking beyond the funds OHCS administers to think about bridging efforts across other state agencies and homelessness service providers, and creating intentional strategies that connect housing and services programs within the agency.

The policy packages that directly support this policy priority are: Permanently Expand Programs to Reduce Homelessness, and Reduce Child Homelessness - Pilot Program.

## **Create a Permanent Supportive Housing Strategy**

The 2017 Point-in-Time data indicates that one out of four people experiencing homelessness is chronically homeless. Someone is considered chronically homeless if they have a disability and have been homeless continuously for at least 12 months or have been homeless on at least four separate occasions in the last three years where the combined occasions total at least 12 months. Permanent Supportive Housing (PSH) is a proven strategy to stabilize people experiencing

## Housing and Community Services Department #91400

---

chronic homeless. PSH is non-time-limited affordable housing with wraparound supportive services for people experiencing homelessness and with disabilities. The Corporation for Supportive Housing estimates that Oregon is in need of 12,388 units of PSH to meet the needs of the homeless, the aging population, those being released from prison and jail, individuals with intellectual and developmental disabilities, transition-age youth, people with substance abuse disorders, and those with serious and persistent mental illness. As OHCS held listening sessions across the state for the Statewide Housing Plan, the need for Permanent Supportive Housing rose to the forefront as one of the highest priorities for communities large and small.

The Oregon Health Authority (OHA) and OHCS are collaborating to sponsor a Statewide Supportive Housing Strategy Workgroup. The workgroup will advise OHA and OHCS on key program and policy considerations and develop an implementation framework to support the housing services and health service needs of homeless individuals or individuals at risk of homelessness. The workgroup will leverage legislative, local, and state agency (OHA and OHCS) investments to develop strategies for increased supported and supportive housing capacity across the state.

The policy package that directly supports this policy priority is: Targeted Resources for Permanent Supportive Housing.

### **Create Impactful Multifamily Housing Strategies**

Oregon has experienced a rapidly tightening rental market as population growth outpaced housing production and homeownership rates declined. Oregon has some of the lowest rental vacancy rates in the country and quickly rising rents. Very close to half (49 percent) of all renter households in the state experience a rent burden and more than one out of every four renter households (27 percent) has a severe rent burden, meaning that they are spending more than half of their income on their rent and utility costs. Severe rent burden is a more common experience for households than it was at the turn of the century when only 19 percent of renter households faced this challenge. This is an increasing problem due to a shortage of units, especially for lower income households.

In 2015, Oregon had a little over 129,000 extremely low income (ELI) renter households (with income at or below 30 percent of median family income), but just 26,600 units were both affordable and available to them (to be affordable a household must not spend more than 30 percent of their income on housing costs and to be available the unit must either be vacant or occupied by an ELI household). This equates to a shortage of 102,400 units for ELI renter households in Oregon, and just 21 affordable units are available for every 100 ELI renter households.

## **Housing and Community Services Department #91400**

---

In order to address the significant need for new affordable rental units and the need to preserve the existing stock of affordable units, OHCS is exploring ways to make existing multifamily finance programs more strategic, more user friendly, and more effective to create a greater impact on new construction, preservation and acquisition.

The policy packages that directly support this policy priority are: Targeted Resources for Permanent Supportive Housing, Expand Local Innovation and Fast Track (LIFT) Housing Program, Preserve Existing Affordable Housing, Acquire and Ensure Affordability of Market Rate Housing, and Create an Oregon Affordable Housing Tax Credit (OAHTC) Auction.

### **Supplement State and Federal Funds by Creating Program Income**

Given the significant shortfall in resources to meet the existing need for the agency's programs, and the need to increase fiscal resiliency, OHCS is pursuing income generating ideas to "grow the pie" and expand and stabilize resources available for the department's mission. In general, most Housing Finance Agencies (HFAs) focus on creating program income as a core value to broaden the scope and impact of their programs. Specifically, they utilize their ability to issue tax-exempt bonds, allocate tax credits, access Government Sponsored Entities' programs, guarantees, and/or benefits available only to HFAs, and leverage other resources to generate revenue. That revenue is then used to fund new programs or other mission driven investments. In other words, they prioritize supplementing state or federal appropriations with additional program income.

Given the pervasive housing crisis, the agency is prioritizing research and development of programs that provide effective and efficient ways to generate program income through utilization of unique authorities granted to HFAs.

The policy package that directly supports this policy priority is: Create a Down Payment Assistance Lending Program.

### **Build Emphasis on Healthy Homes**

Poor housing conditions were reported in focus groups with low income Oregonians and agricultural farm workers. From the data in the needs assessment OHCS knows that 56 percent of Oregon's housing stock was built before 1980 and that the risks of lead-based paint hazards are greater in housing built pre-1980. According to OHA research, children in low income families are more likely to live in older, substandard housing, which can expose them to environmental toxins and structural hazards that may have negative effects on their health and safety. Through the outreach, the department also heard that because of low vacancy rates and rising rents, people feel they have nowhere to move and they cannot complain about existing poor housing conditions.

## Housing and Community Services Department #91400

---

Poor housing quality was also discussed often when talking more specifically about manufactured homes. More than 55 percent of manufactured homes were built before 1980. Approximately 140,000 manufactured homes are in Oregon and 42 percent of these homes are affordable to those at 60 percent of median family income, compared to just 21 percent of the entire housing stock. This makes manufactured homes a critical part of the affordable housing supply in the state.

Given what is known about housing conditions for low income Oregonians, OHCS is considering focused approaches to ensure the home environment is healthy.

The policy packages that directly support this policy priority are: Ensure Healthy Homes for Vulnerable Populations, and Establish Platform to Replace Distressed Manufactured Housing.

### **Expand Homeownership and Tackle Disparities**

Homeownership rates across the country have steadily declined since the foreclosure crisis began and Oregon is no exception. The Census Bureau's Housing Vacancy Survey shows that since 2000, Oregon's homeownership rate has typically been below the national average, with the exception of a few years between 2009 and 2012. Oregon has the ninth lowest homeownership rate in the U.S. This decline in homeownership is a result of a number of factors. Household growth was stagnant for many years as a result of the recession, indicating that new households were not forming and looking for homes to buy. This decline is also the result of tightening underwriting restrictions which have limited access to home mortgages, and increased student debt among young would-be first-time homebuyers. The limited housing production numbers that have affected the supply of rental housing have also affected the supply of single family housing, resulting in rising home prices across the state.

Historically, many barriers have restricted access to homeownership for people of color, some of which persist today. As a result, homeownership rates among communities of color are significantly lower than for the white population. In Oregon, the homeownership rate for the white population is 63 percent compared to just 30 percent for African Americans, 42 percent for Hispanics and Native Americans, and 58 percent for Asian Americans.

Too many Oregonians find homeownership out of reach, which threatens their housing stability and financial opportunities. OHCS is exploring strategies to expand the department's homeownership work and to tackle the minority homeownership gap.

The policy packages that directly support this policy priority are: Expand Asset Building Programs, Expand Local Innovation and Fast Track (LIFT) Housing Program, Create a Down Payment Assistance Lending Program, and Restore Oregon Homeownership Stabilization Initiative (OHSI) Staffing.

# Housing and Community Services Department #91400

---

## Invest Strategically in Rural Oregon

Another theme heard throughout the outreach conducted and seen throughout the needs assessment was that the challenges related to housing stability and quality are present all across the state, not just in metropolitan areas, and that rural areas often have unique barriers to accessing funds due to limited capacity and infrastructure. An analysis done by Oregon's Office of Economic Analysis (OEA) shows that rural housing affordability is a significant issue in Oregon. OEA found that the median household income in rural Oregon at \$41,098 is very similar to the median household income in the rural United States at \$42,174. But, while median household incomes are similar, the housing prices in rural Oregon are much higher than in the rural U.S. The median home value in rural Oregon is 30 percent higher than in the rural U.S. at \$151,500 compared to \$95,700, and median rents are 16 percent higher in rural Oregon than in the rural U.S. at \$580 compared to \$500. This means that rural Oregonians must commit a larger portion of their household income to housing costs each month, making them more likely than rural Americans to face a housing burden and instability.

Furthermore, as the other policy priority needs statements show, homelessness and housing quality issues also affect rural areas and require innovative and tailored solutions. Given the data on rural disparity, OHCS is developing an intentional, multi-faceted rural investment strategy across its programs.

As with the policy priority related to equity, all of the policy packages can address these rural disparities. That said, the policy packages that directly support this policy priority are: Create A Rural Housing Accelerator and Essential Program Delivery Staffing Needs.

# Housing and Community Services Department #91400

---

## Legislative Concepts

### **LC 432 Capital Gains Tax Exemption to Create/Preserve Affordable Housing**

This concept will provide an incentive to current multifamily rental housing owners to sell their property to a non-profit, housing authority or for profit owner willing to enter into a minimum 10 year affordability restriction agreement with Oregon Housing and Community Services or extend existing affordability covenants OHCS will use this concept in conjunction with the proposal in Policy Package 111, Acquire and Ensure Affordability of Market Rate Housing, which establishes the Housing Acquisition Fund. This tool will help protect low and moderate income renters from being priced out of their homes and will quickly add to the stock of regulated affordable housing.

This concept is expected to address related problems, including preventing displacement of existing low and moderate income residents; preventing existing housing from “flipping” to higher income use; adding to the stock of affordable housing in an efficient, cost effective approach; and preserving current quality housing stock and preventing obsolescence or disrepair. OHCS anticipates that the combination of the tax exemption with resources requested in Policy Package 111 will produce approximately 800 units of affordable housing.

### **LC 434 Increase tax credit cap to \$15 million for IDA**

This concept increases the investment in the Individual Development Account Initiative from \$7.5 million annually to \$15 million. The increase will fund full implementation of new asset classes established in the 2015 legislative session. This successful program has extensive waiting lists for current asset types, and the new asset classes have limited availability due to lack of funding. In addition to this concept, OHCS introduced Policy Package 106, Expand Asset Building Programs. The package seeks to expand the focus on IDAs and to create a Family Self-Sufficiency program using interest earnings and administrative funds. Although the legislative concept and the policy package are proposed to work in tandem, they could be implemented individually and still provide increased opportunities for Oregonians to build assets and pursue self-sufficiency.

### **LC 437 OAHTC Statutory Changes; Allowing Sales**

This concept generates funds for the purpose of preserving and developing affordable housing by utilizing unused, but reserved, Oregon Affordable Housing Tax Credits (OAHTC). Each calendar year the reserved credits could be sold at a tax credit auction to taxpayers to generate resources for affordable housing. Additional details can be found in Policy Package 113, Create an Oregon Affordable Housing Tax Credit (OAHTC) Auction.



# Housing and Community Services Department #91400

---

## **LC 441 Rural Housing Accelerator**

LC 441 creates the Rural Housing Accelerator which aims to increase the supply of homes in rural communities by forming incentive-driven, private-public solutions between employers, communities, developers, and the State of Oregon. An increase in the supply of homes in rural Oregon will lessen housing costs and help unlock the economic potential of rural Oregon. Additional details can be found in Policy Package 105, Create a Rural Housing Accelerator.

## **LC 444 Housing Development and Guarantee Account**

LC 444 provides the ability to leverage the Housing Development and Guarantee Account funds to further affordable rental and homeownership development while preserving the fund for ongoing long-term use, through a loan guarantee and/or revolving loan program for land acquisition. As established, the existing Loan Guarantee program does not meet the market need for a loan guarantee product that incentivizes development in historically underserved areas. In order to be marketable, it is important for the program statute to allow the guarantee of loans used to develop both affordable rental and ownership housing. Secondarily, in many underserved rural areas of the state it is necessary for these developments to serve a mix of incomes. As currently written, the statute requires that the entirety of the developments must serve households at or below 80 percent average median income (AMI). If the program allowed mixed incomes up to the workforce standard of 120 percent AMI, while still requiring that half of the units serve very low income (50 percent AMI) households, this loan guarantee would help spur additional development in underserved areas and be responsive to market needs. In addition, the current language does not allow these resources to be used as a revolving loan for land acquisition, which could be used to secure land for planning and development of future affordable rental and homeownership opportunities. Both activities would preserve the ongoing availability of this resource and serve to further leverage these resources for housing Oregonians.

This concept also redirects interest earnings to stay within the account for ongoing administration and, as available, additional funding for the loan guarantee and land acquisition revolving loan programs. Previously, the funds were directed to the Housing Development Grant Program to provide additional gap financing for the development of rental housing. These interest earnings, which are variable based on yields generated through investment opportunities, have provided a minor portion of the funds used for Housing Development Grant Program, whereas the bulk of the resources for that program are derived from Public Purpose Charges. Biennial interest earnings have ranged from \$360,000 to \$1,500,000, with an average of about \$600,000 per biennium. These changes are aligned with the goals of Policy Package 105, Create a Rural Housing Accelerator, to help bolster housing development that would be otherwise unfeasible.

# Housing and Community Services Department #91400

---

## Agency Programs

The vision statement that guides OHCS is “*All Oregonians have the opportunity to pursue prosperity and live free from poverty.*” The mission of the Department, “*providing stable and affordable housing and engage leaders to develop integrated statewide policy that addresses poverty and provides opportunity for Oregonians*”, validates the need for statewide clarity and focus on efforts to increase and sustain housing stabilization for Oregonians in need. The agency programs support the strategies that help all Oregonians have the opportunity to work toward self-sufficiency and increased personal well-being.

The department’s programs address the continuum of housing needs of all Oregonians, from homelessness prevention and housing stabilization, to affordable rental housing, to home ownership and foreclosure prevention. The services funded by OHCS are summarized in the following overview of the agency’s program units.

## Housing Stabilization Programs

This program unit comprises a continuum of services intended to help individuals stabilize their housing, including Homeless Services, Energy Services, and Performance Based Contract Administration.

Homelessness Services include programs that provide access to emergency housing, rental assistance, and other activities that assist homeless individuals or families, or that prevent homelessness from occurring.

Energy Services programs mitigate high energy costs, address health and safety risks, improve energy efficiency in the homes of low income Oregonians, and serve as housing stabilization tools. Services include utility bill payment assistance, health and safety improvements, heating system repair and replacement, energy conservation services, replacement of inefficient appliances and lighting, and energy conservation education.

Performance Based Contract Administration is for project-based Section 8 housing in Oregon. Each Section 8 project has a Housing Assistance Payment contract which provides the project-based subsidy. Contract administration includes processing subsidy payments to owners, tenant complaint resolution, on-site management reviews, and other activities.

Related housing stabilization programs work to address poverty and help low income Oregonians build assets. Programs include the Individual Development Account (IDA) program and landlord rent guarantee programs.

# Housing and Community Services Department #91400

---

## **Multifamily Rental Housing Programs**

OHCS provides a continuum of housing options for low income and at-risk Oregonians through administration of federal- and state-funded multifamily rental housing resources. The resources assist in developing new housing units, financing for acquisition and rehabilitation of existing housing units, and preserving affordable housing properties with project-based federal rental subsidies.

The Asset Management and Compliance Section ensures that rental housing developed using OHCS funds complies with all of the requirements of the various funding sources, and remains affordable to low income households.

## **Single Family Housing Programs**

Single Family Housing programs expand access to affordable homeownership through below market rate residential loans, as well as assisting homeowners in retaining their homes through education, foreclosure counseling, and financial assistance services. These programs benefit homebuyers and homeowners who are typically not served by traditional lenders, and who would not otherwise have access to the housing market and homeownership services.

## **Homeownership Stabilization Initiative**

Oregon Homeownership Stabilization Initiative programs are designed to help homeowners at risk of foreclosure recover from unemployment or underemployment, modify their mortgages, or repay delinquent mortgage payments. Preventing foreclosures helps keep families in their homes, preserves communities, helps to stabilize Oregon's housing market, and prevents additional homeowners from entering Oregon's difficult rental market.

## **Central Services**

The Central Services program unit includes the leadership and business support for all department programs. The primary functional areas are the offices of the Director, Chief Operating Officer, Chief Financial Officer, and Public Affairs. Also included in this program unit are the Administrative Services, Human Resources, Finance and Procurement, and Information Services sections.

# Housing and Community Services Department #91400

---

## **Bond Activities and Debt Service**

OHCS' bond-financed loan programs finance safe and affordable rental housing to low income Oregonians, and provide opportunities for first-time homebuyers to finance their mortgages at below-market interest rates. Bond-related activities include disbursement of bond proceeds to finance multifamily and single-family mortgage loans, bond issuance costs, administrative expenses related to outstanding debt, and asset-protection costs associated with foreclosures and acquired properties. Debt service activities represent non-limited expenditures that repay investors and other parties' obligations owed on the outstanding debt issued by the agency to fund various bond financed loan program activities. The Debt Management Team, which is the staff needed to manage the department's bond indentures, is include here as well.

Debt service for Article XI-Q General Obligation bonds and lottery-backed bonds issued on the department's behalf is also in this program unit. Bond proceeds have been used for the Local Innovation and Fast Track (LIFT) Housing program, providing housing for tenants with mental health and addiction issues, and preserving housing with federal rent subsidies and manufactured home parks.

## **Capital Construction**

This program unit was created in the 2015-17 budget for the proceeds from Article XI-Q General Obligation bonds. The bond proceeds are categorized as Capital Construction with an expenditure limitation period of six years, and the funds are used for financing affordable housing development.

**Summary of 2019-21 Biennium Budget**

Housing & Community Svcs Dept  
 Housing & Community Svcs Dept  
 2019-21 Biennium

Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	164	152.65	1,235,778,075	54,438,010	16,357,282	289,274,996	122,692,797	631,849,381	121,165,609
2017-19 Emergency Boards	7	2.97	142,021,687	5,525,021	1,150,000	35,222,437	124,229	100,000,000	-
<b>2017-19 Leg Approved Budget</b>	<b>171</b>	<b>155.62</b>	<b>1,377,799,762</b>	<b>59,963,031</b>	<b>17,507,282</b>	<b>324,497,433</b>	<b>122,817,026</b>	<b>731,849,381</b>	<b>121,165,609</b>
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(35)	(21.62)	(1,824,561)	(167,171)	(179,283)	(1,696,773)	218,666	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			66,454,866	9,721,399	5,861,508	-	-	50,871,959	-
Base Nonlimited Adjustment			46,833,019	-	-	-	-	34,767,000	12,066,019
Capital Construction			(80,000,000)	-	-	(80,000,000)	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	<b>136</b>	<b>134.00</b>	<b>1,409,263,086</b>	<b>69,517,259</b>	<b>23,189,507</b>	<b>242,800,660</b>	<b>123,035,692</b>	<b>817,488,340</b>	<b>133,231,628</b>
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	771,452	(1,131)	-	628,233	144,350	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	(27,369)	(3,940)	(495)	(36,784)	13,850	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>744,083</b>	<b>(5,071)</b>	<b>(495)</b>	<b>591,449</b>	<b>158,200</b>	<b>-</b>	<b>-</b>
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	2	2.00	54,411,694	156,300	-	54,255,394	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(78,090,957)	(37,194,481)	(1,320,222)	(39,057,264)	(18,990)	(500,000)	-
<b>Subtotal</b>	<b>2</b>	<b>2.00</b>	<b>(23,679,263)</b>	<b>(37,038,181)</b>	<b>(1,320,222)</b>	<b>15,198,130</b>	<b>(18,990)</b>	<b>(500,000)</b>	<b>-</b>
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	11,761,729	480,022	-	6,800,659	4,481,048	-	-
State Gov't & Services Charges Increase/(Decrease)			762,981	38,710	-	686,121	38,150	-	-

**Summary of 2019-21 Biennium Budget**

Housing & Community Svcs Dept  
 Housing & Community Svcs Dept  
 2019-21 Biennium

Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal</b>	-	-	12,524,710	518,732	-	7,486,780	4,519,198	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	<b>138</b>	<b>136.00</b>	<b>1,398,852,616</b>	<b>32,992,739</b>	<b>21,868,790</b>	<b>266,077,019</b>	<b>127,694,100</b>	<b>816,988,340</b>	<b>133,231,628</b>

**Summary of 2019-21 Biennium Budget**

Housing & Community Svcs Dept  
 Housing & Community Svcs Dept  
 2019-21 Biennium

Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	<b>138</b>	<b>136.00</b>	<b>1,398,852,616</b>	<b>32,992,739</b>	<b>21,868,790</b>	<b>266,077,019</b>	127,694,100	<b>816,988,340</b>	<b>133,231,628</b>
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	<b>138</b>	<b>136.00</b>	<b>1,398,852,616</b>	<b>32,992,739</b>	<b>21,868,790</b>	<b>266,077,019</b>	127,694,100	<b>816,988,340</b>	<b>133,231,628</b>
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Policy Packages									
101 - Essential Program Delivery Staffing Needs	16	17.50	3,674,314	-	-	3,674,314	-	-	-
102 - Essential Agency Support Staffing Needs	13	13.00	2,888,492	-	-	2,888,492	-	-	-
103 - Resources for Permanent Supportive Housing	-	-	19,092,909	-	-	19,092,909	-	-	-
104 - Resources for Tenant Outreach and Education	1	0.50	10,000,000	5,000,000	-	5,000,000	-	-	-
105 - Create Rural Housing Accelerator	1	-	5,272,178	5,272,178	-	-	-	-	-
106 - Expand Asset Building Programs	1	1.50	1,132,771	-	-	1,150,423	(17,652)	-	-
107 - Expand LIFT Housing Program	-	-	84,549,495	3,439,495	-	81,110,000	-	-	-
108 - Reduce Child Homelessness - Pilot Program	1	1.00	16,000,000	8,000,000	-	8,000,000	-	-	-
109 - Permanently Expand Progs to Reduce Homelessness	2	2.00	51,200,000	30,000,000	-	21,200,000	-	-	-
110 - Preserve Existing Affordable Housing	-	-	25,442,658	-	-	25,442,658	-	-	-
111 - Acq/Ensure Affordability of Market Rate Hsg	-	-	20,393,877	-	-	20,393,877	-	-	-
112 - Down Payment Assistance Lending Program	2	2.00	437,416	-	-	437,416	-	-	-
113 - Create OAHTC Auction	1	1.00	4,200,000	-	-	4,200,000	-	-	-
114 - Healthy Homes for Vulnerable Populations	1	0.50	149,283	-	-	149,283	-	-	-
115 - Platform to Replace Distressed Manuf Housing	1	0.50	149,283	-	-	149,283	-	-	-

**Summary of 2019-21 Biennium Budget**

Housing & Community Svcs Dept  
 Housing & Community Svcs Dept  
 2019-21 Biennium

Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
116 - Restore OHSI Staffing	20	17.25	3,885,174	-	-	3,885,174	-	-	-
<b>Subtotal Policy Packages</b>	<b>60</b>	<b>56.75</b>	<b>248,467,850</b>	<b>51,711,673</b>	<b>-</b>	<b>196,773,829</b>	<b>(17,652)</b>	<b>-</b>	<b>-</b>
<b>Total 2019-21 Agency Request Audit</b>	<b>198</b>	<b>192.75</b>	<b>1,647,320,466</b>	<b>84,704,412</b>	<b>21,868,790</b>	<b>462,850,848</b>	<b>127,676,448</b>	<b>816,988,340</b>	<b>133,231,628</b>
Percentage Change From 2017-19 Leg Approved Budget	15.79%	23.86%	19.56%	41.26%	24.91%	42.64%	3.96%	11.63%	9.96%
Percentage Change From 2019-21 Current Service Level	43.48%	41.73%	17.76%	156.74%	-	73.95%	-0.01%	-	-



**Summary of 2019-21 Biennium Budget**

**Housing & Community Svcs Dept  
Housing Stabilization Programs  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 91400-010-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	31	29.50	345,377,171	42,717,155	350,000	82,388,426	98,755,981	-	121,165,609
2017-19 Emergency Boards	-	-	26,875,686	5,205,326	-	21,623,325	47,035	-	-
<b>2017-19 Leg Approved Budget</b>	<b>31</b>	<b>29.50</b>	<b>372,252,857</b>	<b>47,922,481</b>	<b>350,000</b>	<b>104,011,751</b>	98,803,016	-	<b>121,165,609</b>
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	1	1.00	571,395	(92,695)	-	447,069	217,021	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			12,066,019	-	-	-	-	-	12,066,019
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	<b>32</b>	<b>30.50</b>	<b>384,890,271</b>	<b>47,829,786</b>	<b>350,000</b>	<b>104,458,820</b>	99,020,037	-	<b>133,231,628</b>
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	161,119	1,205	-	113,530	46,384	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	25,063	(2,486)	-	18,503	9,046	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>186,182</b>	<b>(1,281)</b>	<b>-</b>	<b>132,033</b>	55,430	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	3,033,425	-	-	3,033,425	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(62,500,264)	(35,475,000)	(350,000)	(26,675,264)	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>(59,466,839)</b>	<b>(35,475,000)</b>	<b>(350,000)</b>	<b>(23,641,839)</b>	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	6,936,731	463,166	-	2,776,541	3,697,024	-	-
State Gov't & Services Charges Increase/(Decrease)			(98,863)	(22,520)	-	-	(76,343)	-	-

**Summary of 2019-21 Biennium Budget**

Housing & Community Svcs Dept  
 Housing Stabilization Programs  
 2019-21 Biennium

Agency Request Budget  
 Cross Reference Number: 91400-010-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal</b>	-	-	6,837,868	440,646	-	2,776,541	3,620,681	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	755,772	-	-	755,772	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	<b>32</b>	<b>30.50</b>	<b>333,203,254</b>	<b>12,794,151</b>	<b>-</b>	<b>84,481,327</b>	<b>102,696,148</b>	<b>-</b>	<b>133,231,628</b>

**Summary of 2019-21 Biennium Budget**

**Housing & Community Svcs Dept  
Housing Stabilization Programs  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 91400-010-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	<b>32</b>	<b>30.50</b>	<b>333,203,254</b>	<b>12,794,151</b>	<b>-</b>	<b>84,481,327</b>	<b>102,696,148</b>	<b>-</b>	<b>133,231,628</b>
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	<b>32</b>	<b>30.50</b>	<b>333,203,254</b>	<b>12,794,151</b>	<b>-</b>	<b>84,481,327</b>	<b>102,696,148</b>	<b>-</b>	<b>133,231,628</b>
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Policy Packages									
101 - Essential Program Delivery Staffing Needs	6	7.00	1,461,350	-	-	1,461,350	-	-	-
102 - Essential Agency Support Staffing Needs	-	-	-	-	-	-	-	-	-
103 - Resources for Permanent Supportive Housing	-	-	-	-	-	-	-	-	-
104 - Resources for Tenant Outreach and Education	1	0.50	10,000,000	5,000,000	-	5,000,000	-	-	-
105 - Create Rural Housing Accelerator	-	-	-	-	-	-	-	-	-
106 - Expand Asset Building Programs	1	1.50	1,132,771	-	-	1,150,423	(17,652)	-	-
107 - Expand LIFT Housing Program	-	-	-	-	-	-	-	-	-
108 - Reduce Child Homelessness - Pilot Program	1	1.00	16,000,000	8,000,000	-	8,000,000	-	-	-
109 - Permanently Expand Progs to Reduce Homelessness	2	2.00	51,200,000	30,000,000	-	21,200,000	-	-	-
110 - Preserve Existing Affordable Housing	-	-	-	-	-	-	-	-	-
111 - Acq/Ensure Affordability of Market Rate Hsg	-	-	-	-	-	-	-	-	-
112 - Down Payment Assistance Lending Program	-	-	-	-	-	-	-	-	-
113 - Create OAHTC Auction	-	-	-	-	-	-	-	-	-
114 - Healthy Homes for Vulnerable Populations	1	0.50	149,283	-	-	149,283	-	-	-
115 - Platform to Replace Distressed Manuf Housing	1	0.50	149,283	-	-	149,283	-	-	-

**Summary of 2019-21 Biennium Budget**

Housing & Community Svcs Dept  
 Housing Stabilization Programs  
 2019-21 Biennium

Agency Request Budget  
 Cross Reference Number: 91400-010-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
116 - Restore OHSI Staffing	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	<b>13</b>	<b>13.00</b>	<b>80,092,687</b>	<b>43,000,000</b>	-	<b>37,110,339</b>	(17,652)	-	-
<b>Total 2019-21 Agency Request Audit</b>	<b>45</b>	<b>43.50</b>	<b>413,295,941</b>	<b>55,794,151</b>	-	<b>121,591,666</b>	102,678,496	-	<b>133,231,628</b>
Percentage Change From 2017-19 Leg Approved Budget	45.16%	47.46%	11.03%	16.43%	-100.00%	16.90%	3.92%	-	9.96%
Percentage Change From 2019-21 Current Service Level	40.63%	42.62%	24.04%	336.09%	-	43.93%	-0.02%	-	-

**Summary of 2019-21 Biennium Budget**

**Housing & Community Svcs Dept  
Multifamily Rental Housing Programs  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 91400-030-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	48	43.05	124,642,164	1,013,126	-	101,153,783	20,625,255	1,850,000	-
2017-19 Emergency Boards	5	1.88	9,673,324	34,983	760,000	8,859,141	19,200	-	-
<b>2017-19 Leg Approved Budget</b>	<b>53</b>	<b>44.93</b>	<b>134,315,488</b>	<b>1,048,109</b>	<b>760,000</b>	<b>110,012,924</b>	<b>20,644,455</b>	<b>1,850,000</b>	<b>-</b>
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(6)	1.57	1,079,056	(141,602)	-	1,215,894	4,764	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	<b>47</b>	<b>46.50</b>	<b>135,394,544</b>	<b>906,507</b>	<b>760,000</b>	<b>111,228,818</b>	<b>20,649,219</b>	<b>1,850,000</b>	<b>-</b>
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	234,795	(1,635)	-	214,487	21,943	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	53,601	(4,261)	-	56,345	1,517	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>288,396</b>	<b>(5,896)</b>	<b>-</b>	<b>270,832</b>	<b>23,460</b>	<b>-</b>	<b>-</b>
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	1	1.00	47,364,579	156,300	-	47,208,279	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(12,051,605)	(149,481)	(760,000)	(10,623,134)	(18,990)	(500,000)	-
<b>Subtotal</b>	<b>1</b>	<b>1.00</b>	<b>35,312,974</b>	<b>6,819</b>	<b>(760,000)</b>	<b>36,585,145</b>	<b>(18,990)</b>	<b>(500,000)</b>	<b>-</b>
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	4,262,705	16,168	-	3,493,899	752,638	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>4,262,705</b>	<b>16,168</b>	<b>-</b>	<b>3,493,899</b>	<b>752,638</b>	<b>-</b>	<b>-</b>

**Summary of 2019-21 Biennium Budget**

**Housing & Community Svcs Dept  
Multifamily Rental Housing Programs  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 91400-030-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	(755,772)	-	-	(755,772)	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	<b>48</b>	<b>47.50</b>	<b>174,502,847</b>	<b>923,598</b>	<b>-</b>	<b>150,822,922</b>	<b>21,406,327</b>	<b>1,350,000</b>	<b>-</b>

**Summary of 2019-21 Biennium Budget**

**Housing & Community Svcs Dept  
Multifamily Rental Housing Programs  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 91400-030-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	<b>48</b>	<b>47.50</b>	<b>174,502,847</b>	<b>923,598</b>	<b>-</b>	<b>150,822,922</b>	21,406,327	<b>1,350,000</b>	<b>-</b>
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	<b>48</b>	<b>47.50</b>	<b>174,502,847</b>	<b>923,598</b>	<b>-</b>	<b>150,822,922</b>	21,406,327	<b>1,350,000</b>	<b>-</b>
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Policy Packages									
101 - Essential Program Delivery Staffing Needs	10	10.50	2,212,964	-	-	2,212,964	-	-	-
102 - Essential Agency Support Staffing Needs	-	-	-	-	-	-	-	-	-
103 - Resources for Permanent Supportive Housing	-	-	18,780,000	-	-	18,780,000	-	-	-
104 - Resources for Tenant Outreach and Education	-	-	-	-	-	-	-	-	-
105 - Create Rural Housing Accelerator	-	-	5,272,178	5,272,178	-	-	-	-	-
106 - Expand Asset Building Programs	-	-	-	-	-	-	-	-	-
107 - Expand LIFT Housing Program	-	-	-	-	-	-	-	-	-
108 - Reduce Child Homelessness - Pilot Program	-	-	-	-	-	-	-	-	-
109 - Permanently Expand Progs to Reduce Homelessness	-	-	-	-	-	-	-	-	-
110 - Preserve Existing Affordable Housing	-	-	25,035,000	-	-	25,035,000	-	-	-
111 - Acq/Ensure Affordability of Market Rate Hsg	-	-	20,080,000	-	-	20,080,000	-	-	-
112 - Down Payment Assistance Lending Program	-	-	-	-	-	-	-	-	-
113 - Create OAHTC Auction	1	1.00	4,200,000	-	-	4,200,000	-	-	-
114 - Healthy Homes for Vulnerable Populations	-	-	-	-	-	-	-	-	-
115 - Platform to Replace Distressed Manuf Housing	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Housing & Community Svcs Dept  
Multifamily Rental Housing Programs  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 91400-030-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
116 - Restore OHSI Staffing	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	<b>11</b>	<b>11.50</b>	<b>75,580,142</b>	<b>5,272,178</b>	<b>-</b>	<b>70,307,964</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total 2019-21 Agency Request Audit</b>	<b>59</b>	<b>59.00</b>	<b>250,082,989</b>	<b>6,195,776</b>	<b>-</b>	<b>221,130,886</b>	<b>21,406,327</b>	<b>1,350,000</b>	<b>-</b>
Percentage Change From 2017-19 Leg Approved Budget	11.32%	31.32%	86.19%	491.14%	-100.00%	101.00%	3.69%	-27.03%	-
Percentage Change From 2019-21 Current Service Level	22.92%	24.21%	43.31%	570.83%	-	46.62%	-	-	-



**Summary of 2019-21 Biennium Budget**

**Housing & Community Svcs Dept  
Single Family Housing Programs  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 91400-040-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	7	6.50	6,369,039	1,300,000	-	4,348,245	720,794	-	-
2017-19 Emergency Boards	1	0.46	4,327,579	-	-	4,326,657	922	-	-
<b>2017-19 Leg Approved Budget</b>	<b>8</b>	<b>6.96</b>	<b>10,696,618</b>	<b>1,300,000</b>	<b>-</b>	<b>8,674,902</b>	<b>721,716</b>	<b>-</b>	<b>-</b>
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(1)	0.04	98,947	-	-	98,791	156	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	<b>7</b>	<b>7.00</b>	<b>10,795,565</b>	<b>1,300,000</b>	<b>-</b>	<b>8,773,693</b>	<b>721,872</b>	<b>-</b>	<b>-</b>
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	25,513	-	-	24,874	639	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	13,141	-	-	13,133	8	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>38,654</b>	<b>-</b>	<b>-</b>	<b>38,007</b>	<b>647</b>	<b>-</b>	<b>-</b>
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	1	1.00	4,011,406	-	-	4,011,406	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(1,302,500)	(1,300,000)	-	(2,500)	-	-	-
<b>Subtotal</b>	<b>1</b>	<b>1.00</b>	<b>2,708,906</b>	<b>(1,300,000)</b>	<b>-</b>	<b>4,008,906</b>	<b>-</b>	<b>-</b>	<b>-</b>
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	306,651	-	-	280,060	26,591	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>306,651</b>	<b>-</b>	<b>-</b>	<b>280,060</b>	<b>26,591</b>	<b>-</b>	<b>-</b>

**Summary of 2019-21 Biennium Budget**

**Housing & Community Svcs Dept  
Single Family Housing Programs  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 91400-040-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	<b>8</b>	<b>8.00</b>	<b>13,849,776</b>	-	-	<b>13,100,666</b>	749,110	-	-

**Summary of 2019-21 Biennium Budget**

**Housing & Community Svcs Dept  
Single Family Housing Programs  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 91400-040-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	<b>8</b>	<b>8.00</b>	<b>13,849,776</b>	-	-	<b>13,100,666</b>	749,110	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	<b>8</b>	<b>8.00</b>	<b>13,849,776</b>	-	-	<b>13,100,666</b>	749,110	-	-
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Essential Program Delivery Staffing Needs	-	-	-	-	-	-	-	-	-
102 - Essential Agency Support Staffing Needs	-	-	-	-	-	-	-	-	-
103 - Resources for Permanent Supportive Housing	-	-	-	-	-	-	-	-	-
104 - Resources for Tenant Outreach and Education	-	-	-	-	-	-	-	-	-
105 - Create Rural Housing Accelerator	-	-	-	-	-	-	-	-	-
106 - Expand Asset Building Programs	-	-	-	-	-	-	-	-	-
107 - Expand LIFT Housing Program	-	-	-	-	-	-	-	-	-
108 - Reduce Child Homelessness - Pilot Program	-	-	-	-	-	-	-	-	-
109 - Permanently Expand Progs to Reduce Homelessness	-	-	-	-	-	-	-	-	-
110 - Preserve Existing Affordable Housing	-	-	-	-	-	-	-	-	-
111 - Acq/Ensure Affordability of Market Rate Hsg	-	-	-	-	-	-	-	-	-
112 - Down Payment Assistance Lending Program	1	1.00	200,870	-	-	200,870	-	-	-
113 - Create OAHTC Auction	-	-	-	-	-	-	-	-	-
114 - Healthy Homes for Vulnerable Populations	-	-	-	-	-	-	-	-	-
115 - Platform to Replace Distressed Manuf Housing	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

Housing & Community Svcs Dept  
 Single Family Housing Programs  
 2019-21 Biennium

Agency Request Budget  
 Cross Reference Number: 91400-040-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
116 - Restore OHSI Staffing	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	<b>1</b>	<b>1.00</b>	<b>200,870</b>	-	-	<b>200,870</b>	-	-	-
<b>Total 2019-21 Agency Request Audit</b>	<b>9</b>	<b>9.00</b>	<b>14,050,646</b>	-	-	<b>13,301,536</b>	749,110	-	-
Percentage Change From 2017-19 Leg Approved Budget	12.50%	29.31%	31.36%	-100.00%	-	53.33%	3.80%	-	-
Percentage Change From 2019-21 Current Service Level	12.50%	12.50%	1.45%	-	-	1.53%	-	-	-

**Summary of 2019-21 Biennium Budget**

**Housing & Community Svcs Dept  
Homeownership Stabilization Initiative  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 91400-050-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	25	21.43	3,888,243	-	-	3,888,243	-	-	-
2017-19 Emergency Boards	-	-	184,748	-	-	184,748	-	-	-
<b>2017-19 Leg Approved Budget</b>	<b>25</b>	<b>21.43</b>	<b>4,072,991</b>	<b>-</b>	<b>-</b>	<b>4,072,991</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(25)	(21.43)	(3,653,178)	-	-	(3,653,178)	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	<b>-</b>	<b>-</b>	<b>419,813</b>	<b>-</b>	<b>-</b>	<b>419,813</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	(148,682)	-	-	(148,682)	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>(148,682)</b>	<b>-</b>	<b>-</b>	<b>(148,682)</b>	<b>-</b>	<b>-</b>	<b>-</b>
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(271,131)	-	-	(271,131)	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>(271,131)</b>	<b>-</b>	<b>-</b>	<b>(271,131)</b>	<b>-</b>	<b>-</b>	<b>-</b>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

Housing & Community Svcs Dept  
 Homeownership Stabilization Initiative  
 2019-21 Biennium

Agency Request Budget  
 Cross Reference Number: 91400-050-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Housing & Community Svcs Dept  
Homeownership Stabilization Initiative  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 91400-050-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Essential Program Delivery Staffing Needs	-	-	-	-	-	-	-	-	-
102 - Essential Agency Support Staffing Needs	-	-	-	-	-	-	-	-	-
103 - Resources for Permanent Supportive Housing	-	-	-	-	-	-	-	-	-
104 - Resources for Tenant Outreach and Education	-	-	-	-	-	-	-	-	-
105 - Create Rural Housing Accelerator	-	-	-	-	-	-	-	-	-
106 - Expand Asset Building Programs	-	-	-	-	-	-	-	-	-
107 - Expand LIFT Housing Program	-	-	-	-	-	-	-	-	-
108 - Reduce Child Homelessness - Pilot Program	-	-	-	-	-	-	-	-	-
109 - Permanently Expand Progs to Reduce Homelessness	-	-	-	-	-	-	-	-	-
110 - Preserve Existing Affordable Housing	-	-	-	-	-	-	-	-	-
111 - Acq/Ensure Affordability of Market Rate Hsg	-	-	-	-	-	-	-	-	-
112 - Down Payment Assistance Lending Program	-	-	-	-	-	-	-	-	-
113 - Create OAHTC Auction	-	-	-	-	-	-	-	-	-
114 - Healthy Homes for Vulnerable Populations	-	-	-	-	-	-	-	-	-
115 - Platform to Replace Distressed Manuf Housing	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

Housing & Community Svcs Dept  
 Homeownership Stabilization Initiative  
 2019-21 Biennium

Agency Request Budget  
 Cross Reference Number: 91400-050-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
116 - Restore OHSI Staffing	20	17.25	3,885,174	-	-	3,885,174	-	-	-
<b>Subtotal Policy Packages</b>	<b>20</b>	<b>17.25</b>	<b>3,885,174</b>	<b>-</b>	<b>-</b>	<b>3,885,174</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total 2019-21 Agency Request Audit</b>	<b>20</b>	<b>17.25</b>	<b>3,885,174</b>	<b>-</b>	<b>-</b>	<b>3,885,174</b>	<b>-</b>	<b>-</b>	<b>-</b>
Percentage Change From 2017-19 Leg Approved Budget	-20.00%	-19.51%	-4.61%	-	-	-4.61%	-	-	-
Percentage Change From 2019-21 Current Service Level	-	-	-	-	-	-	-	-	-



**Summary of 2019-21 Biennium Budget**

**Housing & Community Svcs Dept  
Central Services  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 91400-070-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	47	46.17	14,519,581	341,208	-	11,587,606	2,590,767	-	-
2017-19 Emergency Boards	1	0.63	943,285	284,712	390,000	211,501	57,072	-	-
<b>2017-19 Leg Approved Budget</b>	<b>48</b>	<b>46.80</b>	<b>15,462,866</b>	<b>625,920</b>	<b>390,000</b>	<b>11,799,107</b>	<b>2,647,839</b>	<b>-</b>	<b>-</b>
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(4)	(2.80)	(9,719)	67,126	(179,283)	105,713	(3,275)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	<b>44</b>	<b>44.00</b>	<b>15,453,147</b>	<b>693,046</b>	<b>210,717</b>	<b>11,904,820</b>	<b>2,644,564</b>	<b>-</b>	<b>-</b>
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	309,152	(701)	-	234,469	75,384	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	26,291	2,807	(495)	20,700	3,279	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>335,443</b>	<b>2,106</b>	<b>(495)</b>	<b>255,169</b>	<b>78,663</b>	<b>-</b>	<b>-</b>
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	2,284	-	-	2,284	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(480,222)	(270,000)	(210,222)	-	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>(477,938)</b>	<b>(270,000)</b>	<b>(210,222)</b>	<b>2,284</b>	<b>-</b>	<b>-</b>	<b>-</b>
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	143,794	688	-	138,311	4,795	-	-
State Gov't & Services Charges Increase/(Decrease)			962,675	45,099	-	803,083	114,493	-	-

**Summary of 2019-21 Biennium Budget**

Housing & Community Svcs Dept  
 Central Services  
 2019-21 Biennium

Agency Request Budget  
 Cross Reference Number: 91400-070-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal</b>	-	-	1,106,469	45,787	-	941,394	119,288	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	<b>44</b>	<b>44.00</b>	<b>16,417,121</b>	<b>470,939</b>	<b>-</b>	<b>13,103,667</b>	<b>2,842,515</b>	<b>-</b>	<b>-</b>

**Summary of 2019-21 Biennium Budget**

**Housing & Community Svcs Dept  
Central Services  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 91400-070-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	<b>44</b>	<b>44.00</b>	<b>16,417,121</b>	<b>470,939</b>	<b>-</b>	<b>13,103,667</b>	<b>2,842,515</b>	<b>-</b>	<b>-</b>
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	<b>44</b>	<b>44.00</b>	<b>16,417,121</b>	<b>470,939</b>	<b>-</b>	<b>13,103,667</b>	<b>2,842,515</b>	<b>-</b>	<b>-</b>
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Policy Packages									
101 - Essential Program Delivery Staffing Needs	-	-	-	-	-	-	-	-	-
102 - Essential Agency Support Staffing Needs	13	13.00	2,888,492	-	-	2,888,492	-	-	-
103 - Resources for Permanent Supportive Housing	-	-	-	-	-	-	-	-	-
104 - Resources for Tenant Outreach and Education	-	-	-	-	-	-	-	-	-
105 - Create Rural Housing Accelerator	1	-	-	-	-	-	-	-	-
106 - Expand Asset Building Programs	-	-	-	-	-	-	-	-	-
107 - Expand LIFT Housing Program	-	-	-	-	-	-	-	-	-
108 - Reduce Child Homelessness - Pilot Program	-	-	-	-	-	-	-	-	-
109 - Permanently Expand Progs to Reduce Homelessness	-	-	-	-	-	-	-	-	-
110 - Preserve Existing Affordable Housing	-	-	-	-	-	-	-	-	-
111 - Acq/Ensure Affordability of Market Rate Hsg	-	-	-	-	-	-	-	-	-
112 - Down Payment Assistance Lending Program	1	1.00	236,546	-	-	236,546	-	-	-
113 - Create OAHTC Auction	-	-	-	-	-	-	-	-	-
114 - Healthy Homes for Vulnerable Populations	-	-	-	-	-	-	-	-	-
115 - Platform to Replace Distressed Manuf Housing	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

Housing & Community Svcs Dept  
 Central Services  
 2019-21 Biennium

Agency Request Budget  
 Cross Reference Number: 91400-070-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
116 - Restore OHSI Staffing	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	<b>15</b>	<b>14.00</b>	<b>3,125,038</b>	-	-	<b>3,125,038</b>	-	-	-
<b>Total 2019-21 Agency Request Audit</b>	<b>59</b>	<b>58.00</b>	<b>19,542,159</b>	<b>470,939</b>	-	<b>16,228,705</b>	2,842,515	-	-
Percentage Change From 2017-19 Leg Approved Budget	22.92%	23.93%	26.38%	-24.76%	-100.00%	37.54%	7.35%	-	-
Percentage Change From 2019-21 Current Service Level	34.09%	31.82%	19.04%	-	-	23.85%	-	-	-

**Summary of 2019-21 Biennium Budget**

**Housing & Community Svcs Dept  
Bond Activities and Debt Service  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 91400-080-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	6	6.00	660,981,877	9,066,521	16,007,282	5,908,693	-	629,999,381	-
2017-19 Emergency Boards	-	-	100,017,065	-	-	17,065	-	100,000,000	-
<b>2017-19 Leg Approved Budget</b>	<b>6</b>	<b>6.00</b>	<b>760,998,942</b>	<b>9,066,521</b>	<b>16,007,282</b>	<b>5,925,758</b>	<b>-</b>	<b>729,999,381</b>	<b>-</b>
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	88,938	-	-	88,938	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	66,454,866	9,721,399	5,861,508	-	-	50,871,959	-
Base Nonlimited Adjustment	-	-	34,767,000	-	-	-	-	34,767,000	-
Capital Construction	-	-	-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	<b>6</b>	<b>6.00</b>	<b>862,309,746</b>	<b>18,787,920</b>	<b>21,868,790</b>	<b>6,014,696</b>	<b>-</b>	<b>815,638,340</b>	<b>-</b>
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	40,873	-	-	40,873	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	3,217	-	-	3,217	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>44,090</b>	<b>-</b>	<b>-</b>	<b>44,090</b>	<b>-</b>	<b>-</b>	<b>-</b>
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(1,485,235)	-	-	(1,485,235)	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>(1,485,235)</b>	<b>-</b>	<b>-</b>	<b>(1,485,235)</b>	<b>-</b>	<b>-</b>	<b>-</b>
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	111,848	-	-	111,848	-	-	-
State Gov't & Services Charges Increase/(Decrease)	-	-	(100,831)	16,131	-	(116,962)	-	-	-

**Summary of 2019-21 Biennium Budget**

Housing & Community Svcs Dept  
 Bond Activities and Debt Service  
 2019-21 Biennium

Agency Request Budget  
 Cross Reference Number: 91400-080-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal</b>	-	-	11,017	16,131	-	(5,114)	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	<b>6</b>	<b>6.00</b>	<b>860,879,618</b>	<b>18,804,051</b>	<b>21,868,790</b>	<b>4,568,437</b>	-	<b>815,638,340</b>	-

**Summary of 2019-21 Biennium Budget**

**Housing & Community Svcs Dept  
Bond Activities and Debt Service  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 91400-080-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	<b>6</b>	<b>6.00</b>	<b>860,879,618</b>	<b>18,804,051</b>	<b>21,868,790</b>	<b>4,568,437</b>	<b>-</b>	<b>815,638,340</b>	<b>-</b>
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	<b>6</b>	<b>6.00</b>	<b>860,879,618</b>	<b>18,804,051</b>	<b>21,868,790</b>	<b>4,568,437</b>	<b>-</b>	<b>815,638,340</b>	<b>-</b>
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Policy Packages									
101 - Essential Program Delivery Staffing Needs	-	-	-	-	-	-	-	-	-
102 - Essential Agency Support Staffing Needs	-	-	-	-	-	-	-	-	-
103 - Resources for Permanent Supportive Housing	-	-	312,909	-	-	312,909	-	-	-
104 - Resources for Tenant Outreach and Education	-	-	-	-	-	-	-	-	-
105 - Create Rural Housing Accelerator	-	-	-	-	-	-	-	-	-
106 - Expand Asset Building Programs	-	-	-	-	-	-	-	-	-
107 - Expand LIFT Housing Program	-	-	4,549,495	3,439,495	-	1,110,000	-	-	-
108 - Reduce Child Homelessness - Pilot Program	-	-	-	-	-	-	-	-	-
109 - Permanently Expand Progs to Reduce Homelessness	-	-	-	-	-	-	-	-	-
110 - Preserve Existing Affordable Housing	-	-	407,658	-	-	407,658	-	-	-
111 - Acq/Ensure Affordability of Market Rate Hsg	-	-	313,877	-	-	313,877	-	-	-
112 - Down Payment Assistance Lending Program	-	-	-	-	-	-	-	-	-
113 - Create OAHTC Auction	-	-	-	-	-	-	-	-	-
114 - Healthy Homes for Vulnerable Populations	-	-	-	-	-	-	-	-	-
115 - Platform to Replace Distressed Manuf Housing	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

Housing & Community Svcs Dept  
 Bond Activities and Debt Service  
 2019-21 Biennium

Agency Request Budget  
 Cross Reference Number: 91400-080-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
116 - Restore OHSI Staffing	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	-	-	<b>5,583,939</b>	<b>3,439,495</b>	-	<b>2,144,444</b>	-	-	-
<b>Total 2019-21 Agency Request Audit</b>	<b>6</b>	<b>6.00</b>	<b>866,463,557</b>	<b>22,243,546</b>	<b>21,868,790</b>	<b>6,712,881</b>	-	<b>815,638,340</b>	-
Percentage Change From 2017-19 Leg Approved Budget	-	-	13.86%	145.34%	36.62%	13.28%	-	11.73%	-
Percentage Change From 2019-21 Current Service Level	-	-	0.65%	18.29%	-	46.94%	-	-	-



**Summary of 2019-21 Biennium Budget**

**Housing & Community Svcs Dept  
Capital Construction  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 91400-089-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	-	-	80,000,000	-	-	80,000,000	-	-	-
2017-19 Emergency Boards	-	-	-	-	-	-	-	-	-
<b>2017-19 Leg Approved Budget</b>	-	-	<b>80,000,000</b>	-	-	<b>80,000,000</b>	-	-	-
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	(80,000,000)	-	-	(80,000,000)	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Housing & Community Svcs Dept  
Capital Construction  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 91400-089-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Essential Program Delivery Staffing Needs	-	-	-	-	-	-	-	-	-
102 - Essential Agency Support Staffing Needs	-	-	-	-	-	-	-	-	-
103 - Resources for Permanent Supportive Housing	-	-	-	-	-	-	-	-	-
104 - Resources for Tenant Outreach and Education	-	-	-	-	-	-	-	-	-
105 - Create Rural Housing Accelerator	-	-	-	-	-	-	-	-	-
106 - Expand Asset Building Programs	-	-	-	-	-	-	-	-	-
107 - Expand LIFT Housing Program	-	-	80,000,000	-	-	80,000,000	-	-	-
108 - Reduce Child Homelessness - Pilot Program	-	-	-	-	-	-	-	-	-
109 - Permanently Expand Progs to Reduce Homelessness	-	-	-	-	-	-	-	-	-
110 - Preserve Existing Affordable Housing	-	-	-	-	-	-	-	-	-
111 - Acq/Ensure Affordability of Market Rate Hsg	-	-	-	-	-	-	-	-	-
112 - Down Payment Assistance Lending Program	-	-	-	-	-	-	-	-	-
113 - Create OAHTC Auction	-	-	-	-	-	-	-	-	-
114 - Healthy Homes for Vulnerable Populations	-	-	-	-	-	-	-	-	-
115 - Platform to Replace Distressed Manuf Housing	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

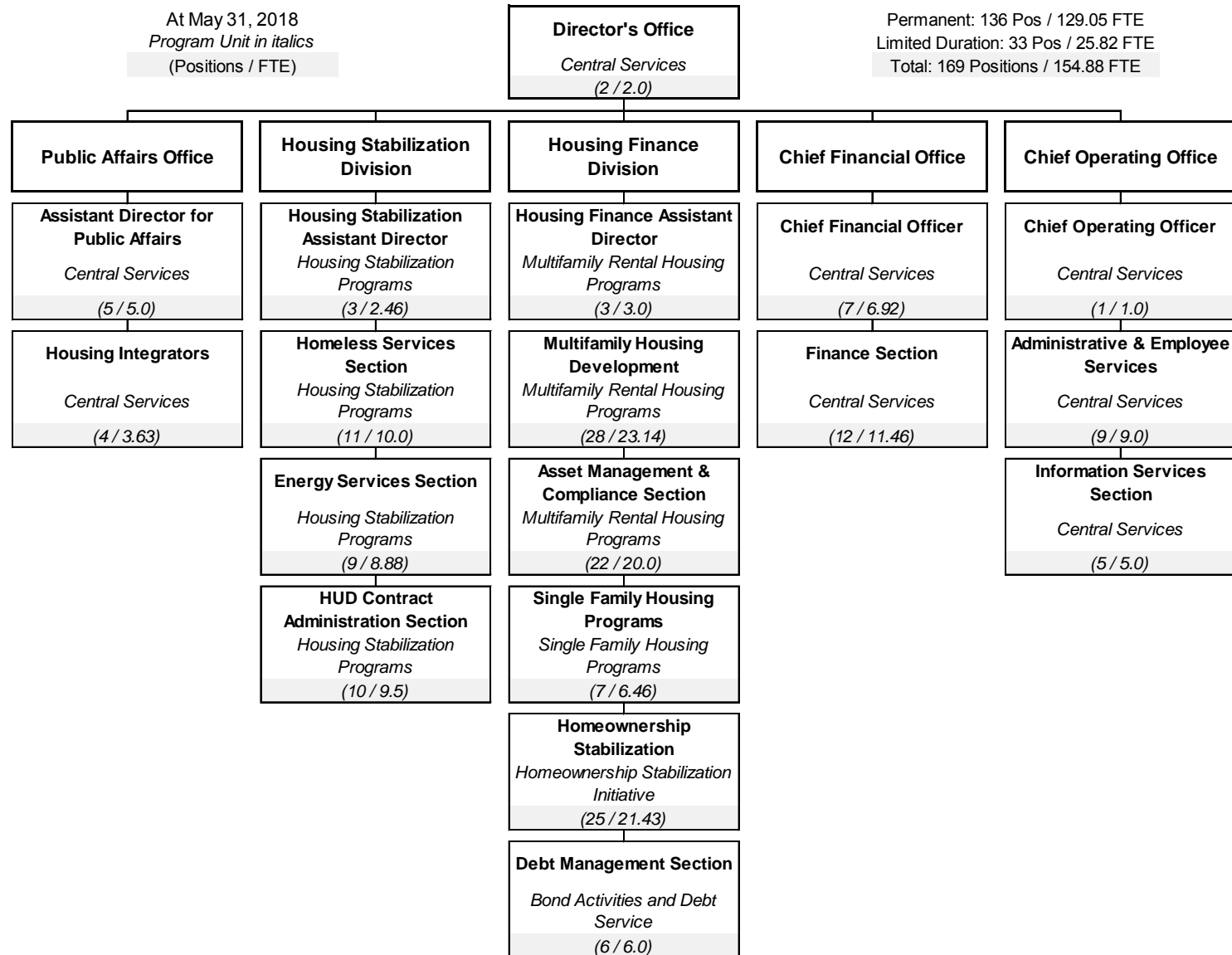
Housing & Community Svcs Dept  
 Capital Construction  
 2019-21 Biennium

Agency Request Budget  
 Cross Reference Number: 91400-089-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
116 - Restore OHSI Staffing	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	-	-	<b>80,000,000</b>	-	-	<b>80,000,000</b>	-	-	-
<b>Total 2019-21 Agency Request Audit</b>	-	-	<b>80,000,000</b>	-	-	<b>80,000,000</b>	-	-	-
Percentage Change From 2017-19 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2019-21 Current Service Level	-	-	-	-	-	-	-	-	-

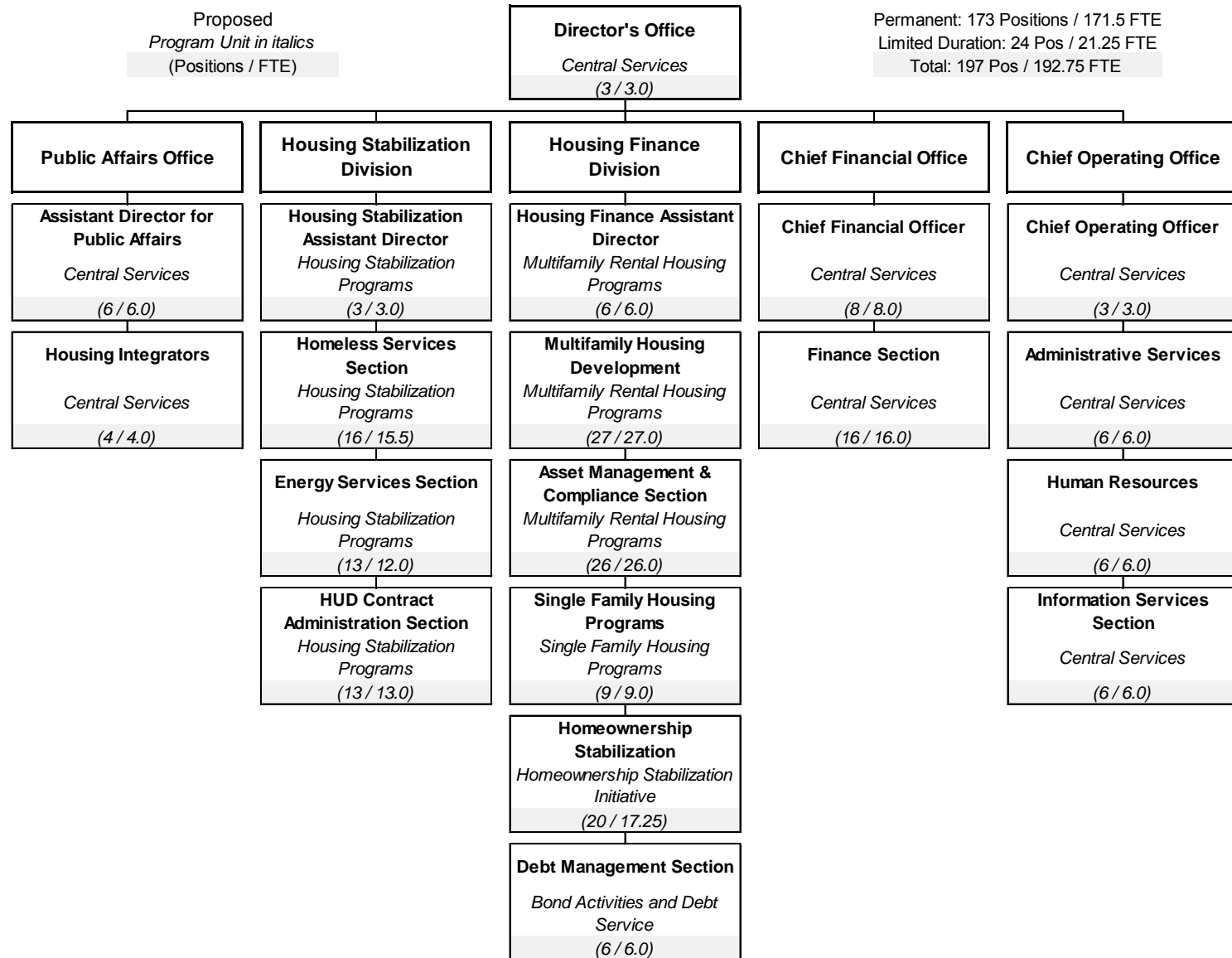
# Housing and Community Services Department #91400

## 2017-19 Organizational Chart by Divisions



# Housing and Community Services Department #91400

## 2019-21 Organizational Chart by Divisions



## Program Prioritization for 2019-21

Agency Name: Housing and Community Services Department																			Agency Number: 91400				
2019-21 Biennium																							
Agency-wide																							
Program/Division Priorities for 2019-21 Biennium																							
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22		
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request			
Agcy	Prgm/ Div																						
1	1	OHCS	Multifamily Rental Housing Development	91400-03 91400-04 91400-05 91400-06	12	6,195,776		215,157,421	1,350,000	21,148,414		\$ 243,851,611	34	34.00	Y	N	FO, S	ORS 317.097; ORS 446.515-446.547; ORS 456.502-456.725; ORS 458.380-458.740; ORS 566.340; 42 USC 12724; 2008 HERA; IRS Section 42;	Awarding Low Income Housing Tax Credits to developers; administering housing development grants.	Requests lottery bond proceeds for housing development programs; requests GF to establish Rural Housing Accelerator; increases limitation to use proceeds from OAHTC auction.			
1	1	OHCS	Capital Construction	91400-03 91400-04 91400-05	12			80,000,000				\$ 80,000,000			Y	N	S	ORS 458.485		Requests additional XI-Q bond proceeds for housing development.			
2	1	OHCS	Homeless Services	91400-01	12	55,794,151		53,323,764		18,551,361		\$ 127,669,278	18	17.50	Y	Y	FO, S	ORS 456.285; ORS 456.375-456.390; ORS 456.555; ORS 456.607-456.609; ORS 458.365-458.377; ORS 458.620, 458.650, 458.677, 458.700; 42 USC 7, 9901-9926, 11317-11378, 12725	Administering grants to alleviate poverty and homelessness.	Requests one-time GF be restored permanently; expands IDA Initiative; establishes new permanent Tenant Outreach program; requests one-time GF to address child homelessness.			
3	1	OHCS	Single Family Housing Programs	91400-07 91400-08	12			13,301,536		749,110		\$ 14,050,646	9	9.00	Y	N	FO, S	ORS 456; P.L. 111-203	Administering grants to stabilize neighborhoods.	Establishes Down Payment Assistance Lending program.			
4	2	OHCS	PBCA Performance Based Contract Admin		12			3,375,018		977,018	133,231,628	\$ 137,583,664	12	12.00	Y	N	FO	Title 42 Section 8 section 1437f	Rent subsidy payments to landlords/owners of Section 8 (Housing Choice) units.	Establishes Family Self-Sufficiency program.			
5	3	OHCS	Energy Services	91400-02	12			64,892,884		83,150,117		\$ 148,043,001	15	14.00	Y	Y	FO, S	ORS 456.594-456.599; ORS 469.421; ORS 757.612; 24 USC 6833, 8621-8630	Administering grants to alleviate energy expenses.	Creates Healthy Homes initiative, including distressed manufactured homes replacement.			
6	2	OHCS	Asset Management and Compliance		12			5,973,465		257,913		\$ 6,231,378	25	25.00	N	N	S	ORS 446.5515-446.547					
7	1	OHCS	OHSI Foreclosure Prevention Programs (Homeownership Stabilization Initiative)		12			3,885,174				\$ 3,885,174	20	17.25	Y	N	FO	12 USC 5211	Administer program to relieve foreclosures.	Restores funding and limited duration postions.			
N/A	N/A	OHCS	Central Services	91400-09	4	470,939		16,228,705		2,842,515		\$ 19,542,159	59	58.00	Y	N							
N/A	N/A	OHCS	Bond Activities and Debt Service		4	22,243,546	21,868,790	6,712,881	815,638,340			\$ 866,463,557	6	6.00	Y	N	D			Additional S&S, DS for issuing XI-Q bonds, additional S&S for issuing lottery bonds.			
						84,704,412	21,868,790	462,850,848	816,988,340	127,676,448	133,231,628	\$ 1,647,320,466	198	192.75									

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

**Document criteria used to prioritize activities:**

- Self-Sustaining** (weight = 20%) Program funds both direct and indirect admin costs  
**Unmet Need** (weight = 30%) Program meets an identified community need well and cannot be replaced by other programs  
**Mission Fit** (weight = 35%) Programs aligned with mission of agency  
**Excellence in State Government** (weight = 15%) Program furthers goals related to education or improving government: (collaboration)
- Scale:**  
**1 = Not Effective**  
**2 = Below Average**  
**3 = Average**  
**4 = Good**  
**5 = Very Effective**

**7. Primary Purpose Program/Activity Exists**

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

**19. Legal Requirement Code**

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

## Program Prioritization for 2019-21

Agency Name: Housing and Community Services Department																						
2019-21 Biennium																						
Housing Stabilization Programs (SCR 010)																						
Program/Division Priorities for 2019-21 Biennium																						
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request		
Agcy	Prgm/ Div																					
2	1	OHCS		Homeless Services	91400-01	12	55,794,151			53,323,764		18,551,361	\$ 127,669,276	18	17.50	Y	Y	FO, S	ORS 456.265; ORS 456.375-456.390; ORS 456.555; ORS 456.607-456.609; ORS 458.365-458.377; ORS 458.620, 458.650, 458.677, 458.700; 42 USC 7, 9901-9926, 11317-11378, 12725	Administering grants to alleviate poverty and homelessness.	Requests one-time GF be restored permanently; expands IDA Initiative; establishes new permanent Tenant Outreach program; requests one-time GF to address child homelessness.	
4	2	OHCS	PBCA	Performance Based Contract Admin		12				3,375,018		977,018	133,231,628	\$ 137,583,664	12	12.00	Y	N	FO	Title 42 Section 8 section 1437f	Rent subsidy payments to landlords/owners of Section 8 (Housing Choice) units.	Establishes Family Self-Sufficiency program.
5	3	OHCS		Energy Services	91400-02	12				64,892,884		83,150,117	\$ 148,043,001	15	14.00	Y	Y	FO, S	ORS 456.594-456.599; ORS 469.421; ORS 757.612; 24 USC 6833, 8621-8630	Administering grants to alleviate energy expenses.	Creates Healthy Homes initiative, including distressed manufactured homes replacement.	
							55,794,151	-		121,591,666	-	102,678,496	133,231,628	\$ 413,295,941	45	43.50						

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

**Document criteria used to prioritize activities:**

**Self-Sustaining** (weight = 20%) Program funds both direct and indirect admin costs

**Unmet Need** (weight = 30%) Program meets an identified community need well and cannot be replaced by other programs

**Mission Fit** (weight = 35%) Programs aligned with mission of agency

**Excellence in State Government** (weight = 15%) Program furthers goals related to education or improving government: (collaboration and efficiency)

**Scale:**  
**1 = Not Effective**  
**2 = Below Average**  
**3 = Average**  
**4 = Good**  
**5 = Very Effective**

**7. Primary Purpose Program/Activity Exists**

- |                           |                                      |
|---------------------------|--------------------------------------|
| 1 Civil Justice           | 7 Education & Skill Development      |
| 2 Community Development   | 8 Emergency Services                 |
| 3 Consumer Protection     | 9 Environmental Protection           |
| 4 Administrative Function | 10 Public Health                     |
| 5 Criminal Justice        | 11 Recreation, Heritage, or Cultural |
| 6 Economic Development    | 12 Social Support                    |

**19. Legal Requirement Code**

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

## Program Prioritization for 2019-21

Agency Name: Housing and Community Services Department																					
2019-21 Biennium																					
Multifamily Rental Housing Programs (SCR 030)																					
Program/Division Priorities for 2019-21 Biennium																					
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request	
Agcy	Prgm/Div																				
1	1	OHCS	Multifamily Rental Housing Development	91400-03 91400-04 91400-05 91400-06	12	6,195,776		215,157,421	1,350,000	21,148,414		\$ 243,851,611	34	34.00	Y	N	FO, S	ORS 317.097; ORS 446.515-446.547; ORS 456.502-456.725; ORS 458.380-458.740; ORS 566.340; 42 USC 12724; 2008 HERA; IRS Section 42.	Awarding Low Income Housing Tax Credits to developers; administering housing development grants.	Requests lottery bond proceeds for housing development programs; requests GF to establish Rural Housing Accelerator; increases limitation to use proceeds from OAHTC auction.	
4	2	OHCS	PBCA Performance Based Contract Admin		12			3,375,018		977,018	133,231,628	\$ 137,583,664	12	12.00	Y	N	FO	Title 42 Section 8 section 1437f	Rent subsidy payments to landlords/owners of Section 8 (Housing Choice) units.	Establishes Family Self-Sufficiency program.	
						6,195,776	-	218,532,439	1,350,000	22,125,432	133,231,628	\$ 381,435,275	46	46.00							

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

**Document criteria used to prioritize activities:**

**Self-Sustaining** (weight = 20%) Program funds both direct and indirect admin costs

**Unmet Need** (weight = 30%) Program meets an identified community need well and cannot be replaced by other programs

**Mission Fit** (weight = 35%) Programs aligned with mission of agency

**Excellence in State Government** (weight = 15%) Program furthers goals related to education or improving government. (collaboration and efficiency)

**Scale:**

- 1 = Not Effective
- 2 = Below Average
- 3 = Average
- 4 = Good
- 5 = Very Effective

**7. Primary Purpose Program/Activity Exists**

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

**19. Legal Requirement Code**

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory



## Program Prioritization for 2019-21

Agency Name: Housing and Community Services Department																					
2019-21 Biennium																					
Single Family Housing Programs (SCR 040)																					
Program/Division Priorities for 2019-21 Biennium																					
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request	
Agcy	Prgm/Div																				
3	1	OHCS	Single Family Housing Programs	91400-07 91400-08	12			13,301,536		749,110		\$ 14,050,646	9	9.00	Y	N	FO, S	ORS 456; P.L. 111-203	Administering grants to stabilize neighborhoods.	Establishes Down Payment Assistance Lending program.	
								13,301,536		749,110		\$ -									
								13,301,536		749,110		\$ 14,050,646	9	9.00							

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

**Document criteria used to prioritize activities:**

**Self-Sustaining** (weight = 20%) Program funds both direct and indirect admin costs

**Unmet Need** (weight = 30%) Program meets an identified community need well and cannot be replaced by other programs

**Mission Fit** (weight = 35%) Programs aligned with mission of agency

**Excellence in State Government** (weight = 15%) Program furthers goals related to education or improving government: (collaboration and efficiency)

**Scale:**

**1 = Not Effective**

**2 = Below Average**

**3 = Average**

**4 = Good**

**5 = Very Effective**

**7. Primary Purpose Program/Activity Exists**

- |                           |                                      |
|---------------------------|--------------------------------------|
| 1 Civil Justice           | 7 Education & Skill Development      |
| 2 Community Development   | 8 Emergency Services                 |
| 3 Consumer Protection     | 9 Environmental Protection           |
| 4 Administrative Function | 10 Public Health                     |
| 5 Criminal Justice        | 11 Recreation, Heritage, or Cultural |
| 6 Economic Development    | 12 Social Support                    |

**19. Legal Requirement Code**

- |  |
|--|
| C Constitutional   |
| D Debt Service   |
| FM Federal - Mandatory   |
| FO Federal - Optional (once you choose to participate, certain requirements exist) |
| S Statutory  |

## Program Prioritization for 2019-21

<b>Agency Name:</b> Housing and Community Services Department																					
<b>2019-21 Biennium</b>																					
<i>Homeownership Stabilization Initiative (SCR 050)</i>																					
<b>Program/Division Priorities for 2019-21 Biennium</b>																					
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
<b>Priority</b> (ranked with highest priority first)	<b>Agency Initials</b>	<b>Program or Activity Initials</b>	<b>Program Unit/Activity Description</b>	<b>Identify Key Performance Measure(s)</b>	<b>Primary Purpose Program-Activity Code</b>	<b>GF</b>	<b>LF</b>	<b>OF</b>	<b>NL-OF</b>	<b>FF</b>	<b>NL-FF</b>	<b>TOTAL FUNDS</b>	<b>Pos.</b>	<b>FTE</b>	<b>New or Enhanced Program (Y/N)</b>	<b>Included as Reduction Option (Y/N)</b>	<b>Legal Req. Code (C, D, FM, FO, S)</b>	<b>Legal Citation</b>	<b>Explain What is Mandatory (for C, FM, and FO Only)</b>	<b>Comments on Proposed Changes to CSL included in Agency Request</b>	
<b>Agcy</b>	<b>Prgm/Div</b>																				
7	1	OHCS	OHSI	Foreclosure Prevention Programs (Homeownership Stabilization Initiative)				3,885,174				\$ 3,885,174	20	17.25	Y	N	FO	12 USC 5211	Administer program to relieve foreclosures.	Restores funding and limited duration postions.	
								3,885,174				\$ -									
								3,885,174				\$ 3,885,174	20	17.25							

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

**Document criteria used to prioritize activities:**

**Self-Sustaining** (weight = 20%) Program funds both direct and indirect admin costs

**Unmet Need** (weight = 30%) Program meets an identified community need well and cannot be replaced by other programs

**Mission Fit** (weight = 35%) Programs aligned with mission of agency

**Excellence in State Government** (weight = 15%) Program furthers goals related to education or improving government: (collaboration and efficiency)

**Scale:**

- 1 = Not Effective
- 2 = Below Average
- 3 = Average
- 4 = Good
- 5 = Very Effective

**7. Primary Purpose Program/Activity Exists**

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

**19. Legal Requirement Code**

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

## Program Prioritization for 2019-21

Agency Name: Housing and Community Services Department																					
2019-21 Biennium																					
Central Services (SCR 070)																					
Program/Division Priorities for 2019-21 Biennium																					
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL Included in Agency Request	
Agcy	Prgm/ Div																				
N/A	N/A	OHCS		Central Services	91400-09	4	470,939		16,228,705		2,842,515	\$ 19,542,159	59	58.00	Y	N					
							470,939	-	16,228,705	-	2,842,515	\$ -									
							470,939	-	16,228,705	-	2,842,515	\$ 19,542,159	59	58.00							

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

**Document criteria used to prioritize activities:**

**Self-Sustaining** (weight = 20%) Program funds both direct and indirect admin costs

**Unmet Need** (weight = 30%) Program meets an identified community need well and cannot be replaced by other programs

**Mission Fit** (weight = 35%) Programs aligned with mission of agency

**Excellence in State Government** (weight = 15%) Program furthers goals related to education or improving government: (collaboration and efficiency)

**Scale:**

- 1 = Not Effective
- 2 = Below Average
- 3 = Average
- 4 = Good
- 5 = Very Effective

**7. Primary Purpose Program/Activity Exists**

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

**19. Legal Requirement Code**

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

## Program Prioritization for 2019-21

Agency Name: Housing and Community Services Department																					
2019-21 Biennium																					
Bond Activities and Debt Service (SCR 080)																					
Program/Division Priorities for 2019-21 Biennium																					
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL Included in Agency Request	
Agcy	Prgm/ Div																				
N/A	N/A	OHCS		Bond Activities and Debt Service		4	22,243,546	21,868,790	6,712,881	815,638,340			\$ 866,463,557	6	6.00	Y	N	D		Additional S&S, DS for issuing XI-Q bonds, additional S&S for issuing lottery bonds.	
							22,243,546	21,868,790	6,712,881	815,638,340	-	-	\$ 866,463,557	6	6.00						

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

**Document criteria used to prioritize activities:**

**Self-Sustaining** (weight = 20%) Program funds both direct and indirect admin costs

**Unmet Need** (weight = 30%) Program meets an identified community need well and cannot be replaced by other programs

**Mission Fit** (weight = 35%) Programs aligned with mission of agency

**Excellence in State Government** (weight = 15%) Program furthers goals related to education or improving government: (collaboration and efficiency)

**Scale:**

- 1 = Not Effective
- 2 = Below Average
- 3 = Average
- 4 = Good
- 5 = Very Effective

**7. Primary Purpose Program/Activity Exists**

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

**19. Legal Requirement Code**

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

## Program Prioritization for 2019-21

Agency Name: Housing and Community Services Department																					
2019-21 Biennium																					
Capital Construction (SCR 089)																					
Program/Division Priorities for 2019-21 Biennium																					
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL Included in Agency Request	
Agcy	Prgm/ Div																				
1	1	OHCS	Capital Construction	91400-03 91400-04 91400-05	12			80,000,000				\$ 80,000,000			Y	N	S	ORS 458.485		Requests additional XI-Q bond proceeds for housing development.	
								80,000,000				\$ 80,000,000	0	0.00							

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

**Document criteria used to prioritize activities:**

**Self-Sustaining** (weight = 20%) Program funds both direct and indirect admin costs

**Unmet Need** (weight = 30%) Program meets an identified community need well and cannot be replaced by other programs

**Mission Fit** (weight = 35%) Programs aligned with mission of agency

**Excellence in State Government** (weight = 15%) Program furthers goals related to education or improving government: (collaboration and efficiency)

**Scale:**

1 = Not Effective

2 = Below Average

3 = Average

4 = Good

5 = Very Effective

**7. Primary Purpose Program/Activity Exists**

- |                           |                                      |
|---------------------------|--------------------------------------|
| 1 Civil Justice           | 7 Education & Skill Development      |
| 2 Community Development   | 8 Emergency Services                 |
| 3 Consumer Protection     | 9 Environmental Protection           |
| 4 Administrative Function | 10 Public Health                     |
| 5 Criminal Justice        | 11 Recreation, Heritage, or Cultural |
| 6 Economic Development    | 12 Social Support                    |

**19. Legal Requirement Code**

- |  |
|--|
| C Constitutional   |
| D Debt Service   |
| FM Federal - Mandatory   |
| FO Federal - Optional (once you choose to participate, certain requirements exist) |
| S Statutory  |

# Housing and Community Services Department #91400

## Reduction Options

### Reduction Options at 10% Levels for each Fund Type at Modified Current Service Level

Activity or Program	Describe Reduction	AMOUNT AND FUND TYPE	Rank and Justification
<b>(which program or activity will not be undertaken)</b>	(Describe the effects of this reduction. include positions and FTE in 2019-21 and 2021-23)	(GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	(Rank the activities or programs not undertaken in order of lowest cost for benefit obtained)
<b>Emergency Housing Assistance</b>	OHCS estimates that 2,848 low and very low income persons would not receive homeless and homelessness prevention services. Grantee capacity and regional capacity could also be impacted, which has the potential of reducing the state's ability to acquire and maintain federal homeless assistance funding. No OHCS positions or FTE would be reduced.	GF: \$771,776	All General Fund programs will take a proportional share of the General Fund reduction.
<b>State Homeless Assistance Program</b>	Approximately 4,031 homeless persons would not receive shelter and related services. The reduction could also impact the state's ability to secure and maintain federal homeless assistance funding. No OHCS positions or FTE would be reduced.	GF: \$397,131	All General Fund programs will take a proportional share of the General Fund reduction.
<b>Elderly Rental Assistance Program</b>	OHCS estimates that 600 low and very low income persons would not receive homeless and homelessness prevention services. No OHCS positions or FTE would be reduced.	GF: \$162,495	All General Fund programs will take a proportional share of the General Fund reduction.

## Housing and Community Services Department #91400

<p><b>Low Income Rental Assistance Program</b></p>	<p>A reduction to this program would mean that up to 17 low-income households would not receive rent assistance and could potentially become homeless. This could also impact Oregon's ability to secure and maintain federal homeless assistance funding, as this program can be used to meet match requirements. No OHCS positions or FTE would be reduced.</p>	<p>GF: \$54,565</p>	<p>All General Fund programs will take a proportional share of the General Fund reduction.</p>
<p><b>Housing Choice Landlord Guarantee Program</b></p>	<p>This reduction would impact the number of landlords who could receive reimbursement, and OHCS would run out of program funds in approximately six months. No OHCS positions or FTE would be reduced.</p>	<p>GF: \$34,515</p>	<p>All General Fund programs will take a proportional share of the General Fund reduction.</p>
<p><b>Oregon Energy Assistance Program</b></p>	<p>Approximately 9,600 low-income households will not receive energy bill payment assistance. No OHCS positions or FTE would be reduced.</p>	<p>OF: \$26,607,702  Source: Low Income Electric Bill Payment Assistance Charges</p>	<p>The entire 10% reduction will be taken from this program. OHCS considered reducing or eliminating several lower priority programs. However, the logistics of reducing multiple programs poses many challenges. Consequently, if a reduction is required, taking it entirely from this program is a more efficient solution.</p>
<p><b>Low Income Home Energy Assistance Program</b></p>	<p>Approximately 30,000 households will not receive energy bill payment assistance or client education. No OHCS positions or FTE would be reduced.</p>	<p>FF: \$12,769,410  Source: Dept. of Health &amp; Human Services</p>	<p>The entire 10% reduction will be taken from this program. OHCS considered reducing or eliminating several lower priority programs. However, the logistics of reducing multiple programs poses many challenges. Consequently, if a reduction is required, taking it entirely from this program is a more efficient solution.</p>

<b>Summary Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Agency Request Audit</b>	<b>2019-21 Governor's Budget</b>	<b>2019-21 Leg. Adopted Audit</b>
<b>010-00-00-00000</b>	<b>Housing Stabilization Programs</b>						
	General Fund	21,227,856	42,717,155	47,922,481	55,794,151	-	-
	Lottery Funds	-	350,000	350,000	-	-	-
	Other Funds	88,540,662	82,388,426	104,011,751	121,591,666	-	-
	Federal Funds	216,564,849	219,921,590	219,968,625	235,910,124	-	-
	All Funds	326,333,367	345,377,171	372,252,857	413,295,941	-	-
<b>030-00-00-00000</b>	<b>Multifamily Rental Housing Programs</b>						
	General Fund	169,351	1,013,126	1,048,109	6,195,776	-	-
	Lottery Funds	-	-	760,000	-	-	-
	Other Funds	49,162,314	103,003,783	111,862,924	222,480,886	-	-
	Federal Funds	12,458,110	20,625,255	20,644,455	21,406,327	-	-
	All Funds	61,789,775	124,642,164	134,315,488	250,082,989	-	-
<b>040-00-00-00000</b>	<b>Single Family Housing Programs</b>						
	General Fund	2,905,351	1,300,000	1,300,000	-	-	-
	Other Funds	3,832,221	4,348,245	8,674,902	13,301,536	-	-
	Federal Funds	376,623	720,794	721,716	749,110	-	-
	All Funds	7,114,195	6,369,039	10,696,618	14,050,646	-	-
<b>050-00-00-00000</b>	<b>Homeownership Stabilization Initiative</b>						
	Other Funds	2,855,768	3,888,243	4,072,991	3,885,174	-	-



<b>Summary Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Agency Request Audit</b>	<b>2019-21 Governor's Budget</b>	<b>2019-21 Leg. Adopted Audit</b>
<b>070-00-00-00000</b>	<b>Central Services</b>						
	General Fund	3,026,396	341,208	625,920	470,939	-	-
	Lottery Funds	-	-	390,000	-	-	-
	Other Funds	12,987,250	11,587,606	11,799,107	16,228,705	-	-
	Federal Funds	7,994,907	2,590,767	2,647,839	2,842,515	-	-
	All Funds	24,008,553	14,519,581	15,462,866	19,542,159	-	-
<b>080-00-00-00000</b>	<b>Bond Activities and Debt Service</b>						
	General Fund	-	9,066,521	9,066,521	22,243,546	-	-
	Lottery Funds	11,676,461	16,007,282	16,007,282	21,868,790	-	-
	Other Funds	723,479,126	635,908,074	735,925,139	822,351,221	-	-
	All Funds	735,155,587	660,981,877	760,998,942	866,463,557	-	-
<b>089-00-00-00000</b>	<b>Capital Construction</b>						
	Other Funds	40,000,000	80,000,000	80,000,000	80,000,000	-	-
<b>TOTAL AGENCY</b>							
	General Fund	27,328,954	54,438,010	59,963,031	84,704,412	-	-
	Lottery Funds	11,676,461	16,357,282	17,507,282	21,868,790	-	-
	Other Funds	920,857,341	921,124,377	1,056,346,814	1,279,839,188	-	-
	Federal Funds	237,394,489	243,858,406	243,982,635	260,908,076	-	-
	All Funds	1,197,257,245	1,235,778,075	1,377,799,762	1,647,320,466	-	-

# Revenues

# Housing and Community Services Department #91400

---

## Revenue Discussion

### Lottery Funds

The Department's 2019-21 revenue for Lottery Funds is \$21.9 million. This is debt service payments on bonds for the Community Incentive Fund, to build housing and provide services in the Housing PLUS Program; to build housing for tenants with mental health and addiction issues; and to preserve affordable rental housing and manufactured home parks.

### Other Funds

The Department's Other Funds revenue is \$1,204.1 million, including Limited and Non-Limited Funds. The funding is derived from a variety of sources, including bond sales, loan repayments, public utility charges, document recording fees, and manufactured home tax assessments. Some of the programs using Other Funds are homeless assistance and prevention; single family housing; multifamily housing development; foreclosure prevention; energy bill payment and weatherization assistance; and manufactured home parks dispute resolution. For more specific information, see the Revenues table that follows.

### Federal Funds

Limited and Non-Limited Federal Funds total \$260.9 million for 2019-21. Funds are received from the US Department of Housing and Urban Development (HUD), the US Department of Health and Human Services (DHHS), the US Department of Energy (DOE), NeighborWorks, and the Bonneville Power Administration (BPA). These funds provide assistance for such things as rent, shelter, energy bill payments, weatherization activities, and also support housing development and rehabilitation. For specific information on programs, match requirements, and limits on uses, see the Revenues table that follows.

# Housing and Community Services Department #91400

## Lottery Funds

### 080-00 Bond Activities and Debt Service

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
N/A	Transfer from DAS			Community Incentive Fund, Housing PLUS Program, Mental Health Housing, and Preservation	Debt service for Lottery-backed bonds	DAS estimate		

## Other Funds

### 010-00 Housing Stabilization Programs

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
N/A	Public Utility Fees: Electricity Bill Payment Assistance			Oregon Energy Assistance Program	Energy assistance payments for low income households	2017-19 revenues		
N/A	Public Utility Fees: Weatherization			Weatherization programs	Weatherize houses occupied by eligible low income families; energy conservation services to low-income households	2017-19 revenues		

## Housing and Community Services Department #91400

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
N/A	Performance-Based Contract Administrative Fees			Housing Stabilization programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2017-19 revenues		
N/A	Interest Income			Homeless Services programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2017-19 revenues		
N/A	Interest Income			Energy Bill Payment and Weatherization programs	Energy assistance payments to vendors; weatherize houses occupied by eligible low-income households	2017-19 revenues		
N/A	Interest on security deposits			Low Income Rental Assistance	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2017-19 revenues		
N/A	Payments for program administration			Individual Development Accounts	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2017-19 contract		
N/A	Payments for program administration			Family Self-Sufficiency Program	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2017-19 contract		
N/A	Transfer from General Fund			Homeless Assistance programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2019-21 budget instructions		
N/A	Document Recording Fee (transfer from Dept. of Revenue)			Homeless Assistance programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2017-19 revenues adjusted for fee increase from \$20 to \$60		

# Housing and Community Services Department #91400

## 030-00 Multifamily Rental Housing Programs

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
N/A	Manufactured Home Park Registration Fees			Manufactured Communities Resource Center	Assist park owners, provide technical services, and maintain statistics. Carry out responsibilities under ORS 105.138, 446.515	\$25 or \$50 per park per year, depending on size of park		
N/A	Public Utility Fees: Housing development			Affordable Rental Housing programs	Low- and very-low-income housing	2017-19 revenues		
N/A	Manufactured Home Assessment Fees			Manufactured Communities Resource Center	Assist park owners, provide technical services, and maintain statistics. Carry out responsibilities under ORS 105.138, 446.515	\$10 annually per dwelling assessed as personal property		
N/A	Program Application, Administration, and Financing Fees			Affordable Rental Housing programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2017-19 revenues		
N/A	Asset Management and Compliance Monitoring Fees			Affordable Rental Housing programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2017-19 revenues		
N/A	Civil Penalties-BOLI			Agricultural workforce housing development	Agricultural workforce technical assistance & housing	2017-19 revenues		

## Housing and Community Services Department #91400

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
N/A	Civil Penalties- Late park registration or landlord training			Manufactured Communities Resource Center	Assist park owners, provide technical services, and maintain statistics. Carry out responsibilities under ORS 105.138, 446.515	2017-19 revenues		
N/A	Late Fees			Affordable Rental Housing programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2017-19 revenues		
N/A	Lottery Bond proceeds			Affordable Rental Housing programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2019-21 request		
N/A	Interest Income			Affordable Rental Housing programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2017-19 revenues		
N/A	Interest Income			Manufactured Communities Resource Center	Assist park owners, provide technical services, and maintain statistics. Carry out responsibilities under ORS 105.138, 446.515	2017-19 revenues		
N/A	Loan Repayments			Affordable Rental Housing programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2017-19 revenues		
N/A	Sale of Unclaimed Oregon Affordable Housing Tax Credits			Affordable Rental Housing programs	Low- and very-low-income housing	2017-19 revenues		LC 437
N/A	Document Recording Fee (transfer from Dept. of Revenue)			Affordable Rental Housing programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2017-19 revenues adjusted for fee increase from \$20 to \$60		

# Housing and Community Services Department #91400

## 040-00 Single Family Housing Programs

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
N/A	Loan Commitment Fee			First-Time Home Buyer Programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2017-19 revenues		
N/A	Interest Income			Home Owner Assistance Programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2017-19 revenues		
N/A	Document Recording Fee (transfer from Dept. of Revenue)			Home Owner Assistance Programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2017-19 revenues adjusted for fee increase from \$20 to \$60		

## 050-00 Homeownership Stabilization Initiative

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
N/A	Troubled Asset Relief Program			Administrative costs for mortgage foreclosure prevention programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	Projected program needs per program award budget		

## 070-00 Central Services

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
N/A	Interest Income			Agency administration	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2017-19 revenues		



# Housing and Community Services Department #91400

## 080-00 Bond Activities and Debt Service

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
N/A	Sale of General Obligation Bonds			Housing programs	Costs of issuance for bonds	DAS estimate		
N/A	Sale of Lottery Revenue Bonds			Housing programs	Costs of issuance for bonds	DAS estimate		
N/A	Sale of Revenue Bonds			Housing programs	Restricted by federal tax law and bond indentures	Bond issuance schedules		
N/A	Income from Investments			Housing programs	Restricted by federal tax law and bond indentures	Investment system		
N/A	Interest Income			Housing programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2017-19 revenues		
N/A	Loan Interest Payments			Housing programs	Debt service	Loan system schedules		
N/A	Loan Principal Repayments			Housing programs	Restricted by federal tax law and bond indentures	Loan system schedules		
N/A	Income from Sale of Acquired Property			Housing programs	Restricted by federal tax law and bond indentures	2017-19 revenues		

## Federal Funds

### 010-00 Housing Stabilization Programs

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
Bonneville Power Administration	Low-Income Weatherization Assistance Grant			Low-Income Weatherization Programs	Weatherize houses occupied by eligible low-income families	2017-19 grant awards		

## Housing and Community Services Department #91400

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
US Dept. of Energy	Low-Income Weatherization Assistance Grant			Low-Income Weatherization Programs	Weatherize houses occupied by eligible low-income families	2017-19 grant awards		
US Dept. of Health & Human Services (DHHS)	Community Services Block Grant			Homeless Assistance Programs	Block grant to tailor programs to needs of communities	2017-19 grant awards		
DHHS	Low Income Home Energy Assistance Block Grant			Energy Bill Payment Assistance and Weatherization Programs	Energy assistance payments to vendors; Weatherize houses occupied by eligible low-income families	2017-19 grant awards		
US Dept. of Housing & Urban Development (HUD)	Continuum of Care /Homeless Management Information System	Local	25%	Homeless Assistance Programs	Operations of the information system	2017-19 grant awards		
HUD	Emergency Solutions Grant Program	State cash	100%	Homeless Assistance Programs	Essential services, prevention activities, shelter operations	2017-19 grant awards		
HUD	HOME Investment Partnership Program	Non-federal	25%	Rental Assistance Programs	Tenant-based rental assistance	2017-19 grant awards		
HUD	Section 811 Project Rental Assistance			Section 811 Rent Subsidy program	Pass-through to landlords for low income tenants' rent	2017-19 grant awards		
HUD	Section 8 Rent Subsidy program			Section 8 Rent Subsidy program	Pass-through to landlords for low income tenants' rent	2017-19 revenues		
Transfer from Oregon Department of Human Services	Temporary Assistance to Needy Families (TANF)	Local	Up to 100%	Homeless Assistance Programs	Provides aid to homeless and nearly homeless families	2017-19 agreement		

# Housing and Community Services Department #91400

## 030-00 Multifamily Rental Housing Programs

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
Dept. of Housing & Urban Development (HUD)	HOME Investment Partnership Program	Non-federal	25%	Affordable Rental Housing Development	Housing rehab, home buyer assistance, multi-family development acquisition and construction	2017-19 grant awards		
HUD	National Housing Trust Fund	Non-federal	25%	Affordable Rental Housing Development	Same as HOME Investment Partnership Program	2017-19 grant awards		
HUD	Section 811 Project Rental Assistance			Section 811 Rent Subsidy program	Pass-through to landlords for low income tenants' rent	2015 grant award		

## 040-00 Single Family Housing Programs

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
US Dept. of Housing & Urban Development (HUD)	Neighborhood Stabilization Program			Neighborhood Stabilization Program	Re-development of foreclosed and abandoned properties	2009 to 2013 grant awards		

## 070-00 Central Services

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
various	various			Administrative costs for agency				

# Housing and Community Services Department #91400

---

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Housing & Community Svcs Dept  
2019-21 Biennium

Agency Number: 91400

Cross Reference Number: 91400-000-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Lottery Funds</b>						
Interest Income	46,857	-	-	-	-	-
Transfer In - Intrafund	-	-	1,150,000	-	-	-
Tsfr From Administrative Svcs	11,640,225	17,478,252	17,478,252	21,868,790	-	-
Transfer Out - Intrafund	-	-	(1,150,000)	-	-	-
<b>Total Lottery Funds</b>	<b>\$11,687,082</b>	<b>\$17,478,252</b>	<b>\$17,478,252</b>	<b>\$21,868,790</b>	-	-
<b>Other Funds</b>						
Non-business Lic. and Fees	94,115	1,132,606	1,132,606	92,750	-	-
Public Utilities Fees	69,846,234	70,079,405	70,079,405	71,362,893	-	-
Charges for Services	1,072,602	1,047,555	1,047,555	1,136,070	-	-
Admin and Service Charges	16,229,077	17,038,131	17,222,879	28,072,471	-	-
Fines and Forfeitures	36,418	48,808	48,808	21,050	-	-
General Fund Obligation Bonds	40,175,000	81,090,000	81,090,000	81,110,000	-	-
Lottery Bonds	26,161,119	25,395,235	25,395,235	64,734,444	-	-
Interest Income	2,431,668	1,381,334	1,381,334	5,037,168	-	-
Donations	22,530	-	-	-	-	-
Housing Div Loan Repayments	655,106	984,547	984,547	1,230,224	-	-
Other Revenues	599,517	98,115	98,115	5,613,123	-	-
Transfer In - Intrafund	14,406,559	19,479,376	19,680,877	21,139,785	-	-
Transfer In Other	-	-	13,475,000	-	-	-
Transfer from General Fund	17,314,157	16,406,370	21,406,370	42,925,812	-	-
Tsfr From Human Svcs, Dept of	69,203	-	-	-	-	-
Tsfr From Revenue, Dept of	29,716,131	30,898,738	61,401,476	88,765,387	-	-
Tsfr From Energy, Dept of	-	657,000	657,000	-	-	-
Tsfr From Oregon Health Authority	150,000	-	-	-	-	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Housing & Community Svcs Dept  
2019-21 Biennium

Agency Number: 91400

Cross Reference Number: 91400-000-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer Out - Intrafund	(6,845,340)	(7,128,079)	(7,329,580)	(8,639,785)	-	-
<b>Total Other Funds</b>	<b>\$212,134,096</b>	<b>\$258,609,141</b>	<b>\$307,771,627</b>	<b>\$402,601,392</b>	-	-
<b>Federal Funds</b>						
Federal Funds	117,125,622	121,692,797	121,817,211	126,676,448	-	-
Tsfr From Human Svcs, Dept of	1,068,022	1,000,000	1,000,000	1,000,000	-	-
<b>Total Federal Funds</b>	<b>\$118,193,644</b>	<b>\$122,692,797</b>	<b>\$122,817,211</b>	<b>\$127,676,448</b>	-	-
<b>Nonlimited Other Funds</b>						
Admin and Service Charges	52,653	150,000	150,000	150,000	-	-
Revenue Bonds	336,415,000	240,700,000	340,700,000	374,770,000	-	-
Refunding Bonds	1,072,823	-	-	-	-	-
Interest Income	96,576,909	81,876,173	81,876,173	92,148,534	-	-
Housing Div Loan Repayments	281,115,455	226,771,763	226,771,763	320,783,267	-	-
Other Revenues	6,192,534	4,883,245	4,883,245	5,000,000	-	-
Transfer In - Intrafund	537,956,905	447,865,858	447,865,858	497,037,817	-	-
Transfer Out - Intrafund	(545,518,124)	(460,217,155)	(460,217,155)	(509,537,817)	-	-
<b>Total Nonlimited Other Funds</b>	<b>\$713,864,155</b>	<b>\$542,029,884</b>	<b>\$642,029,884</b>	<b>\$780,351,801</b>	-	-
<b>Nonlimited Federal Funds</b>						
Federal Funds	119,199,444	121,165,609	121,165,609	133,231,628	-	-
<b>Total Nonlimited Federal Funds</b>	<b>\$119,199,444</b>	<b>\$121,165,609</b>	<b>\$121,165,609</b>	<b>\$133,231,628</b>	-	-

# Housing and Community Services Department #91400

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE								
AGENCY-WIDE								
Source	Fund	ORBITS Revenue Acct	2015-17 Actual	2017-19 Legislatively Adopted	2017-19 Legislatively Approved	2019-21		
						Agency Request	Governor's Budget	Legislatively Adopted
<b>LOTTERY FUNDS</b>								
Interest Income	4430	0605	\$46,857	\$0	\$0	\$0	\$0	\$0
Transfer In - Intrafund	4430	1010	\$0	\$0	\$1,150,000	\$0	\$0	\$0
Tsfr From Administrative Svcs	4400	1107	\$0	\$1,500,000	\$1,500,000	\$0	\$0	\$0
Tsfr From Administrative Svcs	4430	1107	\$11,640,225	\$15,978,252	\$15,978,252	\$21,868,790	\$0	\$0
Transfer Out - Intrafund	4430	2010	\$0	\$0	(\$1,150,000)	\$0	\$0	\$0
<b>TOTAL LOTTERY FUNDS</b>			<b>\$11,687,082</b>	<b>\$17,478,252</b>	<b>\$17,478,252</b>	<b>\$21,868,790</b>	<b>\$0</b>	<b>\$0</b>
<b>OTHER FUNDS</b>								
Non-business Lic. & Fees								
Manufactured Home Park Program	3400	0210	\$94,115	\$90,600	\$90,600	\$92,750	\$0	\$0
Petroleum Distributor Assessments (SHOW)	3400	0210	\$0	\$200,000	\$200,000	\$0	\$0	\$0
Residential Loan Program Fees	3400	0210	\$0	\$842,006	\$842,006	\$0	\$0	\$0
Public Utilities Fees								
Low-Income Electric Bill Pmt Assist Chg	3400	0240	\$39,826,031	\$38,390,968	\$38,390,968	\$40,000,000	\$0	\$0
Public Purpose Charge (Housing Development)	3400	0240	\$8,339,018	\$8,802,417	\$8,802,417	\$8,711,988	\$0	\$0
Public Purpose Charge (Weatherization)	3400	0240	\$21,681,185	\$22,886,020	\$22,886,020	\$22,650,905	\$0	\$0
Charges for Services								
Asset Management & Compliance Charges	3400	0410	\$18,566	\$0	\$0	\$0	\$0	\$0
Multifamily Housing Charges	3400	0410	\$6,500	\$0	\$0	\$0	\$0	\$0
Manufactured Home Park Program	3400	0410	\$1,047,536	\$1,047,555	\$1,047,555	\$1,136,070	\$0	\$0
Admin and Service Charges								
Asset Management & Compliance Charges	3400	0415	\$2,834,223	\$3,428,507	\$3,428,507	\$4,533,903	\$0	\$0
Contract Administration Fee (OHSI)	3400	0415	\$3,825,480	\$3,888,243	\$4,072,991	\$3,885,174	\$0	\$0
Contract Administration Fee (PBCA)	3400	0415	\$4,308,392	\$4,690,549	\$4,690,549	\$5,445,996	\$0	\$0
Down Payment Assistance Lending Program	3400	0415	\$0	\$0	\$0	\$437,416	\$0	\$0
Misc Administration Charges	3400	0415	\$6,203	\$0	\$0	\$0	\$0	\$0
Multifamily Housing Charges	3400	0415	\$4,411,382	\$5,030,832	\$5,030,832	\$11,611,421	\$0	\$0
Multifamily Low Income Weatherization	3400	0415	\$500	\$0	\$0	\$0	\$0	\$0
Petroleum Distributor Assessments (SHOW)	3400	0415	\$0	\$0	\$0	\$800,000	\$0	\$0
Single Family Loan Fees (RLP)	3400	0415	\$842,897	\$0	\$0	\$1,358,561	\$0	\$0
Fines and Forfeitures								
Farm Labor Civil Penalties	3400	0505	\$9,473	\$30,458	\$30,458	\$2,700	\$0	\$0
Manufactured Home Park Civil Penalties	3400	0505	\$26,945	\$18,350	\$18,350	\$18,350	\$0	\$0
General Fund Obligation Bonds								
GF Obligation Bonds (Local Innovation Fast Track Hsg)	3020	0555	\$40,175,000	\$80,000,000	\$80,000,000	\$80,000,000	\$0	\$0
General Fund Obligation Bonds								
GF Obligation Bonds (Cost of Issuance for LIFT)	3400	0555	\$0	\$1,090,000	\$1,090,000	\$1,110,000	\$0	\$0

# Housing and Community Services Department #91400

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE								
AGENCY-WIDE								
Source	Fund	ORBITS Revenue Acct	2015-17 Actual	2017-19 Legislatively Adopted	2017-19 Legislatively Approved	2019-21		
						Agency Request	Governor's Budget	Legislatively Adopted
<b>OTHER FUNDS (continued)</b>								
Lottery Bonds								
Lottery Bonds (Housing Acquisition)	3400	0565	\$0	\$0	\$0	\$20,313,877	\$0	\$0
Lottery Bonds (Housing Preservation)	3400	0565	\$5,232,224	\$25,395,235	\$25,395,235	\$25,407,658	\$0	\$0
Lottery Bonds (Mental Health Housing)	3400	0565	\$20,928,895	\$0	\$0	\$0	\$0	\$0
Lottery Bonds (Perm Supportive Housing)	3400	0565	\$0	\$0	\$0	\$19,012,909	\$0	\$0
Interest Income								
Interest-Housing Stabilization Programs	3400	0605	\$614,188	\$393,450	\$393,450	\$891,142	\$0	\$0
Interest-Multifamily Housing Programs	3400	0605	\$1,670,212	\$925,772	\$925,772	\$3,599,680	\$0	\$0
Interest-Single Family Housing Programs	3400	0605	\$69,520	\$43,286	\$43,286	\$270,582	\$0	\$0
Interest-Central Services	3400	0605	\$77,748	\$0	\$0	\$205,197	\$0	\$0
Interest-Bond Activities & Debt Service	3400	0605	\$0	\$18,826	\$18,826	\$70,567	\$0	\$0
Donations	3400	0905	\$22,530	\$0	\$0	\$0	\$0	\$0
Housing Div Loan Repayments	3400	0930	\$655,106	\$984,547	\$984,547	\$1,230,224	\$0	\$0
Other Revenues								
Misc Revenues-Housing Stabilization Programs	3400	0975	\$136,019	\$88,115	\$88,115	\$1,273,123	\$0	\$0
Misc Revenues-Multifamily Housing Programs	3400	0975	\$20,225	\$0	\$0	\$4,215,000	\$0	\$0
Misc Revenues-Single Family Housing Programs	3400	0975	\$425,852	\$0	\$0	\$125,000	\$0	\$0
Misc Revenues-Central Services	3400	0975	\$11,202	\$10,000	\$10,000	\$0	\$0	\$0
Misc Revenues-Bond Activities & Debt Service	3400	0975	\$6,219	\$0	\$0	\$0	\$0	\$0
Transfer In - Intrafund	3400	1010	\$14,406,559	\$19,479,376	\$19,680,877	\$21,139,785	\$0	\$0
Transfer In Other	3400	1050	\$0	\$0	\$13,475,000	\$0	\$0	\$0
Transfer from General Fund								
Child Homelessness	3400	1060	\$0	\$0	\$0	\$8,000,000	\$0	\$0
Court Appointed Special Advocates	3400	1060	\$2,498,980	\$0	\$0	\$0	\$0	\$0
Elderly Rental Assistance Program	3400	1060	\$0	\$1,410,000	\$1,410,000	\$1,463,580	\$0	\$0
Emergency Housing Assistance	3400	1060	\$14,457,890	\$14,696,832	\$19,696,832	\$28,151,312	\$0	\$0
Housing Choice Landlord Guarantee Program	3400	1060	\$307,287	\$299,538	\$299,538	\$310,920	\$0	\$0
Tenant Outreach and Education	3400	1060	\$0	\$0	\$0	\$5,000,000	\$0	\$0
Wildfire Damage Housing Relief Program	3400	1060	\$50,000	\$0	\$0	\$0	\$0	\$0
Transfer from Human Svcs. Dept of	3400	1100	\$69,203	\$0	\$0	\$0	\$0	\$0
Tsfr From Revenue, Dept of								
Doc Recording Fee (Emergency Housing Assist)	3400	1150	\$2,971,613	\$3,089,874	\$6,140,148	\$8,876,539	\$0	\$0
Doc Recording Fee (General Housing Account Prog)	3400	1150	\$22,584,260	\$23,483,040	\$46,665,121	\$67,461,694	\$0	\$0
Doc Recording Fee (Home Owner Assist Prog)	3400	1150	\$4,160,258	\$4,325,824	\$8,596,207	\$12,427,154	\$0	\$0
Tsfr From Energy, Dept of	3400	1330	\$0	\$657,000	\$657,000	\$0	\$0	\$0
Tsfr From Oregon Health Authority	3400	1443	\$150,000	\$0	\$0	\$0	\$0	\$0
Transfer Out - Intrafund	3020	2010	(\$175,000)	\$0	\$0	\$0	\$0	\$0
Transfer Out - Intrafund	3400	2010	(\$6,670,340)	(\$7,128,079)	(\$7,329,580)	(\$8,639,785)	\$0	\$0
<b>TOTAL OTHER FUNDS</b>			<b>\$212,134,096</b>	<b>\$258,609,141</b>	<b>\$307,771,627</b>	<b>\$402,601,392</b>	<b>\$0</b>	<b>\$0</b>

2019-21 Agency Request Budget



# Housing and Community Services Department #91400

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE								
AGENCY-WIDE								
Source	Fund	ORBITS Revenue Acct	2015-17 Actual	2017-19 Legislatively Adopted	2017-19 Legislatively Approved	2019-21		
						Agency Request	Governor's Budget	Legislatively Adopted
<b>FEDERAL FUNDS</b>								
Federal Funds								
Bonneville Power Administration	6400	0995	\$2,842,017	\$3,139,995	\$3,143,194	\$3,266,603	\$0	\$0
Corporation for National & Community Service	6400	0995	\$6,404,047	\$0	\$0	\$0	\$0	\$0
NeighborWorks	6400	0995	\$271,899	\$646,176	\$647,283	\$0	\$0	\$0
US Dept. of Agriculture	6400	0995	\$219,035	\$0	\$0	\$0	\$0	\$0
US Dept. of Energy	6400	0995	\$5,199,627	\$5,035,251	\$5,040,380	\$5,238,277	\$0	\$0
US Dept. of Health & Human Svcs	6400	0995	\$81,845,009	\$84,729,924	\$84,816,236	\$88,146,316	\$0	\$0
US Dept. of Housing & Urban Dev	6400	0995	\$20,343,988	\$28,141,451	\$28,170,118	\$30,025,252	\$0	\$0
Tsfr From Human Svcs, Dept of	6400	1100	\$1,068,022	\$1,000,000	\$1,000,000	\$1,000,000	\$0	\$0
<b>TOTAL FEDERAL FUNDS</b>			<b>\$118,193,644</b>	<b>\$122,692,797</b>	<b>\$122,817,211</b>	<b>\$127,676,448</b>	<b>\$0</b>	<b>\$0</b>
<b>NONLIMITED OTHER FUNDS</b>								
Admin & Financing Fees (Conduit bonds)	3200	0415	\$52,653	\$150,000	\$150,000	\$150,000	\$0	\$0
Revenue Bonds (Single Family Housing Bond Program)	3200	0570	\$336,415,000	\$240,700,000	\$340,700,000	\$374,770,000	\$0	\$0
Refunding Bonds								
Lottery Bonds	3200	0575	\$1,072,823	\$0	\$0	\$0	\$0	\$0
Interest Income								
Bond Programs	3200	0605	\$96,502,204	\$81,780,893	\$81,780,893	\$92,019,240	\$0	\$0
Other Programs	3200	0605	\$74,705	\$95,280	\$95,280	\$129,294	\$0	\$0
Housing Div Loan Repayments								
Bond Programs	3200	0930	\$280,042,221	\$226,271,763	\$226,271,763	\$320,223,020	\$0	\$0
Other Programs	3200	0930	\$1,073,234	\$500,000	\$500,000	\$560,247	\$0	\$0
Other Revenues	3200	0975	\$6,192,534	\$4,883,245	\$4,883,245	\$5,000,000	\$0	\$0
Transfer In - Intrafund								
Transfer In for Non-Limited Exp	3200	1010	\$0	\$1,700,000	\$1,700,000	\$0	\$0	\$0
Transfer In for Debt Service Exp	3230	1010	\$537,956,905	\$446,165,858	\$446,165,858	\$497,037,817	\$0	\$0
Transfer Out - Intrafund	3200	2010	(\$545,518,124)	(\$460,217,155)	(\$460,217,155)	(\$509,537,817)	\$0	\$0
<b>TOTAL NONLIMITED OTHER FUNDS</b>			<b>\$713,864,155</b>	<b>\$542,029,884</b>	<b>\$642,029,884</b>	<b>\$780,351,801</b>	<b>\$0</b>	<b>\$0</b>
<b>NONLIMITED FEDERAL FUNDS</b>								
Federal Funds								
US Dept. of Housing & Urban Dev (Sect 8 Rent Subs)	6200	0995	\$119,199,444	\$121,165,609	\$121,165,609	\$133,231,628	\$0	\$0
<b>TOTAL NONLIMITED FEDERAL FUNDS</b>			<b>\$119,199,444</b>	<b>\$121,165,609</b>	<b>\$121,165,609</b>	<b>\$133,231,628</b>	<b>\$0</b>	<b>\$0</b>

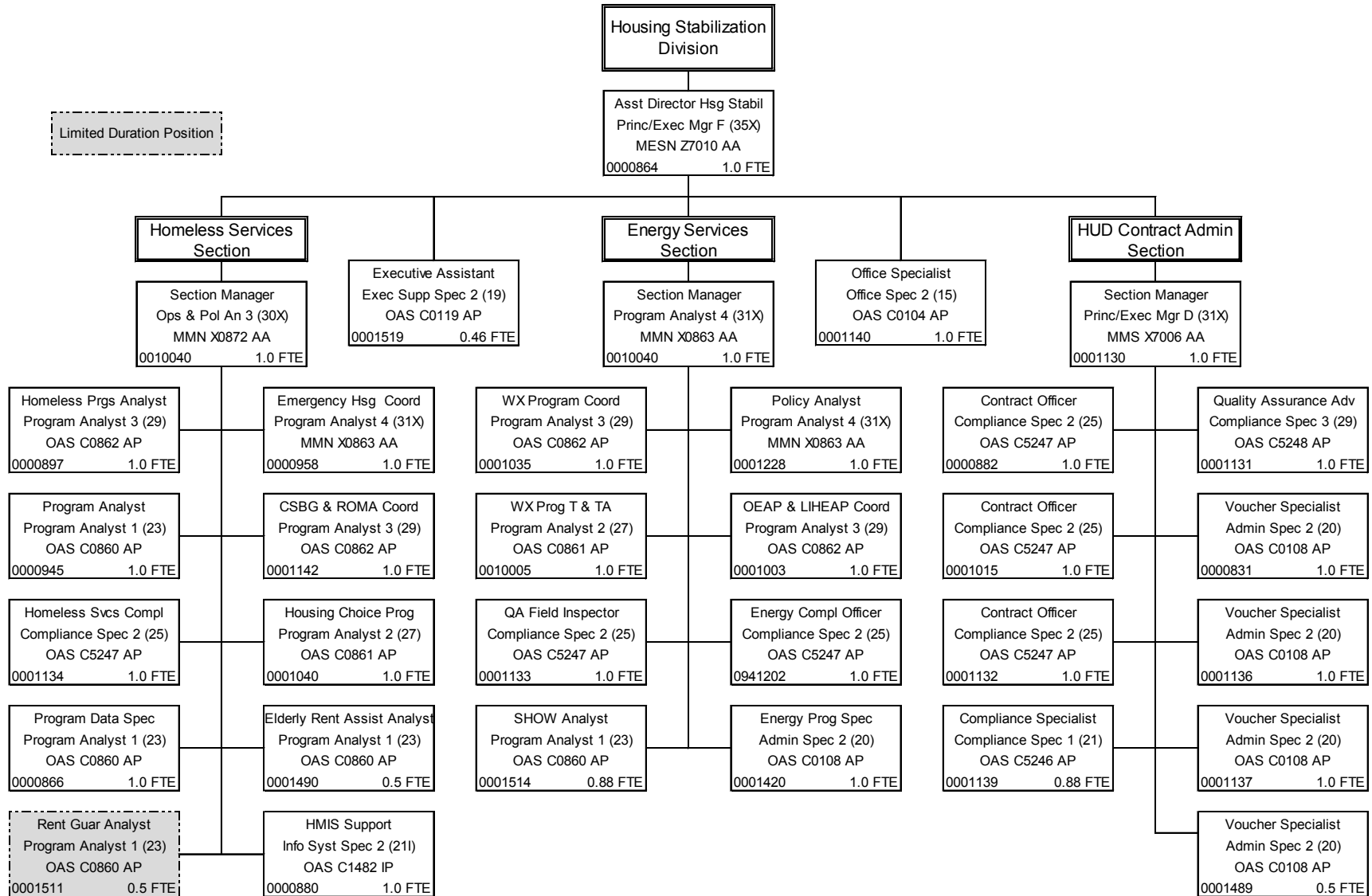
# Housing and Community Services Department #91400

---

# Housing Stabilization Programs

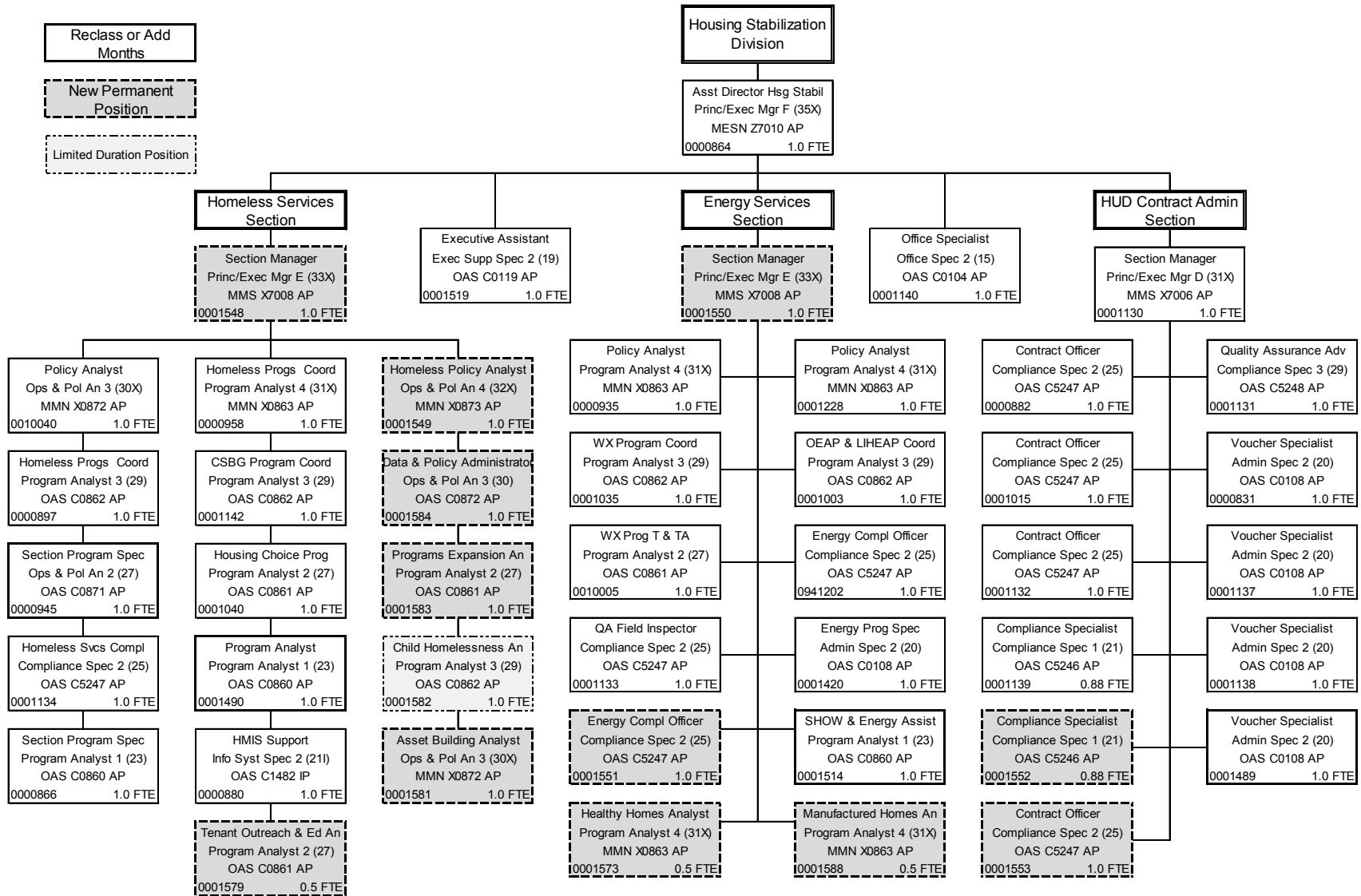
# Housing and Community Services Department #91400

## Housing Stabilization Programs 2017-19 Organizational Chart At May 31, 2018



# Housing and Community Services Department #91400

## Housing Stabilization Programs 2019-21 Organizational Chart Proposed

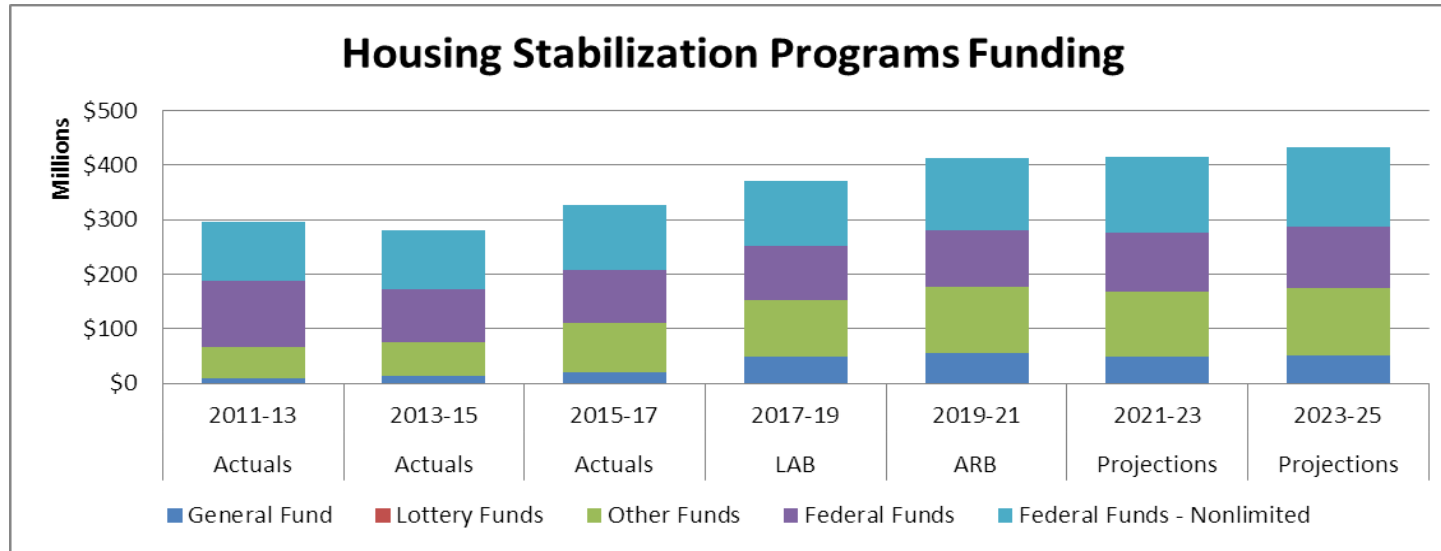


# Housing and Community Services Department #91400

## Housing Stabilization Executive Summary

Long Term Focus Area: Healthy and Safe Communities, A Thriving Statewide Economy

Program Contact: Claire Seguin



### Program Overview

The Housing Stabilization Division programs provide critical services to the lowest income Oregonians by addressing housing instability and helping them access safe, stable, and affordable housing options. The programs address many aspects of the needs of this population: affordable housing, energy bill payment assistance, weatherization assistance, and connections to other services such as health care, education, and nutritious food, to help Oregonians build financial independence and find pathways out of poverty. The Division administers asset-building programs that help Oregonians save for financial goals while learning skills to stabilize their households. It also distributes federal and state resources to the state’s community action network and its partners to help them provide a continuum of services in their communities. The Division also manages federal rent subsidy payments and program compliance through the HUD Contract Administration section, helping ensure that low income residents can access quality housing.

### Program Funding Request

Oregon Housing and Community Services’ (OHCS) funding request for 2019-21 reflects the phase-out of one-time funding for the Emergency Housing Assistance (EHA) program, the State Homeless Assistance program, the Wildfire Housing

# Housing and Community Services Department #91400

Damage Relief program, the Rent Guarantee Program, and the Housing PLUS program. The EHA program received additional funding through House Bill 4007 (2018) and Other Funds Special Payments are phased-in. Policy packages include funding for tenant outreach and education, reducing homelessness, asset building programs, and healthy homes. In total the packages request \$43.0 million General Fund, \$37.1 million Other Funds, and 13 positions (13.0 FTE).

<b>Housing Stabilization Programs</b>							
	<b>2011-13 Actuals</b>	<b>2013-15 Actuals</b>	<b>2015-17 Actuals</b>	<b>2017-19 LAB</b>	<b>2019-21 ARB</b>	<b>2021-23 Projections</b>	<b>2023-25 Projections</b>
General Fund	10,125,159	12,829,378	21,227,856	47,992,481	55,794,151	49,852,293	51,999,082
Lottery Funds	0	0	0	350,000	0	0	0
Other Funds	56,311,501	62,338,862	88,540,662	104,011,751	121,591,666	118,526,187	123,675,347
Federal Funds	121,934,521	96,527,094	97,364,004	98,803,016	102,678,496	107,116,453	111,746,358
Federal Funds Non-Limited	107,148,727	110,118,920	119,200,845	121,165,609	133,231,628	138,960,588	144,935,893
<b>All Funds</b>	<b>295,519,908</b>	<b>281,814,254</b>	<b>326,333,367</b>	<b>372,252,857</b>	<b>413,295,941</b>	<b>414,455,521</b>	<b>432,356,680</b>
Positions/FTE	40/35.5	30/30.0	29/28.25	31/29.5	45/43.5	44/42.5	44/42.5

## **Program Description**

Housing Stabilization programs are separated into three program areas: Homeless Services, Energy Services, and Performance-Based Contract Administration for project-based Section 8 rent subsidies. Eligibility varies depending on the funding source, but all programs serve low and very low income Oregonians.

Homeless Services programs are delivered statewide by Oregon’s community action network and their partner agencies. Program services are targeted to low and very low income Oregonians to reduce and prevent homelessness, reduce poverty, and increase economic prosperity. Assistance includes providing outreach, shelter, rapid access to permanent housing, asset building through Individual Development Accounts, landlord incentives to house low income persons, case management and other supportive services, direct financial and rental assistance, linkage to other basic needs programs, and program data collection and evaluation.

Energy Services programs are also delivered by community action agencies. Clients of these programs are households earning either 60 percent or less of state median income or 200 percent or less of the federal poverty level, with priority given to seniors (60 years of age and older), people with disabilities, and households with children. The programs provide utility bill payment assistance, prevent disconnection or restore home energy services, home health and safety improvements, heating system repair and replacement, energy conservation services, and base load measures (including replacement of inefficient appliances and lighting).

OHCS' HUD Contract Administration Section (HCA) serves as the state’s Performance Based Contract Administrator (PBCA) for project-based Section 8 housing. Each Section 8 project has a Housing Assistance Payment (HAP) contract

# Housing and Community Services Department #91400

which provides the project-based subsidy. HCA performs contract administration activities for approximately 254 contracts in Oregon. Contract administration includes: subsidy payments to owners (pass-through funds), tenant complaint resolution, HAP contract renewals, rent adjustments, on-site management reviews, and technical support to owners, managing agents, site staff, and residents.

## Program Justification

OHCS' Housing Stabilization Programs provide services that assist vulnerable households to stabilize, moving as many as possible toward greater and sustainable self-sufficiency. These programs are designed to prevent and end homelessness, reduce the housing burden by lowering rents, help households maintain utility services, address home health and safety issues, and reduce high home energy costs for low-income Oregonians.

## Program Performance

	2011-13	2013-15	2015-17	2017-19 (projected)	2019-21 (projected)	2021-23 (projected)	2023-25 (projected)
Six month Permanent Housing Retention Rate (based on total number contacted for six month follow-up)	82%	78%*	84%*	80%	80%	80%	80%
Unduplicated Homeless Households Served in All Homeless Programs	<i>Developed for 2013-15 Biennium</i>	12,516	32,962**	53,537***	55,312	55,237	55,237
Unduplicated Homeless Persons Served in All Homeless Programs		22,091	57,910**	92,616***	97,038	96,851	96,851
Households Served in Energy Assistance Programs	126,680	117,106	110,131	111,000	111,000	111,000	111,000
Households Served in Weatherization Programs	6,433	3,597	4,037	4,800	4,800	4,800	4,800
Households Receiving Health and Safety Repair	4,393	3,379	2,631	2,550	2,550	2,550	2,550
Households Served in Project-Based Section 8 Program	9,894	9,714	9,708	9,704	9,704	9,704	9,704

\*2013-14 statewide outcome data not available; 78% for 2014-15. 2015-17 is average of fiscal years 2016 and 2017.

\*\*Contains some level of duplication between fiscal years.

\*\*\* Contains some level of duplication between homeless programs. Projection is based on estimated size of households served.



# Housing and Community Services Department #91400

## Enabling Legislation and Program Authorization

The table below outlines State and Federal authorizing legislation for Housing Stabilization Programs:

Authority	Program	Legislation
State	Elderly Rental Assistance	ORS 458.365-458.377
State	Emergency Housing Assistance	ORS 458.620, 458.650
State	Energy Conservation Helping Oregonians	ORS 757.612
State	Housing Choice Landlord Guarantee Program	ORS 456.375-456.390
State	Individual Development Account Program	ORS 456.555, 456.265, 458.700
State	Oregon Energy Assistance Program	ORS 757.612(7)
State	Rent Guarantee Program	ORS 456.607-456.609
State	State Home Oil Weatherization Program	ORS 456.594-456.599, 469.421(8)
State	Wildfire Damage Housing Relief Program	ORS 458.620, 458.677
Federal	Community Services Block Grant	42 U.S.C. 9901-9926
Federal	Emergency Solutions Grant	42 U.S.C. 11371-11378
Federal	HOME Tenant-Based Rental Assistance	42 U.S.C. 12725
Federal	Low Income Home Energy Assistance Program	42 U.S.C. § 8621-8630
Federal	Section 8	Various USC statutes
Federal	TANF-Housing Stabilization Program	42 U.S.C. 7
Federal	Weatherization Assistance Program	42 USC Sec. 6833

## Funding Streams

Housing Stabilization Programs are funded by General Fund, Other Funds, and Federal Funds as outlined below:

Funding Source	Program Name	Authorizing Legislation
General Fund	Emergency Housing Assistance	ORS 458.620
	State Homeless Assistance Program	
	Low-Income Rental Housing Fund	
	Housing Choice Landlord Guarantee Program	ORS 456.375-456.390
	Rent Guarantee Program	ORS 456.607-456.609
	Elderly Rental Assistance	ORS 458.365-458.377

## Housing and Community Services Department #91400

Funding Source	Program Name	Authorizing Legislation
Document Recording Fees	Emergency Housing Assistance	ORS 294.187
IDA Tax Credits	Individual Development Account (IDA) Program	ORS 456.555, 456.265, 458.700
Assessments on Petroleum Suppliers	State Home Oil Weatherization Program	ORS 456.594-456.599, 469.421(8)
PGE and Pacific Power Ratepayers	Energy Conservation Helping Oregonians, Multifamily Low Income Weatherization	ORS 757.612
	Oregon Energy Assistance Program	ORS 757.612(7)
Bonneville Power Administration	Weatherization Assistance Program	
US Department of Energy	Weatherization Assistance Program	42 USC Sec. 6833
US Dept. of Health and Human Services	Community Services Block Grant	42 U.S.C. 9903
	Low Income Home Energy Assistance Program	42 U.S.C. § 8621-8630
	TANF-Housing Stabilization Program <i>(via OR Dept. of Human Services)</i>	42 U.S.C. 7
US Dept. of Housing & Urban Development	Emergency Solutions Grant	42 U.S.C. 119(IV)
	HOME Tenant-Based Rental Assistance	42 USC Sec. 6833
	Section 8 Rent Subsidy Payments	42 U.S.C. 1437(f)(b)
	Section 811 Project Rental Assistance	

### Comparison of 2019-21 Funding Proposal to 2017-19 Funding

OHCS's funding request for 2019-21 increases funding above the Current Service Level for the Emergency Housing Assistance and State Homeless Assistance programs, asking that the \$30 million one-time funding provided in 2017-19 become permanent. Proposals also include resources for tenant outreach and education, funds to reduce homelessness for children, expansion of the Individual Development Account Initiative, a new family self-sufficiency program, and staff to address healthy homes initiatives.

# Housing and Community Services Department #91400

---

## Housing Stabilization Programs Description

The Housing Stabilization Division (HSD) programs are intended to assist low income Oregonians in achieving stable, affordable housing and economic prosperity. By addressing the economic and life stability of Oregonians, HSD programs can assist in preventing and ending homelessness, and ensure that Oregonians maintain access to affordable housing and meet their basic needs. National studies indicate that while a small portion of the homeless population needs intensive, long-term services, most people experiencing homelessness or who are at risk of homelessness can retain housing with rent assistance and housing stabilization services, such as help with employment, connecting with other financial assistance programs, and/or budget counseling.

Improving the economic stability of Oregonians also impacts economic, safety, and education outcomes. Chronically homeless Oregonians who are provided permanent, supportive housing services see an average 50 percent rise in earned income, and a 40 percent rise in employment. The impacts of being homeless, even temporarily, are significant. Multiple studies indicate that adults experiencing homelessness face significantly higher rates of chronic illness, emotional distress, disability, and premature death than the general population. Homelessness is also linked to poor physical health in children including low birth weight, malnutrition, ear infections, exposure to environmental toxins, and chronic illness.

HSD programs include homeless assistance, rental assistance, individual development accounts, low income energy bill payment, and weatherization assistance programs. These programs are delivered statewide by Oregon's community action network and their partner agencies and project-based Section 8 housing developments. These providers create an extensive network that ensures coordination and leveraging of services for at-risk Oregonians.

**Homeless Assistance Programs** work to prevent and end homelessness. Homeless services are delivered through local providers to enable households that are homeless or at risk of homelessness to regain or maintain stable housing. Through a variety of state and federal funding sources, qualified Oregonians have access to services including emergency shelter, rapid re-housing, transitional or permanent supportive housing, rental assistance, case management, and other assistance needed to stabilize housing. Services also assist low income households to attain economic self-sufficiency and meet their basic needs.

**Rental Assistance Programs** are available to Oregonians earning at or below 50 percent of area median income. These programs offer rental assistance and refundable security deposits paid directly to property owners on the tenants' behalf. All households receiving rental assistance must participate in self-sufficiency planning to receive benefits. The Housing Choice Landlord Guarantee Program is designed to provide financial assistance to landlords to mitigate damages caused by tenants as a result of their occupancy under the HUD Housing Choice Voucher Program, also known as Section 8.

## Housing and Community Services Department #91400

---

The **Individual Development Account** program is available to households with incomes equal to or less than 80 percent of median income or 200 percent of federal poverty guidelines. Eligible participants and designated fiduciary organizations jointly develop personal development plans designed to provide account holders with financial and asset training, counseling, career or business planning, and other services that will increase self-reliance. Participant-generated funds are matched with program funds to create a savings account for the purpose of developing assets such as home and business ownership, education, and career development. The program is funded through an Oregon tax credit that has a cap of \$7.5 million per year. OHCS provides oversight of fiduciary organizations that provide the program, but does not receive tax credit revenues or make payments to participants.

**Energy Assistance Programs** ensure that low income households can maintain heat in their homes during winter months. In warmer regions of the state, energy assistance can also help Oregonians keep cool during life-threatening heat waves. These services are especially critical among vulnerable households, such as the elderly, disabled, and families with young children, who are particularly sensitive to variations in temperature.

In 2017, approximately 109,000 of Oregon's poorest families paid over 24 percent of their income on energy bills. Nearly 136,000 additional households live with incomes between 50 and 100 percent of the federal poverty level and face a home energy burden of 13 percent.

- A short term lack of hot water, refrigeration and cooking capacity, can result in lost wages, evictions, and in some cases, homelessness.
- High energy burden and deferred home maintenance increase the likelihood that low income families will experience unhealthy housing conditions, including lack of heat, water leaks, mold and lead paint.

The impacts of Energy Assistance go well beyond staying warm or cool. Households that receive energy assistance are less likely to accumulate excessive arrearages or experience utility disconnection, thereby reducing the risk of eviction or homelessness. Studies from the Boston Medical Center also indicate that many low income households are making dangerous trade-offs between food and energy, resulting in increased rates of food insecurity, lower weight, and decreased growth rates among children, particularly within families of color. Energy assistance has a proven protective effect against this "heat or eat" phenomenon, with recipients less likely to demonstrate food insecurity and slowed physical growth.

The living environment itself is also a significant health driver. **Low Income Weatherization Programs** provide a unique opportunity to address household health and safety. When weatherization crews visit a home to complete energy upgrades and repairs, they also perform important health and safety assessments. For example, every home is tested for lead if the paint is disturbed. Lead safe work practices are utilized to prevent the spread of lead dust. All homes are visually inspected for mold. Ventilation systems upgraded to ensure continuous airflow, improving indoor air quality and all homes

## Housing and Community Services Department #91400

---

receive carbon monoxide alarms. Additionally, repair and replacement of dysfunctional heating systems prevent health and safety risks associated with combustion by-products, lack of heat, and fire hazards. Research indicates that every dollar invested in weatherization programs yields a return of four and a half dollars, including avoided costs associated with uninsured medical expenses and lost work.

As a result of weatherizing a home, the utility bills of the low income Oregonians are also reduced. National research indicates that low income households that receive weatherization services experience energy savings of \$283 or more per year. These savings make it easier for families to pay for other necessities such as rent, medical care and food, subsequently increasing their likelihood of maintaining stable housing.

OHCS also serves as the **Performance Based Contract Administrator** (PBCA) for project-based Section 8 housing in Oregon. OHCS performs contract administration activities for approximately 254 contracts in HUD Section 8 properties across the state, which equates to 9,704 total units. The department provides technical support to owners, managing agents, site staff, and residents. In addition, OHCS helps provide information to persons seeking housing who might already be living in Section 8 housing, or who may be experiencing housing problems.

The HUD Contract Administration section monitors the physical condition, management, and tenant eligibility of projects that receive funding. A management review is conducted to ensure compliance with regulatory standards, federal regulations, and state rules. The section also follows up on health and safety issues that are documented through HUD Real Estate Assessment Center (REAC) physical inspections. Common areas, vacant units ready for occupancy, building exteriors, roofs and landscaping are inspected in conjunction with representatives from the property management firm responsible for the day-to-day management of the projects.

## Housing and Community Services Department #91400

### Funding Sources for Housing Stabilization Programs

Program Area	Program Name	Funding Source	Fund Type	Amount
<b>Homeless Services</b>	State Homeless Assistance Program	General Fund	General Fund	\$12,376,878
	Emergency Housing Assistance	General Fund	General Fund	\$28,151,312
		Document Recording Fees, Transfer from General Fund, Interest Earnings	Other Funds	\$37,926,387
	Low-Income Rental Assistance	General Fund	General Fund	\$491,461
		Other Revenues	Other Funds	\$5,220
	Housing Choice Landlord Guarantee Program	General Fund	General Fund	\$310,920
		Transfer from General Fund, Interest Earnings	Other Funds	\$296,819
	Elderly Rental Assistance Program	General Fund	General Fund	\$1,463,580
		Transfer from General Fund	Other Funds	\$1,377,567
	Reduce Child Homelessness Program	General Fund	General Fund	\$8,000,000
		Transfer from General Fund	Other Funds	\$8,000,000
	Tenant Outreach and Education	General Fund	General Fund	\$5,000,000
		Transfer from General Fund	Other Funds	\$5,000,000
	Rent Guarantee Program	Account balance	Other Funds	\$125,443
	Wildfire Damage Housing Relief Program	Account balance	Other Funds	\$193,317
	Individual Development Account Program	Other Revenues	Other Funds	\$399,011
	Community Services Block Grant	US Dept. of Health & Human Services	Federal Funds	\$11,212,613
Continuum of Care (Homeless Management Information System)	US Dept. of Housing & Urban Development	Federal Funds	\$197,122	

## Housing and Community Services Department #91400

Program Area	Program Name	Funding Source	Fund Type	Amount
<b>Homeless Services</b>	TANF-Housing Stabilization Program	US Dept. of Health and Human Services <i>(transfer from Oregon Department of Human Services)</i>	Federal Funds	\$1,000,000
	Emergency Solutions Grant	US Dept. of Housing & Urban Development	Federal Funds	\$3,576,518
	HOME Tenant-Based Rental Assistance	US Dept. of Housing & Urban Development	Federal Funds	\$2,565,108
<b>Energy Services</b>	Energy Conservation Helping Oregonians	PGE and Pacific Power Ratepayers	Other Funds	\$18,961,134
	Multifamily Energy Program	PGE and Pacific Power Ratepayers	Other Funds	\$5,917,587
	Oregon Energy Assistance Program	PGE and Pacific Power Ratepayers	Other Funds	\$39,115,717
	State Home Oil Weatherization Program	Assessments on Petroleum Suppliers	Other Funds	\$898,446
	Weatherization Assistance Program	Bonneville Power Administration	Federal Funds	\$3,193,583
	Weatherization Assistance Program	US Department of Energy	Federal Funds	\$5,178,424
	Low Income Home Energy Assistance Program	US Dept. of Health and Human Services	Federal Funds	\$74,778,110
<b>Performance-Based Contract Administration</b>	HUD Contract Administration	Performance-Based Contract	Other Funds	\$2,547,21
	Family Self-Sufficiency Program	Other Revenues	Other Funds	\$827,787
	Section 811 Project Rental Assistance	US Dept. of Housing & Urban Development	Federal Funds	\$977,018
	Section 8 Rent Subsidy	US Dept. of Housing & Urban Development	Federal Funds	\$133,231,628

# Housing and Community Services Department #91400

---

## Essential Packages

### **010 Non-PICS Personal Services / Vacancy Factor**

This essential package represents the non-PICS Personal Services increase and the vacancy factor that OHCS anticipates during the 2019-21 biennium. Non-PICS costs include temporary employees, overtime pay, shift differential, unemployment assessments, mass transit taxes, and the OHCS proportionate share of pension bond contributions. The vacancy factor calculation is based on historical averages of vacancies experienced by the department.

OHCS anticipates these costs to increase by \$186,182 in Housing Stabilization Programs in the 2019-21 biennium. This package decreases General Fund by \$1,281; increases Other Funds by \$132,033 and increases Federal Funds by \$55,430.

### **021 Phase-In**

This package phases in costs associated with the document recording fee increase in 2018 by House Bill 4007. The bill increased the fee charged by counties on certain documents from \$20 to \$60, effective in June 2018. Ten percent of the revenue is dedicated to the Emergency Housing Assistance (EHA) program. The total EHA increase is \$3,033,425 in Other Funds, mostly Special Payments.

### **022 Phase-Out Program and One-Time Costs**

This package removes one-time funding for the Emergency Housing Assistance (EHA), State Homeless Assistance (SHAP), Rent Guarantee, and Wildfire Damage Housing Relief programs. It also phases-out remaining Other Funds limitation of \$461,264 in the Housing PLUS program, which was funded by lottery-backed bonds in the 2007-09 biennium. The total reduction for all funds is \$62,500,264.

The EHA and SHAP programs received General Fund increases in both the 2017 and 2018 legislative sessions. The EHA program increase was \$26.2 million and SHAP received \$9.0 million. EHA funds are transferred to Other Funds (OF) for expenditure, so OF was also increased by \$26.2 million. OHCS also received \$350,000 in Lottery Funds for reducing veterans' homelessness which is phased-out in this package. The total phase-out for EHA and SHAP is \$35,200,000 General Fund, \$350,000 Lottery Funds, and \$26,200,000 Other Funds, all Special Payments.

The Rent Guarantee Program (RGP) was funded with \$224,780 for one half-time, limited duration position and Special Payments. The Special Payments funding was transferred to a dedicated account and Other Funds limitation was



## **Housing and Community Services Department #91400**

---

increased by the same amount. This package removes the General Fund limitation for Special Payments but does not reduce Other Funds. This program provides a guarantee to landlords who rent to those who have completed a Tenant Readiness education course. At the time of Agency Request Budget development, the program had only been operating for a few months and no payments had been made to landlords. Based on the department's experience with a similar rent guarantee program, OHCS anticipates that most of the funds will be unspent at the end of the biennium and will be available to continue the program. The total phase-out for RGP is \$125,000 General Fund in Special Payments.

The Wildfire Damage Housing Relief program was modified and received \$150,000 in additional General Fund in the 2017 legislative session. These funds are also transferred to a dedicated account and Other Funds limitation was increased by the same amount. At the time of Agency Request Budget development, only one household with a loss of housing due to a wildfire had qualified for a payment from the program so most of the funds are available to continue the program. This package assumes that one additional payment will be made in the 2017-19 biennium, making the phase-out for this program \$150,000 General Fund and \$14,000 Other Funds Special Payments.

### **030 Inflation & Price List Adjustments**

This essential package includes the cost of inflation and the increases or decreases in state government service charges, state agency user fees and charges for services the department is anticipating for 2019-21 biennium. The standard inflation factor of 3.8 percent and the DAS Price List of Goods and Services is the basis for calculating the cost changes. The DAS Price List includes assessment charges by DAS and interagency charges for other agencies, including the Department of Justice and Secretary of State.

For Housing Stabilization Programs, OHCS anticipates an increase of \$6,822,191 in 2019-21. This package increases General Fund by \$440,966; Other Funds by \$2,750,858; and Federal Funds by \$3,610,367.

### **060 Technical Adjustments**

This package moves limitation between Facilities Rent and Other Services and Supplies to align the budget with expenditures. It also corrects the program unit for the State Home Oil Weatherization (SHOW) program. SHOW was transferred from the Oregon Department of Energy to OHCS in the 2017 legislative session, and included in the Multifamily Rental Housing Programs area. The program should be included with Energy Services programs, and is being moved in this package. This results in an Other Funds increase of \$14,273 in Services and Supplies and \$741,499 in Special Payments with a corresponding reduction in Multifamily Rental Housing Programs.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Housing Stabilization Programs  
 Cross Reference Number: 91400-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(1,281)	-	-	-	-	-	(1,281)
Federal Funds	-	-	-	55,430	-	-	55,430
<b>Total Revenues</b>	<b>(\$1,281)</b>	<b>-</b>	<b>-</b>	<b>\$55,430</b>	<b>-</b>	<b>-</b>	<b>\$54,149</b>
<b>Personal Services</b>							
Pension Obligation Bond	(2,253)	-	16,056	9,046	-	-	22,849
Mass Transit Tax	(233)	-	2,447	-	-	-	2,214
Vacancy Savings	1,205	-	113,530	46,384	-	-	161,119
<b>Total Personal Services</b>	<b>(\$1,281)</b>	<b>-</b>	<b>\$132,033</b>	<b>\$55,430</b>	<b>-</b>	<b>-</b>	<b>\$186,182</b>
<b>Total Expenditures</b>							
Total Expenditures	(1,281)	-	132,033	55,430	-	-	186,182
<b>Total Expenditures</b>	<b>(\$1,281)</b>	<b>-</b>	<b>\$132,033</b>	<b>\$55,430</b>	<b>-</b>	<b>-</b>	<b>\$186,182</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(132,033)	-	-	-	(132,033)
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>(\$132,033)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$132,033)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
Pkg: 021 - Phase - In

Cross Reference Name: Housing Stabilization Programs  
Cross Reference Number: 91400-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	1,038	-	-	-	1,038
Employee Training	-	-	519	-	-	-	519
Office Expenses	-	-	519	-	-	-	519
Telecommunications	-	-	623	-	-	-	623
Data Processing	-	-	623	-	-	-	623
<b>Total Services &amp; Supplies</b>	-	-	<b>\$3,322</b>	-	-	-	<b>\$3,322</b>
<b>Special Payments</b>							
Dist to Counties	-	-	732,041	-	-	-	732,041
Dist to Other Gov Unit	-	-	36,602	-	-	-	36,602
Dist to Non-Profit Organizations	-	-	2,261,460	-	-	-	2,261,460
<b>Total Special Payments</b>	-	-	<b>\$3,030,103</b>	-	-	-	<b>\$3,030,103</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	3,033,425	-	-	-	3,033,425
<b>Total Expenditures</b>	-	-	<b>\$3,033,425</b>	-	-	-	<b>\$3,033,425</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(3,033,425)	-	-	-	(3,033,425)
<b>Total Ending Balance</b>	-	-	<b>(\$3,033,425)</b>	-	-	-	<b>(\$3,033,425)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Housing Stabilization Programs  
Cross Reference Number: 91400-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(35,475,000)	-	-	-	-	-	(35,475,000)
Transfer from General Fund	-	-	(26,475,000)	-	-	-	(26,475,000)
Tsfr From Administrative Svcs	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>(\$35,475,000)</b>	<b>-</b>	<b>(\$26,475,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$61,950,000)</b>
<b>Transfers Out</b>							
Transfer Out - Intrafund	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Personal Services</b>							
Mass Transit Tax	-	-	-	-	-	-	-
<b>Total Personal Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Special Payments</b>							
Dist to Counties	(3,696,000)	-	-	-	-	-	(3,696,000)
Dist to Other Gov Unit	(176,000)	-	-	-	-	-	(176,000)
Dist to Individuals	-	-	(14,000)	-	-	-	(14,000)
Dist to Non-Profit Organizations	(4,928,000)	(350,000)	(26,661,264)	-	-	-	(31,939,264)
Intra-Agency Gen Fund Transfer	(26,475,000)	-	-	-	-	-	(26,475,000)
Other Special Payments	(200,000)	-	-	-	-	-	(200,000)
<b>Total Special Payments</b>	<b>(\$35,475,000)</b>	<b>(\$350,000)</b>	<b>(\$26,675,264)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$62,500,264)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Housing Stabilization Programs  
 Cross Reference Number: 91400-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	(35,475,000)	(350,000)	(26,675,264)	-	-	-	(62,500,264)
<b>Total Expenditures</b>	<b>(\$35,475,000)</b>	<b>(\$350,000)</b>	<b>(\$26,675,264)</b>	-	-	-	<b>(\$62,500,264)</b>
<b>Ending Balance</b>							
Ending Balance	-	350,000	200,264	-	-	-	550,264
<b>Total Ending Balance</b>	-	<b>\$350,000</b>	<b>\$200,264</b>	-	-	-	<b>\$550,264</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
Pkg: 031 - Standard Inflation

Cross Reference Name: Housing Stabilization Programs  
Cross Reference Number: 91400-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	440,646	-	-	-	-	-	440,646
Federal Funds	-	-	-	3,620,681	-	-	3,620,681
Transfer from General Fund	-	-	319,442	-	-	-	319,442
<b>Total Revenues</b>	<b>\$440,646</b>	<b>-</b>	<b>\$319,442</b>	<b>\$3,620,681</b>	<b>-</b>	<b>-</b>	<b>\$4,380,769</b>

**Services & Supplies**

Instate Travel	53	-	1,565	794	-	-	2,412
Out of State Travel	53	-	894	1,084	-	-	2,031
Employee Training	22	-	914	1,063	-	-	1,999
Office Expenses	79	-	714	1,788	-	-	2,581
Telecommunications	146	-	683	452	-	-	1,281
State Gov. Service Charges	(22,520)	-	-	(76,343)	-	-	(98,863)
Data Processing	19	-	1,175	59	-	-	1,253
Publicity and Publications	4	-	532	461	-	-	997
Professional Services	581	-	6,455	76,760	-	-	83,796
IT Professional Services	21	-	3,814	21	-	-	3,856
Attorney General	93	-	1,096	387	-	-	1,576
Dues and Subscriptions	20	-	211	676	-	-	907
Facilities Rental and Taxes	485	-	3,301	764	-	-	4,550
Facilities Maintenance	4	-	45	25	-	-	74
Other Services and Supplies	423	-	2,724	1,706	-	-	4,853
Expendable Prop 250 - 5000	79	-	417	181	-	-	677

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
Pkg: 031 - Standard Inflation

Cross Reference Name: Housing Stabilization Programs  
Cross Reference Number: 91400-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	118	-	1,143	436	-	-	1,697
<b>Total Services &amp; Supplies</b>	<b>(\$20,320)</b>	<b>-</b>	<b>\$25,683</b>	<b>\$10,314</b>	<b>-</b>	<b>-</b>	<b>\$15,677</b>
<b>Special Payments</b>							
Dist to Counties	9,875	-	1,183,688	1,126,694	-	-	2,320,257
Dist to Other Gov Unit	6,017	-	28,650	138,822	-	-	173,489
Dist to Individuals	-	-	14,459	-	-	-	14,459
Dist to Non-Profit Organizations	125,632	-	1,524,061	2,311,988	-	-	3,961,681
Intra-Agency Gen Fund Transfer	319,442	-	-	-	-	-	319,442
Loans Made - Other	-	-	-	-	-	-	-
Other Special Payments	-	-	-	32,863	-	-	32,863
<b>Total Special Payments</b>	<b>\$460,966</b>	<b>-</b>	<b>\$2,750,858</b>	<b>\$3,610,367</b>	<b>-</b>	<b>-</b>	<b>\$6,822,191</b>
<b>Total Expenditures</b>							
Total Expenditures	440,646	-	2,776,541	3,620,681	-	-	6,837,868
<b>Total Expenditures</b>	<b>\$440,646</b>	<b>-</b>	<b>\$2,776,541</b>	<b>\$3,620,681</b>	<b>-</b>	<b>-</b>	<b>\$6,837,868</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,457,099)	-	-	-	(2,457,099)
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>(\$2,457,099)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$2,457,099)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
Pkg: 060 - Technical Adjustments

Cross Reference Name: Housing Stabilization Programs  
Cross Reference Number: 91400-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Federal Funds	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	1,557	-	-	-	1,557
Employee Training	-	-	1,557	-	-	-	1,557
Office Expenses	-	-	2,076	-	-	-	2,076
Telecommunications	-	-	1,557	-	-	-	1,557
Data Processing	-	-	1,038	-	-	-	1,038
Attorney General	-	-	6,488	-	-	-	6,488
Facilities Rental and Taxes	11,542	-	58,534	26,955	-	-	97,031
Other Services and Supplies	(11,542)	-	(58,534)	(26,955)	-	-	(97,031)
<b>Total Services &amp; Supplies</b>	-	-	<b>\$14,273</b>	-	-	-	<b>\$14,273</b>
<b>Special Payments</b>							
Dist to Non-Profit Organizations	-	-	741,499	-	-	-	741,499
<b>Total Special Payments</b>	-	-	<b>\$741,499</b>	-	-	-	<b>\$741,499</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	755,772	-	-	-	755,772
<b>Total Expenditures</b>	-	-	<b>\$755,772</b>	-	-	-	<b>\$755,772</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
Pkg: 060 - Technical Adjustments

Cross Reference Name: Housing Stabilization Programs  
Cross Reference Number: 91400-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	(755,772)	-	-	-	(755,772)
<b>Total Ending Balance</b>	-	-	<b>(\$755,772)</b>	-	-	-	<b>(\$755,772)</b>

# Housing and Community Services Department #91400

---

## Policy Package 101 Essential Program Delivery Staffing Needs

### Package Description

This package requests additional program delivery staff to enable the department to more efficiently and effectively deliver programs across the continuum of housing needs. Many of the positions requested are currently filled by limited-duration employees, but the need for the duties performed is permanent. Other positions are part-time positions that require full-time employees. OHCS is also seeking reclassification of positions where the duties of the employee are at a higher level than the position classification. The remaining positions are requested to perform duties that are important to the department's mission but exceed the workload capacity of current staff.

### Purpose

The purpose of this package is to resolve staffing deficiencies for efficient delivery of the department's programs. Since the 2011-13 biennium, OHCS has seen a significant increase in funding across all program areas. In addition, the allowable uses for state and federal funding are becoming more complex. The department also is addressing the need for integrated statewide policy work and alignment of OHCS funding sources with other state, local, and private resources. For all of these reasons, additional staff is needed to provide a higher level of oversight.

The Housing Stabilization Program Unit has three program areas: Homeless Services, Energy Services, and HUD Contract Administration. Staffing changes are requested in all of these areas as detailed below.

## Homeless Services

### How Achieved

The Homeless Services Section does not have a Principal Executive Manager position that is dedicated to managing staff and program development. An employee in a policy position has been performing these managerial duties for several years while also implementing new programs and providing oversight of significant funding increases. OHCS is now requesting a permanent Principal Executive Manager E position to provide the management leadership that this section requires and allow the policy position to focus on strategic program development. The department is also requesting a permanent Operations and Policy Analyst 4 position to continue work being performed by a limited duration employee in the 2017-19 biennium. This position provides homeless policy analysis to senior executive level leadership, leads

## Housing and Community Services Department #91400

---

statewide initiatives to reduce and end homelessness, including the state effort to end veteran homelessness, and provides guidance that results in systems and organizational improvements.

In addition to these new positions, OHCS is also requesting a reclassification of a Program Analyst 1 to an Operations and Policy Analyst 2 to reflect the higher level of duties being performed by the current employee. The duties are permanently assigned to this position and the employee is being paid work out of class at the higher level. The increased skill, knowledge and experience required to analyze and monitor data reports from our partners cannot be shifted to alternate staff. The technical expertise is not available and no other staff has available capacity to complete this work. Finally, the section is requesting that a permanent half-time Program Analyst 1 position become full-time. The increase is needed for the position to expand access to the Elderly Rental Assistance program and integrate the program with other services for seniors.

### Staffing Impact

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001548	X7008 AP	Principal Exec/Manager E	\$6,542
1.00	0001549	X0873 AP	Operations & Policy Analyst 4	\$8,740
(1.00)	0000945	C0860 AP	Program Analyst 1	(\$4,950)
1.00	0000945	C0871 AP	Operations & Policy Analyst 2	\$4,950
(0.50)	0001490	C0860 AP	Program Analyst 1	(\$4,727)
1.00	0001490	C0860 AP	Program Analyst 1	\$4,727

### Quantifying Results

Making these staffing changes will allow OHCS to appropriately administer the state EHA and SHAP dollars to make the most effective possible investments in Oregon communities. Recent increased investments in these programs have brought to light the need for a coordinated homeless system across the state, which includes improved data tracking, a focus on outcomes, and capacity to track and expand on best practices in the field. This package will ensure the elevation of statewide homelessness policy and improve guidance to homelessness and shelter systems improvements. Specifically, enhanced data quality and analysis will ensure further accountability of program performance and provide cross-system alignment with other state agencies and non-profit organizations, and inform executive and legislative decision-making. Additionally, the increased capacity to provide targeted technical assistance to partners will improve homeless reduction outcomes.

# Housing and Community Services Department #91400

## Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	\$0	\$600,904	\$0	<b>\$600,904</b>
Services and Supplies	\$0	\$22,820	\$0	<b>\$22,820</b>
<b>Total Homeless Services Section</b>	<b>\$0</b>	<b>\$623,724</b>	<b>\$0</b>	<b>\$623,724</b>

## Energy Services

### How Achieved

The Energy Services Section also lacks a Principal Executive Manager position that is dedicated to managing staff and program development. Again, a policy position employee has been performing these managerial duties for several years and has been providing oversight of moving a program from the Oregon Department of Energy and a major change in program delivery for the Multifamily Energy Program, as well as a new Energy Efficiency Executive Order with significant impacts on how OHCS delivers its programs. OHCS is requesting a permanent Principal Executive Manager E position to provide the management leadership for the Energy Services Section, which allows the policy position to focus on strategic program development. The department is also requesting a permanent Compliance Specialist 2 position to perform monitoring, field support, training, and quality assurance in the energy programs. This will allow the department to be more responsive to partner agencies and network needs, and support increased accountability and better program outcomes. Finally, OHCS is requesting that a permanent half-time position become full-time. The State Home Oil Weatherization analyst will not only work to expand access to the program, but will also coordinate administrative rules development and revision for the section.

### Staffing Impact

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001550	X7008 AP	Principal Exec/Mgr E	\$6,542
1.00	0001551	C5247 AP	Compliance Specialist 2	\$4,295
(0.50)	0001514	C0860 AP	Program Analyst 1	(\$3,918)
1.00	0001514	C0860 AP	Program Analyst 1	\$3,918

# Housing and Community Services Department #91400

---

## Quantifying Results

Making these staffing changes will provide leadership to the program staff and to partners at community action agencies. This investment will allow a focus from exclusively compliance to grantee training and capacity building. This will allow us to be more responsive to individual agency and network needs to support increased accountability and outcomes. We will be able to address regional and geographically specific trends in energy related low-income service provision to enable families to become more financially stable. Additionally, our increased leadership capacity will allow us to deepen the connections with our other energy partners statewide to identify opportunities to leverage program impacts to further the State's climate and energy conservation goals.

## Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	\$0	\$455,162	\$0	<b>\$455,162</b>
Services and Supplies	\$0	\$41,865	\$0	<b>\$41,865</b>
<b>Total Energy Services Section</b>	<b>\$0</b>	<b>\$497,027</b>	<b>\$0</b>	<b>\$497,027</b>

## HUD Contract Administration

### How Achieved

In this section OHCS is requesting a permanent Compliance Specialist 1 position to monitor, respond to, and resolve complaints from tenants in rent-subsidized housing units. The position will also enter data into HUD's online systems and provide support to the section's Compliance Officers. A limited duration employee is currently performing these duties and the workload justifies a permanent position. The section is also requesting an additional Compliance Specialist 2 position to perform management occupancy reviews, create reports and corrective action plans, and initiate enforcement. OHCS earns administrative fees for performing the occupancy reviews that are sufficient to cover the costs of the additional position.

# Housing and Community Services Department #91400

## Staffing Impact

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001552	C5246 AP	Compliance Specialist 1	\$4,096
1.00	0001553	C5247 AP	Compliance Specialist 2	\$4,295

## Quantifying Results

Making these staffing changes will allow the section to maximize Management Occupancy Reviews, earning an additional \$3,800 in administrative fees for every inspection completed. Not only will OHCS be increasing the federal funding coming to Oregon for this work, but the increased number of Management and Occupancy Reviews allows OHCS to monitor the quality and condition of units in our housing portfolio to ensure that low income Oregonians are provided decent, safe and affordable housing.

## Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	\$0	\$322,779	\$0	<b>\$322,779</b>
Services and Supplies	\$0	\$17,820	\$0	<b>\$17,820</b>
<b>Total HUD Contract Administration</b>	<b>\$0</b>	<b>\$340,599</b>	<b>\$0</b>	<b>\$340,599</b>

## 2021-23 Fiscal Impact

All of these positions are permanent and will become part of the 2021-23 Base budget.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Housing & Community Svcs Dept**  
**Pkg: 101 - Essential Program Delivery Staffing Needs**

**Cross Reference Name: Housing Stabilization Programs**  
**Cross Reference Number: 91400-010-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	931,980	-	-	-	931,980
Empl. Rel. Bd. Assessments	-	-	366	-	-	-	366
Public Employees' Retire Cont	-	-	158,156	-	-	-	158,156
Social Security Taxes	-	-	71,298	-	-	-	71,298
Worker's Comp. Assess. (WCD)	-	-	348	-	-	-	348
Mass Transit Tax	-	-	5,593	-	-	-	5,593
Flexible Benefits	-	-	211,104	-	-	-	211,104
<b>Total Personal Services</b>	-	-	<b>\$1,378,845</b>	-	-	-	<b>\$1,378,845</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	6,125	-	-	-	6,125
Out of State Travel	-	-	10,000	-	-	-	10,000
Employee Training	-	-	3,380	-	-	-	3,380
Office Expenses	-	-	12,540	-	-	-	12,540
Telecommunications	-	-	2,840	-	-	-	2,840
Data Processing	-	-	1,120	-	-	-	1,120
Employee Recruitment and Develop	-	-	300	-	-	-	300
Facilities Rental and Taxes	-	-	33,260	-	-	-	33,260
Other Services and Supplies	-	-	4,640	-	-	-	4,640
Expendable Prop 250 - 5000	-	-	100	-	-	-	100
IT Expendable Property	-	-	8,200	-	-	-	8,200
<b>Total Services &amp; Supplies</b>	-	-	<b>\$82,505</b>	-	-	-	<b>\$82,505</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 101 - Essential Program Delivery Staffing Needs

Cross Reference Name: Housing Stabilization Programs  
 Cross Reference Number: 91400-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	1,461,350	-	-	-	1,461,350
<b>Total Expenditures</b>	-	-	<b>\$1,461,350</b>	-	-	-	<b>\$1,461,350</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(1,461,350)	-	-	-	(1,461,350)
<b>Total Ending Balance</b>	-	-	<b>(\$1,461,350)</b>	-	-	-	<b>(\$1,461,350)</b>
<b>Total Positions</b>							
Total Positions							6
<b>Total Positions</b>	-	-	-	-	-	-	<b>6</b>
<b>Total FTE</b>							
Total FTE							7.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>7.00</b>



REPORT: PACKAGE FISCAL IMPACT REPORT

2019-21

PROD FILE

AGENCY:91400 DEPT OF HOUSING/COMMUNITY SVCS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:010-00-00 Housing Stabilization Programs

PACKAGE: 101 - Essential Program Delivery Sta

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0000945	OAS	C0860	AP PROGRAM ANALYST 1	1-	1.00-	24.00-	07	4,950.00		118,800- 64,551-			118,800- 64,551-
0000945	OAS	C0871	AP OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	03	4,950.00		118,800 64,551			118,800 64,551
0001490	OAS	C0860	AP PROGRAM ANALYST 1	1-	.50-	12.00-	06	4,727.00		56,724- 49,268-			56,724- 49,268-
0001490	OAS	C0860	AP PROGRAM ANALYST 1	1	1.00	24.00	06	4,727.00		113,448 63,234			113,448 63,234
0001514	OAS	C0860	AP PROGRAM ANALYST 1	1-	.50-	12.00-	02	3,918.00		47,016- 46,879-			47,016- 46,879-
0001514	OAS	C0860	AP PROGRAM ANALYST 1	1	1.00	24.00	02	3,918.00		94,032 58,454			94,032 58,454
0001548	MMS	X7008	AP PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	02	6,542.00		157,008 73,958			157,008 73,958
0001549	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	08	8,740.00		209,760 86,946			209,760 86,946
0001550	MMS	X7008	AP PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	02	6,542.00		157,008 73,958			157,008 73,958
0001551	OAS	C5247	AP COMPLIANCE SPECIALIST 2	1	1.00	24.00	02	4,295.00		103,080 60,682			103,080 60,682
0001552	OAS	C5246	AP COMPLIANCE SPECIALIST 1	1	1.00	24.00	05	4,096.00		98,304 59,505			98,304 59,505
0001553	OAS	C5247	AP COMPLIANCE SPECIALIST 2	1	1.00	24.00	02	4,295.00		103,080 60,682			103,080 60,682
TOTAL PICS SALARY										931,980			931,980
TOTAL PICS OPE										441,272			441,272
TOTAL PICS PERSONAL SERVICES =				6	7.00	168.00				1,373,252			1,373,252

# Housing and Community Services Department #91400

---

## Policy Package 104 Dedicated Resources for Tenant Outreach and Education

### Package Description

This package builds on successful strategies to increase low income renters' access to and retention of private market rental housing. The package expands outreach, education and training for low income renters to reduce barriers to stable housing. As a companion approach, this package will bolster training for private market landlords related to fair housing requirements. The department hopes to show a measurable outcome in landlords' and tenants' knowledge of rights and responsibilities, and to show the impact of tenant trainings through increased access to and retention of rental housing. OHCS will manage the fund and contract for services in addition to gathering information from tenants on the barriers they face and efficacy of strategies to address them.

### Purpose

Across the state, rents are escalating and too many tenants are experiencing severe housing cost burden (defined as paying more than 50 percent of their incomes on rent) and may be experiencing poor housing quality, evictions, or face barriers when trying entering the rental market. In Oregon, 27 percent of all renter households experience severe housing cost burden. However, for low income renters, this number increases to 55 percent, or just over 160,000 households, experiencing severe housing cost burden.

Vacancy rates in many communities are at record lows, which means that renters face fierce competition for a small number of available homes. This is true across the state, including rural areas. Many low income households have additional barriers, such as poor credit history or prior evictions, which adds steeper challenges to successfully obtain rental housing. OHCS conducted a series of focus groups with low income renters in 12 communities as part of the agency's Statewide Housing Plan, and participants identified significant troubles accessing and retaining housing. Major themes from the focus groups included: difficulty locating housing, including navigating multiple and uncoordinated housing wait lists; unaffordable application fees and credit checks; poor housing quality; fear that requesting repairs would result in eviction; confusion and lack of knowledge of landlord/tenant laws; and reports of housing discrimination, particularly by immigrant households or non-native English speakers.

Limited resources are currently available to vulnerable tenants: an existing tenant rights hotline is vastly oversubscribed and not adequately staffed; legal aid services are unable to meet the demands of potential tenant cases; and "Rent Well" style classes, which help tenants overcome barriers such as poor credit and prepare tenants to be successful renters, are oversubscribed. Existing Fair Housing training for property owners is also not sufficient. Many of these services are

# Housing and Community Services Department #91400

---

scarce outside of the Portland metro area. Currently, the state lacks a comprehensive resource guide or curriculum that can be used by local providers aiming to develop capacity of tenants in their communities. Without these resources, low income tenants are particularly challenged to find and maintain adequate housing, and to be successful renters over the long term.

Low income tenants, particularly those with high housing cost burdens, are more likely to be people of color. Qualitative research indicates that immigrant communities are less likely to report poor housing conditions or other housing violations with fear of discrimination. The proposed education programs would be intentional in reaching tenants with multilingual and culturally competent approaches to make sure the communities most impacted are being appropriately served.

## **How Achieved**

This package requests \$5.0 million in General Fund for tenant and landlord outreach and education to address these concerns. OHCS will offer fee-for-services contracts to entities that will provide three core services: conduct tenant outreach and education sessions to increase awareness of tenant rights and responsibilities, including creating toolkits or other curriculum for tenant education; provide training to landlords and tenants on fair housing requirements; and lead “Rent Well” style courses to help households overcome barriers to renting and learn skills to successfully obtain and retain housing. Details on each activity include:

- Tenant outreach and education sessions. This strategy would provide workshops and written materials for low income tenant households on tenant and landlord rights and responsibilities. OHCS would look for the development of a "toolkit" or other comprehensive tenant education curriculum, with information relayed in multiple languages, tailored to specifically impacted communities. In addition to the curriculum, OHCS would engage providers to deliver workshops for tenants. OHCS would measure the impact of this work by assessing pre-and post-workshop knowledge of rights and responsibilities.
- Fair housing training for private market and affordable housing owners to help address systemic barriers faced by members of federally protected classes. Federal and state fair housing law prohibits housing discrimination based on protected classes including but not limited to: race, national origin, disability, religion, gender, sexual orientation, and family status. Currently, landlords and tenants have limited access to fair housing training, which is critical to address perceptions and experiences of discrimination. Given that communities of color are more likely to experience homelessness and severe housing cost burden, this information will be a critical part of the training agenda. Impact will be measured by pre-and post-training surveys of landlord and tenant participants.

# Housing and Community Services Department #91400

---

- “Rent Well” style courses. This approach, sometimes called “Ready to Rent,” provides intensive courses for low income households seeking market rate rental housing. Many low income households have barriers such as poor credit or eviction histories which pose risks for landlords who have other tenants to choose from in Oregon’s tight rental market. These courses help tenants to improve their credit and learn tools to become successful tenants. Tenants earn a certificate upon completion of the course, and course sponsors help tenants with their housing search by providing housing navigation, links to supportive services, and flexible funding for incidental costs such as application fees and security deposits. Sponsors of these courses have been effective in marketing them to landlords; landlords have come to trust that tenants completing these trainings are successful renters, which helps mitigate the risk of renting to a lower income household. Oregon has existing Rent Well programs, mostly operated by Public Housing Authorities. However, coverage is spotty, and courses are dramatically oversubscribed. These courses would align well as a companion to OHCS’ existing Housing Choice Landlord Guarantee Fund and Rent Guarantee Fund, which also help mitigate landlord risk. OHCS will measure the success of this approach by tracking the percentage of households participating in the program that successfully obtain, and later retain, housing.

## **Staffing Impact**

One additional permanent, half-time Program Analyst 2 is needed to manage the contracts, process payments, ensure compliance with the terms of the contracts, and provide technical assistance.

<b>FTE</b>	<b>Position Number</b>	<b>Class</b>	<b>Title</b>	<b>Monthly Rate</b>
0.50	0001579	C0861 AP	Program Analyst 2	\$4,727

## **Quantifying Results**

Tenants and landlords participating in these programs will have an increased awareness of tenant and landlord rights and responsibilities, as well as federal and state fair housing laws. OHCS will measure impact through pre- and post-training surveys of participants. Tenants participating in “Rent Well” style courses will receive a certificate of completion of the course, will exhibit greater knowledge of skills to successfully retain housing (as measured by pre- and post-training surveys), and will have improved outcomes in accessing and retaining housing. This initiative will also result in OHCS having improved data and information on tenant concerns and needs, and will result in tenant initiatives having further reach for vulnerable communities including work in languages other than English, and outside of the Portland metro area.

# Housing and Community Services Department #91400

## Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services		\$106,332		<b>\$106,332</b>
Services & Supplies		\$70,320		<b>\$70,320</b>
Special Payments	\$5,000,000	\$4,823,348		<b>\$9,823,348</b>
<b>Total Package 104</b>	<b>\$5,000,000</b>	<b>\$5,000,000</b>		<b>\$10,000,000</b>

## 2021-23 Fiscal Impact

This package establishes a new permanent program and will become part of the 2021-23 Base budget.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Housing & Community Svcs Dept**  
**Pkg: 104 - Resources for Tenant Outreach and Education**

**Cross Reference Name: Housing Stabilization Programs**  
**Cross Reference Number: 91400-010-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	5,000,000	-	-	-	-	-	5,000,000
Transfer from General Fund	-	-	5,000,000	-	-	-	5,000,000
<b>Total Revenues</b>	<b>\$5,000,000</b>	-	<b>\$5,000,000</b>	-	-	-	<b>\$10,000,000</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	56,724	-	-	-	56,724
Empl. Rel. Bd. Assessments	-	-	61	-	-	-	61
Public Employees' Retire Cont	-	-	9,626	-	-	-	9,626
Social Security Taxes	-	-	4,339	-	-	-	4,339
Worker's Comp. Assess. (WCD)	-	-	58	-	-	-	58
Mass Transit Tax	-	-	340	-	-	-	340
Flexible Benefits	-	-	35,184	-	-	-	35,184
<b>Total Personal Services</b>	-	-	<b>\$106,332</b>	-	-	-	<b>\$106,332</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	1,225	-	-	-	1,225
Employee Training	-	-	845	-	-	-	845
Office Expenses	-	-	3,135	-	-	-	3,135
Telecommunications	-	-	710	-	-	-	710
Data Processing	-	-	280	-	-	-	280
Professional Services	-	-	50,000	-	-	-	50,000
Attorney General	-	-	2,500	-	-	-	2,500
Employee Recruitment and Develop	-	-	75	-	-	-	75
Facilities Rental and Taxes	-	-	8,315	-	-	-	8,315

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 104 - Resources for Tenant Outreach and Education

Cross Reference Name: Housing Stabilization Programs  
 Cross Reference Number: 91400-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Other Services and Supplies	-	-	1,160	-	-	-	1,160
Expendable Prop 250 - 5000	-	-	25	-	-	-	25
IT Expendable Property	-	-	2,050	-	-	-	2,050
<b>Total Services &amp; Supplies</b>	-	-	<b>\$70,320</b>	-	-	-	<b>\$70,320</b>
<b>Special Payments</b>							
Dist to Non-Profit Organizations	-	-	4,823,348	-	-	-	4,823,348
Intra-Agency Gen Fund Transfer	5,000,000	-	-	-	-	-	5,000,000
<b>Total Special Payments</b>	<b>\$5,000,000</b>	-	<b>\$4,823,348</b>	-	-	-	<b>\$9,823,348</b>
<b>Total Expenditures</b>							
Total Expenditures	5,000,000	-	5,000,000	-	-	-	10,000,000
<b>Total Expenditures</b>	<b>\$5,000,000</b>	-	<b>\$5,000,000</b>	-	-	-	<b>\$10,000,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions	-	-	-	-	-	-	1
<b>Total Positions</b>	-	-	-	-	-	-	<b>1</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 104 - Resources for Tenant Outreach and Education

Cross Reference Name: Housing Stabilization Programs  
 Cross Reference Number: 91400-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total FTE</b>							
Total FTE							0.50
<b>Total FTE</b>	-	-	-	-	-	-	<b>0.50</b>



REPORT: PACKAGE FISCAL IMPACT REPORT

2019-21

PROD FILE

AGENCY:91400 DEPT OF HOUSING/COMMUNITY SVCS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:010-00-00 Housing Stabilization Programs

PACKAGE: 104 - Resources for Tenant Outreach

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0001579	OAS C0861 AP	PROGRAM ANALYST 2	1	.50	12.00	02	4,727.00		56,724 49,268			56,724 49,268
TOTAL PICS SALARY									56,724			56,724
TOTAL PICS OPE									49,268			49,268
TOTAL PICS PERSONAL SERVICES =			1	.50	12.00				105,992			105,992

# Housing and Community Services Department #91400

---

## Policy Package 106 Expand Asset Building Programs

### Package Description

Individual Development Accounts (IDA) are a successful asset-building tool that enables low income households to save, build assets, and attain financial literacy. In the 2015 Oregon Legislative Session the IDA statute was amended to include additional asset categories eligible for matching funds. To fully implement the new asset categories and reduce or eliminate the current waiting list of potential IDA participants, OHCS introduced Legislative Concept 434 to increase the tax credit cap from \$7.5 million to \$15 million annually. Although the legislative concept and the policy package are proposed to work in tandem, they could be implemented individually and still provide increased opportunities for Oregonians to build assets and pursue self-sufficiency.

Another successful asset building program is the federal Family Self-Sufficiency (FSS) program administered by the US Department of Housing and Urban Development (HUD). For 25 years, the FSS program has helped public housing residents and Section 8 Housing Choice Voucher holders reduce and eliminate their reliance on public assistance. The participation of multifamily assisted housing, such as OHCS' Project-Based Section 8 program, in the FSS program was authorized by Congress through the 2015 Consolidated Appropriations Act, 2015, Pub. L. No. 113-235.

In the FSS program, owners of privately-owned HUD assisted multifamily housing with Section 8 contracts can voluntarily establish and operate an FSS program at their housing sites. Participation in the FSS program is voluntary for families living in these properties. The FSS program helps assisted housing residents increase their earnings and build financial assets. The program has two key features:

- A financial incentive for residents to increase their earnings in the form of an escrow account that increases as residents' earnings increase. In the absence of an FSS program, when a family's earned income grows their portion of rent increases and the subsidy paid by HUD decreases. With an FSS program, the family's portion of the rent still increases proportional to increased income; however, the subsidy paid by HUD remains constant. The excess funds from HUD are then deposited to an escrow account. This account grows, and upon a client's graduation, provides a savings account to provide stability, improve their quality of life and advance their personal goals.
- Case management or coaching to help resident's access services they may need to overcome barriers to employment, strengthen their financial capability, and address other challenges holding them back from achieving their goals. Each family has its own plan for achieving self-sufficiency, usually with a five-year term.

# Housing and Community Services Department #91400

---

This package seeks to expand these programs with a dedicated position and support that will be funded through interest earnings and administrative funds from the IDA tax credit. In creating the FSS program, this package leverages a minimal investment of interest earnings to significantly increase federal funding to promote self-sufficiency.

## **Purpose**

This package establishes an Asset Building Analyst position that will provide increased engagement and governance in the expanded IDA initiative and also implement a Family Self-Sufficiency program for tenants in properties where the program is not currently operating. Unlike the Public and Indian Housing FSS program, the HUD Multifamily FSS program does not fund program coordinators. This package provides funding for contracts for five FSS program coordinators who will be selected through a competitive RFP process. Contracted services may be provided through existing FSS programs administered by local public housing agencies (PHAs), or through fiduciary organizations that are also Individual Development Account providers.

## **How Achieved**

Owners of privately-owned HUD assisted multifamily housing with Section 8 contracts can now establish and operate an FSS program at their housing sites. Participation in the FSS program is voluntary for families living in these properties, and the program helps assisted housing residents increase their earnings and build financial assets. The program has two key features: a financial incentive for residents that increases as residents' earnings increase, and case management to help residents access services they may need to overcome barriers.

Since the case managers are not funded in the multifamily housing program, OHCS will use interest earned by the IDA funds to contract with five program coordinators to assist the residents. The families will work with the program coordinators to develop individual plans and the steps required to achieve those goals. The plan is a three- to five-year contract of participation. As the family's income increases their share of the rent also increases. However, HUD will continue to provide the same amount with the excess rent being deposited to an escrow account. Grantees will provide matching funds at a reasonable rate (yet to be determined) and other in-kind contributions toward program coordination. Owners of project-based Section 8 housing are able to use residual receipts for this purpose. Other likely grantees include local PHAs with existing FSS programs and IDA contractors providing asset building programs.

# Housing and Community Services Department #91400

---

The Asset Building Analyst will market the FSS program, solicit proposals, provide technical assistance, manage the contracts with coordinators, collect data and report outcomes. This position will also expand IDA use in underserved populations, and explore other asset building opportunities and identify linkage opportunities.

## **Staffing Impact**

The Asset Building Analyst position will be a permanent, full-time Operations and Policy Analyst 3. In addition, OHCS proposes to increase a permanent, half-time position to a full-time position because work load for payment specialists will increase as participation in the FSS program increases

<b>FTE</b>	<b>Position Number</b>	<b>Class</b>	<b>Title</b>	<b>Monthly Rate</b>
1.00	0001581	X0872 AP	Operations & Policy Analyst 3	\$5,937
(0.50)	0001489	C0108 AP	Admin Specialist 2	(\$3,409)
1.00	0001489	C0108 AP	Admin Specialist 2	\$3,409

## **Quantifying Results**

Ultimate success will be measured by how many families achieve their self-sufficiency goals in both programs and the sustainability of savings results (such as creation of new businesses, college graduation, homeownership, and other savings categories). Additional measures include the number of properties offering an FSS program, the number of participants; the amount of monthly escrow account deposits; increased financial literacy; equitable distribution of IDAs based on geography, race, and ethnicity; and the total balance of all escrow accounts.

In calendar year 2016, the federal FSS program had the following outcomes:

- Over 72,000 households actively participates in the program;
- 4,793 families successfully completed their FSS contracts and graduated;
- 52 percent of graduates have escrow savings, at an average of approximately \$6,500;
- 1,557 FSS program graduates (32 percent) exited rental assistance within one year of leaving the FSS program; and
- 606 FSS program graduates (12.64 percent) went on to purchase a home.

## Housing and Community Services Department #91400

### Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services		\$282,603	(\$17,652)	<b>\$264,951</b>
Services & Supplies		\$117,820		<b>\$117,820</b>
Case Management Payments		\$750,000		<b>\$750,000</b>
<b>Total Package 106</b>		<b>\$1,150,423</b>	<b>(\$17,652)</b>	<b>\$1,132,771</b>

### 2021-23 Fiscal Impact

This is a permanent increase to OHCS programs and will become part of the 2021-23 Base budget.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 106 - Expand Asset Building Programs

Cross Reference Name: Housing Stabilization Programs  
 Cross Reference Number: 91400-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Other Revenues	-	-	1,150,423	-	-	-	1,150,423
Federal Funds	-	-	-	(17,652)	-	-	(17,652)
<b>Total Revenues</b>	-	-	<b>\$1,150,423</b>	<b>(\$17,652)</b>	-	-	<b>\$1,132,771</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	183,396	-	-	-	183,396
Empl. Rel. Bd. Assessments	-	-	92	(31)	-	-	61
Public Employees' Retire Cont	-	-	31,122	-	-	-	31,122
Social Security Taxes	-	-	14,030	-	-	-	14,030
Worker's Comp. Assess. (WCD)	-	-	87	(29)	-	-	58
Mass Transit Tax	-	-	1,100	-	-	-	1,100
Flexible Benefits	-	-	52,776	(17,592)	-	-	35,184
<b>Total Personal Services</b>	-	-	<b>\$282,603</b>	<b>(\$17,652)</b>	-	-	<b>\$264,951</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	1,225	-	-	-	1,225
Employee Training	-	-	845	-	-	-	845
Office Expenses	-	-	3,135	-	-	-	3,135
Telecommunications	-	-	710	-	-	-	710
Data Processing	-	-	280	-	-	-	280
Professional Services	-	-	750,000	-	-	-	750,000
Employee Recruitment and Develop	-	-	75	-	-	-	75
Facilities Rental and Taxes	-	-	8,315	-	-	-	8,315
Other Services and Supplies	-	-	101,160	-	-	-	101,160

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 106 - Expand Asset Building Programs

Cross Reference Name: Housing Stabilization Programs  
 Cross Reference Number: 91400-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Expendable Prop 250 - 5000	-	-	25	-	-	-	25
IT Expendable Property	-	-	2,050	-	-	-	2,050
<b>Total Services &amp; Supplies</b>	-	-	<b>\$867,820</b>	-	-	-	<b>\$867,820</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	1,150,423	(17,652)	-	-	1,132,771
<b>Total Expenditures</b>	-	-	<b>\$1,150,423</b>	<b>(\$17,652)</b>	-	-	<b>\$1,132,771</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions							1
<b>Total Positions</b>	-	-	-	-	-	-	<b>1</b>
<b>Total FTE</b>							
Total FTE							1.50
<b>Total FTE</b>	-	-	-	-	-	-	<b>1.50</b>

REPORT: PACKAGE FISCAL IMPACT REPORT

2019-21

PROD FILE

AGENCY:91400 DEPT OF HOUSING/COMMUNITY SVCS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:010-00-00 Housing Stabilization Programs

PACKAGE: 106 - Expand Asset Building Programs

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0001489	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2	1-	.50-	12.00-	02	3,409.00			40,908- 45,374-		40,908- 45,374-
0001489	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	02	3,409.00		40,908 27,724	40,908 27,722		81,816 55,446
0001581	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	02	5,937.00		142,488 70,383			142,488 70,383
TOTAL PICS SALARY										183,396			183,396
TOTAL PICS OPE										98,107	17,652-		80,455
TOTAL PICS PERSONAL SERVICES =				1	1.50	36.00				281,503	17,652-		263,851



# Housing and Community Services Department #91400

---

## Policy Package 108 Reduce Child Homelessness—Pilot Program

### Package Description

This package requests a General Fund appropriation of \$8.0 million to fund a pilot program aimed at reducing homelessness for Oregon's children. The investment of this funding is directly aligned with the results and recommendations of the Governor's Children's Cabinet.

### Purpose

OHCS recognizes that Oregon is at a turning point in its history. The changing housing market has made it increasingly difficult for Oregon families to provide the basic necessities for their children's futures, including a safe and stable roof over their heads. The Point in Time Count shows that over 3,500 persons in households with children experience homelessness over the course of a year. But more importantly, the majority of those persons, 1,826, are living without shelter at all.

In addition to the number above, the Oregon Department of Education estimates that 23,000 children are homeless or at risk of homelessness. The definition of homelessness used by the U.S. Department of Education includes individuals who lack a fixed, regular, and adequate nighttime residence, including those who are sharing the housing of other persons due to loss of housing, economic hardship, or a similar reason; are living in motels, hotels, trailer parks, or camping grounds due to the lack of alternative adequate accommodations; and other considerations. This definition is more inclusive than the federal definition used by the U.S. Department of Housing and Urban Development to define homelessness in the Point in Time Count as well as to determine eligibility for resources.

In a time of crisis, such as the one Oregon is currently facing, trying to solve a problem in traditional ways and expecting different results will not work. To solve this problem holistically, systems cannot operate in isolation, and time-limited, restriction-laden support services will not house Oregon families in crisis and help them remain housed.

OHCS is proposing a competitive offering of funds to be released by the Homeless Services Section. The purpose of the funds will be to assist the state's most vulnerable families with children into stable housing and provide wrap-around support services, in alignment with the priorities of the Governor's Children's Cabinet. The organizations that are awarded these funds will work in partnership with the Department of Education, the Department of Human Services, and the Employment Department to ensure that families receive individualized housing and flexible services that meet their needs.

# Housing and Community Services Department #91400

---

## How Achieved

Non-profit organizations, local governments, or school districts may apply for funding provided through this special project. Outcome oriented contracting will be utilized with explicit measures around improved results for homeless children attached to the funding award.

Up to five communities demonstrating a collaborative approach to service delivery, led by an organization with a history of strong fiduciary management, will be selected to participate. The primary mechanism for housing will be tenant based rental assistance and an array of other services, including but not limited to, case management, housing navigation, and a flexible fund that agencies can use to tailor services to the families they serve.

The Department of Education, the Department of Human Services, and the Employment Department will be direct partners in this program by targeting resources toward program participants and providing data regarding participant progress during and after the program. Partner agencies will provide wrap-around support services to participating families in a focused effort to coordinate services within the local community, which is recognized by the National Center for Homeless Education as a best practice. Engagement of state partners is underway and consultation with representatives from the homeless services community is expected as this policy further develops.

One option that was considered to serve this high priority community was an expansion of existing funds for homeless services, such as the Emergency Housing Assistance (EHA) program or the State Homeless Assistance Program (SHAP). However, it was determined that the spending guidelines of these programs might restrict organizations from providing the long term assistance necessary to minimize the time that families experience homelessness and ensure that substantial progress can be made toward increasing income and other predictors of long term housing stabilization.

In addition, EHA and SHAP funds are currently being used for addressing emergency and shorter-term needs for families, and approximately half of EHA resources are being utilized for households that are at risk of homelessness. In contrast, these funds will focus on families with children who are living in temporary shelters or places not specifically meant for human habitation and will focus on ensuring long term housing stability after families have moved into permanent housing. This new funding will be more flexible than EHA and SHAP, and allow for innovative, individualized assistance for extended periods if necessary.

While OHCS provides both federal and state funding for rental assistance and services currently, discretion is applied at the community level as to the depth at which subsidy is provided (extent of assistance allotted per household), as well as the target population to which assistance is provided. The requirements included in this program design ensure a full and focused set of resources will be applied to a target community as a means of achieving measurable progress in ending family homelessness and avoiding returns to homelessness in the future.

# Housing and Community Services Department #91400

---

In addition, housing navigation services are eligible, but not required by current funding, and many families experiencing homelessness are also forced to identify their own housing in the midst of their crisis. Based on models in other states, such as North Carolina, the program funding in this request seeks to eliminate those barriers to quickly attaining housing and focuses on achieving long term positive outcomes for the families with children served across Oregon.

Partners will also be expected to participate in a third party evaluation at the conclusion of the projects. This evaluation will inform future efforts to end homelessness and collaboration among state funding sources.

It is anticipated that the significant changes in funding allocation methodology and the third-party evaluation at the program's conclusion will require a multi-year investment. Due to the nature of the funding commitments, OHCS will need to ensure that the funding is available past the end of the biennium, so the General Fund appropriation will be transferred to an Other Funds account, similar to other department programs. This results in "spending" the funds twice, once as General Fund and once as Other Funds.

## **Staffing Impact**

OHCS is requesting one Program Analyst 3 position to function as the Program Coordinator for this project. This will be a limited-duration employee in the Homeless Services Section. As part of the assigned duties, the Program Coordinator will work directly with recipient communities to provide guidance, technical assistance, and training throughout the course of the project, will be the liaison with partner state agencies, and will serve as the point of contact for the third-party evaluation.

Additional work that will be absorbed by existing staff includes payment processing as well as development of a competitive application process for the funds.

<b>FTE</b>	<b>Position Number</b>	<b>Class</b>	<b>Title</b>	<b>Monthly Rate</b>
1.00	0001582	C0862 AP	Program Analyst 3	\$5,189

## **Quantifying Results**

Progress and ultimate success of each project site will be measured on several fronts. First, recipients of the funding will be evaluated on their ability to meet compliance requirements and Homeless Management Information System (HMIS) data quality and completeness. Furthermore, communities will be expected to create and maintain a list of affordable housing units and a network of landlords, and to document collaboration and service provision extensively. This data

## Housing and Community Services Department #91400

centered approach will enable strong analysis and ensure the third party evaluation can determine which elements of the service provision provide the most successful results for participants. It is expected that participating communities will serve an increased number of families who are experiencing literal homelessness or living unsheltered and that families served will remain in housing and experience increased success in educational endeavors and personal self-sufficiency measures due to supports provided through the program. This funding is projected to serve approximately 150 families, or 400 individuals, over multiple years to ensure the best possible stability and long-lasting outcomes.

Examples of performance criteria to be evaluated on the household level include, but are not limited to: length of time until housing placement, racial distribution of service provision, average household vulnerability index (VI-SPDAT) score, increased access to federal benefits, increased household income, increased access to healthcare and mental health services, improvement in credit scores or increased household savings, increased school attendance rates, and increased children’s health and wellness measures where relevant. Outcome focused benchmarks will be reviewed regularly to identify areas for technical assistance or peer learning across participating communities.

### **Revenue Sources**

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services		\$191,247		<b>\$191,247</b>
Services & Supplies		\$236,615		<b>\$236,615</b>
Special Payments	\$8,000,000	\$7,572,138		<b>\$15,572,138</b>
<b>Total Package 108</b>	<b>\$8,000,000</b>	<b>\$8,000,000</b>		<b>\$16,000,000</b>

### **2021-23 Fiscal Impact**

This program is designed to be time-limited, and the General Fund will phase out during 2021-23 budget preparation. However, the program is expected to take multiple years to fully distribute the program payments so the amount of the Other Funds phase-out will be based on unexpended funds. OHCS may request to continue the position through the duration of the program. The results of the third party evaluation are intended to inform homeless services program design going forward, which may result in similar funding requests in the future.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Housing & Community Svcs Dept**  
**Pkg: 108 - Reduce Child Homelessness - Pilot Program**

**Cross Reference Name: Housing Stabilization Programs**  
**Cross Reference Number: 91400-010-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	8,000,000	-	-	-	-	-	8,000,000
Transfer from General Fund	-	-	8,000,000	-	-	-	8,000,000
<b>Total Revenues</b>	<b>\$8,000,000</b>	-	<b>\$8,000,000</b>	-	-	-	<b>\$16,000,000</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	124,536	-	-	-	124,536
Empl. Rel. Bd. Assessments	-	-	61	-	-	-	61
Public Employees' Retire Cont	-	-	21,134	-	-	-	21,134
Social Security Taxes	-	-	9,527	-	-	-	9,527
Worker's Comp. Assess. (WCD)	-	-	58	-	-	-	58
Mass Transit Tax	-	-	747	-	-	-	747
Flexible Benefits	-	-	35,184	-	-	-	35,184
<b>Total Personal Services</b>	-	-	<b>\$191,247</b>	-	-	-	<b>\$191,247</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	3,675	-	-	-	3,675
Out of State Travel	-	-	2,500	-	-	-	2,500
Employee Training	-	-	1,690	-	-	-	1,690
Office Expenses	-	-	3,135	-	-	-	3,135
Telecommunications	-	-	710	-	-	-	710
Data Processing	-	-	280	-	-	-	280
Publicity and Publications	-	-	2,000	-	-	-	2,000
Professional Services	-	-	200,000	-	-	-	200,000
Attorney General	-	-	1,000	-	-	-	1,000

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 108 - Reduce Child Homelessness - Pilot Program

Cross Reference Name: Housing Stabilization Programs  
 Cross Reference Number: 91400-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Employee Recruitment and Develop	-	-	75	-	-	-	75
Facilities Rental and Taxes	-	-	8,315	-	-	-	8,315
Other Services and Supplies	-	-	11,160	-	-	-	11,160
Expendable Prop 250 - 5000	-	-	25	-	-	-	25
IT Expendable Property	-	-	2,050	-	-	-	2,050
<b>Total Services &amp; Supplies</b>	<b>-</b>	<b>-</b>	<b>\$236,615</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$236,615</b>
<b>Special Payments</b>							
Intra-Agency Gen Fund Transfer	8,000,000	-	-	-	-	-	8,000,000
Other Special Payments	-	-	7,572,138	-	-	-	7,572,138
<b>Total Special Payments</b>	<b>\$8,000,000</b>	<b>-</b>	<b>\$7,572,138</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$15,572,138</b>
<b>Total Expenditures</b>							
Total Expenditures	8,000,000	-	8,000,000	-	-	-	16,000,000
<b>Total Expenditures</b>	<b>\$8,000,000</b>	<b>-</b>	<b>\$8,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$16,000,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Positions</b>							
Total Positions	-	-	-	-	-	-	1
<b>Total Positions</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 108 - Reduce Child Homelessness - Pilot Program

Cross Reference Name: Housing Stabilization Programs  
 Cross Reference Number: 91400-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total FTE</b>							
Total FTE							1.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>1.00</b>

REPORT: PACKAGE FISCAL IMPACT REPORT

2019-21

PROD FILE

AGENCY:91400 DEPT OF HOUSING/COMMUNITY SVCS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:010-00-00 Housing Stabilization Programs

PACKAGE: 108 - Reduce Child Homelessness - Pi

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0001582	OAS C0862 AP	PROGRAM ANALYST 3	1	1.00	24.00	02	5,189.00		124,536 65,964			124,536 65,964
TOTAL PICS SALARY									124,536			124,536
TOTAL PICS OPE									65,964			65,964
TOTAL PICS PERSONAL SERVICES =			1	1.00	24.00				190,500			190,500



# Housing and Community Services Department #91400

---

## Policy Package 109 Permanently Expand Programs to Reduce Homelessness

### Package Description

This package requests \$21.2 million of General Fund for the Emergency Housing Assistance (EHA) Program and \$8.8 million of General Fund for the State Homeless Assistance Program (SHAP), restoring the one-time funding received in the 2017-19 biennium and making the increased level of funding permanent. It also requests two positions to help administer and oversee the increased investment in funding for homelessness.

### Purpose

In alignment with the agency's goal to prevent and reduce statewide poverty and homelessness, the 2017 Oregon Legislature made a historical \$30 million one-time investment in preventing and reducing homelessness. This investment is enabling community action agencies to prevent people from becoming homeless, rapidly rehouse those already homeless, and expand community shelters and transitional housing capacity. Knowing that on any one night Oregon has approximately 14,000 homeless people and within one school year 23,000 homeless or at-risk of homelessness students, the task of reducing these numbers is daunting but doable with the addition of this investment as permanent funding.

### How Achieved

Stabilizing the total \$40 million investment provides three levels of capacity that will lead to a more effective and efficient homeless delivery system with increased accountability.

#### Level One: *Homeless Oregonians Safely Sheltered*

Homeless individuals and families are safe and off the streets due to expansion of emergency and transitional shelters. This is being accomplished through use of EHA and SHAP funds to develop new shelter facilities and expand existing shelters. Accessibility to shelters is also being expanded through low and no barrier shelters that, in some cases, also serve as one-stop service programs.

#### Level Two: *Homeless Oregonians Rehoused into Transitional and Permanent Housing*

EHA funds are being utilized to quickly rehouse homeless Oregonians into permanent housing when available and transitional housing as an interim placement until permanent housing can be secured. Community action agencies are

# Housing and Community Services Department #91400

---

building local capacity through the use of EHA funding to engage and incentivize private landlords to house homeless clients; create new partnerships to develop transitional and permanent housing; align with local and federal strategies to increase service and housing resources; and incorporate best practice strategies into case management to provide individualized service delivery that is client-driven and shown to be effective in transitioning clients into permanent housing as well as preventing homelessness.

## Level Three: Effective, Efficient and Accountable Homeless Delivery System

EHA and SHAP funds have increased local and state capacity to provide more comprehensive and higher quality client and service data that will be the foundation for data-driven system policy and program improvements. Oregon's current homeless systems cannot be assessed for effectiveness, ease of access, duplication, efficiency of service delivery and return on investment without the capacity to collect, analyze, and share data at both the local and state level. EHA and SHAP funding is allowing OHCS to build connections between multiple systems serving homeless populations, strengthening state departmental partnerships to share and increase resources, and be more strategic and results oriented in moving forward to reduce and end homelessness in Oregon.

## Staffing Impact

OHCS is requesting two permanent positions to provide the capacity to measure and ensure the effectiveness of the EHA and SHAP investment within the context of the OHCS-funded homeless system and with other state and federal systems and programs serving homeless Oregonians.

One new Program Analyst 2 position will allow OHCS to supplement current monitoring efforts and increase oversight of expanded uses in both programs, including the new real estate component; increase on-site technical assistance to be proactive, best-practice oriented, and expand local low and no barrier shelter capacity; provide training to encourage best practices into shelter service delivery (i.e. early childhood practices and facility set-up); increase programmatic and resource strategy development and implementation that aligns with federal priorities and resources; provide a link between state homeless/poverty partnerships and local counterpart opportunities and barriers; track and report on Oregon's network of shelters; and increase analysis and utilization of client service data to inform local service delivery.

A new Operations & Policy Analyst 3 position will provide high level data oversight and reporting that will inform policy and programmatic decision-making to policy makers, funders and service providers. The Data and Policy Administrator will have increased access to data and reports in the ServicePoint system and the ability to provide custom reports that are responsive to inquiries from the Legislature, the Housing Stability Council, federal funders and other stakeholders.

## Housing and Community Services Department #91400

Additionally, the position will train and support grantees and OHCS staff to better analyze homeless data and use it to inform program and system decisions.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001583	C0861 AP	Program Analyst 2	\$4,727
1.00	0001584	C0872 AP	Operations & Policy Analyst 3	\$5,442

### Quantifying Results

Progress and success will ultimately be measured by increased effectiveness in preventing and reducing homelessness in Oregon as measured through the Point in Time Count, the percentage increase in the number of households exiting to permanent housing, and the department's key performance measure that tracks housing stability at six months after a client exits into permanent housing. Other key data elements that will be analyzed to ensure the most effective interventions are performed include homeless status (services for chronic homelessness vs. homelessness prevention), impacts to targeted populations (veterans, families with children, or unaccompanied youth, etc.), client demographics including race and ethnicity, source of income at exit, and shelter length of stay.

Since EHA and SHAP funds represent a large percentage of all OHCS homeless funds, the department will also collect and analyze all of HUD's system performance measures as well.

### Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	\$188,104	\$188,108		<b>\$376,212</b>
Services & Supplies	\$228,615	\$718,615		<b>\$947,230</b>
Special Payments	\$29,583,281	\$20,293,277		<b>\$49,876,558</b>
<b>Total Package 109</b>	<b>\$30,000,000</b>	<b>\$21,200,000</b>		<b>\$51,200,000</b>

### 2021-23 Fiscal Impact

This is a permanent increase to OHCS programs and will become part of the 2021-23 Base budget.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Housing & Community Svcs Dept**  
**Pkg: 109 - Permanently Expand Progs to Reduce Homelessness**

**Cross Reference Name: Housing Stabilization Programs**  
**Cross Reference Number: 91400-010-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	30,000,000	-	-	-	-	-	30,000,000
Transfer from General Fund	-	-	21,200,000	-	-	-	21,200,000
<b>Total Revenues</b>	<b>\$30,000,000</b>	<b>-</b>	<b>\$21,200,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$51,200,000</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	122,028	-	122,028	-	-	-	244,056
Empl. Rel. Bd. Assessments	60	-	62	-	-	-	122
Public Employees' Retire Cont	20,708	-	20,708	-	-	-	41,416
Social Security Taxes	9,334	-	9,336	-	-	-	18,670
Worker's Comp. Assess. (WCD)	58	-	58	-	-	-	116
Mass Transit Tax	732	-	732	-	-	-	1,464
Flexible Benefits	35,184	-	35,184	-	-	-	70,368
<b>Total Personal Services</b>	<b>\$188,104</b>	<b>-</b>	<b>\$188,108</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$376,212</b>
<b>Services &amp; Supplies</b>							
Instate Travel	3,675	-	3,675	-	-	-	7,350
Out of State Travel	2,500	-	2,500	-	-	-	5,000
Employee Training	1,690	-	1,690	-	-	-	3,380
Office Expenses	3,135	-	28,135	-	-	-	31,270
Telecommunications	710	-	710	-	-	-	1,420
Data Processing	280	-	280	-	-	-	560
Publicity and Publications	-	-	3,000	-	-	-	3,000
Professional Services	150,000	-	300,000	-	-	-	450,000
Attorney General	5,000	-	45,000	-	-	-	50,000

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 109 - Permanently Expand Progs to Reduce Homelessness

Cross Reference Name: Housing Stabilization Programs  
 Cross Reference Number: 91400-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Employee Recruitment and Develop	75	-	75	-	-	-	150
Facilities Rental and Taxes	8,315	-	8,315	-	-	-	16,630
Other Services and Supplies	51,160	-	323,160	-	-	-	374,320
Expendable Prop 250 - 5000	25	-	25	-	-	-	50
IT Expendable Property	2,050	-	2,050	-	-	-	4,100
<b>Total Services &amp; Supplies</b>	<b>\$228,615</b>	-	<b>\$718,615</b>	-	-	-	<b>\$947,230</b>
<b>Special Payments</b>							
Dist to Counties	3,546,107	-	8,073,982	-	-	-	11,620,089
Dist to Other Gov Unit	115,090	-	391,690	-	-	-	506,780
Dist to Non-Profit Organizations	4,722,084	-	11,827,605	-	-	-	16,549,689
Intra-Agency Gen Fund Transfer	21,200,000	-	-	-	-	-	21,200,000
<b>Total Special Payments</b>	<b>\$29,583,281</b>	-	<b>\$20,293,277</b>	-	-	-	<b>\$49,876,558</b>
<b>Total Expenditures</b>							
Total Expenditures	30,000,000	-	21,200,000	-	-	-	51,200,000
<b>Total Expenditures</b>	<b>\$30,000,000</b>	-	<b>\$21,200,000</b>	-	-	-	<b>\$51,200,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 109 - Permanently Expand Progs to Reduce Homelessness

Cross Reference Name: Housing Stabilization Programs  
 Cross Reference Number: 91400-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Positions</b>							
Total Positions							2
<b>Total Positions</b>	-	-	-	-	-	-	<b>2</b>
<b>Total FTE</b>							
Total FTE							2.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>2.00</b>

REPORT: PACKAGE FISCAL IMPACT REPORT

2019-21

PROD FILE

AGENCY:91400 DEPT OF HOUSING/COMMUNITY SVCS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:010-00-00 Housing Stabilization Programs

PACKAGE: 109 - Permanently Expand Progs to Re

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0001583	OAS C0861 AP	PROGRAM ANALYST 2	1	1.00	24.00	02	4,727.00	56,724 31,616	56,724 31,618			113,448 63,234
0001584	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	02	5,442.00	65,304 33,728	65,304 33,730			130,608 67,458
TOTAL PICS SALARY								122,028	122,028			244,056
TOTAL PICS OPE								65,344	65,348			130,692
TOTAL PICS PERSONAL SERVICES =			2	2.00	48.00			187,372	187,376			374,748

# Housing and Community Services Department #91400

---

## Policy Package 114 Ensure Healthy Homes for Vulnerable Populations

### Package Description

This package requests one permanent half-time Operations and Policy Analyst 4 position to design and implement a Healthy Housing and Habitability Initiative. Policy Package 115 Establish a Platform to Replace Distressed Manufactured Housing also seeks a half-time position in the same classification. If both packages are approved one full-time position will be responsible for administering both initiatives.

### Purpose

This initiative targets weatherization-eligible families with elevated health risks due to living conditions. Last year, the Oregon low income weatherization program weatherized over 2,000 homes in partnership with community action agencies while those agencies also provided additional anti-poverty services to each county. A healthy homes initiative could braid into existing federal and state weatherization programs without extensive overhead.

Poor housing quality is a persistent problem among residential structures within Oregon. Weatherization programs are designed primarily to improve household energy efficiency. Health and safety related activities have been added incrementally over time, although with little intention or coordination and limited increases in staffing, expertise, and resources generally. Existing weatherization grants have specified amounts that can be spent on health and safety activities. These activities, however, are limited to weatherization worker safety and specific home improvements that would allow for weatherization activities. Current health and safety activities are limited and leave out significant healthy homes components.

The Healthy Housing and Habitability Initiative will identify and expand usage of effective models and strategies that provide social, economic and environmental benefits. A “healthy home” is a home designed, constructed, maintained, or rehabilitated in a manner that supports the health of residents. The focus of the initiative is to identify health, safety, and quality-of-life issues in the home environment and to act systematically to eliminate or mitigate problems. This shift to a holistic, coordinated approach will assess multiple potential risks or hazards within a home, including broad safety and health upgrades, along with education to homeowners during home visits, and coordination of referrals and follow-up. This move toward healthy homes is in concert with federal initiatives to approach housing-related hazards and deficiencies in a coordinated and comprehensive way to prevent diseases and injuries.



# Housing and Community Services Department #91400

---

## How Achieved

The Healthy Housing and Habitability Initiative will leverage the capacity of the local infrastructure and programs currently in place. In particular, Oregon can explore how to enhance or expand upon existing federal and state weatherization programs that currently deliver a portion of their grants for health and safety purposes. By layering healthy home services onto established programs and building new capacity as needed, Oregon can make the most of existing capacity and deploy scarce resources efficiently.

The intent is to build capacity within the Energy Services programs to prioritize resources and investments to more intentionally incorporate health outcomes into program design. This package requests one half-time position to lead the section's efforts related to this strategy.

## Staffing Impact

OHCS is requesting one permanent half-time position utilizing existing resources. If this package and Policy Package 115 are both approved the two half-time positions will be combined to one full-time position that will be responsible for administering both initiatives.

<b>FTE</b>	<b>Position Number</b>	<b>Class</b>	<b>Title</b>	<b>Monthly Rate</b>
0.50	0001573	X0873 AP	Operations & Policy Analyst 4	\$6,233

## Quantifying Results

Progress and success will be measured by the department's ability to build partnerships including federal, state, and local organizations to collaboratively develop funding platforms and design a "Healthy Housing and Habitability Initiative" that identifies health, safety, and quality-of-life issues in the home environment and through coordinated efforts act systematically to eliminate or mitigate problems. Additionally, we will develop improved methods for evaluating health hazards in housing including:

- Developing improved methods for preventing and reducing health hazards in housing
- Supporting the development of objective measures for what is considered a "healthy" residential environment
- Evaluating the long-term cost effectiveness of a healthy housing approach
- Promoting the incorporation of healthy housing principles into ongoing practices and systems, including housing codes, rehabilitation specifications, and maintenance plans

## Housing and Community Services Department #91400

---

- Promoting the incorporation of health considerations into green and energy-efficient construction and rehabilitation
- Improving the dissemination of healthy housing information, including best practices, to partners, grantees, the private sector, and the public
- Exploring and pursuing sustainable funding strategies for healthy housing initiatives
- Working toward building statewide capacity in delivering a healthy homes program

### Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	\$0	\$128,963	\$0	<b>\$128,963</b>
Services and Supplies	\$0	\$20,320	\$0	<b>\$20,320</b>
<b>Total Package 114</b>	<b>\$0</b>	<b>\$149,283</b>	<b>\$0</b>	<b>\$149,283</b>

### 2021-23 Fiscal Impact

This position is permanent and will become part of the 2021-23 Base budget.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Housing & Community Svcs Dept**  
**Pkg: 114 - Healthy Homes for Vulnerable Populations**

**Cross Reference Name: Housing Stabilization Programs**  
**Cross Reference Number: 91400-010-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	74,796	-	-	-	74,796
Empl. Rel. Bd. Assessments	-	-	61	-	-	-	61
Public Employees' Retire Cont	-	-	12,693	-	-	-	12,693
Social Security Taxes	-	-	5,722	-	-	-	5,722
Worker's Comp. Assess. (WCD)	-	-	58	-	-	-	58
Mass Transit Tax	-	-	449	-	-	-	449
Flexible Benefits	-	-	35,184	-	-	-	35,184
<b>Total Personal Services</b>	-	-	<b>\$128,963</b>	-	-	-	<b>\$128,963</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	1,225	-	-	-	1,225
Out of State Travel	-	-	2,500	-	-	-	2,500
Employee Training	-	-	845	-	-	-	845
Office Expenses	-	-	3,135	-	-	-	3,135
Telecommunications	-	-	710	-	-	-	710
Data Processing	-	-	280	-	-	-	280
Employee Recruitment and Develop	-	-	75	-	-	-	75
Facilities Rental and Taxes	-	-	8,315	-	-	-	8,315
Other Services and Supplies	-	-	1,160	-	-	-	1,160
Expendable Prop 250 - 5000	-	-	25	-	-	-	25
IT Expendable Property	-	-	2,050	-	-	-	2,050
<b>Total Services &amp; Supplies</b>	-	-	<b>\$20,320</b>	-	-	-	<b>\$20,320</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 114 - Healthy Homes for Vulnerable Populations

Cross Reference Name: Housing Stabilization Programs  
 Cross Reference Number: 91400-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	149,283	-	-	-	149,283
<b>Total Expenditures</b>	-	-	<b>\$149,283</b>	-	-	-	<b>\$149,283</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(149,283)	-	-	-	(149,283)
<b>Total Ending Balance</b>	-	-	<b>(\$149,283)</b>	-	-	-	<b>(\$149,283)</b>
<b>Total Positions</b>							
Total Positions							1
<b>Total Positions</b>	-	-	-	-	-	-	<b>1</b>
<b>Total FTE</b>							
Total FTE							0.50
<b>Total FTE</b>	-	-	-	-	-	-	<b>0.50</b>

REPORT: PACKAGE FISCAL IMPACT REPORT

2019-21

PROD FILE

AGENCY:91400 DEPT OF HOUSING/COMMUNITY SVCS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:010-00-00 Housing Stabilization Programs

PACKAGE: 114 - Healthy Homes for Vulnerable P

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0001573	MMN X0863 AP	PROGRAM ANALYST 4	1	.50	12.00	02	6,233.00		74,796 53,718			74,796 53,718
TOTAL PICS SALARY									74,796			74,796
TOTAL PICS OPE									53,718			53,718
TOTAL PICS PERSONAL SERVICES =			1	.50	12.00				128,514			128,514

# Housing and Community Services Department #91400

---

## Policy Package 115 Establish a Platform to Replace Distressed Manufactured Housing

### Package Description

This package requests one permanent half-time Operations and Policy Analyst 4 position to establish a platform to replace distressed manufactured housing. Policy Package 114 Ensure Healthy Homes for Vulnerable Populations also seeks a half-time position in the same classification. If both packages are approved one full-time position will be responsible for administering both initiatives.

### Purpose

This initiative will engage an array of funding partners to replace existing pre-1976 or pre-HUD code manufactured homes. It is both an environmental and economic development initiative to consolidate existing sources of funds into a statewide “capital assembly platform” (CAP) that will allow for qualified affordable housing developers to replace these older units, as well as allow individual property owners to replace their existing units.

Poor housing quality is a persistent problem in manufactured and mobile home parks where owners may own or rent the home and pay a lease fee for the land beneath the home. Low income residents have little left over each month to make necessary repairs. More than 55 percent of the manufactured homes in Oregon were built before 1980, and construction of homes was unregulated before 1976. The aging stock of manufactured homes is compounded by the instability of not owning the land where the homes are sited. Residents often experience housing instability from lease increases, poor infrastructure and possible park closure. Closure of a park can be devastating for the community where the park is located due to the immediate loss of affordable housing for a large number of residents. Moving a mobile home is rarely an option due to the expense. The lack of loan products for manufactured homes is also a challenge for homeowners to make repairs or to move the home if a park closes.

Manufactured housing represents one of the largest sources of affordable housing in the state but much of this housing is at risk due to park closures, aging infrastructure, and deterioration of older units. For several years now, a group of Oregon nonprofits has been building the infrastructure required to help park residents replace outdated homes, purchase parks to preserve their affordability, and cultivate a positive legislative and political environment. As a result of this work, Oregon finds itself well-positioned to be a model state in utilizing the manufactured housing sector to help meet major challenges of affordability and homelessness. Scattered incentive programs and haphazard implementation have created products too small and too uncertain for private capital. These efforts also resulted in complicated programs and incentive schemes that

# Housing and Community Services Department #91400

---

relied too heavily on consumers to educate themselves and initiate improvements toward self-sufficiency and asset building.

## **How Achieved**

OHCS will bring together as many sources of capital as possible into a “coalition-driven” system with streamlined and centralized implementation and repayment. OHCS envisions the development of a statewide capital assembly platform (CAP) created through collaborating entities to develop financing, marketing, and education tools. These local designated CAPs will act as a bank-type mechanism to handle all the accounting to connect investments, pay-outs, repayments, risk management, interaction with rating agencies, subsidies, offsets, loan loss reserves and more. The local CAP can bring together capital sources including, but not limited to:

- Bonds
- Local government financing
- Utility funds
- Private capital investments (aggressive or patient)
- Tax credits
- Rebates (from utilities or manufacturers)

OHCS will act as the primary “matchmaker” existing solely to provide funds to a local program administrator that consolidates multiple funding sources and programs for a local CAP convener. The structure and location of this “matchmaker” should be the one that best allows it to leverage both public (federal and state) and private money at multiple levels.

This initiative will catalyze the replacement of aging manufactured homes on a larger scale. This is desirable both environmentally and financially; the greater the scale, the more opportunity for aggregation, certainty, etc. This initiative will also accelerate the pace of replacements, which will support healthy housing goals as well. Finally, this initiative serves as a strategy for housing stabilization and homelessness prevention by helping families avoid on-going costly, ineffective repairs which could force families into financial distress.

Initially, OHCS will track the CAP investment efforts. Once the CAP is funded and launched, we will be able to track the number of replacement units, changes in habitability for home owners, and will work toward understanding the health benefit correlations.

# Housing and Community Services Department #91400

---

## Staffing Impact

OHCS is requesting one permanent half-time position utilizing existing resources. If this package and Policy Package 114 are both approved the two half-time positions will be combined to one full-time position that will be responsible for administering both initiatives.

FTE	Position Number	Class	Title	Monthly Rate
0.50	0001588	X0873 AP	Operations & Policy Analyst 4	\$6,233

## Quantifying Results

Progress and success will be measured by the department's ability to build partnerships including with federal, state, and local organizations. An additional measure will be the ability to design, manage, and assess manufactured home replacement pilot programs, engage with stakeholders, perform data analysis, and integrate programs and resources.

## Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	\$0	\$128,963	\$0	<b>\$128,963</b>
Services and Supplies	\$0	\$20,320	\$0	<b>\$20,320</b>
<b>Total Package 115</b>	<b>\$0</b>	<b>\$149,283</b>	<b>\$0</b>	<b>\$149,283</b>

## 2021-23 Fiscal Impact

This position is permanent and will become part of the 2021-23 Base budget.



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Housing & Community Svcs Dept**  
**Pkg: 115 - Platform to Replace Distressed Manuf Housing**

**Cross Reference Name: Housing Stabilization Programs**  
**Cross Reference Number: 91400-010-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	74,796	-	-	-	74,796
Empl. Rel. Bd. Assessments	-	-	61	-	-	-	61
Public Employees' Retire Cont	-	-	12,693	-	-	-	12,693
Social Security Taxes	-	-	5,722	-	-	-	5,722
Worker's Comp. Assess. (WCD)	-	-	58	-	-	-	58
Mass Transit Tax	-	-	449	-	-	-	449
Flexible Benefits	-	-	35,184	-	-	-	35,184
<b>Total Personal Services</b>	-	-	<b>\$128,963</b>	-	-	-	<b>\$128,963</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	1,225	-	-	-	1,225
Out of State Travel	-	-	2,500	-	-	-	2,500
Employee Training	-	-	845	-	-	-	845
Office Expenses	-	-	3,135	-	-	-	3,135
Telecommunications	-	-	710	-	-	-	710
Data Processing	-	-	280	-	-	-	280
Employee Recruitment and Develop	-	-	75	-	-	-	75
Facilities Rental and Taxes	-	-	8,315	-	-	-	8,315
Other Services and Supplies	-	-	1,160	-	-	-	1,160
Expendable Prop 250 - 5000	-	-	25	-	-	-	25
IT Expendable Property	-	-	2,050	-	-	-	2,050
<b>Total Services &amp; Supplies</b>	-	-	<b>\$20,320</b>	-	-	-	<b>\$20,320</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 115 - Platform to Replace Distressed Manuf Housing

Cross Reference Name: Housing Stabilization Programs  
 Cross Reference Number: 91400-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	149,283	-	-	-	149,283
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>\$149,283</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$149,283</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(149,283)	-	-	-	(149,283)
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>(\$149,283)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$149,283)</b>
<b>Total Positions</b>							
Total Positions							1
<b>Total Positions</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1</b>
<b>Total FTE</b>							
Total FTE							0.50
<b>Total FTE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.50</b>

REPORT: PACKAGE FISCAL IMPACT REPORT

2019-21

PROD FILE

AGENCY:91400 DEPT OF HOUSING/COMMUNITY SVCS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:010-00-00 Housing Stabilization Programs

PACKAGE: 115 - Platform to Replace Distressed

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0001588	MMN	X0863	AP PROGRAM ANALYST 4	1	.50	12.00	02	6,233.00		74,796			74,796
										53,718			53,718
TOTAL PICS SALARY										74,796			74,796
TOTAL PICS OPE										53,718			53,718
TOTAL PICS PERSONAL SERVICES =				1	.50	12.00				128,514			128,514

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Housing & Community Svcs Dept  
2019-21 Biennium

Agency Number: 91400

Cross Reference Number: 91400-010-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Lottery Funds</b>						
Tsfr From Administrative Svcs	-	1,500,000	1,500,000	-	-	-
Transfer Out - Intrafund	-	-	(1,150,000)	-	-	-
<b>Total Lottery Funds</b>	-	<b>\$1,500,000</b>	<b>\$350,000</b>	-	-	-
<b>Other Funds</b>						
Public Utilities Fees	61,507,216	61,276,988	61,276,988	62,650,905	-	-
Admin and Service Charges	4,308,892	4,690,549	4,690,549	6,245,996	-	-
Interest Income	614,188	393,450	393,450	891,142	-	-
Other Revenues	136,019	88,115	88,115	1,273,123	-	-
Transfer In - Intrafund	190,810	-	-	-	-	-
Transfer In Other	-	-	13,475,000	-	-	-
Transfer from General Fund	14,815,177	16,406,370	21,406,370	42,925,812	-	-
Tsfr From Human Svcs, Dept of	69,203	-	-	-	-	-
Tsfr From Revenue, Dept of	2,971,613	3,089,874	6,140,148	8,876,539	-	-
Tsfr From Oregon Health Authority	150,000	-	-	-	-	-
Transfer Out - Intrafund	(3,034,095)	(3,627,172)	(3,627,172)	(3,705,786)	-	-
<b>Total Other Funds</b>	<b>\$81,729,023</b>	<b>\$82,318,174</b>	<b>\$103,843,448</b>	<b>\$119,157,731</b>	-	-
<b>Federal Funds</b>						
Federal Funds	96,443,171	97,755,981	97,803,016	101,678,496	-	-
Tsfr From Human Svcs, Dept of	920,833	1,000,000	1,000,000	1,000,000	-	-
<b>Total Federal Funds</b>	<b>\$97,364,004</b>	<b>\$98,755,981</b>	<b>\$98,803,016</b>	<b>\$102,678,496</b>	-	-
<b>Nonlimited Federal Funds</b>						
Federal Funds	119,199,444	121,165,609	121,165,609	133,231,628	-	-
<b>Total Nonlimited Federal Funds</b>	<b>\$119,199,444</b>	<b>\$121,165,609</b>	<b>\$121,165,609</b>	<b>\$133,231,628</b>	-	-

# Housing and Community Services Department #91400

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE								
Housing Stabilization Programs								
Source	Fund	ORBITS Revenue Acct	2015-17 Actual	2017-19 Legislatively Adopted	2017-19 Legislatively Approved	2019-21		
						Agency Request	Governor's Budget	Legislatively Adopted
<b>LOTTERY FUNDS</b>								
Tsfr From Administrative Svcs	4400	1107	\$0	\$1,500,000	\$1,500,000	\$0	\$0	\$0
Transfer Out - Intrafund	4400	2010	\$0	\$0	(\$1,150,000)	\$0	\$0	\$0
<b>TOTAL LOTTERY FUNDS</b>			<b>\$0</b>	<b>\$1,500,000</b>	<b>\$350,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>OTHER FUNDS</b>								
Public Utility Fees								
Low Income Electric Bill Pmt Assist Chg (OEA)	3400	0240	\$39,826,031	\$38,390,968	\$38,390,968	\$40,000,000	\$0	\$0
Public Purpose Charge (ECHO)	3400	0240	\$18,372,375	\$19,453,117	\$19,453,117	\$19,083,386	\$0	\$0
Public Purpose Charge (MF LIW)	3400	0240	\$3,308,810	\$3,432,903	\$3,432,903	\$3,567,519	\$0	\$0
Admin and Service Charges								
Contract Administration Fee (PBCA)	3400	0415	\$4,308,392	\$4,690,549	\$4,690,549	\$5,445,996	\$0	\$0
Multifamily Low Income Weatherization	3400	0415	\$500	\$0	\$0	\$0	\$0	\$0
Petroleum Distributor Assessments (SHOW)	3400	0415	\$0	\$0	\$0	\$800,000	\$0	\$0
Interest Income								
Interest Earnings (ECHO)	3400	0605	\$329,960	\$213,744	\$213,744	\$439,375	\$0	\$0
Interest Earnings (EHA)	3400	0605	\$81,681	\$23,095	\$23,095	\$186,270	\$0	\$0
Interest Earnings (ERA)	3400	0605	\$0	\$0	\$0	\$7,248	\$0	\$0
Interest Earnings (HCLGP)	3400	0605	\$557	\$302	\$302	\$7,350	\$0	\$0
Interest Earnings (Housing PLUS)	3400	0605	\$13,547	\$12,254	\$12,254	\$0	\$0	\$0
Interest Earnings (OEA)	3400	0605	\$187,606	\$143,633	\$143,633	\$228,309	\$0	\$0
Interest Earnings (RGP)	3400	0605	\$0	\$0	\$0	\$2,808	\$0	\$0
Interest Earnings (SHOW)	3400	0605	\$0	\$0	\$0	\$14,412	\$0	\$0
Interest Earnings (WDHRP)	3400	0605	\$837	\$422	\$422	\$5,370	\$0	\$0
Other Revenues								
Interest on Security Deposits (LIRHF)	3400	0975	\$40,352	\$41,451	\$41,451	\$40,000	\$0	\$0
Misc Revenues (MF LIW)	3400	0975	\$19,552	\$6,664	\$6,664	\$2,700	\$0	\$0
Program Admin Fees (Family Self Sufficiency)	3400	0975	\$0	\$0	\$0	\$750,000	\$0	\$0
Program Admin Fees (IDAs)	3400	0975	\$60,000	\$40,000	\$40,000	\$480,423	\$0	\$0
Repayment of Judgements (HCLGP)	3400	0975	\$16,115	\$0	\$0	\$0	\$0	\$0
Transfer In - Intrafund	3400	1010	\$190,810	\$0	\$0	\$0	\$0	\$0
Transfer In Other	3400	1050	\$0	\$0	\$13,475,000	\$0	\$0	\$0
Transfer from General Fund								
Transfer from General Fund (Child Homelessness)	3400	1060	\$0	\$0	\$0	\$8,000,000	\$0	\$0
Transfer from General Fund (EHA)	3400	1060	\$14,457,890	\$14,696,832	\$19,696,832	\$28,151,312	\$0	\$0
Transfer from General Fund (ERA)	3400	1060	\$0	\$1,410,000	\$1,410,000	\$1,463,580	\$0	\$0
Transfer from General Fund (HCLGP)	3400	1060	\$307,287	\$299,538	\$299,538	\$310,920	\$0	\$0
Transfer from General Fund (Tenant Ed)	3400	1060	\$0	\$0	\$0	\$5,000,000	\$0	\$0
Transfer from General Fund (WDHRP)	3400	1060	\$50,000	\$0	\$0	\$0	\$0	\$0

# Housing and Community Services Department #91400

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE								
Housing Stabilization Programs								
Source	Fund	ORBITS Revenue Acct	2015-17 Actual	2017-19 Legislatively Adopted	2017-19 Legislatively Approved	2019-21		
						Agency Request	Governor's Budget	Legislatively Adopted
<b>OTHER FUNDS (continued)</b>								
Transfer from Human Svcs. Dept of Support for HUD Section 811 Program	3400	1100	\$69,203	\$0	\$0	\$0	\$0	\$0
Tsfr From Revenue, Dept of Document Recording Fee (EHA)	3400	1150	\$2,971,613	\$3,089,874	\$6,140,148	\$8,876,539	\$0	\$0
Tsfr From Oregon Health Authority Support for HUD Section 811 Program	3400	1443	\$150,000	\$0	\$0	\$0	\$0	\$0
Transfer Out - Intrafund	3400	2010	(\$3,034,095)	(\$3,627,172)	(\$3,627,172)	(\$3,705,786)	\$0	\$0
<b>TOTAL OTHER FUNDS</b>			<b>\$81,729,023</b>	<b>\$82,318,174</b>	<b>\$103,843,448</b>	<b>\$119,157,731</b>	<b>\$0</b>	<b>\$0</b>
<b>FEDERAL FUNDS</b>								
Federal Funds								
Bonneville Power Administration (LIW)	6400	0995	\$2,735,945	\$3,090,382	\$3,093,432	\$3,193,583	\$0	\$0
US Dept. of Agriculture (CSFP)	6400	0995	\$5,022	\$0	\$0	\$0	\$0	\$0
US Dept. of Agriculture (FDPIR)	6400	0995	\$42,876	\$0	\$0	\$0	\$0	\$0
US Dept. of Agriculture (TEFAP)	6400	0995	\$161,277	\$0	\$0	\$0	\$0	\$0
US Dept. of Energy (LIW)	6400	0995	\$5,056,454	\$4,937,638	\$4,941,278	\$5,178,424	\$0	\$0
US Dept. of Health & Human Svcs (CSBG)	6400	0995	\$11,012,416	\$10,688,174	\$10,701,621	\$11,243,010	\$0	\$0
US Dept. of Health & Human Svcs (LIHEAP)	6400	0995	\$60,155,472	\$62,809,756	\$62,820,840	\$65,083,981	\$0	\$0
US Dept. of Health & Human Svcs (LIHEAP WX)	6400	0995	\$10,156,087	\$9,246,611	\$9,249,173	\$9,694,129	\$0	\$0
US Dept. of Housing & Urban Dev (ESGP)	6400	0995	\$3,289,015	\$3,481,264	\$3,481,264	\$3,576,518	\$0	\$0
US Dept. of Housing & Urban Dev (HMIS)	6400	0995	\$154,378	\$159,110	\$159,110	\$166,725	\$0	\$0
US Dept. of Housing & Urban Dev (HOME TBA)	6400	0995	\$3,674,229	\$2,390,233	\$2,400,990	\$2,565,108	\$0	\$0
US Dept. of Housing & Urban Dev (Section 811 PRA)	6400	0995	\$0	\$952,813	\$955,308	\$977,018	\$0	\$0
Tsfr From Human Svcs. Dept of (HSP)	6400	1100	\$920,833	\$1,000,000	\$1,000,000	\$1,000,000	\$0	\$0
<b>TOTAL FEDERAL FUNDS</b>			<b>\$97,364,004</b>	<b>\$98,755,981</b>	<b>\$98,803,016</b>	<b>\$102,678,496</b>	<b>\$0</b>	<b>\$0</b>
<b>NONLIMITED FEDERAL FUNDS</b>								
Federal Funds								
US Dept. of Housing & Urban Dev (Sect 8 Rent Subs)	6200	0995	\$119,199,444	\$121,165,609	\$121,165,609	\$133,231,628	\$0	\$0
<b>TOTAL NONLIMITED FEDERAL FUNDS</b>			<b>\$119,199,444</b>	<b>\$121,165,609</b>	<b>\$121,165,609</b>	<b>\$133,231,628</b>	<b>\$0</b>	<b>\$0</b>

# Housing and Community Services Department #91400

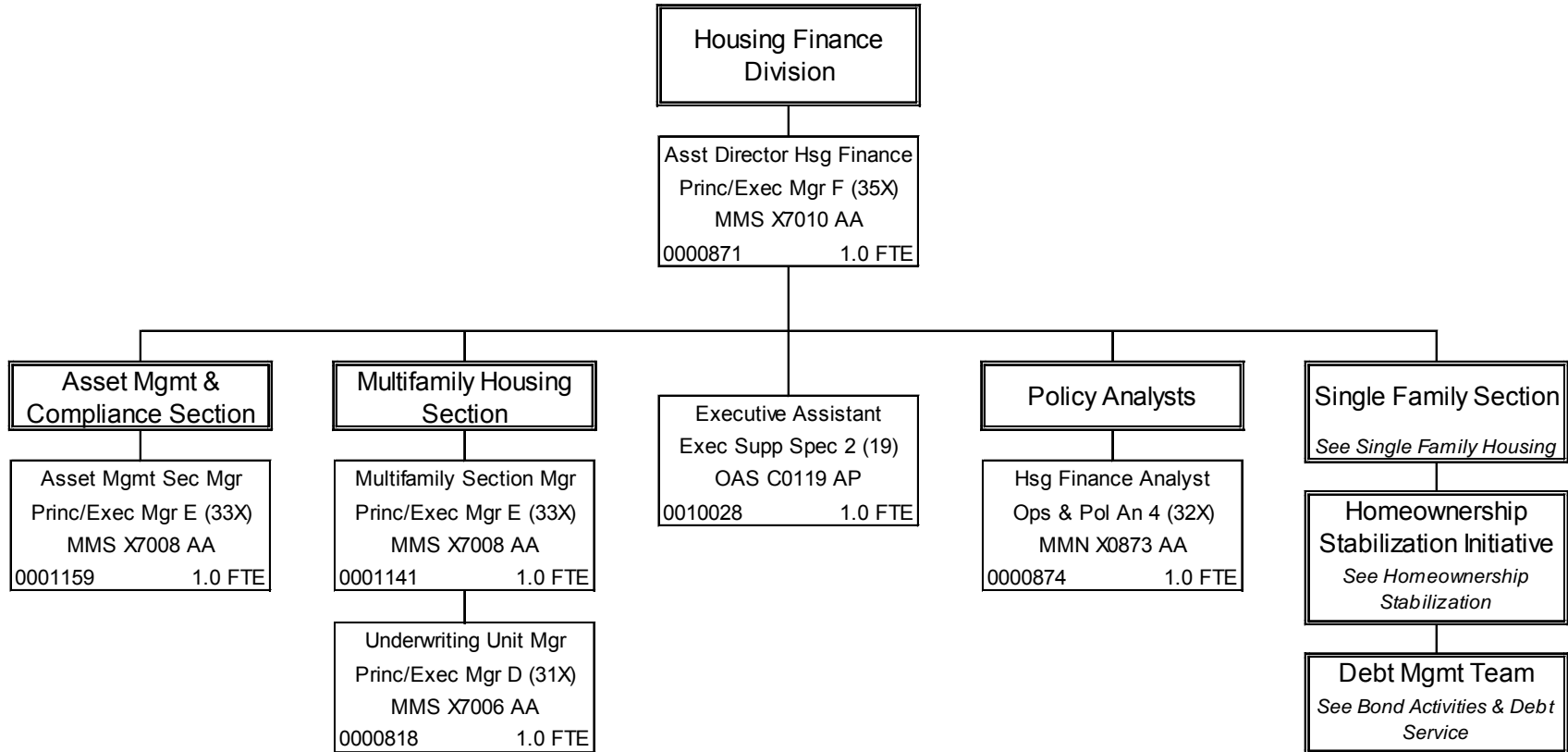
---

# Multifamily Rental Housing Programs



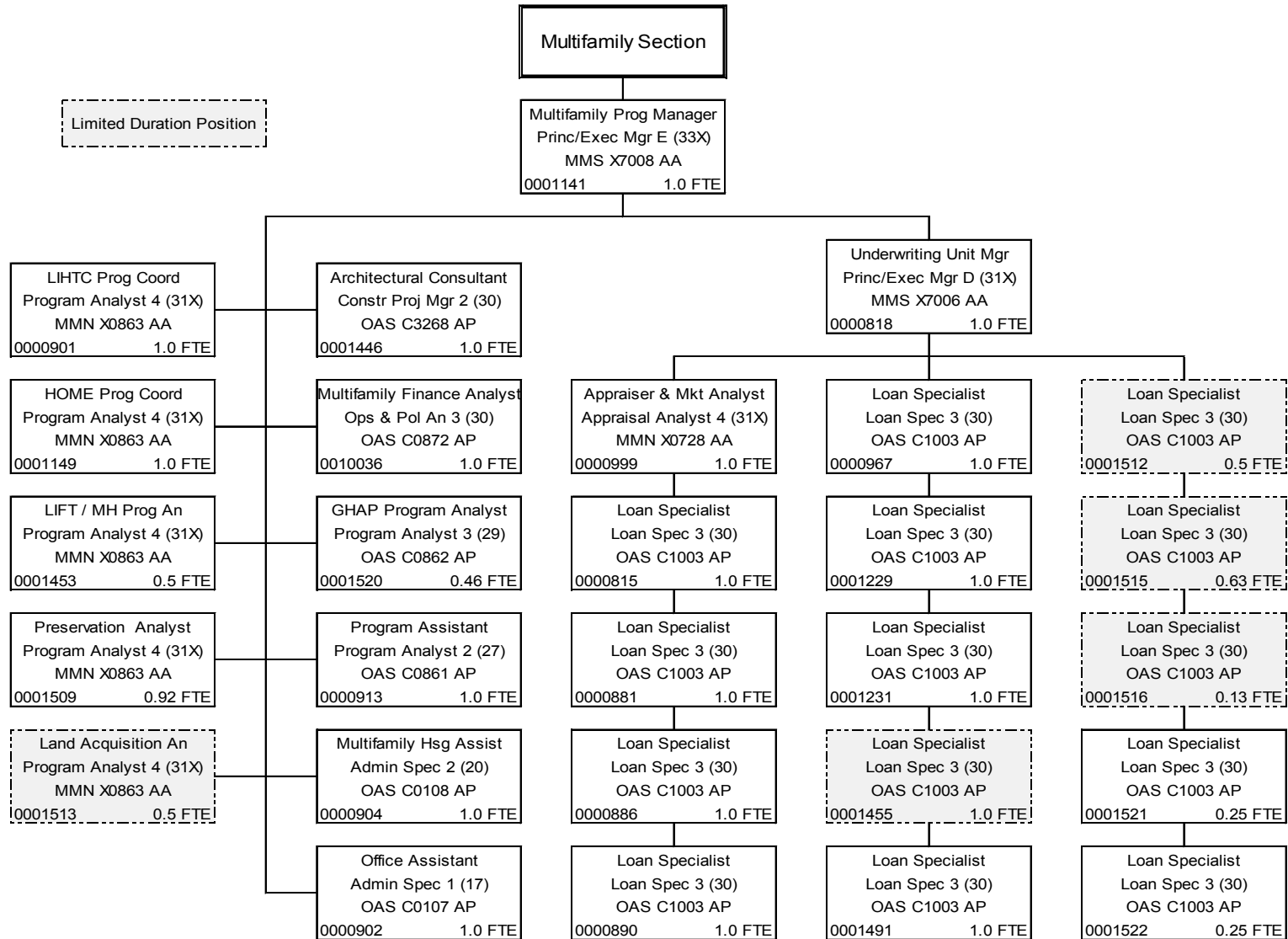
# Housing and Community Services Department #91400

## Multifamily Rental Housing Programs 2017-19 Organizational Charts At May 31, 2018



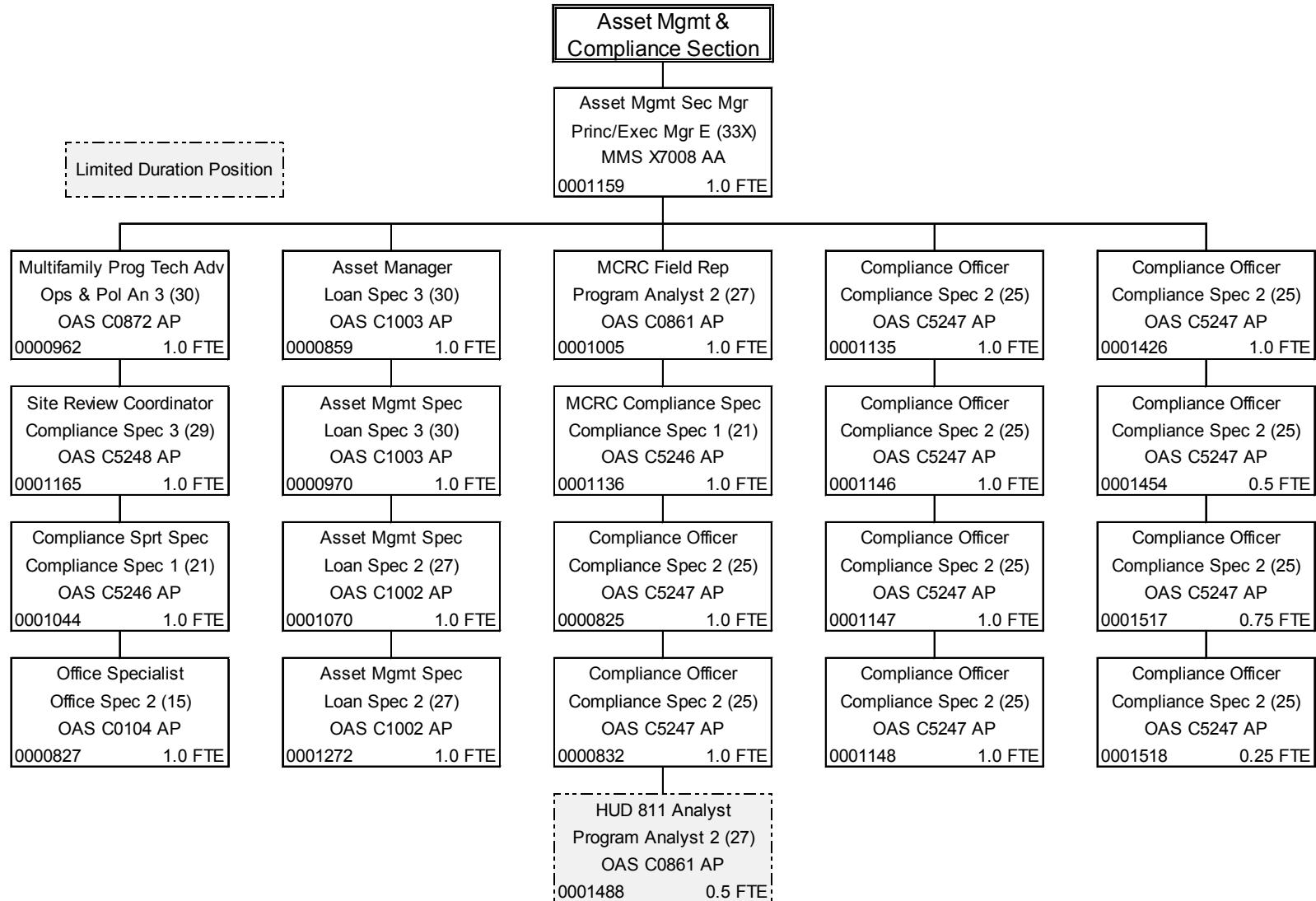
# Housing and Community Services Department #91400

## Multifamily Rental Housing Programs 2017-19 Organizational Charts At May 31, 2018



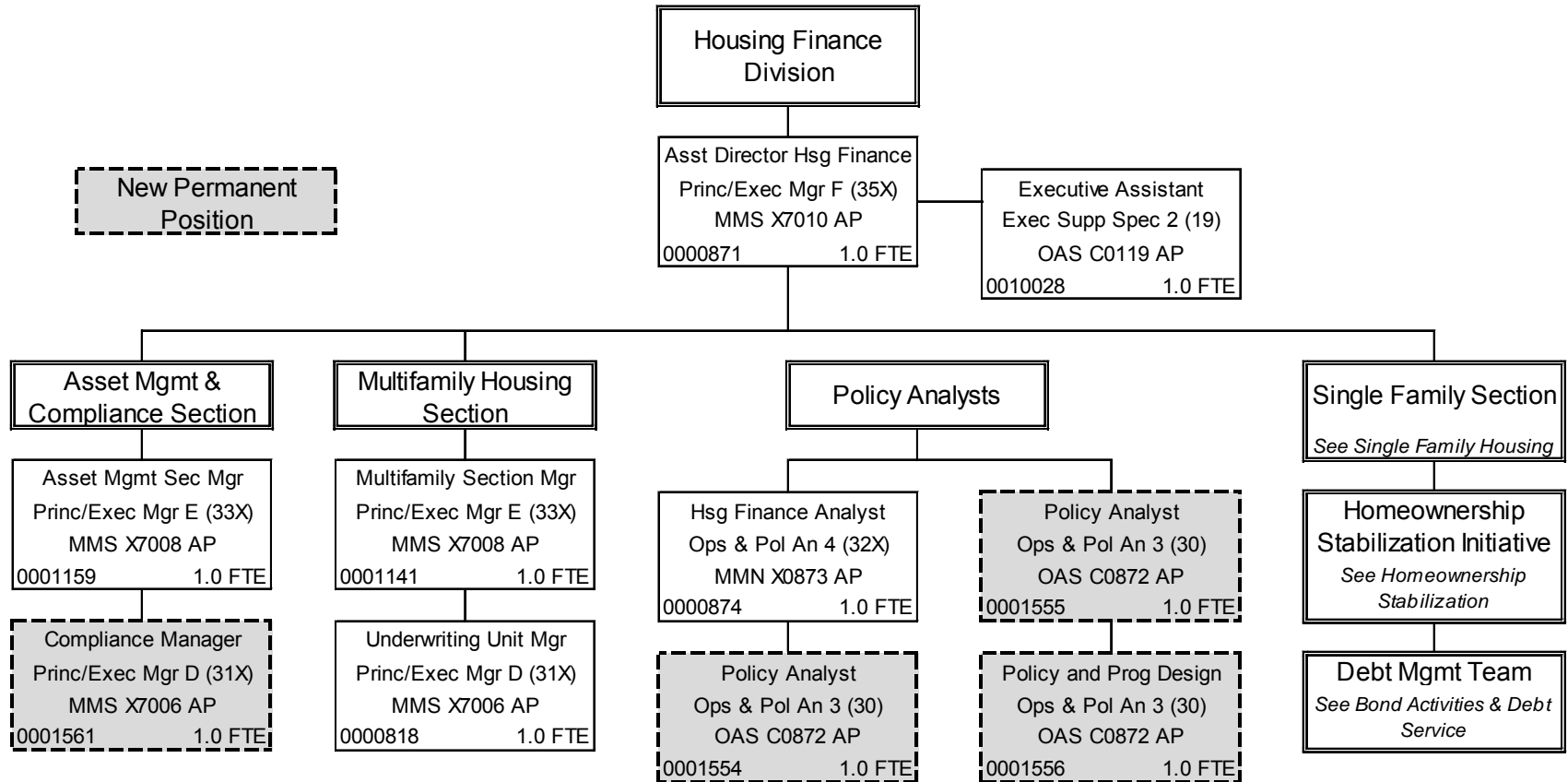
# Housing and Community Services Department #91400

## Multifamily Rental Housing Programs 2017-19 Organizational Charts At May 31, 2018



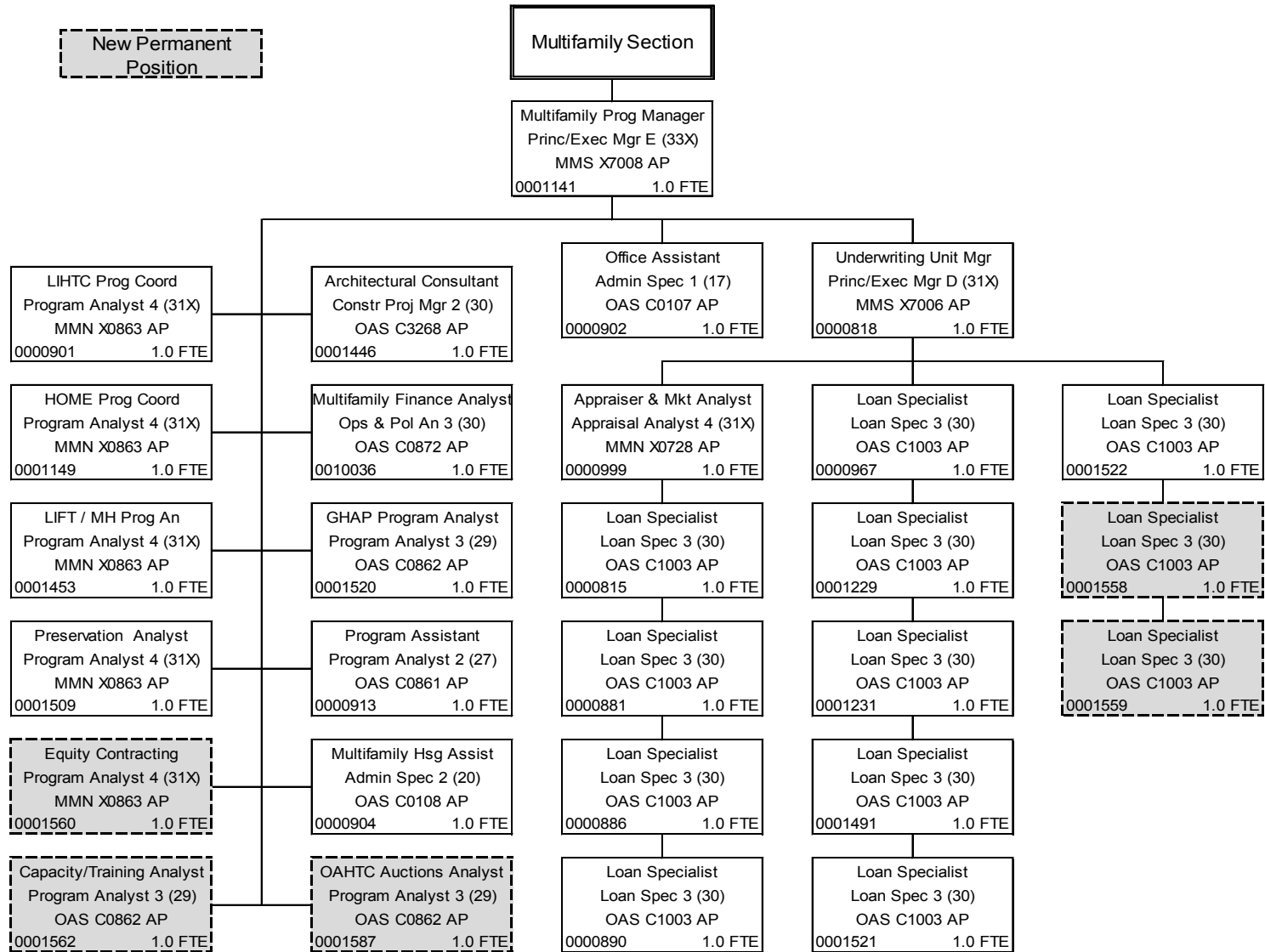
# Housing and Community Services Department #91400

## Multifamily Rental Housing Programs 2019-21 Organizational Charts Proposed



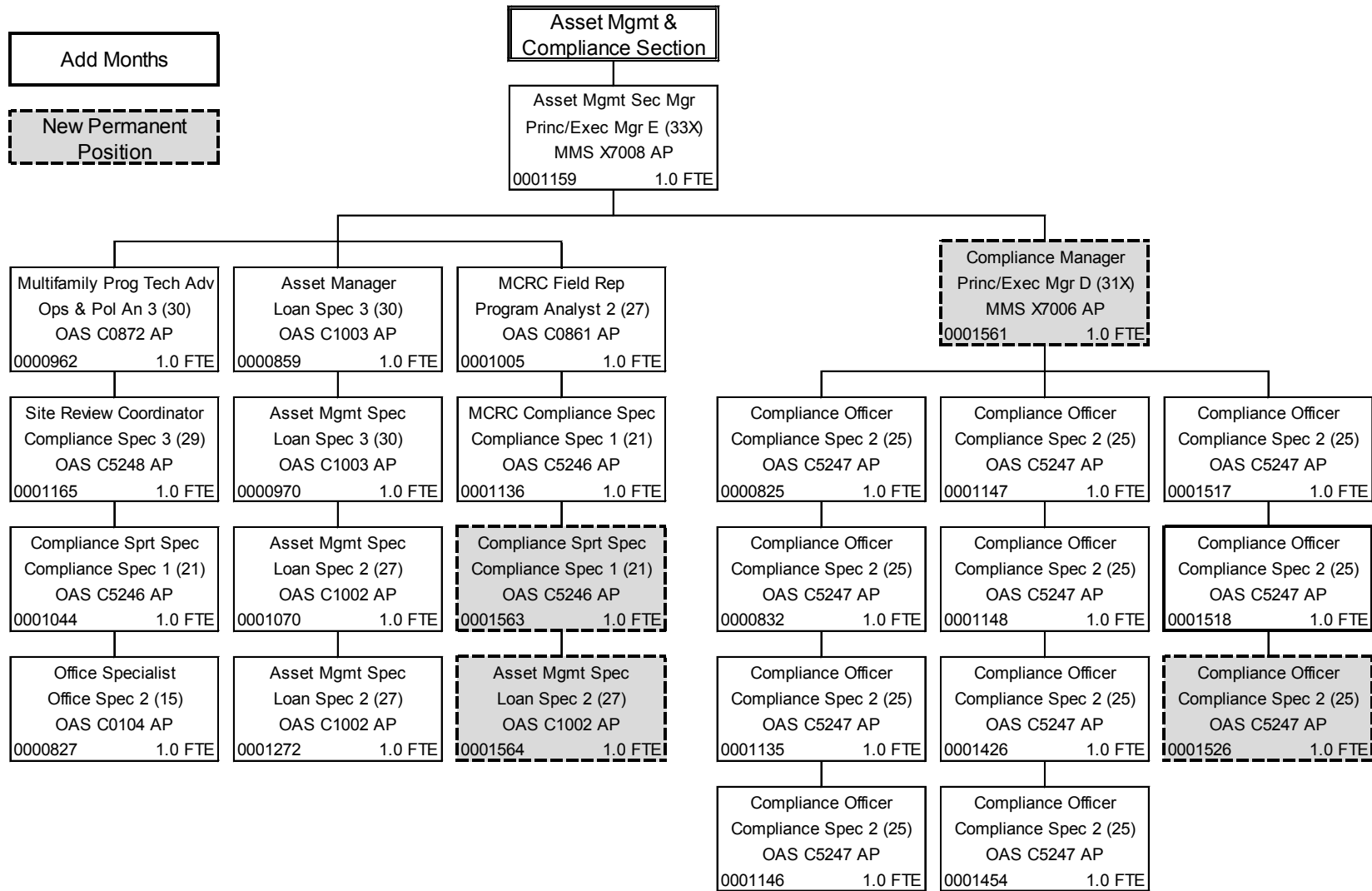
# Housing and Community Services Department #91400

## Multifamily Rental Housing Programs 2019-21 Organizational Charts Proposed



# Housing and Community Services Department #91400

## Multifamily Rental Housing Programs 2019-21 Organizational Charts Proposed

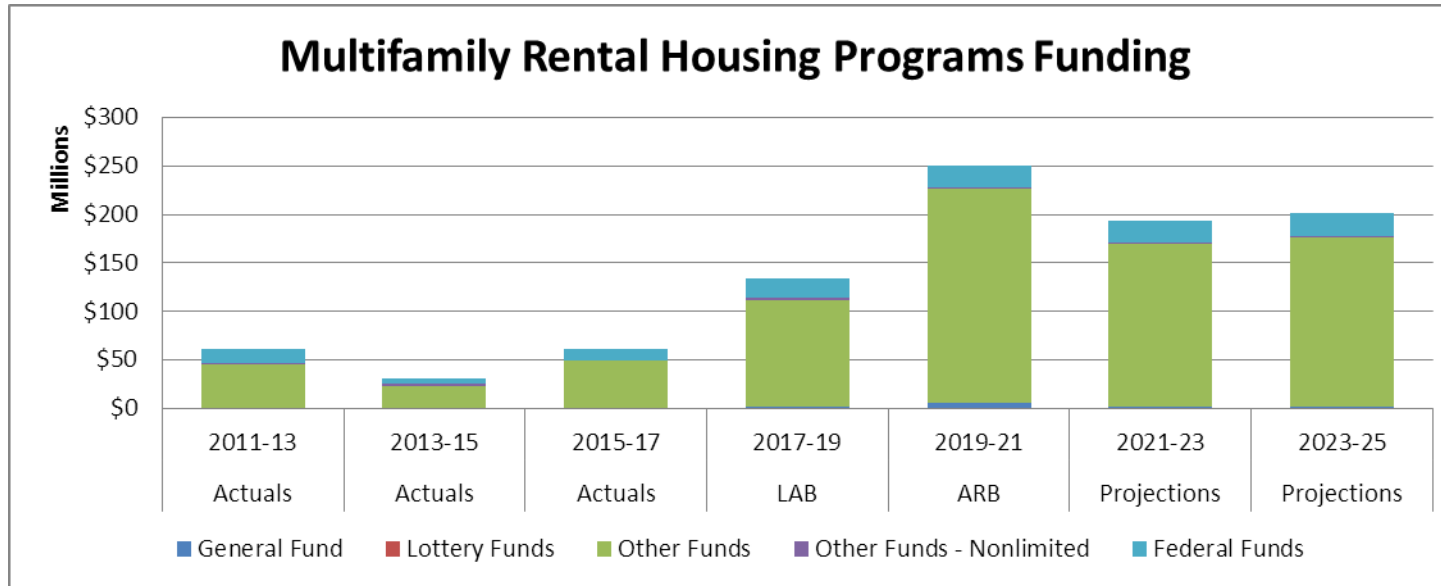


# Housing and Community Services Department #91400

## Multifamily Rental Housing Programs Executive Summary

Long Term Focus Area: Healthy and Safe Communities, A Thriving Statewide Economy

Program Contact: Julie Cody



### Program Overview

OHCS provides a continuum of housing options for low income and at-risk Oregonians in need through administration of federal and state-funded multifamily rental housing resources. The resources assist in the development of new affordable housing units, acquisition and rehabilitation of existing affordable housing units, and preserving affordable housing properties with project-based federal rental subsidies.

### Program Funding Request

Oregon Housing and Community Services' (OHCS) funding request for 2019-21 reflects the phase-out of one-time funding for Services & Supplies related to the General Housing Account, Land Acquisition, LIFT, Preservation, and State Home Oil Weatherization programs, and Special Payments for lottery bonds for preservation of affordable housing with expiring federal subsidies, lottery bonds for mental health housing, Land Acquisition, Preservation, and Veterans' Housing. Additional funding is requested in lottery bond proceeds for permanent supportive housing, multifamily housing

# Housing and Community Services Department #91400

preservation, and housing acquisition. New General Fund is requested for rural housing, and Other Funds limitation is requested for essential staffing and creating an affordable housing tax credit auction.

Multifamily Rental Housing Programs							
	2011-13 Actuals	2013-15 Actuals	2015-17 Actuals	2017-19 LAB	2019-21 ARB	2021-23 Projections	2023-25 Projections
General Fund	0	0	169,351	1,048,109	6,195,776	967,301	1,013,078
Lottery Funds	0	0	0	760,000	0	0	0
Other Funds	44,709,531	23,161,809	48,821,505	110,012,924	221,130,886	168,451,237	175,771,854
Other Funds Non-Limited	2,174,171	1,758,160	340,809	1,850,000	1,350,000	1,408,050	1,468,596
Federal Funds	14,404,217	5,792,331	12,458,110	20,644,455	21,406,327	22,242,890	23,204,355
<b>All Funds</b>	<b>61,287,919</b>	<b>30,712,300</b>	<b>61,789,775</b>	<b>134,315,488</b>	<b>250,082,989</b>	<b>193,069,477</b>	<b>201,457,883</b>
Positions/FTE	53/52.5	34/34.0	40/39.17	54/45.94	59/59.0	59/59.0	59/59.0

## Program Description

OHCS facilitates the increased availability of safe, decent, affordable housing for low income Oregonians by administering federal and state-funded multifamily rental housing resources. These programs help fund the development of new affordable units and the acquisition and rehabilitation of existing rental units that house low income persons who are elderly or have special needs, and working families. Funding occurs by combining resources that may include low income housing tax credits, low interest loans (including tax-exempt bond financing), grants, and tax incentives, which are almost always combined with private-financing tools.

Most funding resources are awarded through a competitive process, while others are available year-round. Application processes incorporate policy objectives that ensure funds are targeted for projects with strong affordability, and linked to unique local community needs as well as statewide priorities. Funding is also tied to appropriate resident services that are designed to ensure housing stability and meet the needs of the most vulnerable residents. Examples include health care services, afterschool programs, mental health programs, and meal programs.

Mediation services are available for manufactured dwelling park residents and owners through the Manufactured Communities Resource Center (MCRC). The program provides impartial assistance to resolve disputes between park owners and tenants outside of court by promoting cooperation, open communication, and a positive environment.

## Program Justification

Multifamily rental housing programs help ensure that all Oregonians have access to decent housing which meets their basic needs and allows them to reach their full potential by increasing the availability of affordable rental housing and ensuring existing affordable rental housing stock is safe and decent, as well as reducing the housing burden for qualified tenants. Data from the statewide housing plan reveals a shortage of 102,400 rental homes affordable to households at or



## Housing and Community Services Department #91400

below 30 percent of median income, and also indicates that 55 percent of all low income renters are severely housing cost burdened – paying at least half of their income on rent. OHCS' multifamily housing programs increase the supply of affordable rental housing and help provide access to those without options on the private market.

### Program Performance

The number of units developed or rehabilitated each year is the primary performance measure for Multifamily Programs. The chart below outlines data from 2009-11 to present. OHCS has more than 7,000 affordable rental units in our development pipeline, which is a record for the agency.

Number of Affordable Units Produced or Rehabilitated	2009-11	2011-13	2013-15	2015-17	2017-19 <i>(projected)</i>	2019-21 <i>(projected)</i>	2021-23 <i>(projected)</i>
	3,062	2,994	3,785	4,522	6,000	7,000	7,500

The demand for affordable rental housing units is significantly greater than the resources available through OHCS. This is demonstrated by the very low vacancy rates realized at the projects funded by OHCS, as well as the long wait lists for subsidized housing and Section 8 project-based rental assistance.

### Enabling Legislation and Program Authorization

The table below outlines State and Federal authorizing legislation for Multifamily Rental Housing Programs:

Authority	Program	Legislation
Federal	HOME Investment Partnership Program	42 USC 12724
Federal	National Housing Trust Fund	2008 HERA
Federal	Low Income Housing Tax Credits	IRS Section 42
State	Oregon Affordable Housing Tax Credits	ORS 317.097
State	General Housing Assistance Program	ORS 456.550-725
State	Housing Development Grant Program	ORS 456.515-720
State	Agricultural Workforce Housing Tax Credit	ORS 458.620
State	Agricultural Workforce Housing Development Account	ORS 458.660
State	Community Incentive Fund	ORS 458.700-740
State	Oregon Rural Rehabilitation	ORS 566.340
State	Housing Preservation Fund Program	ORS 456.548; 456.555; 456.620-720

## Housing and Community Services Department #91400

State	Elderly and Disabled Housing Program	ORS 456.535, 456.539
State	Risk Share Rental Housing Program	ORS 456.620; 456.625
State	Pass-through Revenue Bond Financing Program	ORS 456.620-456.720
State	HELP	ORS 456.555
State	Loan Guarantee Program	ORS 456.625
State	Predevelopment Loan Program	ORS 456
State	Mobile Home Park Purchase Predevelopment Loan Program	ORS 456.579-456.581
State	Manufactured Communities Resources	ORS 446.515 – 446.547
State	Mental Health Housing	ORS 458.380
State	Local Innovation and Fast Track Housing	ORS 458.485
State	Land Acquisition Revolving Loan Program	ORS 456.502

### Funding Streams

Multifamily Rental Housing Programs are funded by Other Funds and Federal Funds as outlined below:

Funding Source	Program Name	Authorizing Legislation
Document Recording Fees	General Housing Account Program	ORS 294.187
PGE and Pacific Power Ratepayers	Housing Development Grants	ORS 757.612
Charges for program administration and funding application	Multifamily Housing Finance	
Manufactured home assessments, park registration fees	Manufactured Communities Resources	ORS 446.515 – 446.547
Charges for management and compliance monitoring	Asset Management and Compliance	
US Dept. of Housing & Urban Development	HOME Investment Partnership Program	42 USC 12724

### Comparison of Funding 2019-21 Proposal to 2017-19 Funding

OHCS's funding request for 2019-21 increases funding above the Current Service Level for additional staffing, additional lottery bond proceeds for permanent supportive housing, multifamily housing preservation, and housing acquisition, new funding for rural housing, and creating an affordable housing tax credit auction.

# Housing and Community Services Department #91400

---

## Multifamily Rental Housing Programs Description

The Multifamily Rental Housing Programs provide a continuum of housing options for low income and at-risk Oregonians through administration of federal and state-funded multifamily rental housing resources. The resources assist in the development of new housing units, acquisition and rehabilitation of existing housing units, and preserving affordable housing properties with project-based federal rental subsidies

The demand for affordable rental housing units is significantly greater than the resources available through OHCS. This is demonstrated by the very low vacancy rates realized at the projects funded by OHCS, as well as the long wait lists for subsidized housing and Section 8 project-based rental assistance. The department's efforts in funding new construction, acquisition and rehabilitation, and preservation of multifamily affordable housing help address the significant need throughout the state.

Often, OHCS allocates multiple sources of funding to any given project that is seeking financial assistance from the State. In exchange for the public investment in the construction or rehabilitation of rental units, property owners are required to maintain long-term affordability of the units. This is documented through a regulatory agreement that is recorded against the real property. Through the allocation of Low Income Housing Tax Credits, low-interest loan programs, grants, and other tax incentives, OHCS works in cooperation with local partners and the private sector to provide resources necessary to successfully develop and preserve affordable housing throughout Oregon.

Reduced borrowing costs to developers, through low interest loans and low income housing tax credit equity, result in decreased monthly rents for qualified, low income tenants. This provides individuals and families with more residual income to cover critical household expenses. One prominent study found that "working families paying 30 percent or less of their income for housing were able to dedicate more than twice as much of their income to health care and insurance as those paying 50 percent or more for housing."

Given the regulatory compliance requirements that come with the federal and state resources, OHCS's Asset Management and HUD Contract Administration sections monitor the physical condition, management, and tenant eligibility of projects that have received funding. Many properties are inspected at least annually, and a review of management is conducted to ensure compliance with regulatory standards, federal regulations, and state rules. Individual units, common areas, building exteriors, roofs and landscaping are inspected in conjunction with representatives from the property management firm responsible for the day-to-day management of the projects.

For multifamily rental housing programs to be effective, OHCS partners with individuals, corporations, housing authorities, financial institutions, and other entities. Associated cost drivers for administration of this program include compliance monitoring, financial review (both at the time of development and during the regulatory compliance period), underwriting

## Housing and Community Services Department #91400

costs, contract renewals, and tenant complaint resolution. Processes associated with multifamily housing rental programs are continuously under evaluation in an effort to identify more efficient delivery methods, improve performance, and realize meaningful outcomes, given the scarce resources and high demand. In the 2017-2019 biennium, OHCS is on track to make a record number of rental homes available through our development pipeline – with only a modest increase in administrative costs.

In addition to financing and monitoring multifamily housing projects, mediation services are available for manufactured dwelling park residents and owners through the Manufactured Communities Resource Center (MCRC). The program provides impartial assistance to resolve disputes between park owners and tenants outside of court by promoting cooperation, open communication, and a positive environment.

### Funding Sources for Multifamily Rental Housing Programs

Program Area	Program Name	Funding Source	Fund Type	Amount
<b>Affordable Rental Housing Development Programs</b>	Local Innovation and Fast Track Housing <i>(only administrative costs are shown—program costs are budgeted in Capital Construction)</i>	General Fund	General Fund	\$620,615
	Multifamily Housing Preservation activities	General Fund	General Fund	\$302,983
	Rural Housing Accelerator	General Fund	General Fund	\$5,272,178
	Mental Health Housing Units	Lottery Bond Proceeds (2015-17)	Other Funds	\$8,944,503
	Lottery Bonds for Multifamily Housing Preservation	Lottery Bond Proceeds (2017-19)	Other Funds	\$26,511,264
	Lottery Bonds for Multifamily Housing Preservation	Lottery Bond Proceeds (2019-21)	Other Funds	\$25,035,000
	Permanent Supportive Housing	Lottery Bond Proceeds (2019-21)	Other Funds	\$18,780,000
	Housing Acquisition Program	Lottery Bond Proceeds (2019-21)	Other Funds	\$20,080,000
	General Housing Assistance Program	Document Recording Fees	Other Funds	\$86,087,225

## Housing and Community Services Department #91400

Program Area	Program Name	Funding Source	Fund Type	Amount
	Housing Development Grant Program	Public Purpose Charge, Interest Earnings	Other Funds	\$18,811,531
<b>Affordable Rental Housing Development Programs</b>	Other Housing Grants, Loans, and Tax Credits	Loan repayments, charges for services	Other Funds	\$12,257,898
	HOME Investment Partnership Program	Dept. of Housing & Urban Development	Federal Funds	\$14,914,172
	National Housing Trust Fund Program	Dept. of Housing & Urban Development	Federal Funds	\$6,234,242
<b>Asset Management and Compliance</b>	Local Innovation and Fast Track Housing Monitoring	Charges for services	Other Funds	\$129,527
	HUD Section 811 Project Rental Assistance	Dept. of Housing & Urban Development	Federal Funds	\$19,754
	Asset Management and Compliance Monitoring	Charges for services	Other Funds	\$4,965,599
		Dept. of Housing & Urban Development	Federal Funds	\$238,159
	Manufactured Communities Resource Center	Manufactured home assessments, park registration fees	Other Funds	\$878,339

# Housing and Community Services Department #91400

---

# Housing and Community Services Department #91400

---

## Essential Packages

### **010 Non-PICS Personal Services / Vacancy Factor**

This essential package represents the non-PICS Personal Services increase and the vacancy factor that OHCS anticipates during the 2019-21 biennium. Non-PICS costs include temporary employees, overtime pay, shift differential, unemployment assessments, mass transit taxes, and the OHCS proportionate share of pension bond contributions. The vacancy factor calculation is based on historical averages of vacancies experienced by the department.

OHCS anticipates these costs to increase by \$288,396 in Multifamily Rental Housing Programs in the 2019-21 biennium. This package decreases General Fund by \$5,896; increases Other Funds by \$270,832 and increases Federal Funds by \$23,460.

### **021 Phase-In**

In Multifamily Rental Housing Programs this package phases-in costs associated with the document recording fee increase, costs for housing preservation activities required by House Bill 2002 (2017), the State Home Oil Weatherization (SHOW) program which was transferred from the Oregon Department of Energy to OHCS in Senate Bill 100 (2017), and costs related to the Local Innovation and Fast Track (LIFT) housing program. The total increase in this program unit is \$156,300 GF and \$47,208,279 OF.

The General Housing Account Program (GHAP) receives 76 percent of the revenue from the document recording fee. The phase-in for this program includes one position (1.0 FTE) approved in HB 4007 for compliance monitoring, Services and Supplies, and Special Payments. The total Other Funds increase for this program is \$46,842,693.

HB 2002 expanded laws regarding preservation of publicly supported housing and required property owners to provide notice to OHCS and local governments prior to taking actions to remove a property from publicly supported housing. Due to the on-going work created by this bill, OHCS added two staff positions and increased Services and Supplies costs. This package phases in \$156,300 GF in S&S, and one-time costs are also phased-out in Package 022.

The SHOW program was transferred to OHCS effective January 1, 2018. This package increases OF Special Payments by \$300,822 for a full biennium of the program.

In 2017 positions and S&S for monitoring compliance with the LIFT program were approved to begin in 2018. This package phases in \$64,764 Other Funds S&S needed for a full biennium.

# Housing and Community Services Department #91400

---

## **022 Phase-Out Program and One-Time Costs**

In Multifamily Rental Housing Programs this package phases-out one-time costs associated with bills passed in the 2017 and 2018 legislative sessions and limitation from lottery-backed bonds issued during the 2015-17 biennium. Other one-time costs approved in the 2017-19 budget are also removed, including funding for the Local Innovation and Fast Track (LIFT) housing program, veterans' housing units, and the HUD 811 program. The total reduction is \$149,481 General Fund; \$760,000 Lottery Funds; \$11,123,134 Other Funds; and \$18,990 Federal Funds.

HB 2002 related to affordable housing preservation was passed in the 2017 legislative session. One-time GF from this bill included \$7,500 in S&S and \$86,000 in Special Payments. This program does not provide grants so Special Payments are not needed. An increase in Services & Supplies is included in Package 021 to align the budget with anticipated expenditures.

HB 2912, also passed in 2017, implemented a land acquisition program using funds from an inactive program for limited duration staff and Services and Supplies. The land acquisition program is a loan program where repayments will be used to fund future loans so Special Payments limitation will still be needed. However, the loans and repayments may not occur in the same biennium so this package removes \$500,000 in OF Special Payments and \$102,000 in OF S&S.

The SHOW program was transferred to OHCS through SB 100 in 2017. This package removes start-up costs of \$3,500 in OF Services and Supplies.

The document recording fee increase, approved in HB 4007 (2018) increased the department's budget in this program unit for positions that are in different program units. This package phases-out the difference from the amount needed in 2019-21 and the increase in 2017-19, a total of \$14,900 in OF Services and Supplies.

Lottery-backed bonds were authorized in 2015 for preserving affordable housing and providing housing for people with addiction and mental health issues. The bonds were issued late in the 2015-17 biennium and limitation was carried forward into the 2017-19 budget. This package removes \$4.2 million from housing preservation bonds and \$6.3 million from mental health housing bonds. The 2017 legislature approved \$25 million in lottery-backed bonds to be issued in May 2019, and this package does not phase-out any of the proceeds from those bonds.

Both limited duration and permanent positions with S&S were approved in 2017 for the LIFT program. This package phases-out costs for the LD positions and one-time costs for the permanent positions. The total reduction is \$55,981 GF and \$2,734 OF S&S. The 2018 legislature approved \$760,000 in Lottery Funds to be used to provide housing units for homeless veterans. These funds were awarded to a single project and the Special Payments limitation is phased out in this package. Finally, funding to administer the HUD 811 program was included in the 2017-19 budget. Federal Funds S&S in the amount of \$18,990 is removed here.



# Housing and Community Services Department #91400

---

## **030 Inflation & Price List Adjustments**

This essential package includes the cost of inflation and the increases or decreases in state government service charges, state agency user fees and charges for services the department is anticipating for 2019-21 biennium. The standard inflation factor of 3.8 percent and the DAS Price List of Goods and Services is the basis for calculating the cost changes. The DAS Price List includes assessment charges by DAS and interagency charges for other agencies, including the Department of Justice and Secretary of State.

For Multifamily Rental Housing Programs, OHCS anticipates an increase of \$4,262,705 in 2019-21. This package increases General Fund by \$16,168; Other Funds by \$3,493,899; and Federal Funds by \$752,638.

## **060 Technical Adjustments**

This package corrects the program unit for the State Home Oil Weatherization (SHOW) program. SHOW was transferred from the Oregon Department of Energy to OHCS in the 2017 legislative session, and included in the Multifamily Rental Housing Programs area. The program should be included with Energy Services programs, and is being moved in this package. This results in an Other Funds decrease of \$14,273 in Services and Supplies and \$741,499 in Special Payments with a corresponding increase in Housing Stabilization Programs.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Multifamily Rental Housing Programs  
 Cross Reference Number: 91400-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(5,896)	-	-	-	-	-	(5,896)
Federal Funds	-	-	-	23,460	-	-	23,460
<b>Total Revenues</b>	<b>(\$5,896)</b>	<b>-</b>	<b>-</b>	<b>\$23,460</b>	<b>-</b>	<b>-</b>	<b>\$17,564</b>
<b>Personal Services</b>							
Overtime Payments	-	-	61	-	-	-	61
Public Employees' Retire Cont	-	-	10	-	-	-	10
Pension Obligation Bond	(4,390)	-	50,155	1,517	-	-	47,282
Social Security Taxes	-	-	5	-	-	-	5
Mass Transit Tax	129	-	6,114	-	-	-	6,243
Vacancy Savings	(1,635)	-	214,487	21,943	-	-	234,795
<b>Total Personal Services</b>	<b>(\$5,896)</b>	<b>-</b>	<b>\$270,832</b>	<b>\$23,460</b>	<b>-</b>	<b>-</b>	<b>\$288,396</b>
<b>Total Expenditures</b>							
Total Expenditures	(5,896)	-	270,832	23,460	-	-	288,396
<b>Total Expenditures</b>	<b>(\$5,896)</b>	<b>-</b>	<b>\$270,832</b>	<b>\$23,460</b>	<b>-</b>	<b>-</b>	<b>\$288,396</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(270,832)	-	-	-	(270,832)
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>(\$270,832)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$270,832)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
Pkg: 021 - Phase - In

Cross Reference Name: Multifamily Rental Housing Programs  
Cross Reference Number: 91400-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	156,300	-	-	-	-	-	156,300
<b>Total Revenues</b>	<b>\$156,300</b>	-	-	-	-	-	<b>\$156,300</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	103,080	-	-	-	103,080
Empl. Rel. Bd. Assessments	-	-	61	-	-	-	61
Public Employees' Retire Cont	-	-	17,493	-	-	-	17,493
Social Security Taxes	-	-	7,886	-	-	-	7,886
Worker's Comp. Assess. (WCD)	-	-	58	-	-	-	58
Mass Transit Tax	-	-	618	-	-	-	618
Flexible Benefits	-	-	35,184	-	-	-	35,184
<b>Total Personal Services</b>	-	-	<b>\$164,380</b>	-	-	-	<b>\$164,380</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	13,702	-	-	-	13,702
Out of State Travel	-	-	2,076	-	-	-	2,076
Employee Training	-	-	2,141	-	-	-	2,141
Office Expenses	-	-	2,952	-	-	-	2,952
Telecommunications	-	-	2,946	-	-	-	2,946
Data Processing	-	-	2,135	-	-	-	2,135
Professional Services	156,300	-	5,210	-	-	-	161,510
Attorney General	-	-	57,194	-	-	-	57,194
Other Services and Supplies	-	-	52,047	-	-	-	52,047
Expendable Prop 250 - 5000	-	-	1,038	-	-	-	1,038

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
Pkg: 021 - Phase - In

Cross Reference Name: Multifamily Rental Housing Programs  
Cross Reference Number: 91400-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	1,557	-	-	-	1,557
<b>Total Services &amp; Supplies</b>	<b>\$156,300</b>	-	<b>\$142,998</b>	-	-	-	<b>\$299,298</b>
<b>Special Payments</b>							
Dist to Other Gov Unit	-	-	4,660,008	-	-	-	4,660,008
Dist to Non-Gov Units	-	-	9,320,016	-	-	-	9,320,016
Dist to Non-Profit Organizations	-	-	32,920,877	-	-	-	32,920,877
<b>Total Special Payments</b>	-	-	<b>\$46,900,901</b>	-	-	-	<b>\$46,900,901</b>
<b>Total Expenditures</b>							
Total Expenditures	156,300	-	47,208,279	-	-	-	47,364,579
<b>Total Expenditures</b>	<b>\$156,300</b>	-	<b>\$47,208,279</b>	-	-	-	<b>\$47,364,579</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(47,208,279)	-	-	-	(47,208,279)
<b>Total Ending Balance</b>	-	-	<b>(\$47,208,279)</b>	-	-	-	<b>(\$47,208,279)</b>
<b>Total Positions</b>							
Total Positions							1
<b>Total Positions</b>	-	-	-	-	-	-	<b>1</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 021 - Phase - In

Cross Reference Name: Multifamily Rental Housing Programs  
 Cross Reference Number: 91400-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total FTE</b>							
Total FTE							1.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>1.00</b>

REPORT: PACKAGE FISCAL IMPACT REPORT

2019-21

PROD FILE

AGENCY:91400 DEPT OF HOUSING/COMMUNITY SVCS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:030-00-00 Multifamily Rental Housing Pro

PACKAGE: 021 - Phase - In

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0001526	OAS C5247 AP	COMPLIANCE SPECIALIST 2	1	1.00	24.00	02	4,295.00		103,080 60,682			103,080 60,682
TOTAL PICS SALARY									103,080			103,080
TOTAL PICS OPE									60,682			60,682
TOTAL PICS PERSONAL SERVICES =			1	1.00	24.00				163,762			163,762

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Housing & Community Svcs Dept**  
**Pkg: 022 - Phase-out Pgm & One-time Costs**

**Cross Reference Name: Multifamily Rental Housing Programs**  
**Cross Reference Number: 91400-030-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(149,481)	-	-	-	-	-	(149,481)
Federal Funds	-	-	-	(18,990)	-	-	(18,990)
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>(\$149,481)</b>	<b>-</b>	<b>-</b>	<b>(\$18,990)</b>	<b>-</b>	<b>-</b>	<b>(\$168,471)</b>
<b>Services &amp; Supplies</b>							
Instate Travel	(617)	-	(3,400)	(1,000)	-	-	(5,017)
Out of State Travel	-	-	(5,000)	(5,000)	-	-	(10,000)
Employee Training	(1,960)	-	(4,000)	(300)	-	-	(6,260)
Office Expenses	(2,945)	-	(5,000)	(1,000)	-	-	(8,945)
Telecommunications	(1,962)	-	(3,000)	(800)	-	-	(5,762)
Data Processing	(982)	-	(2,000)	(2,500)	-	-	(5,482)
IT Professional Services	-	-	-	(100)	-	-	(100)
Attorney General	(7,500)	-	(75,000)	(2,500)	-	-	(85,000)
Dues and Subscriptions	-	-	-	(400)	-	-	(400)
Other Services and Supplies	(37,716)	-	-	(3,390)	-	-	(41,106)
Expendable Prop 250 - 5000	(2,800)	-	(8,781)	(500)	-	-	(12,081)
IT Expendable Property	(6,999)	-	(16,953)	(1,500)	-	-	(25,452)
<b>Total Services &amp; Supplies</b>	<b>(\$63,481)</b>	<b>-</b>	<b>(\$123,134)</b>	<b>(\$18,990)</b>	<b>-</b>	<b>-</b>	<b>(\$205,605)</b>
<b>Special Payments</b>							
Dist to Non-Profit Organizations	-	-	(4,200,000)	-	-	-	(4,200,000)
Loans Made - Other	-	-	-	-	(500,000)	-	(500,000)

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Multifamily Rental Housing Programs  
 Cross Reference Number: 91400-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Special Payments</b>							
Other Special Payments	(86,000)	(760,000)	(6,300,000)	-	-	-	(7,146,000)
<b>Total Special Payments</b>	<b>(\$86,000)</b>	<b>(\$760,000)</b>	<b>(\$10,500,000)</b>	<b>-</b>	<b>(\$500,000)</b>	<b>-</b>	<b>(\$11,846,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	(149,481)	(760,000)	(10,623,134)	(18,990)	(500,000)	-	(12,051,605)
<b>Total Expenditures</b>	<b>(\$149,481)</b>	<b>(\$760,000)</b>	<b>(\$10,623,134)</b>	<b>(\$18,990)</b>	<b>(\$500,000)</b>	<b>-</b>	<b>(\$12,051,605)</b>
<b>Ending Balance</b>							
Ending Balance	-	760,000	10,623,134	-	500,000	-	11,883,134
<b>Total Ending Balance</b>	<b>-</b>	<b>\$760,000</b>	<b>\$10,623,134</b>	<b>-</b>	<b>\$500,000</b>	<b>-</b>	<b>\$11,883,134</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Housing & Community Svcs Dept**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Multifamily Rental Housing Programs**  
**Cross Reference Number: 91400-030-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	16,168	-	-	-	-	-	16,168
Federal Funds	-	-	-	752,638	-	-	752,638
<b>Total Revenues</b>	<b>\$16,168</b>	<b>-</b>	<b>-</b>	<b>\$752,638</b>	<b>-</b>	<b>-</b>	<b>\$768,806</b>
<b>Services &amp; Supplies</b>							
Instate Travel	665	-	2,089	292	-	-	3,046
Out of State Travel	95	-	1,067	283	-	-	1,445
Employee Training	214	-	1,405	158	-	-	1,777
Office Expenses	397	-	1,206	12	-	-	1,615
Telecommunications	138	-	1,192	12	-	-	1,342
Data Processing	69	-	4,678	-	-	-	4,747
Publicity and Publications	-	-	386	-	-	-	386
Professional Services	-	-	6,612	708	-	-	7,320
IT Professional Services	-	-	391	-	-	-	391
Attorney General	8,559	-	33,890	462	-	-	42,911
Dispute Resolution Services	-	-	2,556	-	-	-	2,556
Dues and Subscriptions	-	-	140	-	-	-	140
Facilities Rental and Taxes	-	-	6,103	233	-	-	6,336
Facilities Maintenance	-	-	16	-	-	-	16
Other Services and Supplies	6,031	-	1,992	9	-	-	8,032
Expendable Prop 250 - 5000	-	-	489	59	-	-	548
IT Expendable Property	-	-	751	20	-	-	771
<b>Total Services &amp; Supplies</b>	<b>\$16,168</b>	<b>-</b>	<b>\$64,963</b>	<b>\$2,248</b>	<b>-</b>	<b>-</b>	<b>\$83,379</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
Pkg: 031 - Standard Inflation

Cross Reference Name: Multifamily Rental Housing Programs  
Cross Reference Number: 91400-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Special Payments</b>							
Dist to Counties	-	-	7,724	-	-	-	7,724
Dist to Other Gov Unit	-	-	-	-	-	-	-
Dist to Non-Gov Units	-	-	317,525	-	-	-	317,525
Dist to Non-Profit Organizations	-	-	2,296,928	251,093	-	-	2,548,021
Loans Made - Other	-	-	161,806	-	-	-	161,806
Other Special Payments	-	-	644,953	499,297	-	-	1,144,250
<b>Total Special Payments</b>	<b>-</b>	<b>-</b>	<b>\$3,428,936</b>	<b>\$750,390</b>	<b>-</b>	<b>-</b>	<b>\$4,179,326</b>
<b>Total Expenditures</b>							
Total Expenditures	16,168	-	3,493,899	752,638	-	-	4,262,705
<b>Total Expenditures</b>	<b>\$16,168</b>	<b>-</b>	<b>\$3,493,899</b>	<b>\$752,638</b>	<b>-</b>	<b>-</b>	<b>\$4,262,705</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(3,493,899)	-	-	-	(3,493,899)
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>(\$3,493,899)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$3,493,899)</b>
<b>Total Positions</b>							
Total Positions	-	-	-	-	-	-	-
<b>Total Positions</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
Pkg: 060 - Technical Adjustments

Cross Reference Name: Multifamily Rental Housing Programs  
Cross Reference Number: 91400-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	(1,557)	-	-	-	(1,557)
Employee Training	-	-	(1,557)	-	-	-	(1,557)
Office Expenses	-	-	(2,076)	-	-	-	(2,076)
Telecommunications	-	-	(1,557)	-	-	-	(1,557)
Data Processing	-	-	(1,038)	-	-	-	(1,038)
Attorney General	-	-	(6,488)	-	-	-	(6,488)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$14,273)</b>	-	-	-	<b>(\$14,273)</b>
<b>Special Payments</b>							
Dist to Non-Profit Organizations	-	-	(741,499)	-	-	-	(741,499)
<b>Total Special Payments</b>	-	-	<b>(\$741,499)</b>	-	-	-	<b>(\$741,499)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(755,772)	-	-	-	(755,772)
<b>Total Expenditures</b>	-	-	<b>(\$755,772)</b>	-	-	-	<b>(\$755,772)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	755,772	-	-	-	755,772
<b>Total Ending Balance</b>	-	-	<b>\$755,772</b>	-	-	-	<b>\$755,772</b>

# Housing and Community Services Department #91400

---

## Policy Package 101 Essential Program Delivery Staffing Needs

### Package Description

This package requests additional program delivery staff to enable the department to more efficiently and effectively deliver programs across the continuum of housing needs. Many of the positions requested are currently filled by limited-duration employees, but the need for the duties performed is permanent. Other positions are part-time positions that require full-time employees. The remaining positions are requested to perform duties that are important to the department's mission but exceed the workload capacity of current staff.

### Purpose

The purpose of this package is to resolve staffing deficiencies for efficient delivery of the department's programs. Since the 2011-13 biennium, OHCS has seen a significant increase in state funding across all program areas. The increase in state funding has enabled federal funding to be leveraged, substantially increasing the affordable housing units built in Oregon. In addition to increased funding amounts, the requirements for state and federal funding are becoming more complex. The department also is addressing the need for integrated statewide policy work and alignment of OHCS funding sources with other state, local, and private resources. For all of these reasons, additional staff is needed to provide a higher level of oversight.

The Multifamily Rental Housing Program Unit has three program areas: Housing Finance Assistant Director, Multifamily Housing Finance Section, and Asset Management and Compliance. Staffing changes are requested in all of these areas as detailed below.

## Housing Finance Assistant Director's Office

### How Achieved

The Housing Finance Division has continued to take on new programs, additional funding streams, and planning efforts, while embarking on a data modernization effort to allow the agency to intake electronic funding applications. The Housing Finance Assistant Director's Office is requesting three Operations and Policy Analyst 3 positions to work alongside program staff within the division to coordinate efforts, add transparency and consistency to program implementation and policy development, as well as to coordinate and facilitate internal and external communication and stakeholder outreach.

## Housing and Community Services Department #91400

---

Each position will be expected to be aware of a suite of programs and keep up on current industry changes and best practices from other states, as well as serving as a liaison with the agency's Housing Integrators to bring forward lessons learned from outreach and facilitate continual improvements to Housing Finance Division programs. Each position will have a distinct focus and serve as primary liaison between other identified agency operations, such as outreach to stakeholders and industry partners, or the research team. The duties of one of these positions are currently being performed by an employee double-filled on another position, and a temporary employee performing the duties of a second position.

### Staffing Impact

<b>FTE</b>	<b>Position Number</b>	<b>Class</b>	<b>Title</b>	<b>Monthly Rate</b>
1.00	0001554	C0872 AP	Operations & Policy Analyst 3	\$7,246
1.00	0001555	C0872 AP	Operations & Policy Analyst 3	\$5,442
1.00	0001556	C0872 AP	Operations & Policy Analyst 3	\$5,442

### Quantifying Results

Adding these positions will continue to add transparency and consistency to implementation approaches and policy development, as well as to coordinate and facilitate internal and external communication and stakeholder outreach. A Secretary of State Performance Audit of OHCS identified the lack of transparency, consistency and stakeholder engagement in Multifamily Housing Programs as major shortcomings that hindered the agency's success in delivering affordable housing for Oregonians. These positions will focus on improving these areas. They will also help alleviate the backlog of operational policy work and allow for more streamlined application and underwriting, helping the agency improve time frames to get funds allocated to worthy projects.

# Housing and Community Services Department #91400

## Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	\$0	\$650,763	\$0	<b>\$650,763</b>
Services and Supplies	\$0	\$20,320	\$0	<b>\$20,320</b>
<b>Total Housing Finance Assistant Director</b>	<b>\$0</b>	<b>\$671,083</b>	<b>\$0</b>	<b>\$671,083</b>

## Multifamily Housing Finance Section

### How Achieved

As noted above, the Housing Finance Division has continued to take on new programs, additional funding streams, and planning efforts. Much of this work directly impacts the Multifamily Housing Finance Section and its staff. Along with new funding streams at OHCS, state and local investments in affordable housing are leveraging significant federal funding, and, subsequently, increasing the volume of work in the section. Two new permanent Loan Specialist 3 positions are requested to address the higher volume of funded projects, to ensure timely closing of real estate transactions, and to provide superior customer service.

This section is also requesting a Program Analyst 4 position to plan, coordinate and promote the OHCS workforce equity policy and procedures to achieve and document financial stewardship of minority, women and emerging small businesses in OHCS financed real estate projects. It will develop internal and external partnerships and lead training and implementation to maximize participation of people of color, women and emerging small businesses in all aspects of OHCS sponsored real estate development and construction. This position will apply expertise and innovative ideas to improve policy, performance and implementation; will be responsible for reporting out the department's performance to internal and external stakeholders; and will develop and coordinate OHCS business development programs to increase connections and opportunities for emerging prime contractors. The position will also advise Multifamily staff and leadership on best practices to ensure program dollars are allocated equitably to provide housing opportunities to low income Oregonians of color, who have a disproportionately high rate of severe housing cost burden.

Finally, one Program Analyst 3 position is requested in relation to the increase in the document recording fee enacted by House Bill 4007 (2018). Seventy-six percent of these funds are directed to the General Housing Account for developing multifamily housing. OHCS received one position for this program with the bill but a second position to enhance the community capacity building aspect of this funding was denied. The increased revenue in this area allows OHCS to

## Housing and Community Services Department #91400

formalize a community capacity building strategy, with specific attention to capacity needs for rural housing development. During the outreach for the OHCS Statewide Housing Plan, the lack of capacity in small communities emerged as one of the strongest and most consistent themes across the state. OHCS' prior approach to capacity building has not been effective to address these systemic capacity barriers. A concerted effort and dedicated staffing is critical to address this need and begin to see housing developments come to fruition outside of Metropolitan Statistical Areas. Capacity building will also help bring new LIFT developments together, helping developers bring together relevant services to ensure families are successful. A position is needed to perform these additional duties and will also conduct all procurement related activities, including contract oversight, related to the capacity building funding.

### Staffing Impact

<b>FTE</b>	<b>Position Number</b>	<b>Class</b>	<b>Title</b>	<b>Monthly Rate</b>
1.00	0001558	C1003 AP	Loan Specialist 3	\$5,442
1.00	0001559	C1003 AP	Loan Specialist 3	\$5,442
1.00	0001560	X0863 AP	Program Analyst 4	\$6,233
1.00	0001562	C0862 AP	Program Analyst 3	\$5,189

### Quantifying Results

Establishing these positions will add much needed capacity to keep up with the volume of work to provide timely delivery of housing finance to projects. In addition, the program positions will ensure that affordable housing development serves to provide economic opportunity to historically disadvantaged populations while also facilitating the use of capacity-building funds to increase the ability to address housing needs in rural Oregon.

### Revenue Sources

<b>Description</b>	<b>General Fund</b>	<b>Other Funds</b>	<b>Federal Funds</b>	<b>Total Funds</b>
Personal Services	\$0	\$811,572	\$0	<b>\$811,572</b>
Services and Supplies	\$0	\$73,780	\$0	<b>\$73,780</b>
<b>Total Multifamily Housing Finance</b>	<b>\$0</b>	<b>\$885,352</b>	<b>\$0</b>	<b>\$885,352</b>

# Housing and Community Services Department #91400

---

## Asset Management and Compliance Section

### How Achieved

The Asset Management and Compliance Section requires another managerial position due to the size of the section. A permanent Principal Executive Manager D position is requested to provide staff oversight, quality control, performance and process improvements and evaluations, and implement efficiency measurements.

An additional Compliance Specialist 1 position is needed to meet capacity needs with the multifamily housing portfolio. The position will perform reviews of program or property annual certifications, respond to tenant calls and perform follow-up as needed, and coordinate the tenant survey and feedback process for property effectiveness and resident satisfaction. The department is also requesting that a permanent half-time Compliance Specialist 2 position become full-time based on the work assigned to this employee.

A new Loan Specialist 2 position is requested for capacity needs with asset review and ratings process work, and review of financial audits and budgets within the multifamily property portfolio for both loans and grants. The position will also manage the transfer of ownership process, perform capital needs assessment reviews and asset improvement plans, and train partners on financial reporting requirements and follow-up as needed.

### Staffing Impact

<b>FTE</b>	<b>Position Number</b>	<b>Class</b>	<b>Title</b>	<b>Monthly Rate</b>
(0.50)	0001518	C5247 AP	Compliance Specialist 2	(\$4,295)
1.00	0001518	C5247 AP	Compliance Specialist 2	\$4,295
1.00	0001561	X7006 AP	Principal Exec/Manager D	\$5,937
1.00	0001563	C5246 AP	Compliance Specialist 1	\$3,565
1.00	0001564	C1002 AP	Loan Specialist 2	\$4,727

### Quantifying Results

Adding these positions will: provide appropriate staff oversight which will enhance quality control and employee feedback to improve efficiency; add much needed capacity for the existing multifamily housing portfolio and assessment of the asset review process. Together these positions will ensure efficient delivery of consistent program information, high level



## Housing and Community Services Department #91400

---

understanding and tracking of the performance and health of the state's investment in affordable housing which will mean that these housing investments can continue to serve the housing needs of low income Oregonians statewide.

### Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	\$0	\$598,069	\$0	<b>\$598,069</b>
Services and Supplies	\$0	\$58,460	\$0	<b>\$58,460</b>
<b>Total Asset Management and Compliance</b>	<b>\$0</b>	<b>\$656,529</b>	<b>\$0</b>	<b>\$656,529</b>

### 2021-23 Fiscal Impact

All of the positions requested are permanent and will continue into the 2021-23 biennium.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Housing & Community Svcs Dept**  
**Pkg: 101 - Essential Program Delivery Staffing Needs**

**Cross Reference Name: Multifamily Rental Housing Programs**  
**Cross Reference Number: 91400-030-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	1,363,500	-	-	-	1,363,500
Empl. Rel. Bd. Assessments	-	-	610	-	-	-	610
Public Employees' Retire Cont	-	-	231,387	-	-	-	231,387
Social Security Taxes	-	-	104,306	-	-	-	104,306
Worker's Comp. Assess. (WCD)	-	-	580	-	-	-	580
Mass Transit Tax	-	-	8,181	-	-	-	8,181
Flexible Benefits	-	-	351,840	-	-	-	351,840
<b>Total Personal Services</b>	-	-	<b>\$2,060,404</b>	-	-	-	<b>\$2,060,404</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	9,800	-	-	-	9,800
Out of State Travel	-	-	10,000	-	-	-	10,000
Employee Training	-	-	6,760	-	-	-	6,760
Office Expenses	-	-	25,080	-	-	-	25,080
Telecommunications	-	-	5,680	-	-	-	5,680
Data Processing	-	-	2,240	-	-	-	2,240
Employee Recruitment and Develop	-	-	600	-	-	-	600
Facilities Rental and Taxes	-	-	66,520	-	-	-	66,520
Other Services and Supplies	-	-	9,280	-	-	-	9,280
Expendable Prop 250 - 5000	-	-	200	-	-	-	200
IT Expendable Property	-	-	16,400	-	-	-	16,400
<b>Total Services &amp; Supplies</b>	-	-	<b>\$152,560</b>	-	-	-	<b>\$152,560</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 101 - Essential Program Delivery Staffing Needs

Cross Reference Name: Multifamily Rental Housing Programs  
 Cross Reference Number: 91400-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	2,212,964	-	-	-	2,212,964
<b>Total Expenditures</b>	-	-	<b>\$2,212,964</b>	-	-	-	<b>\$2,212,964</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,212,964)	-	-	-	(2,212,964)
<b>Total Ending Balance</b>	-	-	<b>(\$2,212,964)</b>	-	-	-	<b>(\$2,212,964)</b>
<b>Total Positions</b>							
Total Positions							10
<b>Total Positions</b>	-	-	-	-	-	-	<b>10</b>
<b>Total FTE</b>							
Total FTE							10.50
<b>Total FTE</b>	-	-	-	-	-	-	<b>10.50</b>

REPORT: PACKAGE FISCAL IMPACT REPORT

2019-21

PROD FILE

AGENCY:91400 DEPT OF HOUSING/COMMUNITY SVCS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:030-00-00 Multifamily Rental Housing Pro

PACKAGE: 101 - Essential Program Delivery Sta

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0001518	OAS	C5247	AP COMPLIANCE SPECIALIST 2	1-	.50-	12.00-	02	4,295.00		51,540- 47,992-			51,540- 47,992-
0001518	OAS	C5247	AP COMPLIANCE SPECIALIST 2	1	1.00	24.00	02	4,295.00		103,080 60,682			103,080 60,682
0001554	OAS	C0872	AP OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	08	7,246.00		173,904 78,119			173,904 78,119
0001555	OAS	C0872	AP OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	02	5,442.00		130,608 67,458			130,608 67,458
0001556	OAS	C0872	AP OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	02	5,442.00		130,608 67,458			130,608 67,458
0001558	OAS	C1003	AP LOAN SPECIALIST 3	1	1.00	24.00	02	5,442.00		130,608 67,458			130,608 67,458
0001559	OAS	C1003	AP LOAN SPECIALIST 3	1	1.00	24.00	02	5,442.00		130,608 67,458			130,608 67,458
0001560	MMN	X0863	AP PROGRAM ANALYST 4	1	1.00	24.00	02	6,233.00		149,592 72,133			149,592 72,133
0001561	MMS	X7006	AP PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	02	5,937.00		142,488 70,383			142,488 70,383
0001562	OAS	C0862	AP PROGRAM ANALYST 3	1	1.00	24.00	02	5,189.00		124,536 65,964			124,536 65,964
0001563	OAS	C5246	AP COMPLIANCE SPECIALIST 1	1	1.00	24.00	02	3,565.00		85,560 56,368			85,560 56,368
0001564	OAS	C1002	AP LOAN SPECIALIST 2	1	1.00	24.00	02	4,727.00		113,448 63,234			113,448 63,234
TOTAL PICS SALARY										1,363,500			1,363,500
TOTAL PICS OPE										688,723			688,723
TOTAL PICS PERSONAL SERVICES =				10	10.50	252.00				2,052,223			2,052,223

# Housing and Community Services Department #91400

---

## Policy Package 103 Targeted Resources for Permanent Supportive Housing

### Package Description

Permanent supportive housing (PSH) combines lease-based, affordable housing with tenancy supports and other voluntary services to help individuals with high needs, including persons with disabilities and persons coming out of chronic homelessness, achieve stable housing and recovery in their communities. OHCS has identified a significant need for PSH expansion, and this package requests lottery bond proceeds to develop additional PSH in Oregon. The bond proceeds limitation is in this program unit, and costs of issuance for the bonds are in the Bond Activities and Debt Service program unit.

### Purpose

The need for PSH expansion was a significant theme during OHCS' Statewide Housing Plan outreach, conducted in more than thirty communities during the fall of 2017. Communities across Oregon identified PSH as a tool to assist in housing high needs and chronically homeless households and they stated that resources for development capital, rent assistance, and services are highly desired.

As described by the U.S. Substance Abuse and Mental Health Services Administration (SAMHSA) in its Evidence-Based Practices Tool Kit, PSH features three components:

- Permanent: Tenants may live in their homes as long as they meet the basic obligations of tenancy, such as paying rent;
- Supportive: Tenants have access to the support services that they need and want to retain housing; and
- Housing: Tenants have a private and secure place to make their home, just like any other member of the community, with the same rights and responsibilities.

In order to increase supportive housing capacity across the state, the Oregon Health Authority (OHA) and OHCS have collaborated to sponsor a Statewide Supportive Housing Strategy Workgroup. The workgroup advises OHA and OHCS on key program and policy considerations, and is developing an implementation framework to support the housing services and health service needs of homeless individuals or individuals at risk of homelessness. OHCS has contracted with Technical Assistance Collaborative (TAC) to assist the workgroup in developing recommendations to the state on housing and services.

## Housing and Community Services Department #91400

---

While PSH is a nationally recognized, evidence-based best practice, sustainable funding sources for the three components of the model have yet to be identified in Oregon. New development capital is a one-time investment but ongoing funding for services, rental assistance and operations needs to be identified in order to bring PSH to fruition. These pieces are critical as the populations served in PSH are typically vulnerable with incomes below 15 percent of the median family income.

### **How Achieved**

The proposed investment uses \$18.7 million in taxable lottery bond proceeds for the purposes described in House Bill 3063 (2017). The majority of the funds, \$18.4 million, will be offered as capital funds for construction of PSH, and will be aligned with a commitment for existing rental assistance and service funding offered through OHA. The remaining \$300,000 will provide technical assistance to assist project sponsors in the successful implementation of this type of housing. In addition, OHCS will determine a way to offer the balance of funds, if any, from lottery bonds issued in 2017 for mental health housing to provide additional financial supports for the rent assistance and services needed in order for the PSH projects to be successful.

OHA will be an important partner agency assisting with implementation of this PSH initiative. OHA has agreed to align the funding that they provide to communities across Oregon for rent assistance and service dollars with House Bill 3063 requirements in order to have a fully developed Permanent Supportive Housing effort.

### **Staffing Impact**

OHCS currently has a staff member that oversees the Mental Health Housing program and that employee will administer this additional funding.

### **Quantifying Results**

The success of PSH will be measured by the awarding of funding for projects and the completion of those projects. OHCS anticipates this funding will create approximately 200 new units of PSH across Oregon. We anticipate funding awards will be made for the 200 units by 2021; development completion can be anticipated by 2024.

## Housing and Community Services Department #91400

---

In addition, OHCS will work with OHA and project sponsors to track the impacts that these PSH units have on public systems. These impacts include any changes to emergency room utilization, primary care visits, criminal justice involvement and behavioral and physical health improvement.

### Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Services & Supplies	\$0	\$300,000	\$0	<b>\$300,000</b>
Special Payments	\$0	\$18,400,000	\$0	<b>\$18,400,000</b>
<b>Total Package 103</b>	<b>\$0</b>	<b>\$18,700,000</b>	<b>\$0</b>	<b>\$18,700,000</b>

### 2021-23 Fiscal Impact

This is one-time funding and will phase-out in the 2021-23 budget development, although OHCS may have awarded but unexpended funds due to the time required for construction.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 103 - Resources for Permanent Supportive Housing

Cross Reference Name: Multifamily Rental Housing Programs  
 Cross Reference Number: 91400-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Lottery Bonds	-	-	18,700,000	-	-	-	18,700,000
Interest Income	-	-	80,000	-	-	-	80,000
<b>Total Revenues</b>	-	-	<b>\$18,780,000</b>	-	-	-	<b>\$18,780,000</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	-	-	-	-	-
Professional Services	-	-	300,000	-	-	-	300,000
Attorney General	-	-	80,000	-	-	-	80,000
<b>Total Services &amp; Supplies</b>	-	-	<b>\$380,000</b>	-	-	-	<b>\$380,000</b>
<b>Special Payments</b>							
Other Special Payments	-	-	18,400,000	-	-	-	18,400,000
<b>Total Special Payments</b>	-	-	<b>\$18,400,000</b>	-	-	-	<b>\$18,400,000</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	18,780,000	-	-	-	18,780,000
<b>Total Expenditures</b>	-	-	<b>\$18,780,000</b>	-	-	-	<b>\$18,780,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-



# Housing and Community Services Department #91400

---

## Policy Package 105 Create a Rural Housing Accelerator

### Package Description

This package requests additional resources to help rural communities outside of Metropolitan Statistical Areas address housing needs. OHCS is collaborating with the Department of Land Conservation and Development (DLCD), the Governor's Office Regional Solutions Teams, Business Oregon, and a variety of local governments and private employers to increase the number of housing units and reduce housing costs in rural areas.

In addition to the proposals in this package, OHCS has introduced Legislative Concept 441 Rural Housing Accelerator and LC 444 Housing Development and Guarantee Account. These statutory changes will be focused on increasing affordable housing in rural areas.

### Purpose

The Workforce Housing Initiative was implemented by OHCS in 2018 in conjunction with the Regional Solutions Cabinet, and offered funding to increase workforce housing in rural areas of Oregon. The department received 31 applications and awarded funding to five projects. Through leveraging \$1.5 million, these projects will build at least 120 new homes, rehabilitate eight, and help one county position itself for future development opportunities. These projects are also helping to develop infrastructure and address land use and regulatory hurdles in the pilot communities.

The Rural Housing Accelerator will continue and advance the momentum generated with the initiative by establishing tools and best practices around middle market rate housing (60 to 120 percent of area median income, or AMI), building more homes in rural communities, helping to reduce the cost of housing, providing local government resources and capacity to better engage with housing solutions, and unlocking more of the economic potential of rural Oregon.

Oregon underbuilt housing from 2000 to 2015 by an estimated 155,156 units, creating significant barriers to economic opportunities. The greatest impacts are in rural and historically disadvantaged communities. With vacancy rates at historic lows, the lack of attainable rental units puts upward pressure on market rental rates and on costs of homes for purchase.

The lack of building in rural communities has many causes, including but not limited to: lack of capacity of local governments to plan for and facilitate housing development; identifying buildable lands; local policies that de-incentivize residential development; limited capacity or presence of local developers willing to work in rural communities; lack of

## Housing and Community Services Department #91400

---

construction labor/capacity to deliver the housing; and financial dynamics that make it difficult for rural housing developments to “pencil out.”

Although rural Oregon incomes are in line with national rural household incomes, rural Oregon home values are 30 percent higher, and monthly rents are 16 percent higher, than rural America. This means that the majority of Oregon’s rural counties face housing costs, relative to incomes, that are among the 10 to 20 percent worst in the nation, putting them on par with many of the least-affordable urban areas nationally. In addition, rural communities often have vacancy rates as low as urban areas and very limited, if any, new supply of rental or single family homes for purchase.

This policy package has three objectives. First, it seeks to provide incentive-driven, public-private solutions between employers and the State of Oregon to increase the supply of homes in rural communities. Second, more rural communities will have enhanced capacity, as well as improved access to better designed and market proven tools. Finally, it seeks to lessen the financial risk so more developers are able and interested in developing homes in rural areas.

### **How Achieved**

The first objective will be addressed through incentives to employers in rural communities so they will invest in housing by forming collaborative partnerships to produce more housing opportunities and directly address the underproduction of homes; facilitate business retention, expansion, and attraction efforts; and create multi-faceted value. Rural communities that have an employer engaged and invested in housing solutions will be matched with these funds. Examples of eligible investments are: down payment assistance programs, land acquisition funding, gap financing, technical assistance funding, master leases, sponsoring/seeding of regional land trusts, and real financial investments in attainable housing developments. Other contributions and models will be considered.

The second objective, more rural communities have enhanced capacity, will be addressed by creating new tools to help rural communities prepare for future housing development. Some rural communities need technical assistance to best understand their housing needs, identify appropriate priority parcels in order to establish a pipeline for housing opportunities, and explore the feasibility of implementing local tools to contribute financially toward housing projects. Direct support is needed to facilitate this type of capacity building, as well as providing incentives for innovative public-private partnerships.

To lessen the risk for developers in rural communities OHCS is proposing modifications to the legislation pertaining to the Housing Development Guarantee Account. These statutory changes are modeled after programs in other states, and will enable Oregon to support developers in producing new units or rehabilitating low quality housing stock. Small scale projects in stagnant housing markets can be difficult to achieve for both affordable and market rate developers. The Rural

## Housing and Community Services Department #91400

---

Housing Accelerator seeks creative solutions to minimize risk for lenders and investors, including access to a loan guarantee program or revolving loan for specific developments. It can also provide other incentives to help developers and builders take on smaller projects.

The proposed modifications to the Housing Development Grant Account in LC 444 will increase utilization and retain sustainability of the loan guarantee and land acquisition revolving loan fund, as well as direct the interest earnings to remain in the account instead of being transferred to be offered as multifamily housing development funding. These additional funds will enable creation of an updated loan guarantee program to create a better product for rural Oregon, with increased income limits on the populations served and the opportunity to use the program for single family housing purposes. The modifications will also allow earnings to fund an existing revolving loan program for developers to quickly acquire land for future development of affordable housing. Finally, the modification will enable ongoing administration and necessary oversight of the fund.

DLCD is also requesting a position in its Agency Request Budget to focus on these issues as a companion piece to the LC and this package.

### **Staffing Impact**

One limited duration Program Analyst 4 position is requested to administer the \$5 million of funding. The position was not added in the personnel system and the amount attributable to personnel costs is shown as Professional Services. If this package is approved the expenditure categories will be corrected.

### **Quantifying Results**

Results will be measured in the following areas:

- The number of partnerships strengthening relationships between employers, local and state government, and communities
- The number of additional homes created
- The number of additional jobs created and the number of jobs retained

# Housing and Community Services Department #91400

## Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Professional Services (for position)	\$231,908	\$0	\$0	<b>\$231,908</b>
Services and Supplies	\$40,270	\$0	\$0	<b>\$40,270</b>
Special Payments	\$5,272,178	\$0	\$0	<b>\$5,272,178</b>
<b>Total Package 105</b>	<b>\$5,272,178</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,272,178</b>

## 2021-23 Fiscal Impact

This is a one-time funding request that will phase out in the 2021-23 Agency Request Budget.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Housing & Community Svcs Dept**  
**Pkg: 105 - Create Rural Housing Accelerator**

**Cross Reference Name: Multifamily Rental Housing Programs**  
**Cross Reference Number: 91400-030-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	5,272,178	-	-	-	-	-	5,272,178
<b>Total Revenues</b>	<b>\$5,272,178</b>	-	-	-	-	-	<b>\$5,272,178</b>
<b>Personal Services</b>							
Mass Transit Tax	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	3,675	-	-	-	-	-	3,675
Employee Training	845	-	-	-	-	-	845
Office Expenses	3,135	-	-	-	-	-	3,135
Telecommunications	710	-	-	-	-	-	710
Data Processing	280	-	-	-	-	-	280
Professional Services	231,908	-	-	-	-	-	231,908
Attorney General	20,000	-	-	-	-	-	20,000
Employee Recruitment and Develop	75	-	-	-	-	-	75
Facilities Rental and Taxes	8,315	-	-	-	-	-	8,315
Other Services and Supplies	1,160	-	-	-	-	-	1,160
Expendable Prop 250 - 5000	25	-	-	-	-	-	25
IT Expendable Property	2,050	-	-	-	-	-	2,050
<b>Total Services &amp; Supplies</b>	<b>\$272,178</b>	-	-	-	-	-	<b>\$272,178</b>
<b>Special Payments</b>							
Other Special Payments	5,000,000	-	-	-	-	-	5,000,000

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 105 - Create Rural Housing Accelerator

Cross Reference Name: Multifamily Rental Housing Programs  
 Cross Reference Number: 91400-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Special Payments</b>							
Spc Pmt to Land Conservation Dev	-	-	-	-	-	-	-
<b>Total Special Payments</b>	<b>\$5,000,000</b>	-	-	-	-	-	<b>\$5,000,000</b>
<b>Total Expenditures</b>							
Total Expenditures	5,272,178	-	-	-	-	-	5,272,178
<b>Total Expenditures</b>	<b>\$5,272,178</b>	-	-	-	-	-	<b>\$5,272,178</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

# Housing and Community Services Department #91400

---

## Policy Package 110 Preserve Existing Affordable Housing

### Package Description

This package requests \$25 million in new tax-exempt lottery-backed bond proceeds to fund the preservation of multifamily housing units needed to address the housing crisis pervasive across Oregon. These proceeds will enable federal funds to be leveraged that otherwise wouldn't be available in Oregon. In prior biennia, proceeds from lottery-backed bonds have been used by OHCS for a variety of purposes, most typically for the preservation of federal rent subsidized units and manufactured park preservation. This request is for funding to be used to address the extreme need that exists in three areas:

- Preserving federal rent subsidies for units at risk of losing the subsidies and converting to market rate rental housing and Rental Assistance Demonstration (RAD) projects.
- Preserving manufactured home parks to prevent the displacement of extremely low income tenants.
- Preserving existing rent and income restricted affordable housing at risk of loss due to expiring restrictions or physical condition.

Costs of issuance for these bonds are included in the Bond Activities and Debt Service program unit. The bonds are expected to be issued in March of 2021 so no additional debt service costs are included in the 2019-21 budget.

### Purpose

The Oregon Legislature in the previous biennium approved proceeds from lottery-backed bonds to support the department's efforts to preserve the state's affordable housing stock. Historically, the funding was intended to preserve housing at risk of converting to market rate rents due to expiring federal contracts or maturing federal loans with 25 percent or more project-based rental assistance.

The purpose of the 2019-21 funding request is to provide an equal opportunity for individuals and organizations interested in preserving rent and income restrictions. The need for investment is critical for all three uses and will be illustrated in each area:

- Preserving federal rent subsidies: The units in federally rent-assisted projects house extremely low income Oregonians earning between zero and 30 percent of area median incomes. Rehabilitating and preserving units with federal rent subsidies, as well as supporting rental assistance demonstration projects, retains existing affordable housing stock or project based rent assistance resources for decades to come.

## Housing and Community Services Department #91400

---

- Preserving manufactured home parks: A huge need to preserve mobile home parks exists in Oregon. Parks are being put on the market for sale to investors who will build other things on the property. This displaces the residents who own the homes but not the land. Homeowners in these parks are generally very low income and do not have other land or money for relocating the manufactured home, and they have nowhere to go when parks are sold. Preserving the parks helps these homeowners stay in their homes.
- Preserving existing rent and income restricted affordable housing at risk of loss due to expiring rent and income restrictions or physical condition. These affordable rental units are those that had previously been funded by federal, state or other local jurisdictions for a fixed affordability term; at the end of that affordability term the units are able to convert to market if there is not a reinvestment of resources to re-establish affordability restrictions.

The need is substantial, and all three areas of investment would advance the mission of OHCS to provide stable and affordable housing and engage leaders to develop integrated statewide policy that addresses poverty and provides opportunity for Oregonians.

### **How Achieved**

Tax-exempt lottery-backed bond proceeds will be offered through a competitive process to ensure that outcomes are maximized based on the criteria established through the funding and/or by OHCS with guidance from the Housing Stability Council. The funding will be paired with federal 4 percent Low Income Housing Tax Credits to preserve existing affordable housing stock in danger of expiration. This will help to address the critical lack of affordable housing which is prevalent throughout the state.

### **Staffing Impact**

No new positions are requested in this package. The additional funding will be added to existing Notices of Funding Availability, thereby limiting additive work. As with previous lottery bond proceeds, OHCS will use interest earnings up to five percent of the par value of the bonds to pay for administrative costs of delivering the funds.

### **Quantifying Results**

Results will be quantified by reporting on units built and populations served by the investment. OHCS estimates that 400 units of affordable housing will be preserved as a result of this funding. These include, but are not limited to:



# Housing and Community Services Department #91400

---

- Existing units preserved
- Income levels of clients served in the units
- Demographics on populations served by the units

Additionally, timelines of funding availability, construction periods, and dates when projects are anticipated to be placed in service can be provided.

## Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Services & Supplies	\$0	\$35,000	\$0	\$35,000
Special Payments	\$0	\$25,000,000	\$0	\$25,000,000
<b>Total Package 110</b>	<b>\$0</b>	<b>\$25,035,000</b>	<b>\$0</b>	<b>\$25,035,000</b>

## 2021-23 Fiscal Impact

This is one-time funding and will phase out in the 2021-23 Agency Request Budget, however OHCS may have awarded but unexpended funds due to the length of time for completion of construction projects.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 110 - Preserve Existing Affordable Housing

Cross Reference Name: Multifamily Rental Housing Programs  
 Cross Reference Number: 91400-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Lottery Bonds	-	-	25,000,000	-	-	-	25,000,000
Interest Income	-	-	35,000	-	-	-	35,000
<b>Total Revenues</b>	-	-	<b>\$25,035,000</b>	-	-	-	<b>\$25,035,000</b>
<b>Services &amp; Supplies</b>							
Attorney General	-	-	35,000	-	-	-	35,000
<b>Total Services &amp; Supplies</b>	-	-	<b>\$35,000</b>	-	-	-	<b>\$35,000</b>
<b>Special Payments</b>							
Other Special Payments	-	-	25,000,000	-	-	-	25,000,000
<b>Total Special Payments</b>	-	-	<b>\$25,000,000</b>	-	-	-	<b>\$25,000,000</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	25,035,000	-	-	-	25,035,000
<b>Total Expenditures</b>	-	-	<b>\$25,035,000</b>	-	-	-	<b>\$25,035,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

# Housing and Community Services Department #91400

---

## Policy Package 111 Acquire and Ensure Affordability of Market Rate Housing

### Package Description

This package requests \$20 million in taxable lottery-backed bond proceeds for the purpose of initiating a Housing Acquisition Fund managed by a third-party intermediary. This package complements Legislative Concept 432 Capital Gains Tax Exemption to Create/Preserve Affordable Housing. The concept expands on House Bill 2879, introduced in the 2017 legislative session.

Costs of issuance for these bonds are included in the Bond Activities and Debt Service program unit. The bonds are expected to be issued in March of 2021 so no additional debt service costs are included in the 2019-21 budget.

### Purpose

Too many Oregonians lack access to safe, decent affordable housing. Often, these individuals and families are severely housing cost burdened, defined as paying more than 50 percent of their income for housing. Meanwhile, rents continue to rise at a much faster pace than income due to factors such as the lack of multifamily rental development during the recession and households experiencing foreclosure re-entering the rental market.

The State of Oregon does not have the resources to build enough housing to meet the current demand. OHCS preservation efforts currently target subsidized housing with affordability restrictions and federal rent subsidies. Meanwhile, a portion of the private market rental housing stock is naturally affordable to households at slightly higher incomes than the subsidized housing stock, 60 percent to 100 percent of area median income (AMI). In fact, nationally more than 3 million multifamily apartments meet this description. Some of those properties once benefited from some sort of federal subsidy, such as mortgage insurance, but now may no longer be required to limit rents or serve a specified income level. Others never received federal subsidies. In either event, their affordability today is “natural,” arising from their age, physical condition, and location according to a recent survey by Beekman Advisors and the Urban Land Institute.

By targeting the naturally occurring affordable housing (NOAH) market, this fund would provide a new, innovative, cost effective approach that leverages state resources with other public and private investment funds to ensure NOAH projects remain an ongoing affordable housing asset to the community. The Housing Acquisition Fund will be a revolving loan or equity investment resource having the necessary flexibility to meet changing market demands. The funds will “revolve,” meaning that they will be lent to purchasers of NOAH properties for a period of up to five years as purchasers assemble

## Housing and Community Services Department #91400

---

long term financing, and then the funds will be paid back to the intermediary, with interest, to be reinvested in new transactions.

OHCS is developing an overarching affordable housing preservation strategy in the hopes of maintaining as much affordable housing stock as possible. By extending the OHCS preservation strategy to include NOAH projects, the department is extending the reach of its programs and maintaining this important safe harbor in areas vulnerable to gentrification as well as areas with quickly escalating rents. Preserving quality housing stock through this acquisition fund by using a light touch method and avoiding displacement are critical components of this strategy. To achieve this, OHCS believes it is necessary to have flexible income eligibility specifically for the purpose of avoiding displacement of current residents.

### **How Achieved**

The Housing Acquisition Fund will be a financial investment fund, where, once established, OHCS will be one of several public and private investors and the fund will work to leverage additional private sector capital. This Housing Acquisition Fund will be managed by a third party. Third party management is necessary as the Housing Acquisition Fund will not only be responsible for soliciting investments, but will also control the investment of state as well as other public and private funds; this is not a role that is appropriate for a state agency to hold. OHCS anticipates a minimum match of 50 percent or \$10 million from other investors in the fund. This concept will address several related problems.

First, the fund will aid in preventing displacement of existing low and moderate income residents and preventing existing housing from “flipping” to higher income use. Recent Portland State University research has mapped out these naturally occurring affordable housing properties in the Portland metro area. Many of them are in areas that are vulnerable to gentrification and displacement, including the SW Corridor (which anticipates a light rail expansion), Gresham/Rockwood/East Portland, and other inner ring suburban communities. Helping mission driven developers to purchase these properties would prevent their purchase by market real estate developers and speculators. If the properties are purchased by market developers, the existing residents are likely to experience drastic rent increases or possibly evictions. This funding offers the opportunity to impose affordability restrictions which would protect current residents from displacement while also creating new affordable housing assets to serve current and future generations. This addresses “lessons learned” from recent transit oriented development in Portland which led to widespread displacement of longtime residents, particularly people of color. Many of those displaced have moved to the areas that are home to NOAH properties. This fund can help to prevent a second wave of displacement.

## Housing and Community Services Department #91400

---

Second, this fund will add to the affordable stock of housing in an efficient, cost effective, approach. In general, acquisition of existing properties is less expensive per unit, and homes can be brought on line much faster than building new units. This approach can help address the need for more affordable units expediently.

Finally, this approach preserves current quality housing stock and prevents obsolescence or disrepair. The Urban Land Institute reports that “America’s multifamily housing stock for “lower- and middle-income renters”—those who earn up to the AMI—is slowly but surely disappearing.” The often overlooked apartment properties that provide decent, affordable homes for millions of workers, senior citizens, and young children in households with modest incomes exist in all parts of the country. These “workforce and affordable” properties are an essential element of our national infrastructure and the fabric of our local communities. They are not likely to be replaced in nearly the numbers that are needed, absent unforeseen policy interventions. As detailed in OHCS’ recent Statewide Housing Plan focus groups, housing quality and health and safety are a big concern for many Oregon residents. This strategy would help identify and preserve quality housing in need of light touch repairs.

Through various planning processes, including the Statewide Housing Plan and annual strategic goals, OHCS has analyzed revenue sources and the gaps that existing funding mechanisms are unable to fill. The NOAH acquisition strategy was identified as a gap and this funding request allows for the necessary flexibility in establishing an Acquisition Fund that can leverage additional debt and equity and react to various market conditions.

The Acquisition Fund strategy materialized out of the OHCS planning processes, as such, some stakeholder groups have been engaged and have provided input into this proposal. However, additional stakeholder engagement will be necessary as refinement of the fund will depend upon a number of factors including leveraged funds and opportunities. Therefore, flexibility of the funding sources is a key requirement to the success of this strategy and the fund cannot be limited to low or very low income residents. OHCS also anticipates utilizing the fund to assist both new and current property owners. By agreeing to affordability restrictions, accessing the fund may unlock much needed capital allowing the new or current owners to finance or refinance the development and make needed light touch repairs.

The proposal is designed to leverage both public and private partnerships so impact on other agencies and governments is inherent. Preservation of naturally occurring affordable housing is impactful to the community in all the various ways that affordable housing is important to any community. According to the MacArthur Foundation, research has demonstrated the foundational importance of safe, decent, and affordable housing for child welfare, labor market outcomes, health and more.

OHCS expects that working with philanthropic organizations, non-profits, for profits, owners, developers and other government agencies will be essential in the success of this proposal. The anticipated affordability requirements tied to accessing this capital is ten years. Affected agencies would include multifamily rental housing developers, lenders, local

## Housing and Community Services Department #91400

---

and regional governments who are exploring strategies for acquiring and preserving NOAH housing stock and tenant advocates.

### Staffing Impact

Because this is an investment managed by a third party, additional staffing is not requested. OHCS will see some additional tracking of funds, analysis of outcomes, and potentially some work to develop affordability requirement language for loan documents. This work will be incorporated into current staffing roles.

### Quantifying Results

Success will be measured by the number of units preserved as compared to the resources invested by the state. OHCS estimates 800 homes will be acquired through this initial investment, prior to any funding being revolved. It is also important to note that this is a revolving loan or equity investment fund and therefore the initial investment will be refreshed providing preservation funding for NOAH housing indefinitely.

Establishing the fund and leveraging it for additional investments will take some time. OHCS estimates it will take from 12 to 24 months from the initial investment until a funding goal is reached and the fund can be put to work. Another 12 to 24 months (24 to 48 months total) is most likely necessary for the fund to be fully subscribed, at which time an initial measurement of achievement could be ascertained. OHCS anticipates funds would begin to "revolve" and be re-invested in additional transactions, at the 48 month mark.

### Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Services & Supplies	\$0	\$80,000	\$0	\$80,000
Special Payments	\$0	\$20,000,000	\$0	\$20,000,000
<b>Total Package 111</b>	<b>\$0</b>	<b>\$20,080,000</b>	<b>\$0</b>	<b>\$20,080,000</b>

### 2021-23 Fiscal Impact

This is a one-time funding request that will phase out in the 2021-23 Agency Request Budget.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 111 - Acq/Ensure Affordability of Market Rate Hsg

Cross Reference Name: Multifamily Rental Housing Programs  
 Cross Reference Number: 91400-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Lottery Bonds	-	-	20,000,000	-	-	-	20,000,000
Interest Income	-	-	80,000	-	-	-	80,000
<b>Total Revenues</b>	-	-	<b>\$20,080,000</b>	-	-	-	<b>\$20,080,000</b>
<b>Services &amp; Supplies</b>							
Attorney General	-	-	80,000	-	-	-	80,000
<b>Total Services &amp; Supplies</b>	-	-	<b>\$80,000</b>	-	-	-	<b>\$80,000</b>
<b>Special Payments</b>							
Other Special Payments	-	-	20,000,000	-	-	-	20,000,000
<b>Total Special Payments</b>	-	-	<b>\$20,000,000</b>	-	-	-	<b>\$20,000,000</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	20,080,000	-	-	-	20,080,000
<b>Total Expenditures</b>	-	-	<b>\$20,080,000</b>	-	-	-	<b>\$20,080,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

# Housing and Community Services Department #91400

---

## Policy Package 113 Create an Oregon Affordable Housing Tax Credit (OAHTC) Auction

### Package Description

This package supports Legislative Concept 437, introduced by OHCS to create an Oregon Affordable Housing Tax Credit (OAHTC) Auction. The auction will generate funds for the purpose of preserving and developing affordable housing by utilizing reserved but unused tax credits.

### Purpose

Most often, when developing an affordable housing project, the sponsor assumes a long term loan that is paid off over a twenty or thirty year period from project income (rents). Given that affordable housing limits rents, a corresponding limitation is on the amount of a loan that the owner is able to assume. OAHTCs are a tax credit that, if awarded to a developer, can be relayed to the lending institution that is giving the owner the long term loan. In exchange for that state tax credit, the lender agrees to reduce the interest rate on the loan by up to four percentage points. That reduced interest rate means that the owners will have a lower monthly payment on their loan; however any savings attributed to that reduced interest rate must be passed on to tenants as further rent reductions.

OAHTCs are used in affordable housing development funding processes through OHCS and are awarded through a competitive process as well as paired with non-competitive federal tax credits. When a project applies for OAHTC as well as other OHCS development funding sources, funds are reserved until they are ready to be used. The total development process for any affordable housing project can take several years. Since the OAHTC can only be used on the long term loan for the project, which usually goes into effect once the project is completed, this means that the OAHTC reserved to a project are not actually able to be claimed for several years. This reservation period reduces the impact of the OAHTC, however it is a necessary part of ensuring that the project will have access to those resources and can therefore establish a balanced budget.

The maximum amount of credits to be awarded, and claimed, in a year is \$17 million. This package proposes that credits that have been reserved but are not able to be claimed for the tax year would be sold at a tax credit auction to taxpayers to generate revenue for housing. The auction would make use of a committed, but unused, resource each year, and generate revenue to be used for the preservation and development of affordable multifamily housing. This change does not impact the cap on OAHTCs, although the credits sold at auction would constitute foregone revenue.



# Housing and Community Services Department #91400

---

## How Achieved

OHCS will work with the Department of Revenue to design a simple system to convert OAHTC reservations which are not being utilized into revenue on an annual basis. Each calendar year the “Reserved Credits” would be sold at a tax credit auction and the net proceeds of the auction would be deposited into OHCS’ General Housing Account. This account is used for preserving or developing housing for low income persons or families.

The amount of tax credits available for auction each year is based on loan and amortization schedules, loan pay-offs, and other factors. OHCS expects the annual proceeds will be \$1.5 million, beginning in fiscal year 2020-21. Most of this new revenue will be used as Special Payments to finance housing for lower income families, but will also fund a permanent position to serve as the OAHTC Analyst.

## Staffing Impact

To deliver this program OHCS is requesting one permanent full-time Program Analyst 3 position. This position will be responsible for tracking the OAHTC reservations, managing the ongoing use of OAHTC to effectively reduce rents to serve lower incomes in subsidized affordable housing projects, compiling information on the reservations eligible for auction, and tracking earnings from the auctions. In addition, the position will be responsible for oversight of a corresponding award process for the allocation of auction proceeds which will include developing program policy in conjunction with the Housing Stability Council, as well as continually review and recommend programmatic improvements or policy changes to best align with OHCS’ strategic goals.

<b>FTE</b>	<b>Position Number</b>	<b>Class</b>	<b>Title</b>	<b>Monthly Rate</b>
1.00	0001587	C0862 AP	Program Analyst 3	\$5,189

## Quantifying Results

Program success will be measured through proceeds received through public auctions of reserved yet unclaimed credits, and the successful use of the proceeds in a program that supports the housing needs of low income households. OHCS estimates \$1.0 million in annual proceeds will be generated, producing approximately 32 affordable homes.

## Housing and Community Services Department #91400

---

### Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	\$0	\$191,247	\$0	\$191,247
Services & Supplies	\$0	\$22,820	\$0	\$22,820
Special Payments	\$0	\$3,985,933	\$0	\$3,985,933
<b>Total Package 113</b>	<b>\$0</b>	<b>\$4,200,000</b>	<b>\$0</b>	<b>\$4,200,000</b>

### 2021-23 Fiscal Impact

This package anticipates one auction in the 2019-21 biennium which will increase to annual auctions. The Special Payments will phase-in to reflect two years' of auction proceeds.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
Pkg: 113 - Create OAHTC Auction

Cross Reference Name: Multifamily Rental Housing Programs  
Cross Reference Number: 91400-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Other Revenues	-	-	4,200,000	-	-	-	4,200,000
<b>Total Revenues</b>	-	-	<b>\$4,200,000</b>	-	-	-	<b>\$4,200,000</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	124,536	-	-	-	124,536
Empl. Rel. Bd. Assessments	-	-	61	-	-	-	61
Public Employees' Retire Cont	-	-	21,134	-	-	-	21,134
Social Security Taxes	-	-	9,527	-	-	-	9,527
Worker's Comp. Assess. (WCD)	-	-	58	-	-	-	58
Mass Transit Tax	-	-	747	-	-	-	747
Flexible Benefits	-	-	35,184	-	-	-	35,184
<b>Total Personal Services</b>	-	-	<b>\$191,247</b>	-	-	-	<b>\$191,247</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	1,225	-	-	-	1,225
Employee Training	-	-	845	-	-	-	845
Office Expenses	-	-	3,135	-	-	-	3,135
Telecommunications	-	-	710	-	-	-	710
Data Processing	-	-	280	-	-	-	280
Attorney General	-	-	5,000	-	-	-	5,000
Employee Recruitment and Develop	-	-	75	-	-	-	75
Facilities Rental and Taxes	-	-	8,315	-	-	-	8,315
Other Services and Supplies	-	-	1,160	-	-	-	1,160
Expendable Prop 250 - 5000	-	-	25	-	-	-	25

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
Pkg: 113 - Create OAHTC Auction

Cross Reference Name: Multifamily Rental Housing Programs  
Cross Reference Number: 91400-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	2,050	-	-	-	2,050
<b>Total Services &amp; Supplies</b>	-	-	<b>\$22,820</b>	-	-	-	<b>\$22,820</b>
<b>Special Payments</b>							
Other Special Payments	-	-	3,985,933	-	-	-	3,985,933
<b>Total Special Payments</b>	-	-	<b>\$3,985,933</b>	-	-	-	<b>\$3,985,933</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	4,200,000	-	-	-	4,200,000
<b>Total Expenditures</b>	-	-	<b>\$4,200,000</b>	-	-	-	<b>\$4,200,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions							1
<b>Total Positions</b>	-	-	-	-	-	-	<b>1</b>
<b>Total FTE</b>							
Total FTE							1.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>1.00</b>

REPORT: PACKAGE FISCAL IMPACT REPORT

2019-21

PROD FILE

AGENCY:91400 DEPT OF HOUSING/COMMUNITY SVCS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:030-00-00 Multifamily Rental Housing Pro

PACKAGE: 113 - Create OAHTC Auction

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0001587	OAS C0862 AP	PROGRAM ANALYST 3	1	1.00	24.00	02	5,189.00		124,536 65,964			124,536 65,964
TOTAL PICS SALARY									124,536			124,536
TOTAL PICS OPE									65,964			65,964
TOTAL PICS PERSONAL SERVICES =			1	1.00	24.00				190,500			190,500

# Housing and Community Services Department #91400

---

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Housing & Community Svcs Dept  
2019-21 Biennium

Agency Number: 91400  
Cross Reference Number: 91400-030-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Lottery Funds</b>						
Transfer In - Intrafund	-	-	760,000	-	-	-
<b>Total Lottery Funds</b>	<b>-</b>	<b>-</b>	<b>\$760,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other Funds</b>						
Non-business Lic. and Fees	94,115	290,600	290,600	92,750	-	-
Public Utilities Fees	8,339,018	8,802,417	8,802,417	8,711,988	-	-
Charges for Services	1,054,036	1,047,555	1,047,555	1,136,070	-	-
Admin and Service Charges	7,245,605	8,459,339	8,459,339	16,145,324	-	-
Fines and Forfeitures	36,418	48,808	48,808	21,050	-	-
Lottery Bonds	26,161,119	25,000,000	25,000,000	63,700,000	-	-
Interest Income	1,670,212	925,772	925,772	3,599,680	-	-
Housing Div Loan Repayments	655,106	984,547	984,547	1,230,224	-	-
Other Revenues	20,225	-	-	4,215,000	-	-
Transfer In - Intrafund	2,682,971	2,968,930	2,968,930	328,215	-	-
Tsfr From Revenue, Dept of	22,584,260	23,483,040	46,665,121	67,461,694	-	-
Tsfr From Energy, Dept of	-	657,000	657,000	-	-	-
Transfer Out - Intrafund	(177,797)	(3,137,535)	(3,339,036)	(4,282,787)	-	-
<b>Total Other Funds</b>	<b>\$70,365,288</b>	<b>\$69,530,473</b>	<b>\$92,511,053</b>	<b>\$162,359,208</b>	<b>-</b>	<b>-</b>
<b>Federal Funds</b>						
Federal Funds	12,452,273	20,625,255	20,644,455	21,406,327	-	-
Tsfr From Human Svcs, Dept of	5,837	-	-	-	-	-
<b>Total Federal Funds</b>	<b>\$12,458,110</b>	<b>\$20,625,255</b>	<b>\$20,644,455</b>	<b>\$21,406,327</b>	<b>-</b>	<b>-</b>
<b>Nonlimited Other Funds</b>						
Admin and Service Charges	52,653	150,000	150,000	150,000	-	-
Interest Income	74,705	95,280	95,280	129,294	-	-

Agency Request  
2019-21 Biennium

Governor's Budget  
Page \_\_ D-63 \_\_\_\_

Legislatively Adopted  
Detail of LF, OF, and FF Revenues - BPR012

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Housing & Community Svcs Dept  
2019-21 Biennium

Agency Number: 91400

Cross Reference Number: 91400-030-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Nonlimited Other Funds</b>						
Housing Div Loan Repayments	1,073,234	500,000	500,000	560,247	-	-
Transfer In - Intrafund	-	1,700,000	1,700,000	-	-	-
Transfer Out - Intrafund	(4,464,920)	(3,000,000)	(3,000,000)	-	-	-
<b>Total Nonlimited Other Funds</b>	<b>(\$3,264,328)</b>	<b>(\$554,720)</b>	<b>(\$554,720)</b>	<b>\$839,541</b>	-	-



# Housing and Community Services Department #91400

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE								
Multifamily Rental Housing Programs								
Source	Fund	ORBITS Revenue Acct	2015-17 Actual	2017-19 Legislatively Adopted	2017-19 Legislatively Approved	2019-21		
						Agency Request	Governor's Budget	Legislatively Adopted
<b>LOTTERY FUNDS</b>								
Transfer In - Intrafund	4400	1010	\$0	\$0	\$760,000	\$0	\$0	\$0
<b>TOTAL LOTTERY FUNDS</b>			<b>\$0</b>	<b>\$0</b>	<b>\$760,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>OTHER FUNDS</b>								
Non-business Lic. & Fees								
Park Registration Fees (MCRC)	3400	0210	\$94,115	\$90,600	\$90,600	\$92,750	\$0	\$0
Petroleum Distributor Assessments (SHOW)	3400	0210	\$0	\$200,000	\$200,000	\$0	\$0	\$0
Public Utilities Fees								
Public Purpose Charge (HDGP)	3400	0240	\$8,339,018	\$8,802,417	\$8,802,417	\$8,711,988	\$0	\$0
Charges for Services								
Multifamily Housing Charges (multiple progs)	3400	0410	\$6,500	\$0	\$0	\$0	\$0	\$0
Manufactured Home Assessment (MCRC)	3400	0410	\$1,047,536	\$1,047,555	\$1,047,555	\$1,136,070	\$0	\$0
Admin and Service Charges								
Asset Management & Compliance Charges	3400	0415	\$2,834,223	\$3,428,507	\$3,428,507	\$4,533,903	\$0	\$0
Multifamily Housing Charges (multiple progs)	3400	0415	\$4,411,382	\$5,030,832	\$5,030,832	\$11,611,421	\$0	\$0
Fines and Forfeitures								
Civil Penalties (MCRC)	3400	0505	\$9,473	\$30,458	\$30,458	\$2,700	\$0	\$0
Farm Labor Civil Penalties (AWHDP)	3400	0505	\$26,945	\$18,350	\$18,350	\$18,350	\$0	\$0
Lottery Bonds								
Lottery Bonds (Housing Acquisition)	3400	0565	\$0	\$0	\$0	\$20,000,000	\$0	\$0
Lottery Bonds (Housing Preservation)	3400	0565	\$5,232,224	\$25,000,000	\$25,000,000	\$25,000,000	\$0	\$0
Lottery Bonds (Mental Health Housing)	3400	0565	\$20,928,895	\$0	\$0	\$0	\$0	\$0
Lottery Bonds (Perm Supportive Housing)	3400	0565	\$0	\$0	\$0	\$18,700,000	\$0	\$0
Interest Income								
Interest Earnings (AWHDP)	3400	0605	\$528	\$655	\$655	\$468	\$0	\$0
Interest Earnings (CIF)	3400	0605	\$76,628	\$61,310	\$61,310	\$0	\$0	\$0
Interest Earnings (E&D)	3400	0605	\$16,875	\$8,105	\$8,105	\$0	\$0	\$0
Interest Earnings (GHAP)	3400	0605	\$457,605	\$298,011	\$298,011	\$1,358,904	\$0	\$0
Interest Earnings (HDA)	3400	0605	\$78,230	\$194,635	\$194,635	\$0	\$0	\$0
Interest Earnings (HDGP)	3400	0605	\$392,822	\$153,833	\$153,833	\$1,049,556	\$0	\$0
Interest Earnings (HELP)	3400	0605	\$0	\$84,772	\$84,772	\$0	\$0	\$0
Interest Earnings (Housing Acquisition)	3400	0605	\$0	\$0	\$0	\$80,000	\$0	\$0
Interest Earnings (Housing PLUS)	3400	0605	\$4,881	\$3,168	\$3,168	\$0	\$0	\$0
Interest Earnings (LIFT)	3400	0605	\$478,441	\$0	\$0	\$0	\$0	\$0

# Housing and Community Services Department #91400

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE								
Multifamily Rental Housing Programs								
Source	Fund	ORBITS Revenue Acct	2015-17 Actual	2017-19 Legislatively Adopted	2017-19 Legislatively Approved	2019-21		
						Agency Request	Governor's Budget	Legislatively Adopted
<b>OTHER FUNDS (continued)</b>								
Interest Income								
Interest Earnings (MCRC)	3400	0605	\$22,000	\$11,109	\$11,109	\$44,175	\$0	\$0
Interest Earnings (MH Hsg)	3400	0605	\$61,939	\$0	\$0	\$305,915	\$0	\$0
Interest Earnings (MHPP)	3400	0605	\$3,989	\$3,295	\$3,295	\$500	\$0	\$0
Interest Earnings (Misc)	3400	0605	\$21,386	\$13,858	\$13,858	\$33,333	\$0	\$0
Interest Earnings (Perm Supp Housing)	3400	0605	\$0	\$0	\$0	\$80,000	\$0	\$0
Interest Earnings (Preservation)	3400	0605	\$54,888	\$93,021	\$93,021	\$646,829	\$0	\$0
Housing Div Loan Repayments								
Loan Repayments (CIF)	3400	0930	\$589,240	\$601,353	\$601,353	\$500,000	\$0	\$0
Loan Repayments (GHAP)	3400	0930	\$33,140	\$214,744	\$214,744	\$200,000	\$0	\$0
Loan Repayments (HDA)	3400	0930	\$0	\$76,000	\$76,000	\$0	\$0	\$0
Loan Repayments (HDGP)	3400	0930	\$32,726	\$25,684	\$25,684	\$30,224	\$0	\$0
Loan Repayments (LAP)	3400	0930	\$0	\$0	\$0	\$500,000	\$0	\$0
Loan Repayments (ORR)	3400	0930	\$0	\$66,766	\$66,766	\$0	\$0	\$0
Other Revenues								
Misc Fees and Reimbursements (multiple progs)	3400	0975	\$20,225	\$0	\$0	\$15,000	\$0	\$0
OAHTC Auction Proceeds	3400	0975	\$0	\$0	\$0	\$4,200,000	\$0	\$0
Transfer In - Intrafund	3400	1010	\$2,682,971	\$2,968,930	\$2,968,930	\$328,215	\$0	\$0
Tsfr From Revenue, Dept of								
Document Recording Fee (GHAP)	3400	1150	\$22,584,260	\$23,483,040	\$46,665,121	\$67,461,694	\$0	\$0
Tsfr From Energy, Dept of								
	3400	1330	\$0	\$657,000	\$657,000	\$0	\$0	\$0
Transfer Out - Intrafund								
	3400	2010	(\$177,797)	(\$3,137,535)	(\$3,339,036)	(\$4,282,787)	\$0	\$0
<b>TOTAL OTHER FUNDS</b>			<b>\$70,365,288</b>	<b>\$69,530,473</b>	<b>\$92,511,053</b>	<b>\$162,359,208</b>	<b>\$0</b>	<b>\$0</b>
<b>FEDERAL FUNDS</b>								
Federal Funds								
US Dept. of Housing & Urban Dev (HOME)	6400	0995	\$12,429,748	\$14,505,561	\$14,522,346	\$15,139,082	\$0	\$0
US Dept. of Housing & Urban Dev (Nat HTF)	6400	0995	\$3,184	\$6,000,000	\$6,000,000	\$6,247,491	\$0	\$0
US Dept. of Housing & Urban Dev (Section 811 PRA)	6400	0995	\$19,341	\$119,694	\$122,109	\$19,754	\$0	\$0
Tsfr From Human Svcs, Dept of (Section 811 PRA)	6400	1100	\$5,837					
<b>TOTAL FEDERAL FUNDS</b>			<b>\$12,458,110</b>	<b>\$20,625,255</b>	<b>\$20,644,455</b>	<b>\$21,406,327</b>	<b>\$0</b>	<b>\$0</b>
<b>NONLIMITED OTHER FUNDS</b>								
Admin and Service Charges								
Admin & Financing Fees (Conduit bonds)	3200	0415	\$52,653	\$150,000	\$150,000	\$150,000	\$0	\$0

# Housing and Community Services Department #91400

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE								
Multifamily Rental Housing Programs								
Source	Fund	ORBITS Revenue Acct	2015-17 Actual	2017-19 Legislatively Adopted	2017-19 Legislatively Approved	2019-21		
						Agency Request	Governor's Budget	Legislatively Adopted
<b>NONLIMITED OTHER FUNDS (continued)</b>								
Interest Income								
Interest Earnings (Conduit bonds)	3200	0605	\$3,600	\$0	\$0	\$3,000	\$0	\$0
Interest Earnings (HDA)	3200	0605	\$30,454	\$86,025	\$86,025	\$0	\$0	\$0
Interest Earnings (HELP)	3200	0605	\$25,823	\$0	\$0	\$96,132	\$0	\$0
Interest Earnings (ORR)	3200	0605	\$14,828	\$9,255	\$9,255	\$30,162	\$0	\$0
Housing Div Loan Repayments								
Loan Repayments (LAP)	3200	0930	\$0	\$0	\$0	\$500,000	\$0	\$0
Loan Repayments (ORR)	3200	0930	\$63,484	\$0	\$0	\$60,247	\$0	\$0
Loan Repayments (Pre-Development)	3200	0930	\$1,009,750	\$500,000	\$500,000	\$0	\$0	\$0
Transfer In - Intrafund	3200	1010	\$0	\$1,700,000	\$1,700,000	\$0	\$0	\$0
Transfer Out - Intrafund	3200	2010	(\$4,464,920)	(\$3,000,000)	(\$3,000,000)	\$0	\$0	\$0
<b>TOTAL NONLIMITED OTHER FUNDS</b>			<b>(\$3,316,981)</b>	<b>(\$704,720)</b>	<b>(\$704,720)</b>	<b>\$689,541</b>	<b>\$0</b>	<b>\$0</b>

# Housing and Community Services Department #91400

---

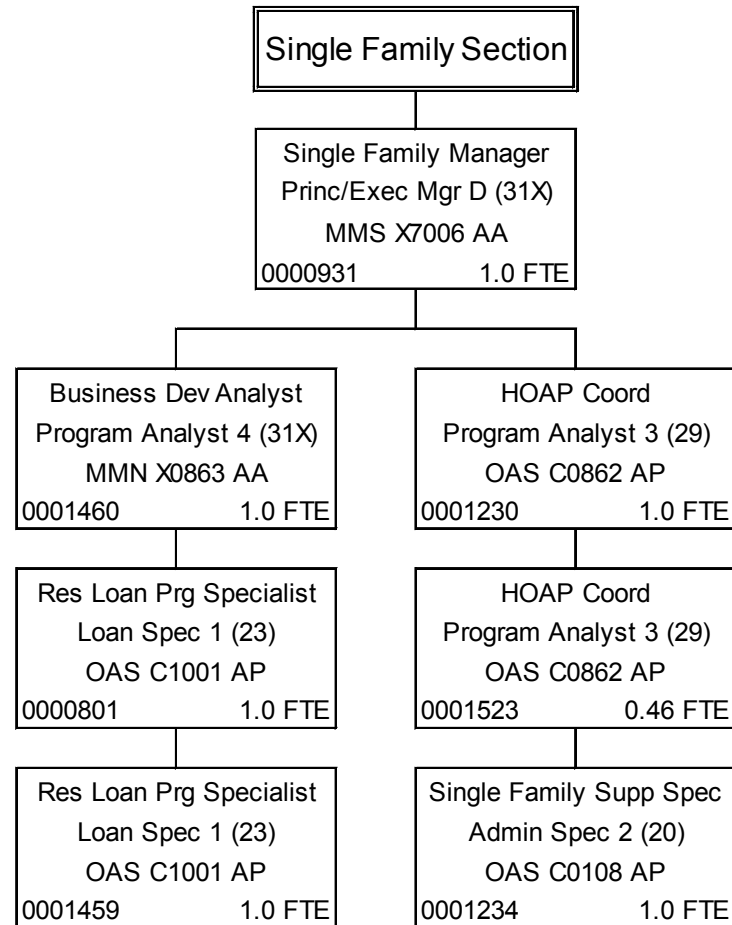
# Single Family Housing Programs



# Housing and Community Services Department #91400

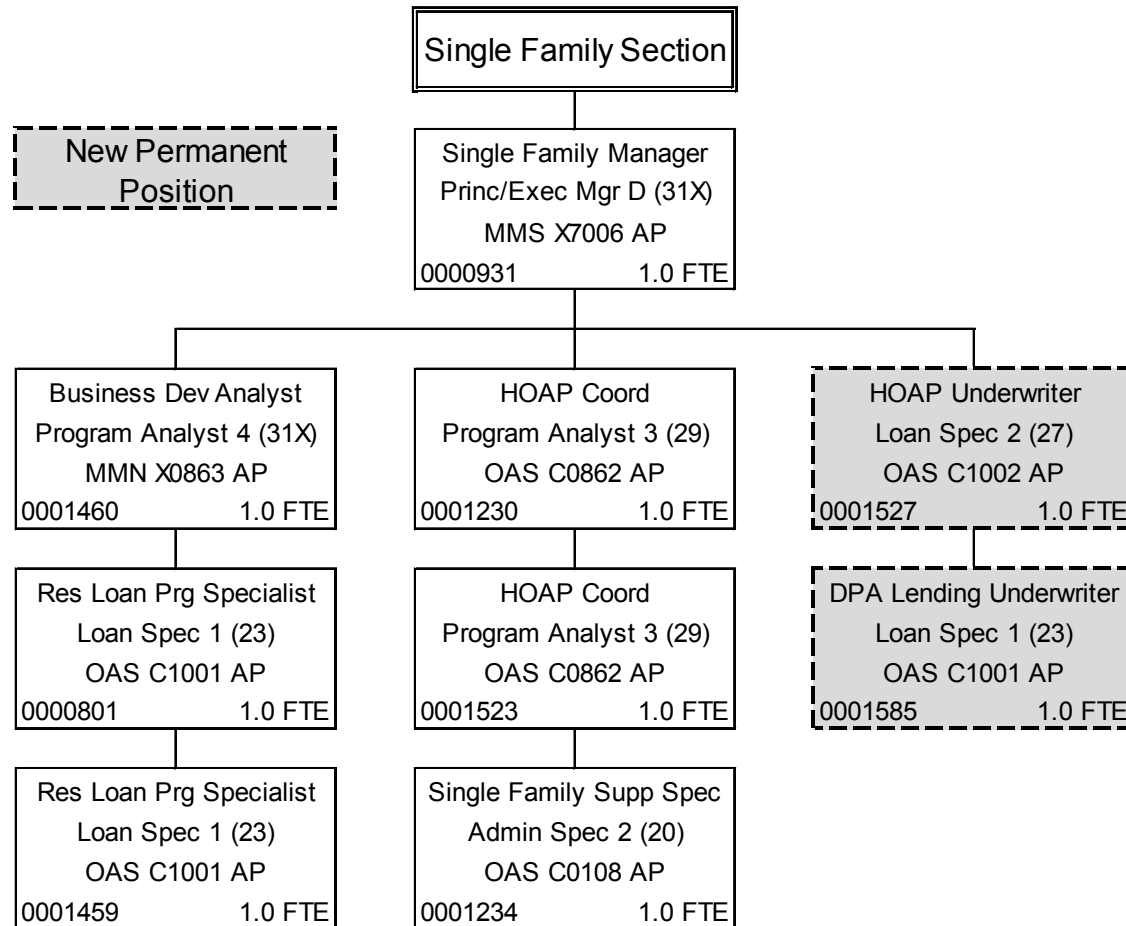
## Single Family Housing Programs 2017-19 Organizational Chart

At May 31, 2018



# Housing and Community Services Department #91400

## Single Family Housing Programs 2019-21 Organizational Chart Proposed

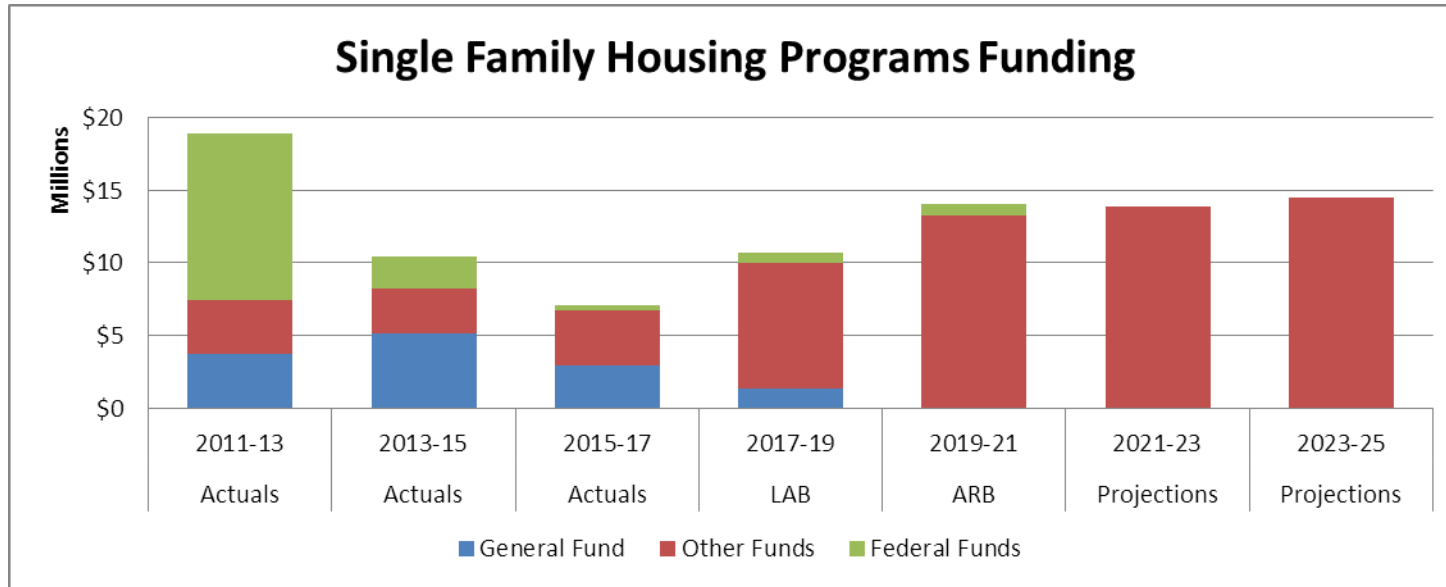


# Housing and Community Services Department #91400

## Single Family Housing Programs Executive Summary

Long Term Focus Area: Healthy and Safe Communities, A Thriving Statewide Economy

Program Contact: Julie Cody



### Program Overview

Single Family Housing Programs expand access to affordable homeownership through below market rate residential loans, as well as assisting homeowners in retaining their homes through education, foreclosure counseling, and financial assistance services. These programs benefit homebuyers and homeowners who are typically not served by traditional lenders, and who would not otherwise have access to the housing market and homeownership services.

### Program Funding Request

OHCS's funding request for 2019-21 removes General Fund for the Oregon Foreclosure Avoidance program and includes a phase-in for Other Funds Special Payments related to an increase in fees charged for filing certain documents that funds the Home Ownership Assistance Program, and a position and Other Funds limitation to create a new lending program.



# Housing and Community Services Department #91400

Single Family Housing Programs							
	2011-13 Actuals	2013-15 Actuals	2015-17 Actuals	2017-19 LAB	2019-21 ARB	2021-23 Projections	2023-25 Projections
General Fund	3,729,221	5,142,877	2,905,351	1,300,000	0	0	0
Other Funds	3,675,270	3,084,145	3,832,221	8,674,717	13,301,536	13,908,612	14,518,607
Federal Funds	11,502,281	2,251,029	376,623	721,901	749,110	0	0
All Funds	18,906,772	10,478,051	7,114,195	10,696,618	14,050,646	13,908,612	14,518,607
Positions/FTE	9/8.5	7/5.88	4/4.0	7/6.46	9/9.0	9/9.0	9/9.0

## Program Description

OHCS homeownership programs provide financing and services that increase homeownership, provide home buyer education, provide financial literacy counseling and coaching, support foreclosure counseling, and stabilize residential neighborhoods. OHCS achieves this objective by offering grants to local homeownership center partners, and by offering affordable, at or below market rate residential loans to qualified first time homebuyers.

The Oregon Bond Residential Loan Program uses a network of lenders to finance residential loans under the program guidelines. OHCS invests in and purchases these loans from the lenders using mortgage revenue bonds (see description in the Bond Activities and Debt Service program unit). Economic conditions and financial markets affect the success of mortgage revenue bond financed loans. The current housing market and program requirements have impacted program production. Higher home prices make it difficult for first time home buyers, the population served by this program, to purchase homes. OHCS is currently working to implement a new lending program to expand the reach of affordable homeownership lending activities.

OHCS also offers down payment assistance for first time home buyers, based on income eligibility. State and federal funds provide homebuyer education, foreclosure counseling, and neighborhood stabilization. The department contracts with non-profit homeownership centers, local governments, public housing authorities, and non-profit organizations to help design and deliver these programs.

## Program Justification

Single Family Housing Programs expand access to affordable housing, as well as preventing the loss of housing stability through an array of homeowner education programs, financial literacy counseling and coaching, foreclosure prevention, and neighborhood stabilization programs.

# Housing and Community Services Department #91400

## Program Performance

Key success measures for Single Family Housing Program performance are; the number of residential loans financed, the number of people accessing homeownership centers for homebuyer education, financial literacy counseling, and foreclosure counseling, and the ability of single family programs to help reduce the minority homeownership gap. Performance data for the last three biennia and current projections are outlined in the table below or OHCS key performance measures.

Single Family Housing	2009-11	2011-13	2013-15	2015-17	2017-19	2019-21
Home Purchase (Residential Loans)	554	880	728	779	1,493	1,300
Homeownership Centers (Households Served)	19,498	19,800	25,669	17,523*	11,524	13,842
Foreclosure Counseling (Persons Served)	3,418	2,512	5,100	3,259	1,070**	0***

\*Homeownership Center data reporting methods changed as of July 1, 2016. Previous data collection was based on the number of clients served, while the new method reports on households served.

\*\*Oregon Foreclosure Avoidance Program numbers have decreased and Federal funding ended.

\*\*\*Results are for the Oregon Foreclosure Avoidance program which is expected to end.

## Enabling Legislation and Program Authorization

Neither federal law nor the Oregon Constitution mandates housing, homeownership, and/or homeownership retention. However, because housing and homeownership are indicators of healthy, vital, and stable communities, federal and state policies encourage, promote, finance, and protect housing and homeownership as follows:

Authority	Program	Legislation
State	Bond Financing—Residential Loan Program	ORS 456
State	Increasing Homeownership, Retention	456.550
Federal	Neighborhood Stabilization Program	Public Law 111-203

## Funding Streams

Single Family Housing Programs are funded by Other Funds and Federal Funds as outlined below:

Funding Source	Program Name	Authorizing Legislation
Bond Financing	Residential Loan Program	ORS 456
Document Recording Fees	Home Ownership Assistance Program	ORS 294.187
US Dept. of Housing & Urban Development	Neighborhood Stabilization Program	Public Law 111-203

# Housing and Community Services Department #91400

---

## **Comparison of 2019-21 Funding Proposal to 2017-19 Funding**

OHCS's funding request for 2019-21 increases funding above the Current Service Level for the Home Ownership Assistance Program, and a position and Other Funds limitation to create a new lending program.

# Housing and Community Services Department #91400

---

## Single Family Housing Programs Description

The Single Family Section of the Housing Finance Division administers federal and state funds to help create first time homeownership among lower income Oregonians. These programs expand access to affordable homeownership through below market rate residential loans as well as assisting homeowners in retaining their homes through education, foreclosure counseling and financial assistance services. These programs benefit homebuyers with low incomes who might not otherwise have access to homeownership options and traditional mortgage services. The section manages the Oregon Bond Residential Loan Program, down payment assistance, homeownership center education, counseling, and training and technical assistance.

Affordable single-family loans financed through the Oregon Bond Residential Loan Program provide qualified first-time homebuyers with the opportunity to move from being renters to homeowners. The program offers below market interest rates and cash assistance to help pay for closing costs. When people advance through the housing continuum into homeownership, it helps to free up existing multifamily housing stock, thereby potentially increasing affordable housing opportunities for Oregonians. Affordable, below market rate residential loans give homeowners the ability to build wealth and achieve household stability, with a monthly housing payment they can afford.

While obtaining decent affordable housing improves health outcomes, maintaining housing stability is equally important for the health and well-being of low-income households. Oregon's foreclosure rate has declined to 0.36 percent as of April 2018 as compared with the national average of 0.6 percent; Oregon's delinquency rate is among the lowest in the nation. The national foreclosure average is back to the pre-crisis level; an 11-year low. This decline is due to the increase in home prices, a decrease in the back log of homes waiting to be foreclosed upon by lenders, and homeowners that have resolved any potential foreclosure filing or delinquency.

Homeownership centers have a consistent flow of homeowners seeking information and resources. The centers assist prospective homeowners with homebuyer pre- and post-purchase education, along with financial literacy and financial coaching. Oregon's current unemployment rate is 4.1 percent as of April 2018, which is a contributing factor to the need for housing counseling and the support of homeownership centers throughout the state.

OHCS works with partners to keep the delivery of Single Family Housing Programs cost effective. For example, awarding grant agreements or contracts to local providers is more affordable than creating an in-house method of delivery, and ensures that resources are maximized to address unique community needs.

Staffing for a new lending program is being requested in the 2019-21 biennium. This program requires no state or federal appropriation, but rather leverages OHCS' unique authorization to access federal homeownership tools. Through its

## Housing and Community Services Department #91400

---

many potential product offerings, it can reduce the cost of a mortgage, or provide down payment assistance for homebuyers.

### Funding Sources for Single Family Housing Programs

Program Name	Funding Source	Fund Type	Amount
Home Owner Assistance Program	Document Recording Fees	Other Funds	\$12,017,761
Residential Loan Program	Loan Commitment Fees	Other Funds	\$1,082,905
New Lending Program	Loan Commitment Fees	Other Funds	\$200,870
Neighborhood Stabilization Program	US Dept. of Housing & Urban Development	Federal Funds	\$749,110

# Housing and Community Services Department #91400

---

## Essential Packages

### **010 Non-PICS Personal Services / Vacancy Factor**

This essential package represents the non-PICS Personal Services increase and the vacancy factor that OHCS anticipates during the 2019-21 biennium. Non-PICS costs include temporary employees, overtime pay, shift differential, unemployment assessments, mass transit taxes, and the OHCS proportionate share of pension bond contributions. The vacancy factor calculation is based on historical averages of vacancies experienced by the department.

OHCS anticipates these costs to increase by \$38,654 in Single Family Housing Programs in the 2019-21 biennium. This package increases Other Funds by \$38,007 and increases Federal Funds by \$647.

### **021 Phase-In**

In Single Family Housing Programs this package phases-in costs associated with the document recording fee increase in 2018 by House Bill 4007. Fourteen percent of the revenue is dedicated to the Home Owner Assistance Program (HOAP). The phase-in for this program includes one position (1.0 FTE) approved in HB 4007 for loan servicing, Services and Supplies, and Special Payments. The total Other Funds increase for this program is \$4,011,406.

### **022 Phase-Out Program and One-Time Costs**

In Single Family Housing Programs this package phases-out funding for the Oregon Foreclosure Assistance (OFA) program and \$2,500 in one-time costs related to the Home Owner Assistance Program (HOAP). A budget note in 2017 stated that the \$1.3 million appropriation is the final round of funding for the OFA program. This package phases out \$140,000 in Services and Supplies and \$1,160,000 in Special Payments. The total reduction is \$1,300,000 General Fund and \$2,500 Other Funds.

### **030 Inflation & Price List Adjustments**

This essential package includes the cost of inflation and the increases or decreases in state government service charges, state agency user fees and charges for services the department is anticipating for 2019-21 biennium. The standard inflation factor of 3.8 percent and the DAS Price List of Goods and Services is the basis for calculating the cost changes.

## **Housing and Community Services Department #91400**

---

The DAS Price List includes assessment charges by DAS and interagency charges for other agencies, including the Department of Justice and Secretary of State.

For Single Family Housing Programs, OHCS anticipates an increase of \$306,651 in 2019-21. This package increases Other Funds by \$280,060 and Federal Funds by \$26,591.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Single Family Housing Programs  
 Cross Reference Number: 91400-040-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Federal Funds	-	-	-	647	-	-	647
<b>Total Revenues</b>	-	-	-	<b>\$647</b>	-	-	<b>\$647</b>
<b>Personal Services</b>							
Pension Obligation Bond	-	-	12,473	8	-	-	12,481
Mass Transit Tax	-	-	660	-	-	-	660
Vacancy Savings	-	-	24,874	639	-	-	25,513
<b>Total Personal Services</b>	-	-	<b>\$38,007</b>	<b>\$647</b>	-	-	<b>\$38,654</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	38,007	647	-	-	38,654
<b>Total Expenditures</b>	-	-	<b>\$38,007</b>	<b>\$647</b>	-	-	<b>\$38,654</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(38,007)	-	-	-	(38,007)
<b>Total Ending Balance</b>	-	-	<b>(\$38,007)</b>	-	-	-	<b>(\$38,007)</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
Pkg: 021 - Phase - In

Cross Reference Name: Single Family Housing Programs  
Cross Reference Number: 91400-040-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	113,448	-	-	-	113,448
Empl. Rel. Bd. Assessments	-	-	61	-	-	-	61
Public Employees' Retire Cont	-	-	19,252	-	-	-	19,252
Social Security Taxes	-	-	8,679	-	-	-	8,679
Worker's Comp. Assess. (WCD)	-	-	58	-	-	-	58
Mass Transit Tax	-	-	681	-	-	-	681
Flexible Benefits	-	-	35,184	-	-	-	35,184
<b>Total Personal Services</b>	-	-	<b>\$177,363</b>	-	-	-	<b>\$177,363</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	1,349	-	-	-	1,349
Employee Training	-	-	519	-	-	-	519
Office Expenses	-	-	519	-	-	-	519
Telecommunications	-	-	960	-	-	-	960
Data Processing	-	-	960	-	-	-	960
<b>Total Services &amp; Supplies</b>	-	-	<b>\$4,307</b>	-	-	-	<b>\$4,307</b>
<b>Special Payments</b>							
Dist to Non-Profit Organizations	-	-	3,829,736	-	-	-	3,829,736
<b>Total Special Payments</b>	-	-	<b>\$3,829,736</b>	-	-	-	<b>\$3,829,736</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
Pkg: 021 - Phase - In

Cross Reference Name: Single Family Housing Programs  
Cross Reference Number: 91400-040-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	4,011,406	-	-	-	4,011,406
<b>Total Expenditures</b>	-	-	<b>\$4,011,406</b>	-	-	-	<b>\$4,011,406</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(4,011,406)	-	-	-	(4,011,406)
<b>Total Ending Balance</b>	-	-	<b>(\$4,011,406)</b>	-	-	-	<b>(\$4,011,406)</b>
<b>Total Positions</b>							
Total Positions							1
<b>Total Positions</b>	-	-	-	-	-	-	<b>1</b>
<b>Total FTE</b>							
Total FTE							1.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>1.00</b>

REPORT: PACKAGE FISCAL IMPACT REPORT

2019-21

PROD FILE

AGENCY:91400 DEPT OF HOUSING/COMMUNITY SVCS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:040-00-00 Single Family Housing Programs

PACKAGE: 021 - Phase - In

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0001527	OAS C1002 AP	LOAN SPECIALIST 2	1	1.00	24.00	02	4,727.00		113,448 63,234			113,448 63,234
TOTAL PICS SALARY									113,448			113,448
TOTAL PICS OPE									63,234			63,234
TOTAL PICS PERSONAL SERVICES =			1	1.00	24.00				176,682			176,682

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Single Family Housing Programs  
Cross Reference Number: 91400-040-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(1,300,000)	-	-	-	-	-	(1,300,000)
<b>Total Revenues</b>	<b>(\$1,300,000)</b>	-	-	-	-	-	<b>(\$1,300,000)</b>
<b>Services &amp; Supplies</b>							
Attorney General	-	-	(2,500)	-	-	-	(2,500)
Other Services and Supplies	(140,000)	-	-	-	-	-	(140,000)
<b>Total Services &amp; Supplies</b>	<b>(\$140,000)</b>	-	<b>(\$2,500)</b>	-	-	-	<b>(\$142,500)</b>
<b>Special Payments</b>							
Dist to Non-Profit Organizations	(1,160,000)	-	-	-	-	-	(1,160,000)
<b>Total Special Payments</b>	<b>(\$1,160,000)</b>	-	-	-	-	-	<b>(\$1,160,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	(1,300,000)	-	(2,500)	-	-	-	(1,302,500)
<b>Total Expenditures</b>	<b>(\$1,300,000)</b>	-	<b>(\$2,500)</b>	-	-	-	<b>(\$1,302,500)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	2,500	-	-	-	2,500
<b>Total Ending Balance</b>	-	-	<b>\$2,500</b>	-	-	-	<b>\$2,500</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
Pkg: 031 - Standard Inflation

Cross Reference Name: Single Family Housing Programs  
Cross Reference Number: 91400-040-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Federal Funds	-	-	-	26,591	-	-	26,591
<b>Total Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$26,591</b>	<b>-</b>	<b>-</b>	<b>\$26,591</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	563	-	-	-	563
Out of State Travel	-	-	304	-	-	-	304
Employee Training	-	-	471	-	-	-	471
Office Expenses	-	-	592	-	-	-	592
Telecommunications	-	-	272	-	-	-	272
Data Processing	-	-	189	-	-	-	189
Publicity and Publications	-	-	119	-	-	-	119
Professional Services	-	-	289	-	-	-	289
IT Professional Services	-	-	38	-	-	-	38
Attorney General	-	-	3,198	-	-	-	3,198
Dues and Subscriptions	-	-	56	-	-	-	56
Facilities Rental and Taxes	-	-	978	-	-	-	978
Facilities Maintenance	-	-	21	-	-	-	21
Other Services and Supplies	-	-	176	-	-	-	176
Expendable Prop 250 - 5000	-	-	153	-	-	-	153
IT Expendable Property	-	-	497	-	-	-	497
<b>Total Services &amp; Supplies</b>	<b>-</b>	<b>-</b>	<b>\$7,916</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$7,916</b>
<b>Special Payments</b>							
Dist to Cities	-	-	-	26,591	-	-	26,591

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
Pkg: 031 - Standard Inflation

Cross Reference Name: Single Family Housing Programs  
Cross Reference Number: 91400-040-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Special Payments</b>							
Dist to Non-Gov Units	-	-	11,731	-	-	-	11,731
Dist to Non-Profit Organizations	-	-	260,413	-	-	-	260,413
<b>Total Special Payments</b>	-	-	<b>\$272,144</b>	<b>\$26,591</b>	-	-	<b>\$298,735</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	280,060	26,591	-	-	306,651
<b>Total Expenditures</b>	-	-	<b>\$280,060</b>	<b>\$26,591</b>	-	-	<b>\$306,651</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(280,060)	-	-	-	(280,060)
<b>Total Ending Balance</b>	-	-	<b>(\$280,060)</b>	-	-	-	<b>(\$280,060)</b>

# Housing and Community Services Department #91400

---

## Policy Package 112 Create a Down Payment Assistance Lending Program

### Package Description

This package requests a Loan Specialist 1 in this program unit and a Fiscal Analyst 3 in the Central Services program unit in order to implement a new homeownership lending program. The positions are needed to review loan files and perform complex reconciliations and analysis associated with this new program.

### Purpose

The purpose of this package is to establish staff required to administer a new homeownership lending program that uses OHCS authorizations to leverage private sector capital.

Oregon is in a housing crisis. Whether in the rental or homeownership markets, too many Oregonians don't have real options when it comes to finding a safe, affordable, healthy place to live. At 62.6 percent, Oregon's homeownership rate is the eighth lowest in the US and down from a high of 69 percent in 2004. Furthermore, homeownership rates are disproportionately low for communities of color, with less than 42 percent Hispanic or Native American populations and only 30 percent of African Americans realizing the dream of homeownership.

The department's Statewide Housing Plan outreach identified a lack of down payment assistance as a key barrier preventing homeownership. Oregon's current single family lending program is very helpful for the first-time homebuyers it serves. It offers a low interest rate and limited cash assistance to help pay for closing costs. In addition to its single family lending program, OHCS offers down payment assistance funding through receipts from the document recording fee, along with many local municipalities that offer down payment assistance programs in their jurisdictions. The problem is that all existing programs have limited resources or are subject to government appropriations and the demand far outstrips the supply.

As Oregon's Housing Finance Agency, OHCS has unique authorizations from HUD, Fannie Mae, and Freddie Mac to offer a variety of products, but foremost is the ability to create down payment assistance through the origination of mortgages. This means OHCS can create funding for a modest down payment with a slightly higher interest rate that is only limited by the potential needs and choices of low to moderate income homebuyers.

# Housing and Community Services Department #91400

---

## How Achieved

This program provides down payment assistance for low to moderate income Oregonians through a 30 year, fixed rate mortgage. It provides a tool to access homeownership when affording the down-payment is a barrier, and is used in tandem with existing homebuyer education tools. The program will offer down payment options between 0 and 5 percent, and for that benefit the homebuyer will pay a slightly higher interest rate than a comparable mortgage without down payment assistance (usually between 0.5 percent to 1.5 percent). The down payment assistance is provided as a zero percent interest loan, due on sale of the home, payable to OHCS. Additional borrower benefits include: lower required down-payments, reduced mortgage insurance costs, and more flexible underwriting including higher loan to value limits.

The down payment funding is generated through premiums paid by financial market investors. When a lender originates a loan, OHCS will pay a servicing release premium and direct all servicing to a Master Servicer. The Master Servicer will create pools of securities backed by the mortgage loans, and those securities will be sold through financial markets to investors. Investors are willing to pay a premium as a result of the federal guarantee and the expected amount of time that a favorable rate of return will be realized on their investment. That premium creates the funding for the down payment assistance.

OHCS currently contracts with local banks and lenders to work with potential homebuyers and originate loans under the terms established within our programs. This program would operate under the same model, and like our current program would only provide a product that is **not** available through the private sector. Since this program doesn't have funding constraints inherent to other public programs (including our current lending program), it means the product that is consistent, easy to use, and available to more lenders than our current programs.

## Staffing Impact

One permanent Loan Specialist 1 position is needed to review loan files associated with this new program.

<b>FTE</b>	<b>Position Number</b>	<b>Class</b>	<b>Title</b>	<b>Monthly Rate</b>
1.00	0001585	C1001 AP	Loan Specialist 1	\$4,727

## Quantifying Results

Successful implementation of this program will be quantified in three ways. First, homebuyers will access this program and maintain stability in their housing. This will be measured through below average delinquency and foreclosure rates.



## Housing and Community Services Department #91400

---

Second, sufficient utilization of this program will cover the costs of administration. OHCS anticipates earning between 0.25 percent and 0.5 percent from each loan origination, meaning minimum biennial loan originations should range from \$87.5 to \$175 million. Finally, because the down payment assistance provided is due to OHCS upon sale of the home, success will be measured by program income generated once the down payment assistance loans repay to OHCS.

### Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	\$0	\$153,050	\$0	<b>\$153,050</b>
Services & Supplies	\$0	\$47,820	\$0	<b>\$47,820</b>
<b>Total Package 112</b>	<b>\$0</b>	<b>\$200,870</b>	<b>\$0</b>	<b>\$200,870</b>

### 2021-23 Fiscal Impact

This is a permanent position and will become part of the 2021-23 Base budget.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Housing & Community Svcs Dept**  
**Pkg: 112 - Down Payment Assistance Lending Program**

**Cross Reference Name: Single Family Housing Programs**  
**Cross Reference Number: 91400-040-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Admin and Service Charges	-	-	200,870	-	-	-	200,870
<b>Total Revenues</b>	-	-	<b>\$200,870</b>	-	-	-	<b>\$200,870</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	94,032	-	-	-	94,032
Empl. Rel. Bd. Assessments	-	-	61	-	-	-	61
Public Employees' Retire Cont	-	-	15,957	-	-	-	15,957
Social Security Taxes	-	-	7,194	-	-	-	7,194
Worker's Comp. Assess. (WCD)	-	-	58	-	-	-	58
Mass Transit Tax	-	-	564	-	-	-	564
Flexible Benefits	-	-	35,184	-	-	-	35,184
<b>Total Personal Services</b>	-	-	<b>\$153,050</b>	-	-	-	<b>\$153,050</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	1,225	-	-	-	1,225
Employee Training	-	-	845	-	-	-	845
Office Expenses	-	-	3,135	-	-	-	3,135
Telecommunications	-	-	710	-	-	-	710
Data Processing	-	-	280	-	-	-	280
Professional Services	-	-	25,000	-	-	-	25,000
Attorney General	-	-	5,000	-	-	-	5,000
Employee Recruitment and Develop	-	-	75	-	-	-	75
Facilities Rental and Taxes	-	-	8,315	-	-	-	8,315
Other Services and Supplies	-	-	1,160	-	-	-	1,160

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 112 - Down Payment Assistance Lending Program

Cross Reference Name: Single Family Housing Programs  
 Cross Reference Number: 91400-040-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Expendable Prop 250 - 5000	-	-	25	-	-	-	25
IT Expendable Property	-	-	2,050	-	-	-	2,050
<b>Total Services &amp; Supplies</b>	-	-	<b>\$47,820</b>	-	-	-	<b>\$47,820</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	200,870	-	-	-	200,870
<b>Total Expenditures</b>	-	-	<b>\$200,870</b>	-	-	-	<b>\$200,870</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions							1
<b>Total Positions</b>	-	-	-	-	-	-	<b>1</b>
<b>Total FTE</b>							
Total FTE							1.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>1.00</b>

REPORT: PACKAGE FISCAL IMPACT REPORT

2019-21

PROD FILE

AGENCY:91400 DEPT OF HOUSING/COMMUNITY SVCS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:040-00-00 Single Family Housing Programs

PACKAGE: 112 - Down Payment Assistance Lendin

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0001585	OAS C1001 AP	LOAN SPECIALIST 1	1	1.00	24.00	02	3,918.00		94,032			94,032
									58,454			58,454
TOTAL PICS SALARY									94,032			94,032
TOTAL PICS OPE									58,454			58,454
TOTAL PICS PERSONAL SERVICES =			1	1.00	24.00				152,486			152,486

# Housing and Community Services Department #91400

---

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Housing & Community Svcs Dept  
2019-21 Biennium

Agency Number: 91400

Cross Reference Number: 91400-040-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Non-business Lic. and Fees	-	842,006	842,006	-	-	-
Admin and Service Charges	842,897	-	-	1,559,431	-	-
Interest Income	69,520	43,286	43,286	270,582	-	-
Other Revenues	425,852	-	-	125,000	-	-
Transfer In - Intrafund	-	252,098	252,098	-	-	-
Tsfr From Revenue, Dept of	4,160,258	4,325,824	8,596,207	12,427,154	-	-
Transfer Out - Intrafund	(577,342)	(363,372)	(363,372)	(651,212)	-	-
<b>Total Other Funds</b>	<b>\$4,921,185</b>	<b>\$5,099,842</b>	<b>\$9,370,225</b>	<b>\$13,730,955</b>	-	-
<b>Federal Funds</b>						
Federal Funds	376,623	720,794	721,901	749,110	-	-
<b>Total Federal Funds</b>	<b>\$376,623</b>	<b>\$720,794</b>	<b>\$721,901</b>	<b>\$749,110</b>	-	-

# Housing and Community Services Department #91400

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE								
Single Family Housing Programs								
Source	Fund	ORBITS Revenue Acct	2015-17 Actual	2017-19 Legislatively Adopted	2017-19 Legislatively Approved	2019-21		
						Agency Request	Governor's Budget	Legislatively Adopted
<b>OTHER FUNDS</b>								
Non-business Lic. & Fees								
Single Family Loan Fees (RLP)	3400	0210	\$0	\$842,006	\$842,006	\$0	\$0	\$0
Admin and Service Charges								
Down Payment Assistance Lending Program	3400	0415	\$0	\$0	\$0	\$200,870	\$0	\$0
Single Family Loan Fees (RLP)	3400	0415	\$842,897	\$0	\$0	\$1,358,561	\$0	\$0
Interest Income								
Interest Earnings (HOAP)	3400	0605	\$69,520	\$43,286	\$43,286	\$270,582	\$0	\$0
Other Revenues								
Construction Excise Tax Receipts	3400	0975	\$15,372	\$0	\$0	\$50,000	\$0	\$0
Down Payment Assistance Repayments (HOAP)	3400	0975	\$410,480	\$0	\$0	\$75,000	\$0	\$0
Transfer In - Intrafund	3400	1010	\$0	\$252,098	\$252,098	\$0	\$0	\$0
Tsfr From Revenue, Dept of								
Document Recording Fee (HOAP)	3400	1150	\$4,160,258	\$4,325,824	\$8,596,207	\$12,427,154	\$0	\$0
Transfer Out - Intrafund	3400	2010	(\$577,342)	(\$363,372)	(\$363,372)	(\$651,212)	\$0	\$0
<b>TOTAL OTHER FUNDS</b>			<b>\$4,921,185</b>	<b>\$5,099,842</b>	<b>\$9,370,225</b>	<b>\$13,730,955</b>	<b>\$0</b>	<b>\$0</b>
<b>FEDERAL FUNDS</b>								
Federal Funds								
NeighborWorks	6400	0995	\$260,234	\$646,176	\$647,283	\$0	\$0	\$0
US Dept. of Housing & Urban Dev (NSP)	6400	0995	\$116,389	\$74,618	\$74,618	\$749,110	\$0	\$0
<b>TOTAL FEDERAL FUNDS</b>			<b>\$376,623</b>	<b>\$720,794</b>	<b>\$721,901</b>	<b>\$749,110</b>	<b>\$0</b>	<b>\$0</b>

# Homeownership Stabilization Initiative

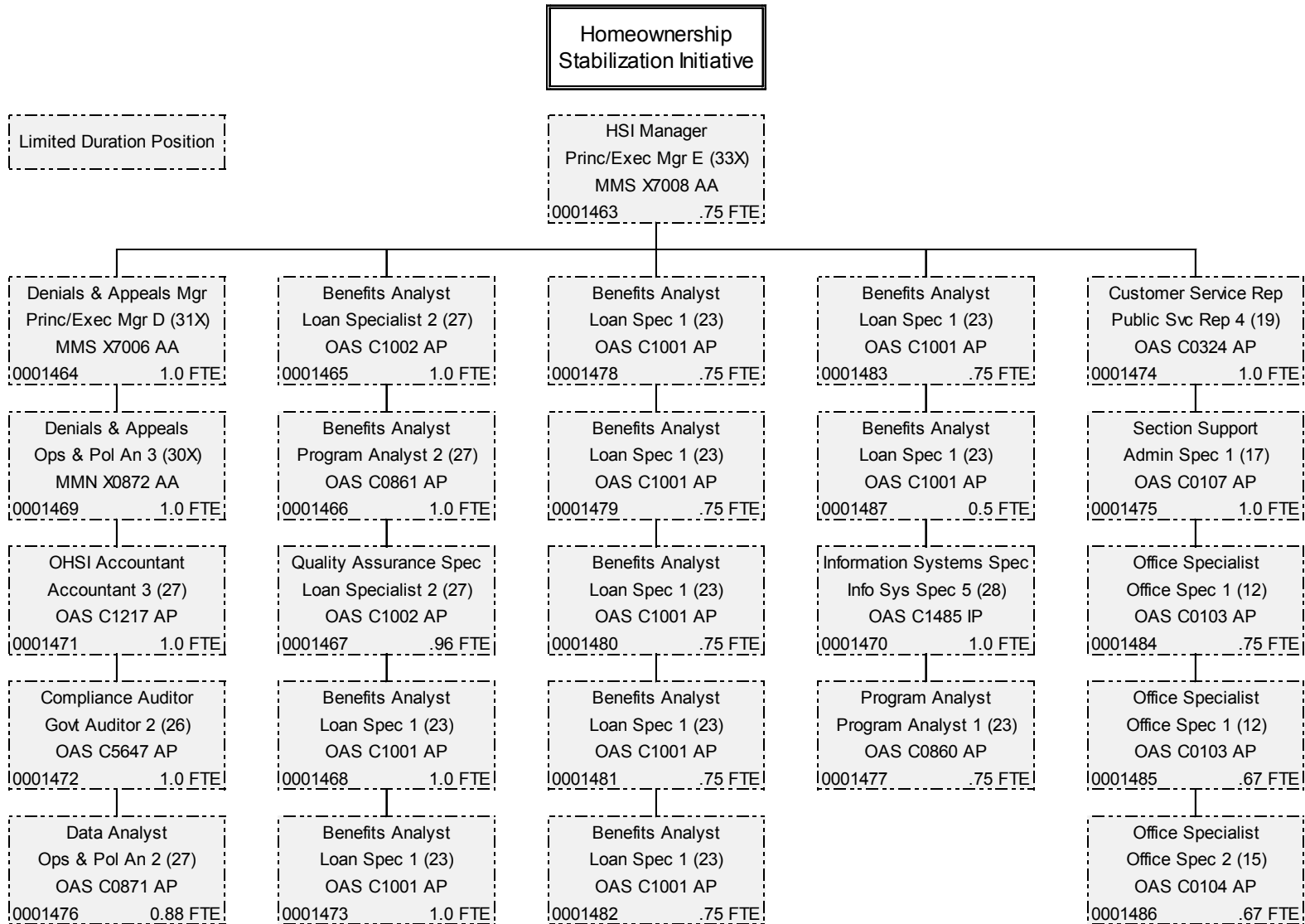




# Housing and Community Services Department #91400

## Homeownership Stabilization Initiative 2017-19 Organizational Chart

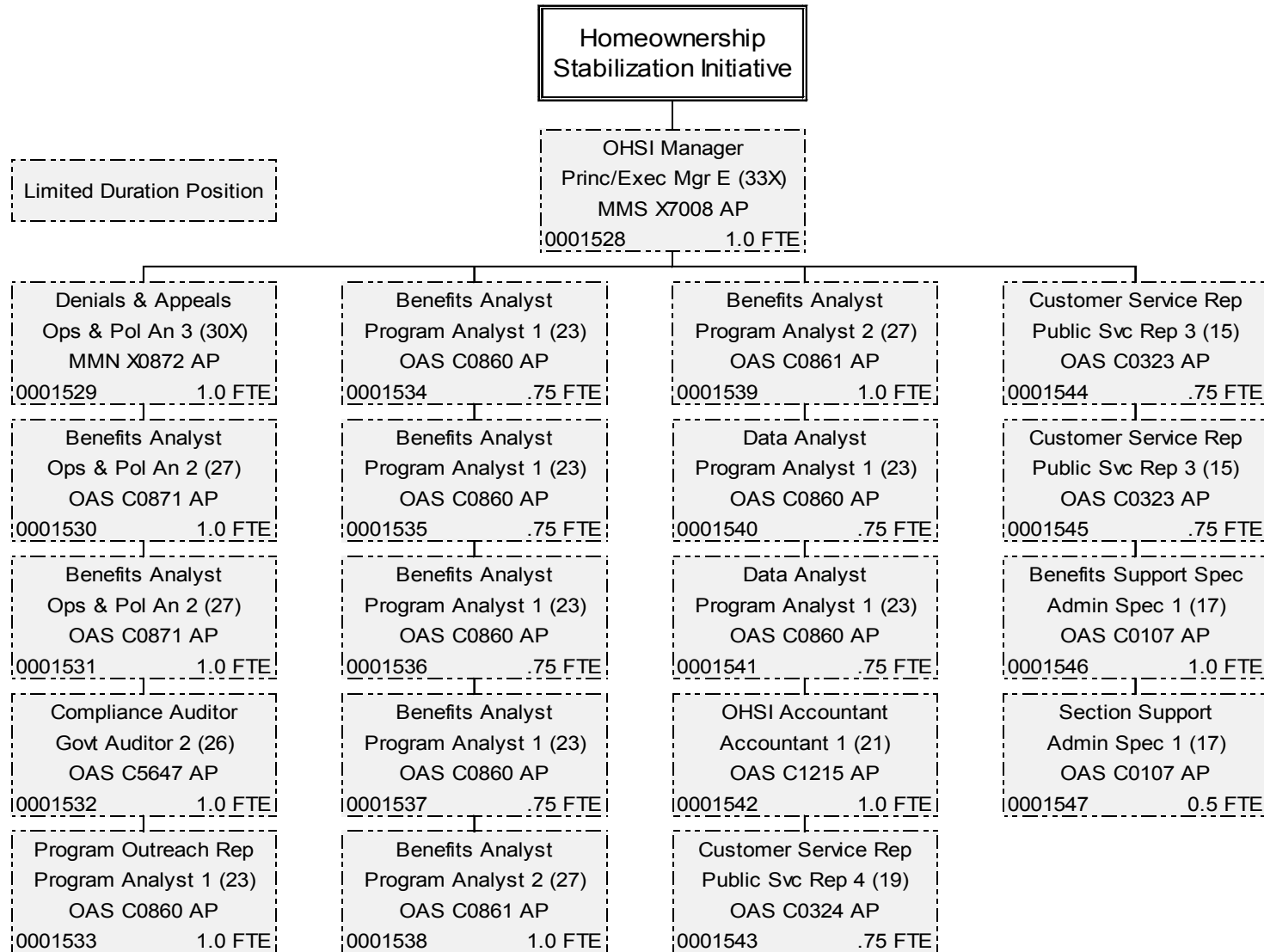
At May 31, 2018



# Housing and Community Services Department #91400

## Homeownership Stabilization Initiative 2019-21 Organizational Chart

Proposed

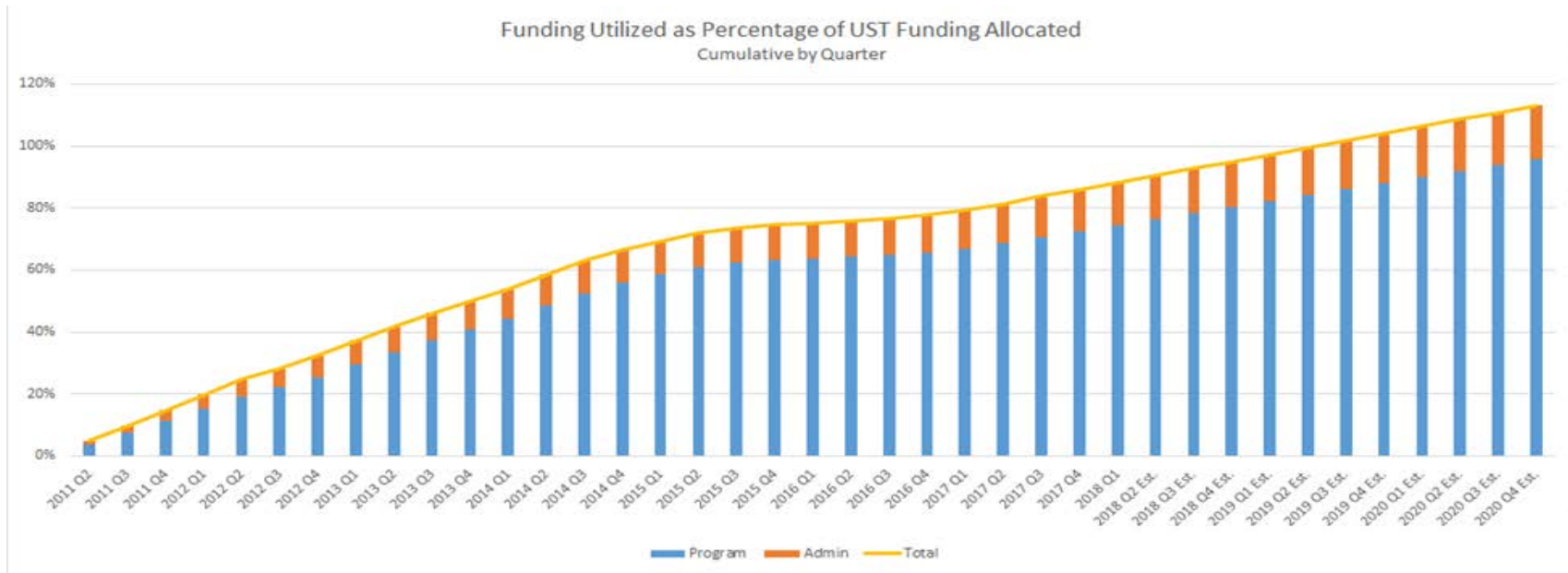


# Housing and Community Services Department #91400

## Homeownership Stabilization Initiative Executive Summary

Long Term Focus Area: Safer, Healthier Communities

Program Contact: Julie Cody



### Program Overview

The Oregon Homeownership Stabilization Initiative (OHSI) is a foreclosure prevention program that assists at-risk homeowners to avoid foreclosure through a number of activities. The program--known nationally as the Hardest Hit Fund program--is funded entirely by federal Troubled Asset Relief Program (TARP) resources from the US Department of Treasury. Oregon is one of 18 states and the District of Columbia awarded funds because of the severe impacts suffered during the economic recession. The overall goal of the Hardest Hit Funds (HHF) program is to stabilize the housing market through foreclosure prevention activities. Oregon received \$220 million of HHF in 2010 and finished expending all of these funds in 2016. Through December 2017, Oregon assisted over 13,400 homeowners, and nearly 95 percent remained in their homes twenty-four months after receiving assistance. An additional \$95.4 million was awarded to Oregon in 2016, which must be expended by December 2021.

# Housing and Community Services Department #91400

## Program Funding Request

The request for 2019-21 is \$3,885,174 and includes 20 positions (17.25 FTE). The HHF funding stream only touches the state budgeting process as a result of an administrative contract between the Oregon Affordable Housing Assistance Corporation (OAHAC), a non-profit 501(c)(3), and Oregon Housing and Community Services. The US Treasury required HHF resources to go through a non-profit entity, therefore all direct assistance to homeowners is provided from OAHAC and is not a part of the state budget process.

Homeownership Stabilization Initiative							
	2011-13 Actuals	2013-15 Actuals	2015-17 Actuals	2017-19 LAB	2019-21 ARB	2021-23 Projections	2023-25 Projections
Other Funds	13,259,957	12,551,112	2,855,768	4,072,991	3,885,174	991,622	0
<b>All Funds</b>	<b>13,259,957</b>	<b>12,551,112</b>	<b>2,855,768</b>	<b>4,072,991</b>	<b>3,885,174</b>	<b>991,622</b>	<b>0</b>
Positions/FTE	55/45.3	35/22.59	27/16.17	25/21.43	20/17.25	8/2.75	0/0

## Program Description

The Homeownership Stabilization Initiative is a foreclosure prevention program that assists at-risk homeowners to avoid foreclosure through one of a number of programs. These include Mortgage Payment Assistance and Loan Preservation Assistance, which provide assistance through a no-interest, forgivable loan, as well as Loan Refinancing Assistance Pilot Project (LRAPP) and Rebuilding American Homeownership Assistance Pilot Project (RAHAPP), which refinance mortgages and create a revenue source for the program. Through these programs, Oregonians hard hit by the economic downturn are provided financial assistance that aims to help prevent foreclosure. As of December 2017, more than 13,400 homeowners have been served, and over the course of the program, an anticipated 16,500 homeowners will receive assistance.

## Program Justification

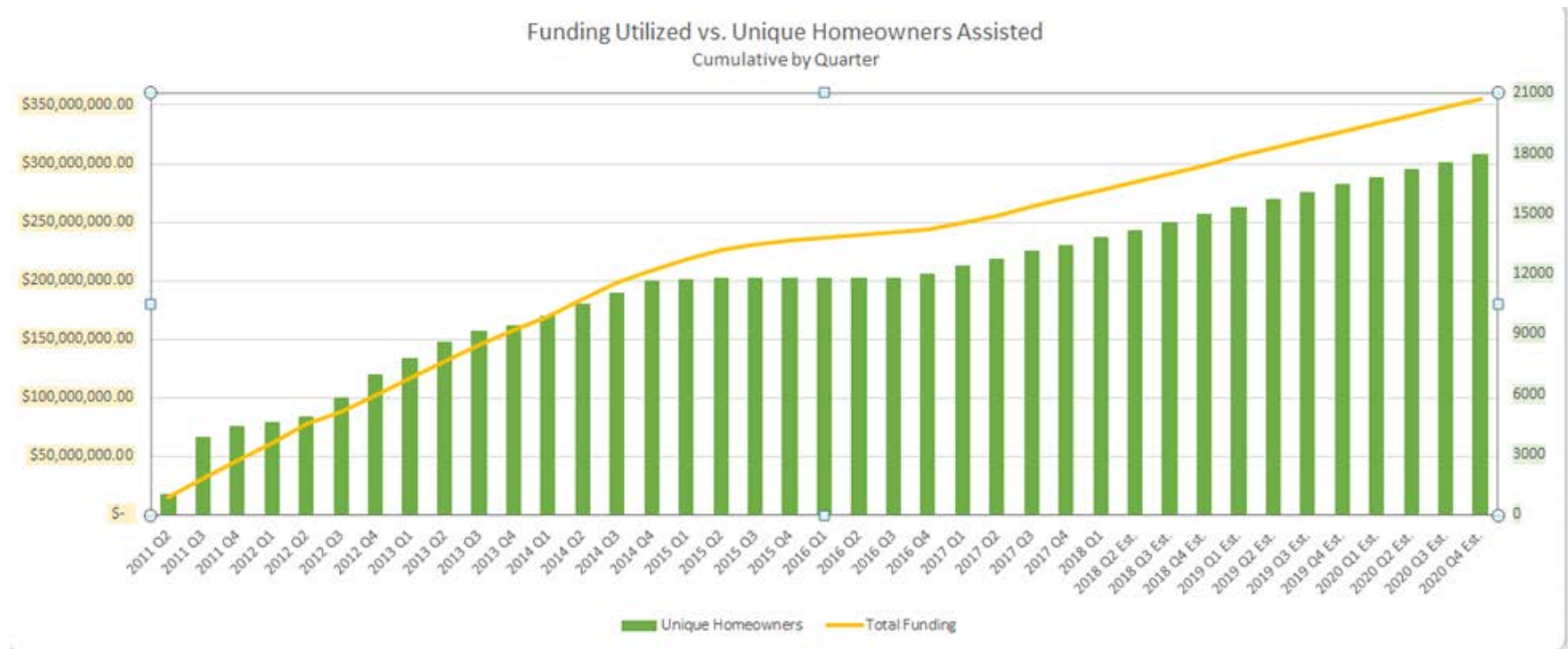
The Homeownership Stabilization Initiative program links to the long term outcomes by preventing foreclosures which helps keep families in their homes, preserves communities, and prevents avoidable loss. Further, OHSI programs help to stabilize Oregon's housing market by preventing additional homeowners from entering Oregon's difficult rental market. Helping families stay in their homes and preventing foreclosure is easier, more cost effective, and is significantly better for the long term health and well-being of homeowners. Foreclosure causes lasting damage to credit, health, and has other significant and negative effects. A home is often a family's most valuable asset.

# Housing and Community Services Department #91400

## Program Performance

Oregon reports program and financial performance quarterly to the US Department of Treasury. The primary performance outcome associated with the Homeownership Stabilization Initiative is homeowners assisted. Over the life of the program, nearly 17,000 Oregonians will receive services to avoid foreclosure and retain their homes (see chart below).

An additional metric for the Homeownership Stabilization Initiative is timeliness of assistance. Oregon committed 100 percent of its initial Hardest Hit Funding by the fourth quarter in 2014, the first of the 19 states receiving HHF allocations. In addition, Oregon is the only state to successfully implement a revolving loan program that generates income in excess of previous allocations provided by Treasury for the sole purpose of providing assistance to more Oregonians.



## Enabling Legislation and Program Authorization

As noted above, the Homeownership Stabilization Initiative administers HHF under contract with OAHAC using TARP funds which are authorized under 12 U.S.C. 5211.

# Housing and Community Services Department #91400

---

## **Funding Streams**

OAHAC receives the TARP funds from Treasury, and then contracts with OHCS for administration. In the OHCS budget, these are Other Funds.

## **Comparison of 2019-21 Funding Proposal to 2017-19 Funding**

OHCS's funding request for 2019-21 is slightly less than the funding level for this program in 2017-19. All of the 2019-21 funding is requested in Policy Package 116.

# Housing and Community Services Department #91400

---

## Homeownership Stabilization Initiative Program Description

The Oregon Homeownership Stabilization Initiative (OHSI) program is funded entirely by federal Troubled Asset Relief Program (TARP) resources from the US Department of Treasury in response to the economic recession. Oregon received \$220 million for this program, and expended all of these resources before the 2017 program end date. In late 2015, the U.S. Congress committed additional funding to the Hardest Hit Fund (HHF). In February 2016, U.S. Treasury announced that Oregon was awarded \$95.4 million in additional funding that must be fully expended by December, 2021.

The US Treasury requires HHF resources to go through a non-profit entity so OHCS created the Oregon Affordable Housing Assistance Corporation (OAHAC), a non-profit 501(c)(3) corporation. Most of the HHF dollars are expended through this corporation, including all of the direct assistance to homeowners and a portion of the administrative costs. However, all of the staff required to administer the program are limited duration employees of OHCS, and are paid through an administrative contract between OAHAC and the department. Only costs associated with this contract are included in OHCS' budget, and the expenditures are classified as Other Funds.

Funding for the Oregon Homeownership Stabilization Initiative at the Legislatively Adopted Budget level is shown in the table below.

<b>Program Area</b>	<b>Program Name</b>	<b>Funding Source</b>	<b>Fund Type</b>	<b>Amount</b>
<b>Homeownership Stabilization Initiative</b>	Homeownership Stabilization Initiative	Troubled Asset Relief Program	Other Funds	\$3,885,174

# Housing and Community Services Department #91400

---



# Housing and Community Services Department #91400

---

## Essential Packages

### **010 Non-PICS Personal Services / Vacancy Factor**

This essential package represents the non-PICS Personal Services increase and the vacancy factor that OHCS anticipates during the 2019-21 biennium. Non-PICS costs include temporary employees, overtime pay, shift differential, unemployment assessments, mass transit taxes, and the OHCS proportionate share of pension bond contributions. The vacancy factor calculation is based on historical averages of vacancies experienced by the department.

OHCS decreased Personal Services by \$148,682 Other Funds in the Homeownership Stabilization Initiative program unit in the 2019-21 biennium to remove Pension Obligation Bond and Mass Transit costs related to limited duration positions that dropped at budget start-up.

### **022 Phase-Out Program and One-Time Costs**

In the Homeownership Stabilization Initiative program unit this package phases-out Services and Supplies costs remaining after limited duration positions dropped. All of the limitation for administering this program is phased out and limitation needed in 2019-21 will be requested in Policy Option Package 116. The total reduction is \$271,131 OF.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Homeownership Stabilization Initiative  
 Cross Reference Number: 91400-050-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Pension Obligation Bond	-	-	(134,479)	-	-	-	(134,479)
Mass Transit Tax	-	-	(14,203)	-	-	-	(14,203)
<b>Total Personal Services</b>	-	-	<b>(\$148,682)</b>	-	-	-	<b>(\$148,682)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(148,682)	-	-	-	(148,682)
<b>Total Expenditures</b>	-	-	<b>(\$148,682)</b>	-	-	-	<b>(\$148,682)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	148,682	-	-	-	148,682
<b>Total Ending Balance</b>	-	-	<b>\$148,682</b>	-	-	-	<b>\$148,682</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Homeownership Stabilization Initiative  
 Cross Reference Number: 91400-050-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Pension Obligation Bond	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	(1,200)	-	-	-	(1,200)
Out of State Travel	-	-	(7,000)	-	-	-	(7,000)
Employee Training	-	-	(200)	-	-	-	(200)
Office Expenses	-	-	(38,700)	-	-	-	(38,700)
Telecommunications	-	-	(30,000)	-	-	-	(30,000)
Professional Services	-	-	(5,280)	-	-	-	(5,280)
IT Professional Services	-	-	(1,920)	-	-	-	(1,920)
Attorney General	-	-	(21,600)	-	-	-	(21,600)
Dues and Subscriptions	-	-	(23,760)	-	-	-	(23,760)
Facilities Rental and Taxes	-	-	(138,971)	-	-	-	(138,971)
Expendable Prop 250 - 5000	-	-	(1,000)	-	-	-	(1,000)
IT Expendable Property	-	-	(1,500)	-	-	-	(1,500)
<b>Total Services &amp; Supplies</b>	-	-	( <b>\$271,131</b> )	-	-	-	( <b>\$271,131</b> )
<b>Total Expenditures</b>							
Total Expenditures	-	-	(271,131)	-	-	-	(271,131)
<b>Total Expenditures</b>	-	-	( <b>\$271,131</b> )	-	-	-	( <b>\$271,131</b> )

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Homeownership Stabilization Initiative  
 Cross Reference Number: 91400-050-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	271,131	-	-	-	271,131
<b>Total Ending Balance</b>	-	-	<b>\$271,131</b>	-	-	-	<b>\$271,131</b>

# Housing and Community Services Department #91400

---

## Policy Package 116 Restore Oregon Homeownership Stabilization Initiative Staffing

### Package Description

This package requests limited duration positions and Other Funds limitation to continue the Oregon Homeownership Stabilization Initiative (OHSI). This program began in the 2009-11 biennium with an end date of December 31, 2017. However, in February 2016, additional funding of \$95.4 million was awarded to OHCS to continue the program until December 31, 2021.

### Purpose

The Homeownership Stabilization Initiative programs were created to provide direct financial assistance to struggling homeowners so they could avoid foreclosure and retain their homes in the wake of the housing crisis. To date, Oregon has been a national leader and has fully expended the \$220 million committed in the first rounds of funding. In late 2015, The U.S. Congress committed \$1 billion in additional funding to the Hardest Hit Fund; Oregon was awarded \$95.4 million to continue our successful Hardest Hit Programs.

### How Achieved

Program payments made directly to home owners' mortgage servicers or county tax authorities are paid through the Oregon Affordable Housing Assistance Corporation (OAHAC), a non-profit 501(c)(3) corporation created under federal guidelines for implementing this program. A portion of the administrative costs are included in OHCS' budget, and limitation for these costs is requested in this package. The department is requesting Personal Services and associated Services and Supplies limitation to continue administering the OHSI program.

### Staffing Impact

<b>FTE</b>	<b>Position Number</b>	<b>Class</b>	<b>Title</b>	<b>Monthly Rate</b>
1.00	0001528	X7008 AP	Principal Exec/Manager E	\$9,177
1.00	0001529	X0872 AP	Operations & Policy Analyst 3	\$6,542
1.00	0001530	C0871 AP	Operations & Policy Analyst 2	\$6,280
1.00	0001531	C0871 AP	Operations & Policy Analyst 2	\$5,993

## Housing and Community Services Department #91400

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001532	C5647 AP	Governmental Auditor 2	\$4,950
1.00	0001533	C0860 AP	Program Analyst 1	\$4,514
0.75	0001534	C0860 AP	Program Analyst 1	\$5,442
0.75	0001535	C0860 AP	Program Analyst 1	\$4,514
0.75	0001536	C0860 AP	Program Analyst 1	\$4,727
0.75	0001537	C0860 AP	Program Analyst 1	\$4,514
1.00	0001538	C0861 AP	Program Analyst 2	\$4,727
1.00	0001539	C0861 AP	Program Analyst 2	\$4,727
0.75	0001540	C0860 AP	Program Analyst 1	\$4,950
0.75	0001541	C0860 AP	Program Analyst 1	\$3,918
1.00	0001542	C1215 AP	Accountant 1	\$3,565
0.75	0001543	C0324 AP	Public Service Rep 4	\$3,737
0.75	0001544	C0323 AP	Public Service Rep 3	\$3,130
0.75	0001545	C0323 AP	Public Service Rep 3	\$2,994
1.00	0001546	C0107 AP	Admin Specialist 2	\$3,264
0.50	0001547	C0107 AP	Admin Specialist 2	\$2,994

### Quantifying Results

The primary performance outcome associated with the Homeownership Stabilization Initiative is homeowners assisted. Over the life of the program, nearly 17,000 Oregonians will receive services to avoid foreclosure and retain their homes.

### Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	\$0	\$3,123,817	\$0	\$3,123,817
Services & Supplies	\$0	\$761,357	\$0	\$761,357
<b>Total Package 116</b>	<b>\$0</b>	<b>\$3,885,174</b>	<b>\$0</b>	<b>\$3,885,174</b>

# Housing and Community Services Department #91400

---

## 2021-23 Fiscal Impact

Some limited duration positions will be continued into the 2021-23 biennium in order to complete the wind-down requirements established by US Treasury. Additionally, staff will be needed to process lien satisfactions as the loans provided to program participants are paid off or forgiven.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
Pkg: 116 - Restore OHSI Staffing

Cross Reference Name: Homeownership Stabilization Initiative  
Cross Reference Number: 91400-050-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Admin and Service Charges	-	-	3,885,174	-	-	-	3,885,174
<b>Total Revenues</b>	-	-	<b>\$3,885,174</b>	-	-	-	<b>\$3,885,174</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	2,008,332	-	-	-	2,008,332
Empl. Rel. Bd. Assessments	-	-	1,054	-	-	-	1,054
Public Employees' Retire Cont	-	-	340,814	-	-	-	340,814
Social Security Taxes	-	-	153,638	-	-	-	153,638
Worker's Comp. Assess. (WCD)	-	-	1,005	-	-	-	1,005
Mass Transit Tax	-	-	12,050	-	-	-	12,050
Flexible Benefits	-	-	606,924	-	-	-	606,924
<b>Total Personal Services</b>	-	-	<b>\$3,123,817</b>	-	-	-	<b>\$3,123,817</b>
<b>Services &amp; Supplies</b>							
Out of State Travel	-	-	2,500	-	-	-	2,500
Employee Training	-	-	1,480	-	-	-	1,480
Office Expenses	-	-	26,820	-	-	-	26,820
Telecommunications	-	-	9,380	-	-	-	9,380
Professional Services	-	-	488,177	-	-	-	488,177
Attorney General	-	-	300	-	-	-	300
Employee Recruitment and Develop	-	-	375	-	-	-	375
Facilities Rental and Taxes	-	-	180,880	-	-	-	180,880
Other Services and Supplies	-	-	50,725	-	-	-	50,725



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
Pkg: 116 - Restore OHSI Staffing

Cross Reference Name: Homeownership Stabilization Initiative  
Cross Reference Number: 91400-050-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	720	-	-	-	720
<b>Total Services &amp; Supplies</b>	-	-	<b>\$761,357</b>	-	-	-	<b>\$761,357</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	3,885,174	-	-	-	3,885,174
<b>Total Expenditures</b>	-	-	<b>\$3,885,174</b>	-	-	-	<b>\$3,885,174</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions							20
<b>Total Positions</b>	-	-	-	-	-	-	<b>20</b>
<b>Total FTE</b>							
Total FTE							17.25
<b>Total FTE</b>	-	-	-	-	-	-	<b>17.25</b>

REPORT: PACKAGE FISCAL IMPACT REPORT

2019-21

PROD FILE

AGENCY:91400 DEPT OF HOUSING/COMMUNITY SVCS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:050-00-00 Homeownership Stabilization In

PACKAGE: 116 - Restore OHSI Staffing

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0001528	MMS	X7008	AP PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	09	9,177.00		220,248 89,528			220,248 89,528
0001529	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	04	6,542.00		157,008 73,958			157,008 73,958
0001530	OAS	C0871	AP OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	08	6,280.00		150,720 72,410			150,720 72,410
0001531	OAS	C0871	AP OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	07	5,993.00		143,832 70,714			143,832 70,714
0001532	OAS	C5647	AP GOVERNMENTAL AUDITOR 2	1	1.00	24.00	04	4,950.00		118,800 64,551			118,800 64,551
0001533	OAS	C0860	AP PROGRAM ANALYST 1	1	1.00	24.00	05	4,514.00		108,336 61,976			108,336 61,976
0001534	OAS	C0860	AP PROGRAM ANALYST 1	1	.75	18.00	09	5,442.00		97,956 50,595			97,956 50,595
0001535	OAS	C0860	AP PROGRAM ANALYST 1	1	.75	18.00	05	4,514.00		81,252 46,483			81,252 46,483
0001536	OAS	C0860	AP PROGRAM ANALYST 1	1	.75	18.00	06	4,727.00		85,086 47,426			85,086 47,426
0001537	OAS	C0860	AP PROGRAM ANALYST 1	1	.75	18.00	05	4,514.00		81,252 46,483			81,252 46,483
0001538	OAS	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	02	4,727.00		113,448 63,234			113,448 63,234
0001539	OAS	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	02	4,727.00		113,448 63,234			113,448 63,234
0001540	OAS	C0860	AP PROGRAM ANALYST 1	1	.75	18.00	07	4,950.00		89,100 48,414			89,100 48,414

REPORT: PACKAGE FISCAL IMPACT REPORT

2019-21

PROD FILE

AGENCY:91400 DEPT OF HOUSING/COMMUNITY SVCS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:050-00-00 Homeownership Stabilization In

PACKAGE: 116 - Restore OHSI Staffing

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0001541	OAS	C0860	AP PROGRAM ANALYST 1	1	.75	18.00	02	3,918.00		70,524 43,841			70,524 43,841
0001542	OAS	C1215	AP ACCOUNTANT 1	1	1.00	24.00	02	3,565.00		85,560 56,368			85,560 56,368
0001543	OAS	C0324	AP PUBLIC SERVICE REP 4	1	.75	18.00	05	3,737.00		67,266 43,039			67,266 43,039
0001544	OAS	C0323	AP PUBLIC SERVICE REP 3	1	.75	18.00	05	3,130.00		56,340 40,349			56,340 40,349
0001545	OAS	C0323	AP PUBLIC SERVICE REP 3	1	.75	18.00	04	2,994.00		53,892 39,746			53,892 39,746
0001546	OAS	C0107	AP ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	04	3,264.00		78,336 54,590			78,336 54,590
0001547	OAS	C0107	AP ADMINISTRATIVE SPECIALIST 1	1	.50	12.00	02	2,994.00		35,928 26,496			35,928 26,496
TOTAL PICS SALARY										2,008,332			2,008,332
TOTAL PICS OPE										1,103,435			1,103,435
TOTAL PICS PERSONAL SERVICES =				20	17.25	414.00				3,111,767			3,111,767

# Housing and Community Services Department #91400

---

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Housing & Community Svcs Dept  
2019-21 Biennium

Agency Number: 91400

Cross Reference Number: 91400-050-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Admin and Service Charges	3,825,480	3,888,243	4,072,991	3,885,174	-	-
Transfer Out - Intrafund	(969,712)	-	-	-	-	-
<b>Total Other Funds</b>	<b>\$2,855,768</b>	<b>\$3,888,243</b>	<b>\$4,072,991</b>	<b>\$3,885,174</b>	-	-

# Housing and Community Services Department #91400

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE								
Homeownership Stabilization Initiative								
Source	Fund	ORBITS Revenue Acct	2015-17 Actual	2017-19 Legislatively Adopted	2017-19 Legislatively Approved	2019-21		
						Agency Request	Governor's Budget	Legislatively Adopted
<b>OTHER FUNDS</b>								
Admin and Service Charges								
Contract Administration Fee (OHSI)	3400	0415	\$3,825,480	\$3,888,243	\$4,072,991	\$3,885,174	\$0	\$0
Transfer Out - Intrafund	3400	2010	(\$969,712)	\$0	\$0	\$0	\$0	\$0
<b>TOTAL OTHER FUNDS</b>			<b>\$2,855,768</b>	<b>\$3,888,243</b>	<b>\$4,072,991</b>	<b>\$3,885,174</b>	<b>\$0</b>	<b>\$0</b>

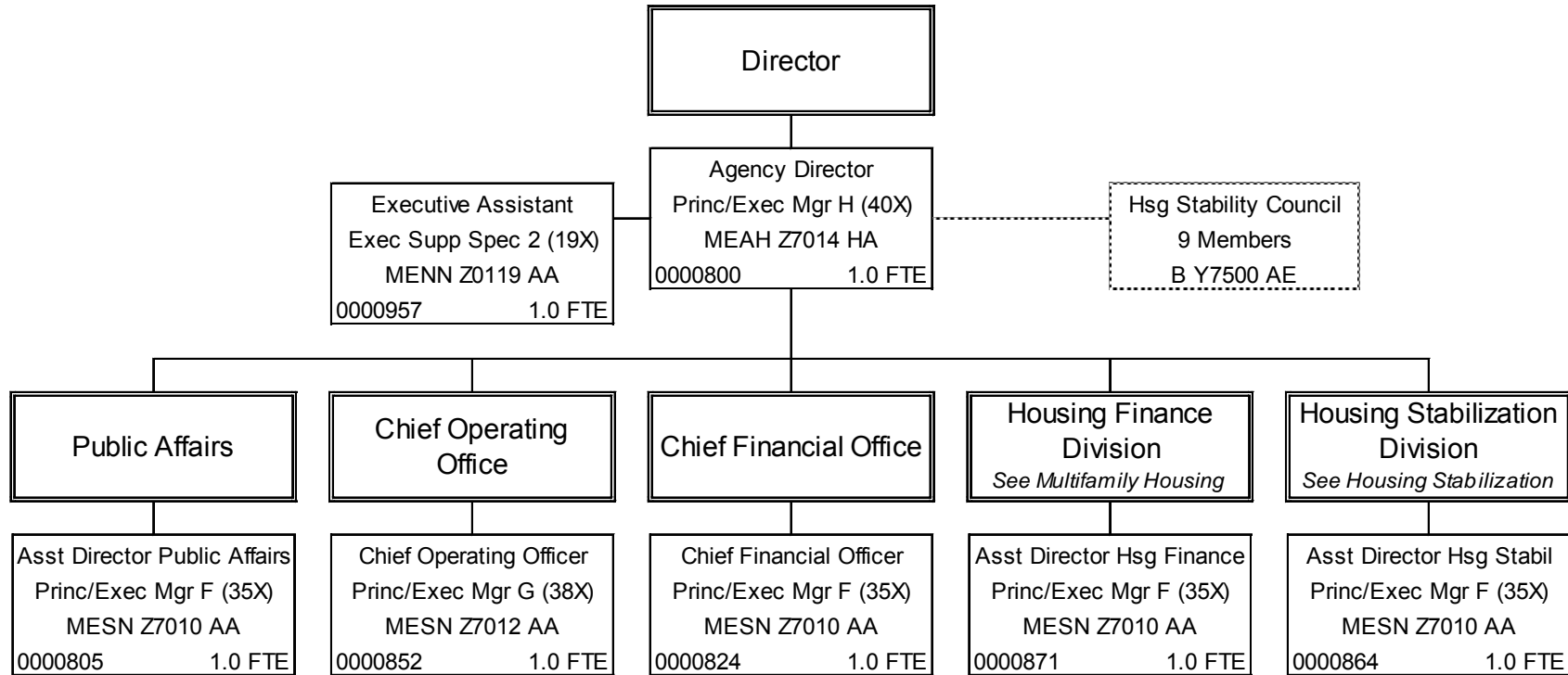
# Central Services



# Housing and Community Services Department #91400

## Central Services 2017-19 Organizational Charts

At May 31, 2018

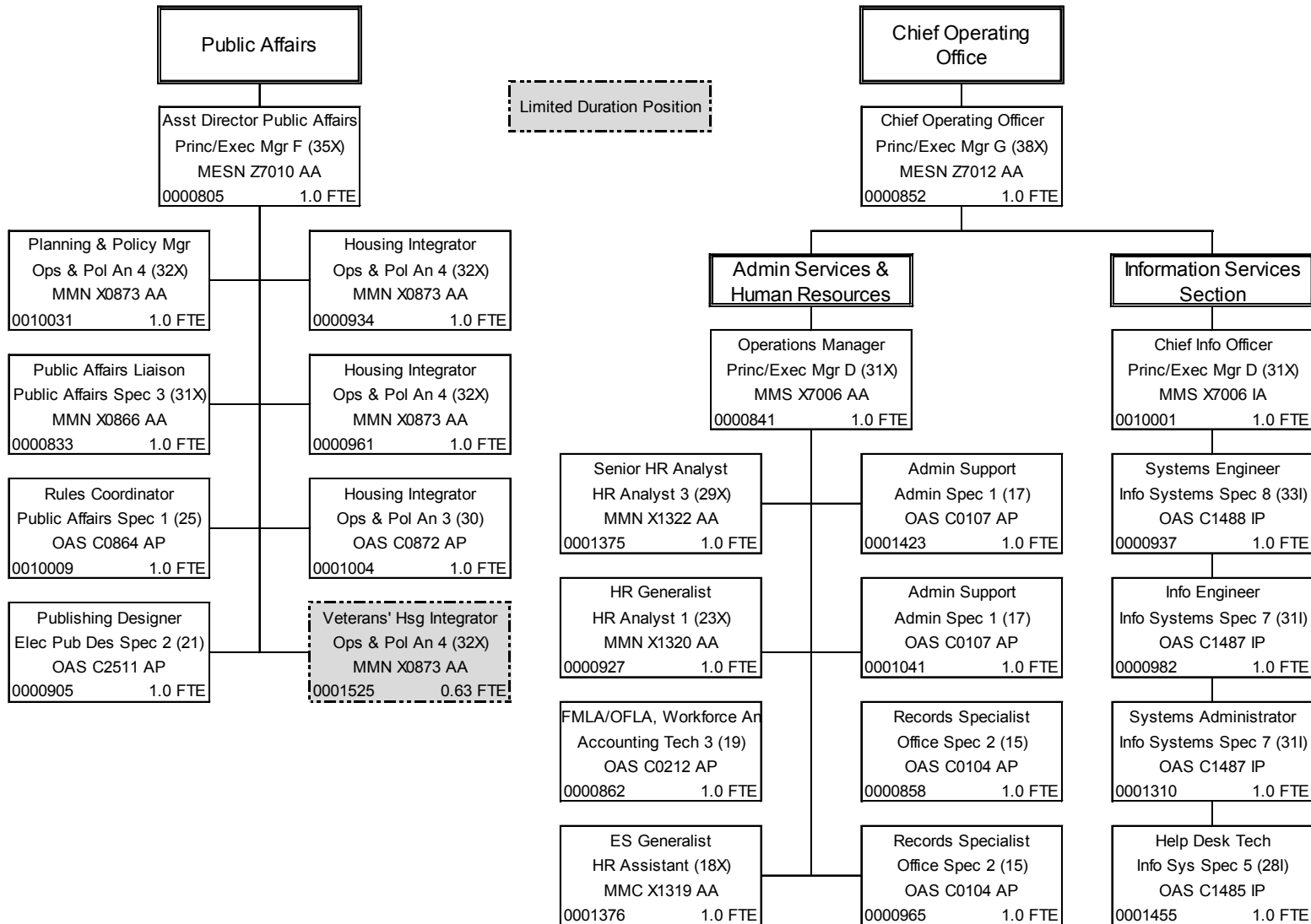




# Housing and Community Services Department #91400

## Central Services 2017-19 Organizational Charts

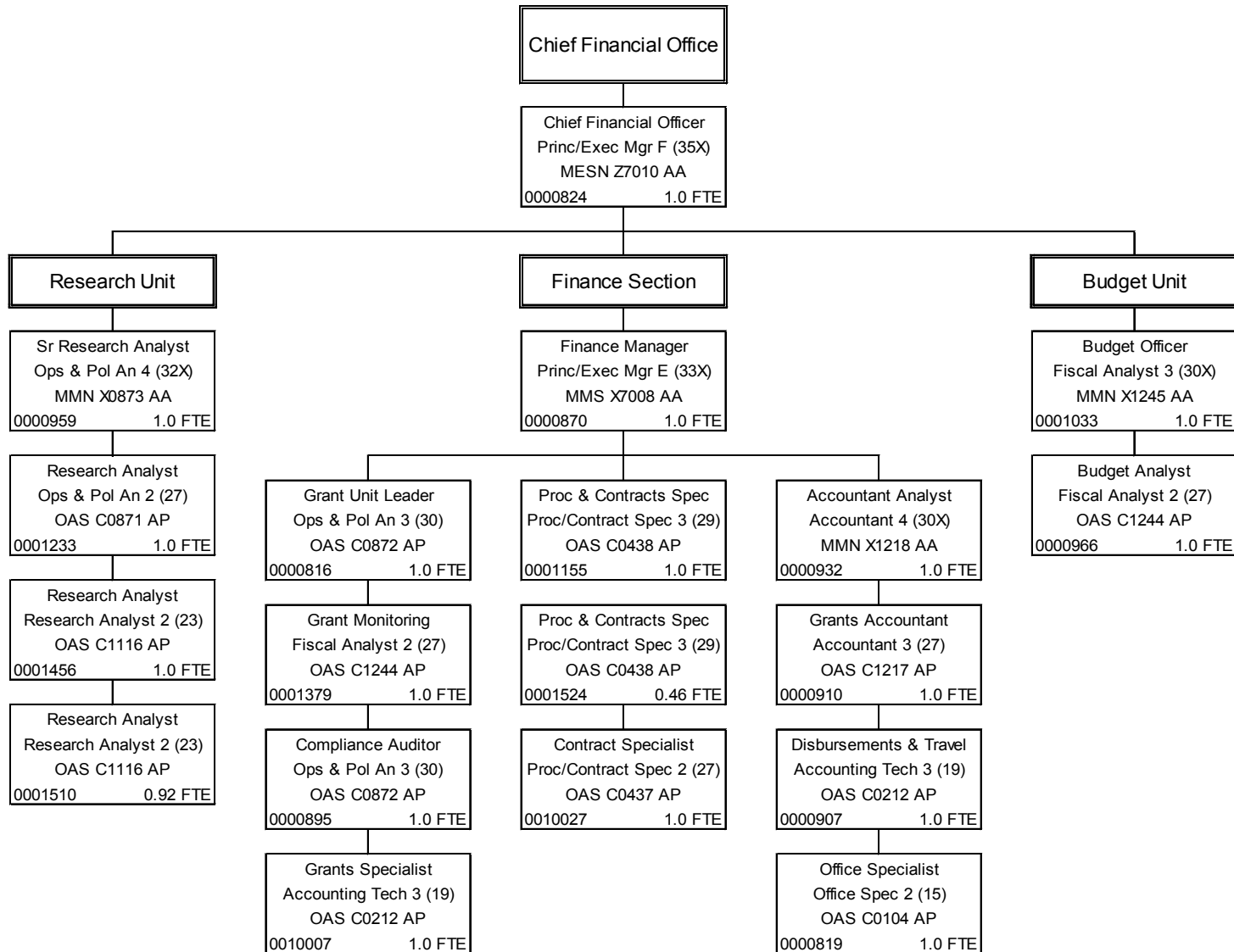
At May 31, 2018



# Housing and Community Services Department #91400

## Central Services 2017-19 Organizational Charts

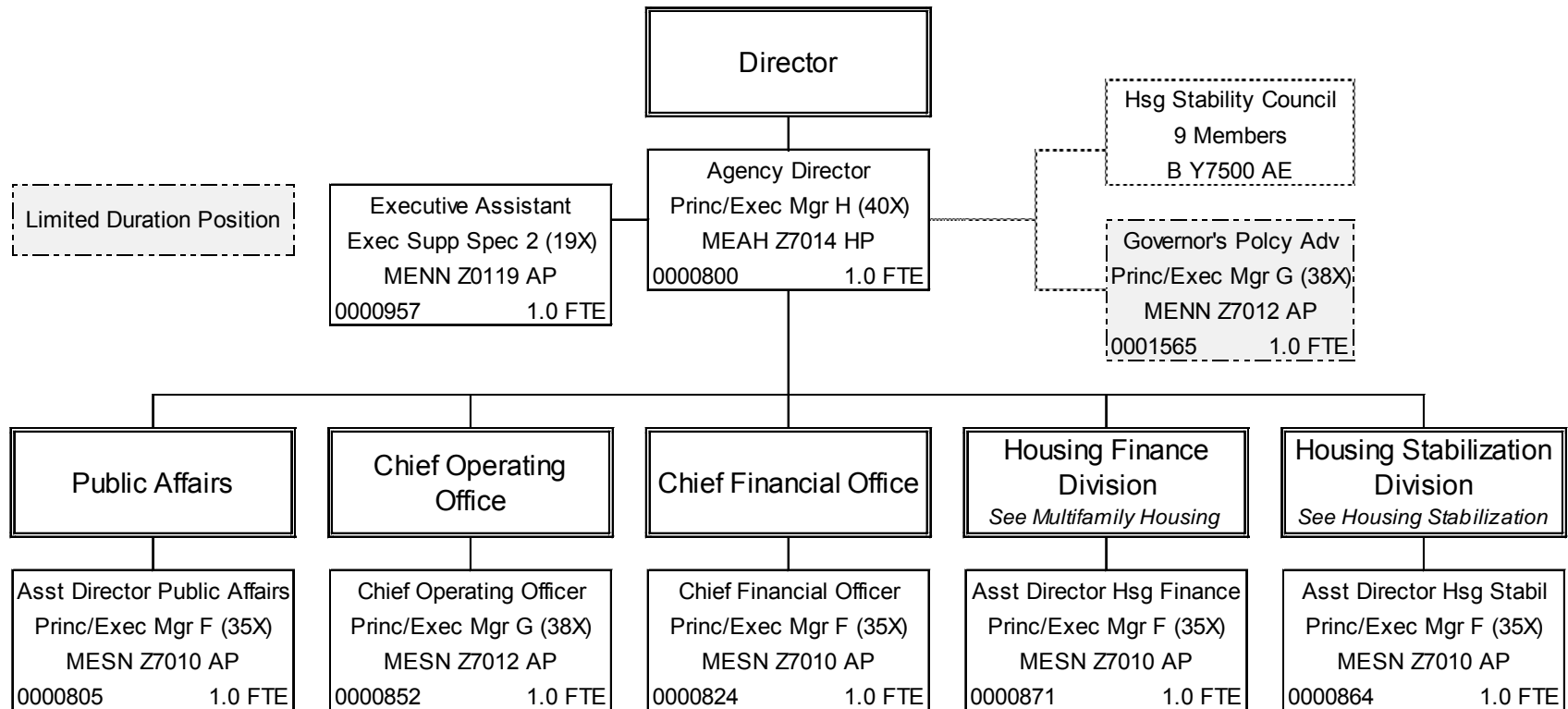
At May 31, 2018



# Housing and Community Services Department #91400

## Central Services 2019-21 Organizational Charts

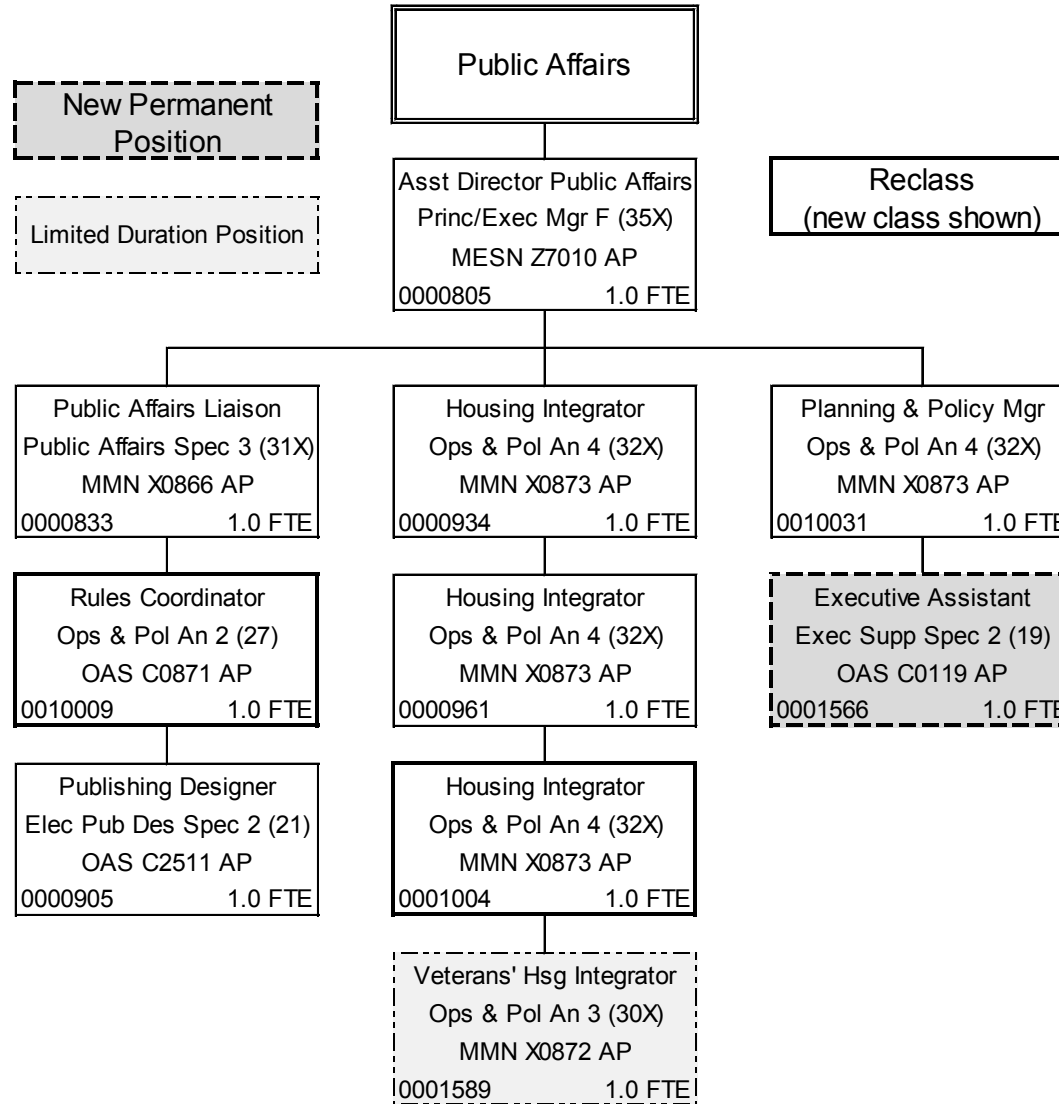
Proposed



# Housing and Community Services Department #91400

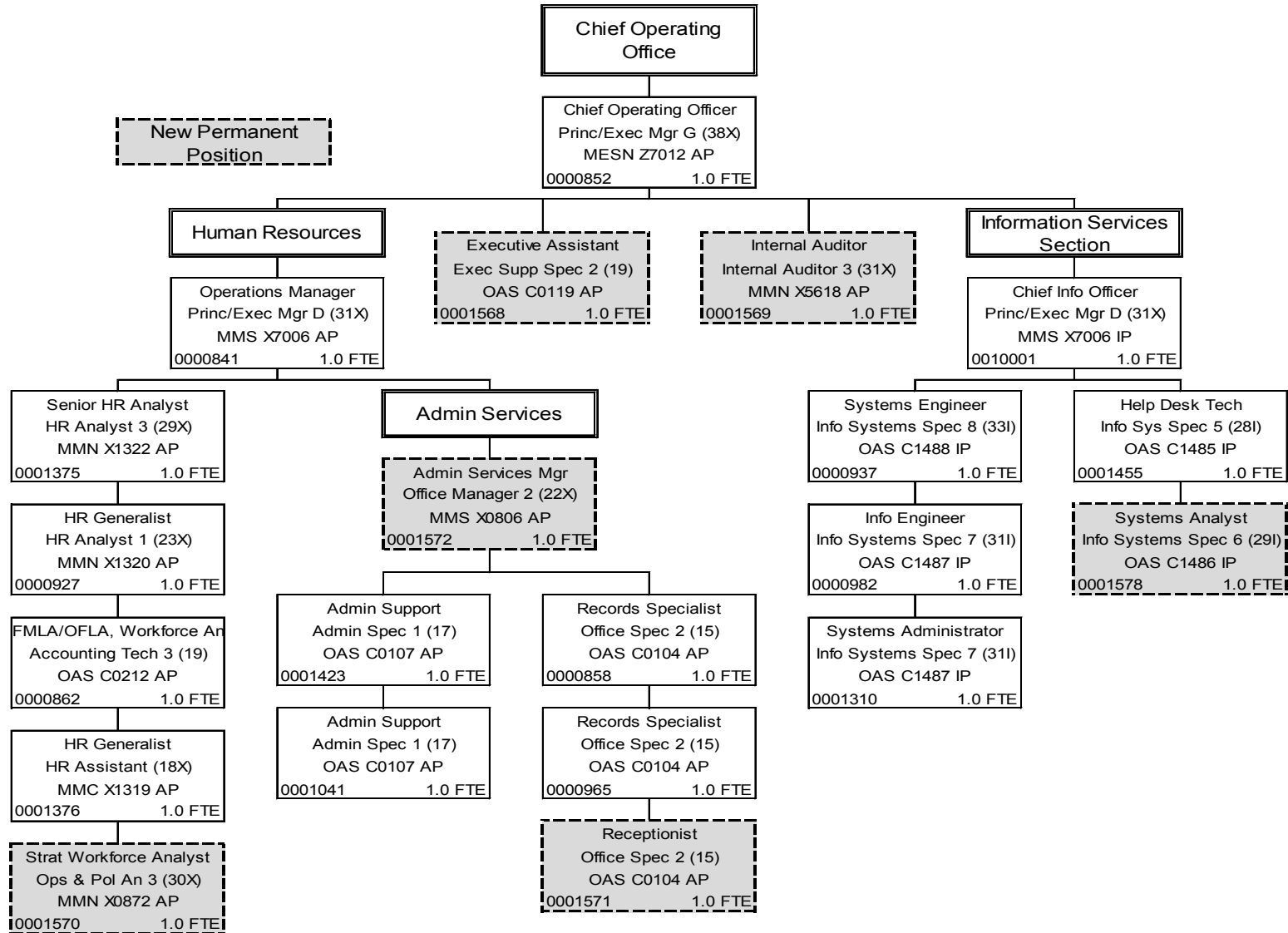
## Central Services 2019-21 Organizational Charts

Proposed



# Housing and Community Services Department #91400

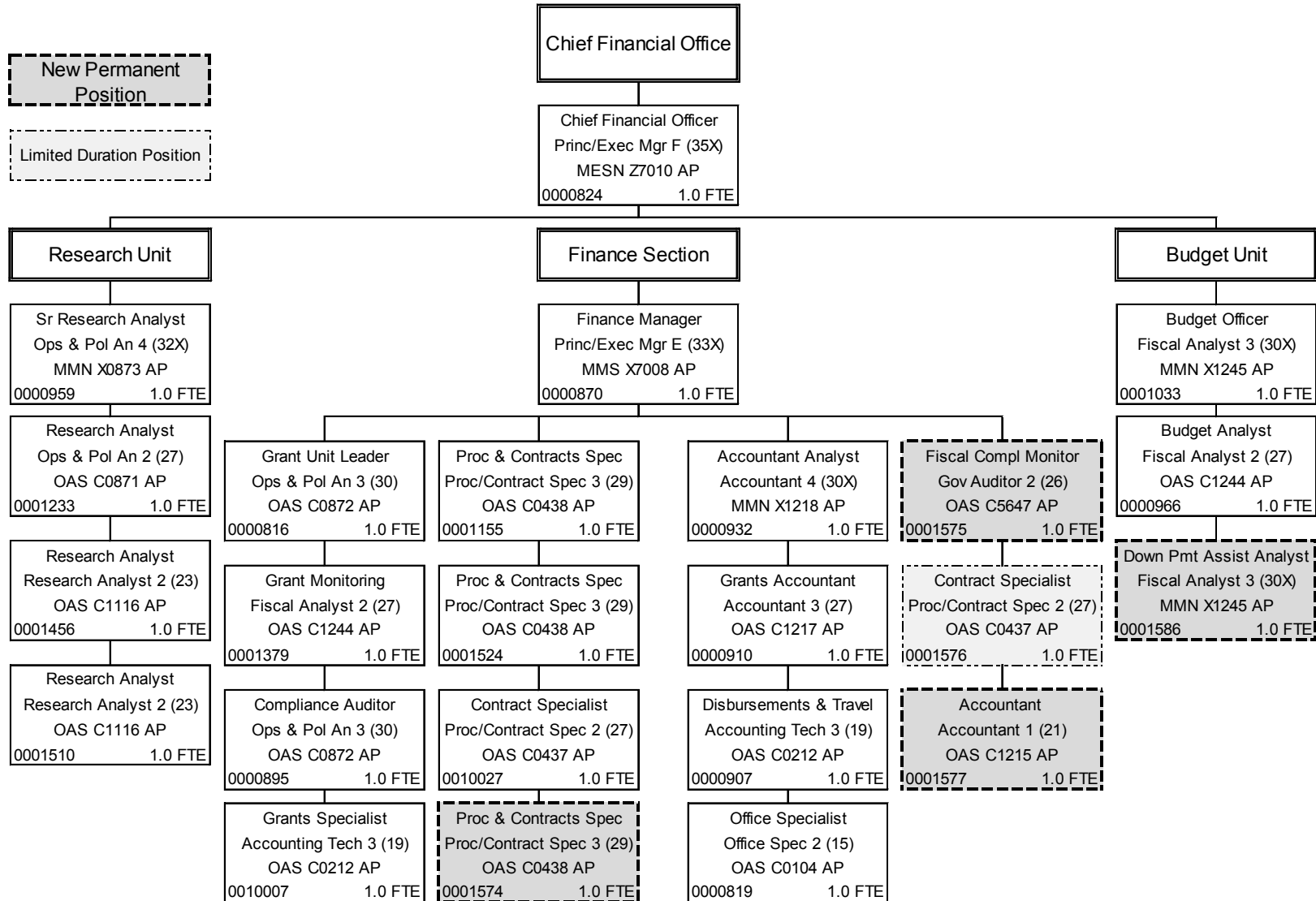
## Central Services 2019-21 Organizational Charts Proposed



# Housing and Community Services Department #91400

## Central Services 2019-21 Organizational Charts

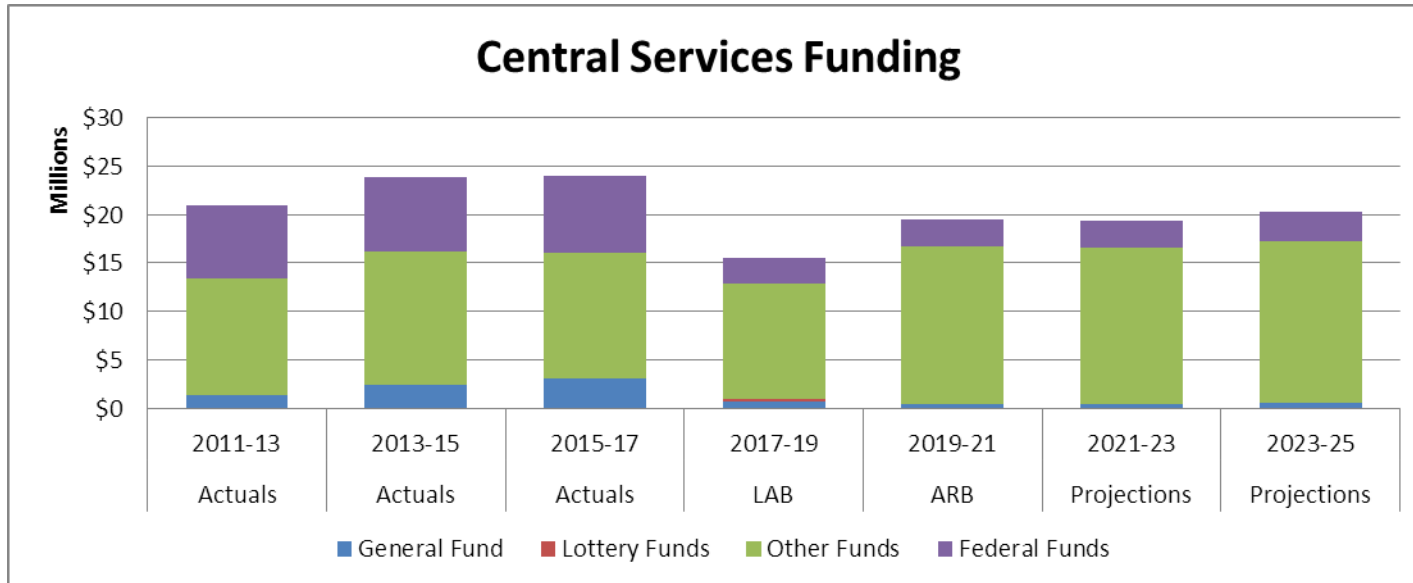
Proposed



# Housing and Community Services Department #91400

## Central Services Executive Summary

Long Term Focus Area: **Healthy and Safe Communities, A Thriving Statewide Economy**  
 Program Contact: **Caleb Yant**



### Program Overview

The Central Services program unit provides essential leadership and business support crucial to achieving the vision of the agency: *All Oregonians have the opportunity to pursue prosperity and live free from poverty.* Central Services includes the Director’s Office, Chief Operating Office, Public Affairs, Administrative Services and Human Resources, the Chief Financial Office, Finance Section, and Information Services.

### Program Funding Request

New positions are added in all divisions to support operations in other program units.

# Housing and Community Services Department #91400

Central Services							
	2011-13 Actuals	2013-15 Actuals	2015-17 Actuals	2017-19 LAB	2019-21 ARB	2021-23 Projections	2023-25 Projections
General Fund	1,384,075	2,382,950	3,026,396	625,920	470,939	472,975	495,875
Lottery Funds	0	0	0	390,000	0	0	0
Other Funds	12,079,767	13,807,133	12,987,250	11,799,107	16,228,705	16,047,749	16,803,112
Federal Funds	7,469,928	7,728,831	7,994,907	2,647,839	2,842,515	2,830,042	2,967,003
<b>All Funds</b>	<b>20,933,770</b>	<b>23,918,914</b>	<b>24,008,553</b>	<b>15,462,866</b>	<b>19,542,159</b>	<b>19,350,767</b>	<b>20,265,991</b>
Positions/FTE	48/46.2	56/52.51	45/44.06	47/45.8	58/58.0	55/55.0	55/55.0

## Program Description

The Central Services program area represents the business support functions within the agency, and includes 58.0 FTE. In order to provide clarity for internal and external readers, the budget format displayed features the key responsibility areas of the agency: Housing Stabilization Programs, Multifamily Rental Housing Programs, Single Family Housing Programs, the Homeownership Stabilization Initiative, and Bond Activities and Debt Service. Central Services supports all of these program areas. Centralizing the administrative and operational functions for all areas of the agency enables greater efficiency and facilitates better assessment of program delivery effectiveness.

Central Services provides essential business services that support the agency's leadership and workforce to achieve the Department's mission: *To provide stable and affordable housing and engage leaders to develop integrated statewide policy that addresses poverty and provides opportunity for Oregonians.*

## Program Justification

The Central Services program unit provides support to the entire agency, and contributes to realizing the objective of prosperity being a goal in every Oregonian's reach. The guidance and support to the other program units at OHCS sets the stage for identifying the outcomes to achieve, and then creates the policies, strategies, and decision-making criteria to make them happen. Central Services is responsible for ensuring the agency has sound business processes and principles, and well-trained workforce to deliver the services.

## Program Performance

Performance measures within Central Services vary across business function, however common drivers include compliance with rules and regulations, effective communication with stakeholders at all levels, and effective business process. Relatedly, OHCS actively participates in statewide efforts to centralize work across the enterprise to streamline administrative functions and be more efficient and effective.



# Housing and Community Services Department #91400

---

## **Funding Streams**

All funding sources in the agency contribute to Central Services program costs. Based on the agency's HUD-approved cost allocation plan, the relative benefit received by each program pays for the allocated share of costs that contribute toward the Central Services program area. The agency's flexible funding sources, derived mostly from self-supporting activities such as the bond-financed loan programs, administration of non-competitive federal tax credits, and contract duties performed for HUD, subsidize programs that do not provide sufficient revenue to cover costs.

## **Comparison of 2019-21 Funding Proposal to 2017-19 Funding**

The Central Services funding proposal requests additional staff for policy, executive support, accounting, contracts and procurement, information services, internal auditing, grants monitoring, and administrative functions. OHCS received significant funding increases over the past two biennia and direct program staff was added to manage the additional work. However, support positions were not added and are now required to effectively support the department's mission and goals.

# Housing and Community Services Department #91400

---

## Central Services Programs Description

The Central Services program provides essential leadership and business support crucial to achieving the vision of the agency: *All Oregonians have the opportunity to pursue prosperity and live free from poverty.* Central Services includes the Director's Office, Chief Operating Office, Public Affairs, Administrative Services, Human Resources, the Chief Financial Office, Finance Section, and Information Services.

### Director's Office

The Director's Office provides overall leadership, policy direction, and administrative oversight for the department. The Office includes the Director and the executive assistant, and the Housing Stability Council, which consists of nine members who are appointed by the Governor. As established in statute, the role of the Council is summarized through six themes:

1. Helps establish strategic direction and policy framework for OHCS
2. Helps the Director to foster constructive partnerships with other state agencies and key partners engaged in housing and community services
3. Sets policy for and approves loans, grants, and funding awards
4. Advises policy-makers
5. Informs the Director's annual operating plan and biennial budget, and oversees OHCS operations through regular reports from the Director
6. Advocates at all levels on behalf of the department and affordable housing

### Chief Operating Office

The Chief Operating Office includes strategic planning, Administrative Services, Human Resources and Information Services Sections.

- Strategic planning includes the creation and implementation of the 5-year Statewide Housing Plan, and establishing and monitoring annual goals. A key component of this planning is establishing outcomes and metrics by which the agency can measure the success of its programs.
- The Section of Administrative Services supports the agency by providing administrative activities such as facilities management, records management, reception, and mail processing duties.

## **Housing and Community Services Department #91400**

---

- The Human Resources Section supports the agency by providing services such as employee recruitment and retention, employee training activities, leadership development, and workforce planning.
- The Information Services Section supports the agency's information technology needs, including network administration, application development, and desktop support functions.

### **Public Affairs Office**

The Public Affairs Office consists of legislative coordination, community outreach, internal and external communications, and rules coordination. An expanding role in the Public Affairs office relates to community outreach and consists of housing integrators who work with local communities to integrate social service organizations and leverage resources to maximize program impacts.

### **Chief Financial Office**

The Chief Financial Office provides services to the agency that include budgeting, accounting, procurement, research, and data analysis. The primary objectives of the Chief Financial Office are effective stewardship of agency funds, compliance with rules and regulations, financial stability including identification of opportunities to generate additional mission driven funding, and ensuring investment decisions are grounded in data and national best practices.

# Housing and Community Services Department #91400

---

## Essential Packages

### **010 Non-PICS Personal Services / Vacancy Factor**

This essential package represents the non-PICS Personal Services increase and the vacancy factor that OHCS anticipates during the 2019-21 biennium. Non-PICS costs include temporary employees, overtime pay, shift differential, unemployment assessments, mass transit taxes, and the OHCS proportionate share of pension bond contributions. The vacancy factor calculation is based on historical averages of vacancies experienced by the Department.

OHCS anticipates these costs to increase by \$335,443 in Central Services in the 2019-21 biennium. This package increases General Fund by \$2,106; decreases Lottery Funds by \$495; increases Other Funds by \$255,169; and increases Federal Funds by \$78,663.

### **021 Phase-In**

In the Central Services program unit Services and Supplies phased-in costs are related to a position approved in House Bill 4007 (2018). This position began in August 2018 and the increase is for costs for a full biennium. The total increase is \$2,284 in Other Funds.

### **022 Phase-Out Program and One-Time Costs**

This package phases-out Services and Supplies costs remaining after the limited duration Veterans' Homelessness Integrator position dropped, and Services and Supplies and Special Payments costs related to House Bill 4006 (2018). One Integrator position was approved in 2018 using Lottery Funds for reducing veterans' homelessness. HB 4006 provided \$270,000 in General Fund to assist communities that have a certain percentage of the population who experience a severe rent burden. The total phase-out in this program unit is \$270,000 General Fund and \$210,222 Lottery Funds.

### **030 Inflation & Price List Adjustments**

This essential package includes the cost of inflation and the increases or decreases in state government service charges, state agency user fees and charges for services the Department is anticipating for 2019-21 biennium. The standard inflation factor of 3.8 percent and the DAS Price List of Goods and Services is the basis for calculating the cost changes.

## **Housing and Community Services Department #91400**

---

The DAS Price List includes assessment charges by DAS and interagency charges for other agencies, including the Department of Justice and Secretary of State Audits Division.

For Central Services, OHCS anticipates an increase of \$1,106,469 in 2019-21. This package increases General Fund by \$45,787; Other Funds by \$941,394; and Federal Funds by \$119,288.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Housing & Community Svcs Dept**  
**Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor**

**Cross Reference Name: Central Services**  
**Cross Reference Number: 91400-070-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	2,106	-	-	-	-	-	2,106
Federal Funds	-	-	-	78,663	-	-	78,663
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$2,106</b>	<b>-</b>	<b>-</b>	<b>\$78,663</b>	<b>-</b>	<b>-</b>	<b>\$80,769</b>
<b>Personal Services</b>							
Temporary Appointments	-	-	2,684	23	-	-	2,707
All Other Differential	-	-	370	5	-	-	375
Public Employees' Retire Cont	-	-	63	1	-	-	64
Pension Obligation Bond	2,528	-	16,658	3,247	-	-	22,433
Social Security Taxes	-	-	233	2	-	-	235
Unemployment Assessments	-	-	145	1	-	-	146
Mass Transit Tax	279	(495)	547	-	-	-	331
Vacancy Savings	(701)	-	234,469	75,384	-	-	309,152
<b>Total Personal Services</b>	<b>\$2,106</b>	<b>(\$495)</b>	<b>\$255,169</b>	<b>\$78,663</b>	<b>-</b>	<b>-</b>	<b>\$335,443</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Central Services  
 Cross Reference Number: 91400-070-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Special Payments</b>							
Dist to Non-Profit Organizations	-	-	-	-	-	-	-
<b>Total Special Payments</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	2,106	(495)	255,169	78,663	-	-	335,443
<b>Total Expenditures</b>	<b>\$2,106</b>	<b>(\$495)</b>	<b>\$255,169</b>	<b>\$78,663</b>	-	-	<b>\$335,443</b>
<b>Ending Balance</b>							
Ending Balance	-	495	(255,169)	-	-	-	(254,674)
<b>Total Ending Balance</b>	-	<b>\$495</b>	<b>(\$255,169)</b>	-	-	-	<b>(\$254,674)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
Pkg: 021 - Phase - In

Cross Reference Name: Central Services  
Cross Reference Number: 91400-070-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Employee Training	-	-	519	-	-	-	519
Office Expenses	-	-	519	-	-	-	519
Telecommunications	-	-	623	-	-	-	623
Data Processing	-	-	623	-	-	-	623
<b>Total Services &amp; Supplies</b>	-	-	<b>\$2,284</b>	-	-	-	<b>\$2,284</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	2,284	-	-	-	2,284
<b>Total Expenditures</b>	-	-	<b>\$2,284</b>	-	-	-	<b>\$2,284</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,284)	-	-	-	(2,284)
<b>Total Ending Balance</b>	-	-	<b>(\$2,284)</b>	-	-	-	<b>(\$2,284)</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Housing & Community Svcs Dept**  
**Pkg: 022 - Phase-out Pgm & One-time Costs**

**Cross Reference Name: Central Services**  
**Cross Reference Number: 91400-070-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(270,000)	-	-	-	-	-	(270,000)
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>(\$270,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$270,000)</b>
<b>Personal Services</b>							
Mass Transit Tax	-	-	-	-	-	-	-
<b>Total Personal Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	(4,500)	-	-	-	-	(4,500)
Out of State Travel	-	(2,000)	-	-	-	-	(2,000)
Employee Training	-	(750)	-	-	-	-	(750)
Office Expenses	-	(375)	-	-	-	-	(375)
Telecommunications	-	(1,665)	-	-	-	-	(1,665)
Professional Services	(200,000)	(150,000)	-	-	-	-	(350,000)
Other Services and Supplies	-	(48,232)	-	-	-	-	(48,232)
Expendable Prop 250 - 5000	-	(1,000)	-	-	-	-	(1,000)
IT Expendable Property	-	(1,700)	-	-	-	-	(1,700)
<b>Total Services &amp; Supplies</b>	<b>(\$200,000)</b>	<b>(\$210,222)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$410,222)</b>
<b>Special Payments</b>							
Dist to Non-Profit Organizations	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Central Services  
 Cross Reference Number: 91400-070-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Special Payments</b>							
Other Special Payments	(70,000)	-	-	-	-	-	(70,000)
<b>Total Special Payments</b>	<b>(\$70,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$70,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	(270,000)	(210,222)	-	-	-	-	(480,222)
<b>Total Expenditures</b>	<b>(\$270,000)</b>	<b>(\$210,222)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$480,222)</b>
<b>Ending Balance</b>							
Ending Balance	-	210,222	-	-	-	-	210,222
<b>Total Ending Balance</b>	<b>-</b>	<b>\$210,222</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$210,222</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
Pkg: 031 - Standard Inflation

Cross Reference Name: Central Services  
Cross Reference Number: 91400-070-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	45,787	-	-	-	-	-	45,787
Federal Funds	-	-	-	119,288	-	-	119,288
<b>Total Revenues</b>	<b>\$45,787</b>	-	-	<b>\$119,288</b>	-	-	<b>\$165,075</b>
<b>Transfers Out</b>							
Tsfr To OEIB	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	150	-	2,878	133	-	-	3,161
Out of State Travel	-	-	1,542	216	-	-	1,758
Employee Training	139	-	2,108	355	-	-	2,602
Office Expenses	85	-	6,151	-	-	-	6,236
Telecommunications	56	-	2,971	-	-	-	3,027
State Gov. Service Charges	45,099	-	803,083	114,493	-	-	962,675
Data Processing	28	-	23,938	-	-	-	23,966
Publicity and Publications	-	-	429	-	-	-	429
Professional Services	-	-	13,842	-	-	-	13,842
IT Professional Services	-	-	133	-	-	-	133
Attorney General	-	-	19,226	-	-	-	19,226
Employee Recruitment and Develop	-	-	190	-	-	-	190
Dues and Subscriptions	11	-	3,189	-	-	-	3,200
Facilities Rental and Taxes	-	-	28,041	2,969	-	-	31,010
Facilities Maintenance	-	-	472	78	-	-	550

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
Pkg: 031 - Standard Inflation

Cross Reference Name: Central Services  
Cross Reference Number: 91400-070-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Agency Program Related S and S	-	-	6,321	-	-	-	6,321
Other Services and Supplies	192	-	11,754	-	-	-	11,946
Expendable Prop 250 - 5000	27	-	2,974	394	-	-	3,395
IT Expendable Property	-	-	8,650	650	-	-	9,300
<b>Total Services &amp; Supplies</b>	<b>\$45,787</b>	<b>-</b>	<b>\$937,892</b>	<b>\$119,288</b>	<b>-</b>	<b>-</b>	<b>\$1,102,967</b>
<b>Capital Outlay</b>							
Data Processing Software	-	-	3,502	-	-	-	3,502
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>\$3,502</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$3,502</b>
<b>Total Expenditures</b>							
Total Expenditures	45,787	-	941,394	119,288	-	-	1,106,469
<b>Total Expenditures</b>	<b>\$45,787</b>	<b>-</b>	<b>\$941,394</b>	<b>\$119,288</b>	<b>-</b>	<b>-</b>	<b>\$1,106,469</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(941,394)	-	-	-	(941,394)
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>(\$941,394)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$941,394)</b>

# Housing and Community Services Department #91400

---

## Policy Package 102 Essential Agency Support Staffing Needs

### Package Description

This package requests additional agency support staff to enable the department to more efficiently and effectively deliver programs across the continuum of housing needs. Many of the positions requested are currently filled by limited-duration employees, but the need for the duties performed is permanent. OHCS is also seeking reclassification of positions where the duties of the employee are at a higher level than the position classification. The remaining positions are requested to perform duties that are crucial to the department's mission but exceed the workload capacity of current staff.

### Purpose

The purpose of this package is to resolve staffing deficiencies for efficient delivery of the department's programs. Since the 2015-17 biennium, the amount and complexity of funding across all program areas has substantially increased. The additional resources have enabled expanded utilization of federal low income housing tax credits, funding administered by OHCS but not included in the agency's budget. In addition to increased resources, the allowable uses for state and federal funding are becoming more complex. Coupled together, these changes highlight the need for integrated statewide policy work and alignment of OHCS funding sources with other state, local, and private resources. For all of these reasons, additional support staff is needed to ensure effective delivery of programs.

The Central Service Program Unit includes four divisions, the Director's Office, the Chief Operating Office, the Public Affairs Office, and the Chief Financial Office, which are further divided by sections and units. Staffing changes are requested in all divisions as detailed below.

### **Directors Office**

#### How Achieved

OHCS is requesting a limited duration Principle Executive/Manager G to serve as a liaison between the department and the Governor's Office. The pervasive housing crisis in Oregon requires sustained and intentional efforts to coordinate, align, and leverage resources. It also necessitates coordination of policy development across a variety of state agencies to achieve the best possible outcomes for low income Oregonians. OHCS is very engaged with a number of Governor's task forces, including the Children's Cabinet, Climate Change Cabinet, and Regional Solutions which are all aimed at

## Housing and Community Services Department #91400

policy and resource coordination. This position will provide support, advocacy and direction to ensure that the department's and Governor's Office priorities are in alignment, and the state is able to marshal resources in the most effective way.

### Staffing Impact

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001565	Z7012 AP	Principal Exec/Manager G	\$11,696

### Quantifying Results

Results will be quantified through implementation and metrics against the policy priorities outlined in the Statewide Housing Plan, including increased resources for the policy priorities. Coordination between the Governor's Office and the agency is critical to making significant and lasting program changes in pursuit of the best outcomes for Oregonians.

### Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	\$0	\$386,726	\$0	<b>\$386,726</b>
Services & Supplies	\$0	\$24,815	\$0	<b>\$24,815</b>
<b>Total Director's Office</b>	<b>\$0</b>	<b>\$411,541</b>	<b>\$0</b>	<b>\$411,541</b>

### **Chief Operating Office**

#### How Achieved

The Chief Operating Officer (COO) position is a new position within the OHCS Executive Team, and is requesting two direct report positions:

## Housing and Community Services Department #91400

---

- An Executive Support Specialist 2 position is requested to provide the administrative support that the COO needs. The COO position has a high level of authority and volume of work. Short deadline work frequently needs to be coordinated in order to be successful, and support staff is needed to ensure focus on the administrative tasks. This position will become increasingly visible with partner agencies and scheduling and presentation demands will exceed what the existing staff is able to absorb.
- OHCS is subject to internal auditing requirements outlined in administrative rule, yet the agency does not have an internal auditor position. This poses a risk to the agency and was explicitly highlighted in a recent Secretary of State audit. OHCS is requesting an Internal Auditor 3 position to assess risks to the agency and ensure integrity of internal controls as well as policy and process adherence within the agency. This position will also assist in coordination and response to various audits conducted by outside entities as appropriate.

The Administrative Services and Human Resources Sections are requesting the following positions to provide necessary support to keep the business of the agency moving smoothly for the growing staff:

- An Operations and Policy Analyst 3 position to provide strategic analysis and support for Human Resources, explore best practices for employee and leadership development, and implement onboarding and affirmative action plans. The position will be instrumental in the recruitment and retention of the workforce, use data to support a healthy workplace, and implement employee retention and morale initiatives and Leadership Development Training.
- An Office Manager 2 position to provide direct supervision and direction to the Administrative Services team. This position will implement streamlined processes and provide oversight related to functions such as facilities management, records archiving, and other business processes.
- An Office Specialist 2 position to provide customer support and staff the front desk. As the agency has grown, the need has increased to have a second receptionist to greet visitors, answer phones, process mail, provide back-up to the receptionist, and perform a variety of other administrative duties.

The final position is an Information Services Specialist 6 position within the Information Services (IS) Section. The IS team is currently under-resourced and has been overwhelmed with the increased demands in the agency. This position will provide support for strategic information technology investments and as well as leadership support to the department's Help Desk.

# Housing and Community Services Department #91400

## Staffing Impact

<b>FTE</b>	<b>Position Number</b>	<b>Class</b>	<b>Title</b>	<b>Monthly Rate</b>
1.00	0001568	C0119 AP	Executive Support Spec 2	\$3,264
1.00	0001569	X5618 AP	Internal Auditor 3	\$6,233
1.00	0001570	X0872 AP	Operations and Policy Analyst 3	\$6,862
1.00	0001571	C0104 AP	Office Specialist 2	\$3,130
1.00	0001572	X0806 AP	Office Manager 2	\$4,026
1.00	0001578	C1486 IP	Information Systems Spec 6	\$5,351

## Quantifying Results

The Executive Support Specialist 2 will demonstrate results by ensuring the COO's time is efficiently managed. This will include ensuring that materials are prepared for meetings, appointments are properly scheduled, invoices are processed timely, and other timelines are met. This position will also be responsible for assisting in developing desk manuals which will shorten training times for new staff and increase productivity.

The Internal Auditor will be measured by successfully completing targeted internal audits of federal and state funds, as well as performance of programs and business processes. This work will include managing responses to any audit findings and tracking any improvement plans through completion. This position will also be responsible for assessing and maintaining the agency risk assessment and reporting on successful mitigation strategies.

The Operations and Policy Analyst 3 position will be measured in a variety of ways. The employee will be responsible for implementing targeted and strategic staff and leadership training, and for affecting the Affirmative Action Plan. Success in this position will be demonstrated by a more diverse workforce and increased morale as managers become more proficient.

The Office Specialist 2 will provide first-contact customer service. By adding this position the agency will be able to ensure that someone is always actively responding to walk-in customers and to answer the phone immediately. Success will be measured by monitoring a diminished frequency of having to reassign another team member from another body of work to cover duties of the front desk.



# Housing and Community Services Department #91400

---

The Office Manager 2 will be responsible for supervision of the Administrative Support team. The person in this role will prioritize and champion “lean” process improvements and increase centralization of certain administrative functions. Each individual process improvement will have measurable cycle time savings and a customer satisfaction measurement.

The Information Systems Specialist 6 position will provide leadership to the department’s Help Desk and additional functions. This will allow for more dedicated time to train and on-board new employees related to their technology needs. This position will be responsible for maintaining and monitoring the current Help Desk ticketing system and through this process will be able to demonstrate a reduction in overall Help Desk requests and reduced cycle time to resolve requests.

## Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	\$0	\$1,079,324	\$0	<b>\$1,079,324</b>
Services & Supplies	\$0	\$73,780	\$0	<b>\$73,780</b>
<b>Total Chief Operating Office</b>	<b>\$0</b>	<b>\$1,153,104</b>	<b>\$0</b>	<b>\$1,153,104</b>

## **Public Affairs Office**

### How Achieved

The Public Affairs Office is requesting reclassification of two positions to align the classification with the duties currently being performed by the employees. One employee is a Housing Integrator at the Operations and Policy Analyst 4 level in an Operations and Policy Analyst 3 classification. The second employee is the department’s Rules Coordinator at the Policy Analyst 2 level in a Public Affairs Specialist 1 classification. Both employees are currently being paid at the higher level.

Additional positions requested include:

- An Executive Support Specialist 2 position to provide the administrative support to the Assistant Director of Public Affairs. These duties are currently being performed by an employee that is double-filled on another position.

# Housing and Community Services Department #91400

---

- A limited duration Operations and Policy Analyst 3 to continue work as the Veterans’ Homelessness Integrator. This current limited duration position was approved in the 2018 session to collaborate with communities to create a streamlined delivery system of services to homeless veterans. The position was filled in July 2018, and the work will continue into the 2019-21 biennium.

## Staffing Impact

<b>FTE</b>	<b>Position Number</b>	<b>Class</b>	<b>Title</b>	<b>Monthly Rate</b>
(1.00)	0001004	C0872 AP	Operations and Policy Analyst 3	(\$5,442)
1.00	0001004	X0873 AP	Operations and Policy Analyst 4	\$8,740
(1.00)	0010009	C0864 AP	Public Affairs Specialist 1	(\$5,993)
1.00	0010009	C0871 AP	Operations and Policy Analyst 2	\$5,993
1.00	0001566	C0119 AP	Executive Support Spec 2	\$4,514
1.00	0001589	X0872 AP	Operations and Policy Analyst 3	\$7,972

## Quantifying Results

The Operations and Policy Analyst 4 will prove successful through the development of cross-sector and cross-state agency partnerships that result in resource alignment and collaborations that lead to greater housing stability for Oregonians. Metrics associated with success include better long term housing stability as measured through OHCS Key Performance Measure (KPM) number 4, increased alignment between OHCS and other agencies’ strategies, and increased housing opportunities for special needs populations as measured by OHCS KPM number 3.

The development, implementation, and on-going management of an effective agency-wide rules framework are ways that success will be determined for the Operations and Policy Analyst 2 position. The rules framework will provide the agency with clearly defined roles and processes for developing and maintaining agency required rules.

The main result expected of the Executive Support Specialist 2 position is the increased capacity of both the Assistant Director of Public Affairs, as well as other staff within the Public Affairs Division.

The success of the Operations and Policy Analyst 3 (Veterans’ Homelessness Integrator) position will be measured by the establishment and coordination of “by-name registries” of homeless veterans in ten communities or regions. In addition,

# Housing and Community Services Department #91400

the position will assist these ten communities with developing a systematized approach and plan to address veteran homelessness.

## Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	\$0	\$544,059	\$0	\$544,059
Services & Supplies	\$0	\$21,545	\$0	\$21,545
<b>Total Public Affairs Office</b>	<b>\$0</b>	<b>\$565,604</b>	<b>\$0</b>	<b>\$565,604</b>

## Chief Financial Office

### How Achieved

The Chief Financial Office is requesting four additional positions in the Finance and Procurement Section as follows:

- One permanent Procurement and Contracts Specialist 3 position and one limited duration Procurement and Contracts Specialist 2 position. The additional resources administered by OHCS have created significant capacity issues within the procurement unit at OHCS. Many of these resources are permanent and lead to ongoing procurement needs. OHCS has adopted a procurement workload management tool to quantify capacity needs. This tool demonstrates that current staffing levels are half what is recommended when compared to the volume of procurement tasks. The two additional contracts and procurement positions are requested to manage the high volume of transactions as well as ensuring strong, agency-specific procurement policies, procedures, and trainings are in place.
- A permanent Governmental Auditor 2 position is needed to perform fiscal compliance audits at community action agencies, and to assist with other monitoring duties. OHCS is performing a higher level of monitoring as funding has increased and programs are using funds in new ways. The department has one position that performs these duties in addition to developing policy and training and technical assistance to partners. Establishing this position will ensure that the agency's monitoring, training, and policy responsibilities are fulfilled.

## Housing and Community Services Department #91400

---

- A permanent Accountant 1 position is requested to assume higher level duties, such as cash and single audit reconciliations, currently being performed by the Accounts Payable Technician. The department's processes have shifted to utilize credit card payments to vendors and pre-payment of most travel costs. This new position will allow OHCS to address the growing complexity and higher volume of transactions. Additionally, this position will enable the Accounts Payable Technician to be more customer focused, including processing all OHCS travel requests.

### Staffing Impact

<b>FTE</b>	<b>Position Number</b>	<b>Class</b>	<b>Title</b>	<b>Monthly Rate</b>
1.00	0001574	C0438 AP	Proc & Contracts Spec 3	\$5,189
1.00	0001575	C5647 AP	Governmental Auditor 2	\$4,514
1.00	0001576	C0437 AP	Proc & Contracts Spec 2	\$4,727
1.00	0001577	C1215 AP	Accountant 1	\$3,565

### Quantifying Results

Results will be quantified as followed:

- Procurement and Contracts Specialists: Demand for procurement services will align with staff capacity as demonstrated by the adopted workload management tool. Additionally, procurements will meet agreed upon deadlines established with the customer, and agency specific policies, procedures, and trainings will be finalized and implemented.
- Governmental Auditor: All community action agencies will be monitored annually and final reports will be issued within a predetermined timeline. Additionally, semi-annual guidance regarding fiscal policy issues and annual trainings will occur for grantees to build the capacity of grantees, provide proactive customer service, and ultimately ensure compliance with federal and state guidelines.
- Accountant: Timely reconciliations and increased customer satisfaction related to processing of travel requests.

## Housing and Community Services Department #91400

---

### Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	\$0	\$682,013	\$0	\$682,013
Services & Supplies	\$0	\$76,230	\$0	\$76,230
<b>Total Public Affairs Office</b>	<b>\$0</b>	<b>\$758,243</b>	<b>\$0</b>	<b>\$758,243</b>

### 2021-23 Fiscal Impact

Three of the positions are limited duration and will drop off during Agency Request Budget preparation, and the associated Services and Supplies will be phased out. The remaining positions are permanent and will become part of the 2021-23 Base budget.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Housing & Community Svcs Dept**  
**Pkg: 102 - Essential Agency Support Staffing Needs**

**Cross Reference Name: Central Services**  
**Cross Reference Number: 91400-070-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	1,783,464	-	-	-	1,783,464
Empl. Rel. Bd. Assessments	-	-	793	-	-	-	793
Public Employees' Retire Cont	-	-	302,655	-	-	-	302,655
Social Security Taxes	-	-	136,363	-	-	-	136,363
Worker's Comp. Assess. (WCD)	-	-	754	-	-	-	754
Mass Transit Tax	-	-	10,701	-	-	-	10,701
Flexible Benefits	-	-	457,392	-	-	-	457,392
<b>Total Personal Services</b>	-	-	<b>\$2,692,122</b>	-	-	-	<b>\$2,692,122</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	17,150	-	-	-	17,150
Out of State Travel	-	-	12,500	-	-	-	12,500
Employee Training	-	-	9,295	-	-	-	9,295
Office Expenses	-	-	31,350	-	-	-	31,350
Telecommunications	-	-	7,100	-	-	-	7,100
Data Processing	-	-	2,800	-	-	-	2,800
Employee Recruitment and Develop	-	-	675	-	-	-	675
Facilities Rental and Taxes	-	-	83,150	-	-	-	83,150
Other Services and Supplies	-	-	11,600	-	-	-	11,600
Expendable Prop 250 - 5000	-	-	250	-	-	-	250

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 102 - Essential Agency Support Staffing Needs

Cross Reference Name: Central Services  
 Cross Reference Number: 91400-070-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	20,500	-	-	-	20,500
<b>Total Services &amp; Supplies</b>	-	-	<b>\$196,370</b>	-	-	-	<b>\$196,370</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	2,888,492	-	-	-	2,888,492
<b>Total Expenditures</b>	-	-	<b>\$2,888,492</b>	-	-	-	<b>\$2,888,492</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,888,492)	-	-	-	(2,888,492)
<b>Total Ending Balance</b>	-	-	<b>(\$2,888,492)</b>	-	-	-	<b>(\$2,888,492)</b>
<b>Total Positions</b>							
Total Positions							13
<b>Total Positions</b>	-	-	-	-	-	-	<b>13</b>
<b>Total FTE</b>							
Total FTE							13.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>13.00</b>

PACKAGE: 102 - Essential Agency Support Staff

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0001004	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	08	8,740.00		209,760 86,946			209,760 86,946
0001004	OAS	C0872	AP OPERATIONS & POLICY ANALYST 3	1-	1.00-	24.00-	02	5,442.00		130,608- 67,458-			130,608- 67,458-
0001565	MENNZ	7012	AP PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	09	11,696.00		280,704 104,338			280,704 104,338
0001566	OAS	C0119	AP EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	09	4,514.00		108,336 61,976			108,336 61,976
0001568	OAS	C0119	AP EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	02	3,264.00		78,336 54,590			78,336 54,590
0001569	MMN	X5618	AP INTERNAL AUDITOR 3	1	1.00	24.00	02	6,233.00		149,592 72,133			149,592 72,133
0001570	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	05	6,862.00		164,688 75,850			164,688 75,850
0001571	OAS	C0104	AP OFFICE SPECIALIST 2	1	1.00	24.00	05	3,130.00		75,120 53,798			75,120 53,798
0001572	MMS	X0806	AP OFFICE MANAGER 2	1	1.00	24.00	02	4,026.00		96,624 59,092			96,624 59,092
0001574	OAS	C0438	AP PROCUREMENT & CONTRACT SPEC 3	1	1.00	24.00	02	5,189.00		124,536 65,964			124,536 65,964
0001575	OAS	C5647	AP GOVERNMENTAL AUDITOR 2	1	1.00	24.00	02	4,514.00		108,336 61,976			108,336 61,976
0001576	OAS	C0437	AP PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	02	4,727.00		113,448 63,234			113,448 63,234
0001577	OAS	C1215	AP ACCOUNTANT 1	1	1.00	24.00	02	3,565.00		85,560 56,368			85,560 56,368



POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0001578	OAS	C1486	IP INFO SYSTEMS SPECIALIST 6	1	1.00	24.00	02	5,351.00		128,424 66,920			128,424 66,920
0001589	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	08	7,942.00		190,608 82,230			190,608 82,230
0010009	OAS	C0864	AP PUBLIC AFFAIRS SPECIALIST 1	1-	1.00-	24.00-	09	5,993.00		115,066- 56,570-	28,766- 14,144-		143,832- 70,714-
0010009	OAS	C0871	AP OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	07	5,993.00		115,066 56,570	28,766 14,144		143,832 70,714
TOTAL PICS SALARY										1,783,464			1,783,464
TOTAL PICS OPE										897,957			897,957
TOTAL PICS PERSONAL SERVICES =				13	13.00	312.00				2,681,421			2,681,421

# Housing and Community Services Department #91400

---

## Policy Package 112 Create a Down Payment Assistance Lending Program

### Package Description

This package requests a Loan Specialist 1 in the Single Family Housing program unit and a Fiscal Analyst 3 in the Chief Financial Office to implement a new homeownership lending program. The positions are needed to review loan files and perform complex reconciliations and analysis associated with this new program.

### Purpose

The purpose of this package is to establish staff required to administer a new homeownership lending program that uses OHCS authorizations to leverage private sector capital.

Oregon is in a housing crisis. Whether in the rental or homeownership markets, too many Oregonians don't have real options when it comes to finding a safe, affordable, healthy place to live. At 62.6 percent, Oregon's homeownership rate is the eighth lowest in the US and down from a high of 69 percent in 2004. Furthermore, homeownership rates are disproportionately low for communities of color, with less than 42 percent Hispanic or Native American populations and only 30 percent of African Americans realizing the dream of homeownership.

The department's Statewide Housing Plan outreach identified a lack of down payment assistance as a key barrier preventing homeownership. Oregon's current single family lending program is very helpful for the first-time homebuyers it serves. It offers a low interest rate and limited cash assistance to help pay for closing costs. In addition to its single family lending program, OHCS offers down payment assistance funding through receipts from the document recording fee, along with many local municipalities that offer down payment assistance programs in their jurisdictions. The problem is that all existing programs have limited resources or are subject to government appropriations and the demand far outstrips the supply.

As Oregon's Housing Finance Agency, OHCS has unique authorizations from HUD, Fannie Mae, and Freddie Mac to offer a variety of products, but foremost is the ability to create down payment assistance through the origination of mortgages. This means OHCS can create funding for a modest down payment with a slightly higher interest rate that is only limited by the potential needs and choices of low to moderate income homebuyers.

# Housing and Community Services Department #91400

---

## How Achieved

This program provides down payment assistance for low to moderate income Oregonians through a 30 year, fixed rate mortgage. It provides a tool to access homeownership when affording the down-payment is a barrier, and is used in tandem with existing homebuyer education tools. The program will offer down payment options between 0 and 5 percent, and for that benefit the homebuyer will pay a slightly higher interest rate than a comparable mortgage without down payment assistance (usually between 0.5 percent to 1.5 percent). The down payment assistance is provided as a zero percent interest loan, due on sale of the home, payable to OHCS. Additional borrower benefits include: lower required down-payments, reduced mortgage insurance costs, and more flexible underwriting including higher loan to value limits.

The down payment funding is generated through premiums paid by financial market investors. When a lender originates a loan, OHCS will pay a servicing release premium and direct all servicing to a Master Servicer. The Master Servicer will create pools of securities backed by the mortgage loans, and those securities will be sold through financial markets to investors. Investors are willing to pay a premium as a result of the federal guarantee and the expected amount of time that a favorable rate of return will be realized on their investment. That premium creates the funding for the down payment assistance.

OHCS currently contracts with local banks and lenders to work with potential homebuyers and originate loans under the terms established within our programs. This program would operate under the same model, and like our current program would only provide a product that is **not** available through the private sector. Since this program doesn't have funding constraints inherent to other public programs (including our current lending program), it means the product that is consistent, easy to use, and available to more lenders than our current programs.

## Staffing Impact

One permanent Fiscal Analyst 3 position is needed to perform complex reconciliations and analysis associated with this new program.

<b>FTE</b>	<b>Position Number</b>	<b>Class</b>	<b>Title</b>	<b>Monthly Rate</b>
1.00	0001586	X1245 AP	Fiscal Analyst 3	\$5,937

## Quantifying Results

Successful implementation of this program will be quantified in three ways. First, homebuyers will access this program and maintain stability in their housing. This will be measured through below average delinquency and foreclosure rates.

## Housing and Community Services Department #91400

---

Second, sufficient utilization of this program will cover the costs of administration. OHCS anticipates earning between 0.25 percent and 0.5 percent from each loan origination, meaning minimum biennial loan originations should range from \$87.5 to \$175 million. Finally, because the down payment assistance provided is due to OHCS upon sale of the home, success will be measured by program income generated once the down payment assistance loans repay to OHCS.

### Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	\$0	\$213,726	\$0	\$213,726
Services and Supplies	\$0	\$22,820	\$0	\$22,820
<b>Total Package 112</b>	<b>\$0</b>	<b>\$236,546</b>	<b>\$0</b>	<b>\$236,546</b>

### 2021-23 Fiscal Impact

This is a permanent position and will become part of the 2021-23 Base budget.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Housing & Community Svcs Dept**  
**Pkg: 112 - Down Payment Assistance Lending Program**

**Cross Reference Name: Central Services**  
**Cross Reference Number: 91400-070-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Admin and Service Charges	-	-	236,546	-	-	-	236,546
<b>Total Revenues</b>	-	-	<b>\$236,546</b>	-	-	-	<b>\$236,546</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	142,488	-	-	-	142,488
Empl. Rel. Bd. Assessments	-	-	61	-	-	-	61
Public Employees' Retire Cont	-	-	24,180	-	-	-	24,180
Social Security Taxes	-	-	10,900	-	-	-	10,900
Worker's Comp. Assess. (WCD)	-	-	58	-	-	-	58
Mass Transit Tax	-	-	855	-	-	-	855
Flexible Benefits	-	-	35,184	-	-	-	35,184
<b>Total Personal Services</b>	-	-	<b>\$213,726</b>	-	-	-	<b>\$213,726</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	1,225	-	-	-	1,225
Out of State Travel	-	-	5,000	-	-	-	5,000
Employee Training	-	-	845	-	-	-	845
Office Expenses	-	-	3,135	-	-	-	3,135
Telecommunications	-	-	710	-	-	-	710
Data Processing	-	-	280	-	-	-	280
Employee Recruitment and Develop	-	-	75	-	-	-	75
Facilities Rental and Taxes	-	-	8,315	-	-	-	8,315
Other Services and Supplies	-	-	1,160	-	-	-	1,160
Expendable Prop 250 - 5000	-	-	25	-	-	-	25

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 112 - Down Payment Assistance Lending Program

Cross Reference Name: Central Services  
 Cross Reference Number: 91400-070-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	2,050	-	-	-	2,050
<b>Total Services &amp; Supplies</b>	-	-	<b>\$22,820</b>	-	-	-	<b>\$22,820</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	236,546	-	-	-	236,546
<b>Total Expenditures</b>	-	-	<b>\$236,546</b>	-	-	-	<b>\$236,546</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions							1
<b>Total Positions</b>	-	-	-	-	-	-	<b>1</b>
<b>Total FTE</b>							
Total FTE							1.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>1.00</b>

PACKAGE: 112 - Down Payment Assistance Lendin

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0001586	MMN X1245 AP	FISCAL ANALYST 3	1	1.00	24.00	02	5,937.00		142,488 70,383			142,488 70,383
TOTAL PICS SALARY									142,488			142,488
TOTAL PICS OPE									70,383			70,383
TOTAL PICS PERSONAL SERVICES =			1	1.00	24.00				212,871			212,871

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Housing & Community Svcs Dept  
2019-21 Biennium

Agency Number: 91400

Cross Reference Number: 91400-070-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Lottery Funds</b>						
Transfer In - Intrafund	-	-	390,000	-	-	-
<b>Total Lottery Funds</b>	-	-	<b>\$390,000</b>	-	-	-
<b>Other Funds</b>						
Charges for Services	18,566	-	-	-	-	-
Admin and Service Charges	6,203	-	-	236,546	-	-
Interest Income	77,748	-	-	205,197	-	-
Donations	22,530	-	-	-	-	-
Other Revenues	11,202	10,000	10,000	-	-	-
Transfer In - Intrafund	10,214,525	11,587,606	11,789,107	15,786,962	-	-
Transfer from General Fund	2,498,980	-	-	-	-	-
<b>Total Other Funds</b>	<b>\$12,849,754</b>	<b>\$11,597,606</b>	<b>\$11,799,107</b>	<b>\$16,228,705</b>	-	-
<b>Federal Funds</b>						
Federal Funds	7,853,555	2,590,767	2,647,839	2,842,515	-	-
Tsfr From Human Svcs, Dept of	141,352	-	-	-	-	-
<b>Total Federal Funds</b>	<b>\$7,994,907</b>	<b>\$2,590,767</b>	<b>\$2,647,839</b>	<b>\$2,842,515</b>	-	-



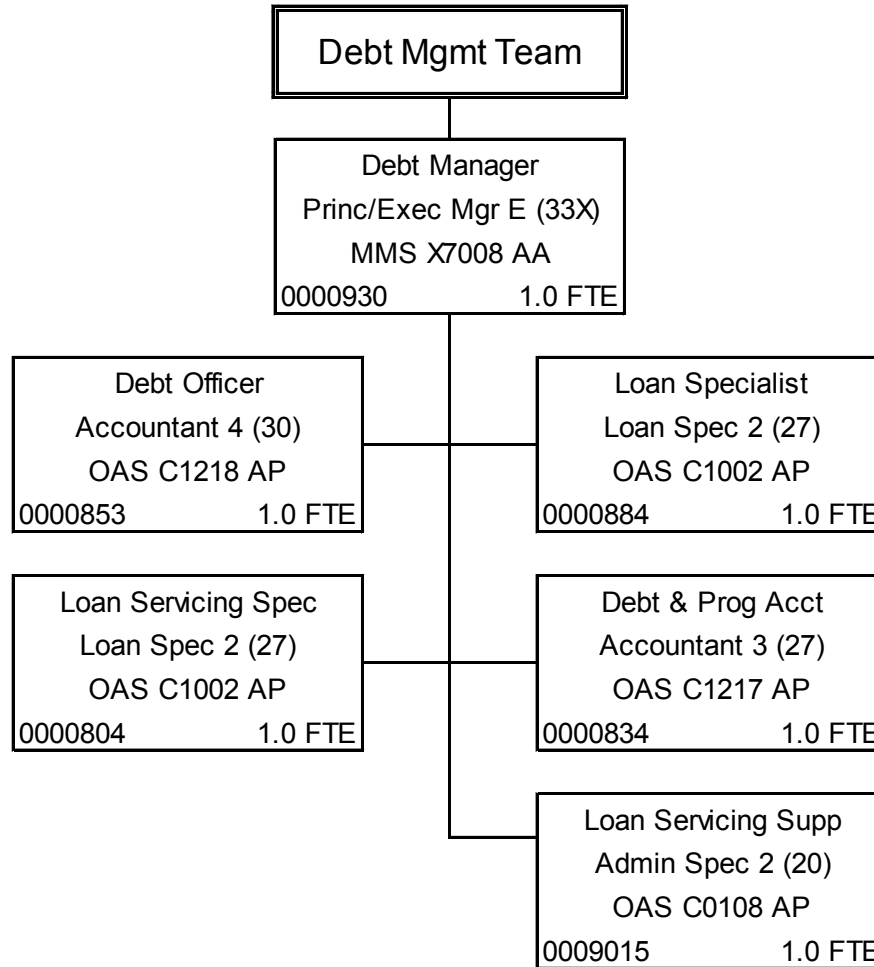
# Housing and Community Services Department #91400

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE								
Central Services								
Source	Fund	ORBITS Revenue Acct	2015-17 Actual	2017-19 Legislatively Adopted	2017-19 Legislatively Approved	2019-21		
						Agency Request	Governor's Budget	Legislatively Adopted
<b>LOTTERY FUNDS</b>								
Transfer In - Intrafund	4400	1010	\$0	\$0	\$390,000	\$0	\$0	\$0
<b>TOTAL LOTTERY FUNDS</b>			<b>\$0</b>	<b>\$0</b>	<b>\$390,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>OTHER FUNDS</b>								
Charges for Services	3400	0410	\$18,566	\$0	\$0	\$0	\$0	\$0
Admin and Service Charges								
Down Payment Assistance Lending Program	3400	0415	\$0	\$0	\$0	\$236,546	\$0	\$0
Misc Administration Charges	3400	0415	\$6,203	\$0	\$0	\$0	\$0	\$0
Interest Income								
Interest Earnings (Misc programs)	3400	0605	\$77,748	\$0	\$0	\$205,197	\$0	\$0
Donations								
Donations (OV)	3400	0905	\$22,530	\$0	\$0	\$0	\$0	\$0
Other Revenues								
Misc Administration Charges	3400	0975	\$11,202	\$10,000	\$10,000	\$0	\$0	\$0
Transfer In - Intrafund	3400	1010	\$10,214,525	\$11,587,606	\$11,789,107	\$15,786,962	\$0	\$0
Transfer from General Fund								
Transfer from General Fund (CASA)	3400	1060	\$2,498,980	\$0	\$0	\$0	\$0	\$0
<b>TOTAL OTHER FUNDS</b>			<b>\$12,849,754</b>	<b>\$11,597,606</b>	<b>\$11,799,107</b>	<b>\$16,228,705</b>	<b>\$0</b>	<b>\$0</b>
<b>FEDERAL FUNDS</b>								
Federal Funds								
Corp. for National & Community Service (OV)	6400	0995	\$6,404,047	\$0	\$0	\$0	\$0	\$0
Multiple agencies for allocated costs	6400	0995	\$1,449,508	\$2,590,767	\$2,647,839	\$2,842,515	\$0	\$0
Tsfr From Human Svcs, Dept of (CASA)	6400	1100	\$141,352	\$0	\$0	\$0	\$0	\$0
<b>TOTAL FEDERAL FUNDS</b>			<b>\$7,994,907</b>	<b>\$2,590,767</b>	<b>\$2,647,839</b>	<b>\$2,842,515</b>	<b>\$0</b>	<b>\$0</b>

# Bond Activities and Debt Service

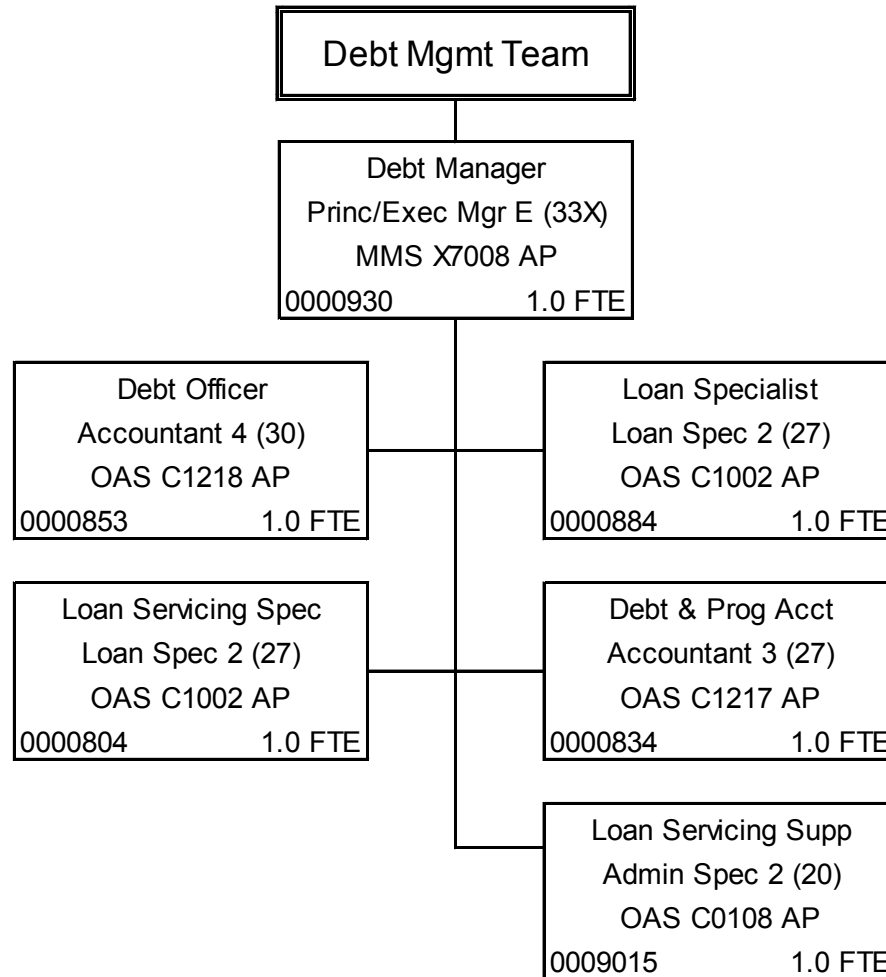
# Housing and Community Services Department #91400

## Bond Activities and Debt Service 2017-19 Organizational Chart At May 31, 2018



# Housing and Community Services Department #91400

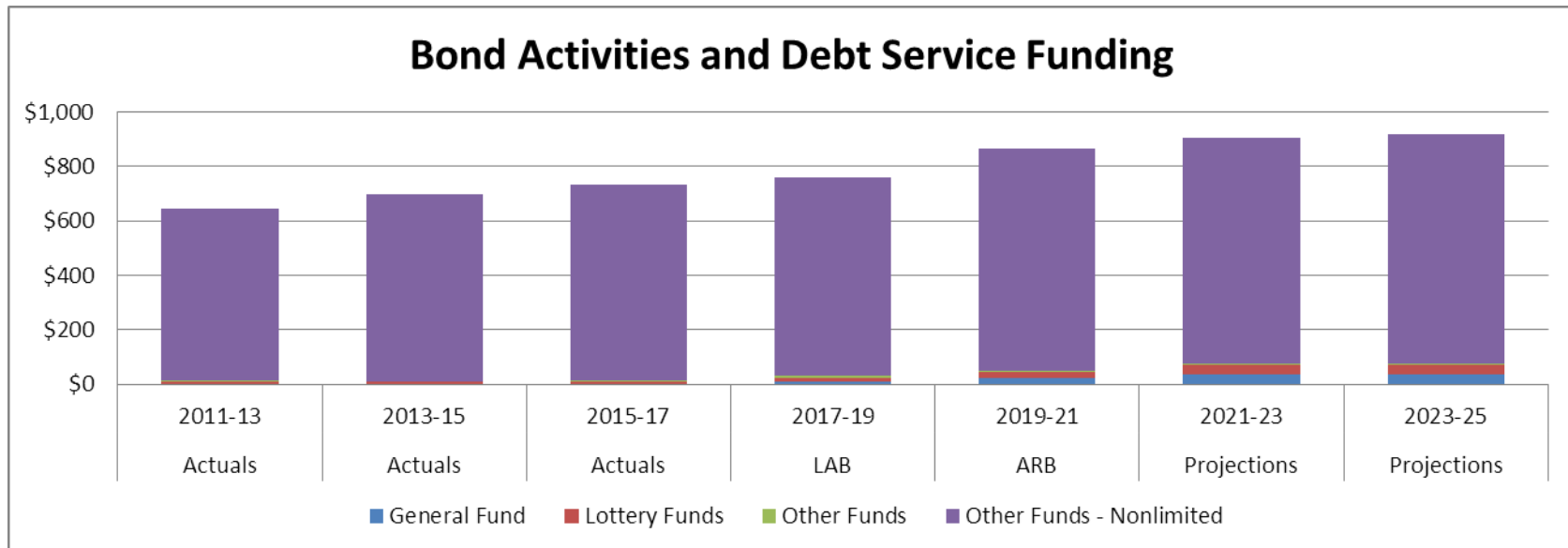
## Bond Activities and Debt Service 2019-21 Organizational Chart Proposed



# Housing and Community Services Department #91400

## Bond Activities and Debt Service Executive Summary

Long Term Focus Area: **Healthy and Safe Communities, A Thriving Statewide Economy**  
 Program Contact: **Robert Larson, Caleb Yant**



### Program Overview

Oregon Housing and Community Services' (OHCS) bond-financed loan programs provide safe and affordable rental housing to low income Oregonians, and provide opportunities for first-time homebuyers to finance their mortgages at below-market interest rates. Bond related activities include disbursement of bond proceeds to finance multifamily and single-family mortgage loans, bond issuance costs, administrative expenses related to outstanding debt, and asset-protection costs associated with foreclosures and acquired properties. OHCS Debt Service activities represent expenditures that repay investors and other parties' obligations owed on the outstanding debt issued by the agency to finance various loan program activities.

# Housing and Community Services Department #91400

## Program Funding Request

The funding request includes six positions (6.0 FTE) and related Services and Supplies, non-limited Other Funds for program and debt service costs, General Fund and Lottery Funds for debt service on bonds issued in prior biennia, and costs of issuance for additional General Obligation and Lottery bonds requested in policy packages.

Bond Activities and Debt Service							
	2011-13 Actuals	2013-15 Actuals	2015-17 Actuals	2017-19 LAB	2019-21 ARB	2021-23 Projections	2023-25 Projections
General Fund Debt Service	0	0	0	9,066,521	22,243,546	36,545,882	35,976,915
Lottery Funds Debt Service	10,464,680	9,413,639	11,676,461	16,007,282	21,868,790	33,493,044	33,481,748
Other Funds (including Debt Service)	633,342,030	689,556,276	723,479,126	735,925,139	822,351,221	834,181,525	848,761,033
<b>All Funds</b>	<b>643,806,710</b>	<b>698,969,915</b>	<b>735,155,587</b>	<b>760,998,942</b>	<b>866,463,557</b>	<b>904,220,451</b>	<b>918,219,696</b>
Positions/FTE	0/0.0	0/0.0	6/6.0	6/6.00	6/6.00	6/6.00	6/6.00

## Program Description

OHCS' Debt Management Team is responsible for all activities related to the debt issuance and on-going administration of the department's various bond programs. This includes assuring compliance with all federal tax regulations, state laws, bondholder covenants and other contractual requirements related to the tax-exempt bonds issued by OHCS, including all reporting and continuing disclosure requirements related to these bonds. The Debt Management Team is also responsible for investment activities related to all funds in these various bond programs and oversees all loan servicing activities, including loan payment processing, foreclosure, mortgage insurance claims processing and disposition of acquired properties for the mortgage loans financed by the department's various bond programs.

Bond-Related Activities provide the mechanism to expend funds related to OHCS bond financed loan programs. OHCS sells tax-exempt bonds to investors and uses the proceeds to finance multifamily and single-family mortgage loans.

For multifamily housing bonds, projects financed with tax-exempt bonds must meet either of the following requirements: 1) 40 percent of the project's units at rents that would be affordable to persons at 60 percent of area-median income or less; or 2) 20 percent of the project's unit at rents that would be affordable to persons at 50 percent of area-median income or less. For single-family housing bonds, this includes borrower eligibility requirements that generally restrict the program to owner-occupied properties, first-time homebuyers with incomes that do not exceed area median income, and purchase price limits established by the federal government.

OHCS' residential (single-family) loan program utilizes a network of local banks and mortgage companies located throughout Oregon to reserve, underwrite and originate mortgage loans for eligible borrowers. Participation by these

## Housing and Community Services Department #91400

lenders is critical to the success of the residential loan program. OHCS uses bond proceeds to purchase loans from these lenders which remain in OHCS' single-family loan portfolio.

Debt Service expenditures represent the repayment of amounts borrowed from investors, the proceeds from which provide the funding for OHCS' Bond-Related Activities. These expenditures represent the largest portion of OHCS's budget each biennium.

OHCS sells tax-exempt bonds to investors and uses the proceeds to finance multifamily and residential (single-family) mortgage loans. Investors play a key role in the success of this program. Since interest earned from these bonds is generally exempt from federal income tax, investors are willing to accept lower interest yields on these investments. This results in reduced borrowing costs, which are passed on to borrowers in the form of below-market interest rates on their loans.

As of July 2, 2018, OHCS had the following amounts of direct revenue bonds and Elderly and Disabled Housing Bonds outstanding:

Indenture	Outstanding Bonds (as of July 2, 2018)
Mortgage Revenue Bonds (Single-Family Mortgage Program)	\$713,010 ,000
Housing Revenue Bonds (Single-Family Mortgage Program)	\$78,825,000
Multifamily Housing Revenue Bonds	\$77,365,000
Total Direct Revenue Bonds	\$869,200,000
Elderly and Disabled Housing Bonds	\$36,915 ,000
Total State of Oregon General Obligation Bonds	\$36,915 ,000
<b>Total Outstanding Bonds (excluding Pass Through Revenue Bonds)</b>	<b>\$906,115,000</b>

### Program Justification

OHCS bond activities help ensure all Oregonians have access to decent housing which meets their basic needs and allows them to reach their full potential by providing the funding mechanism that creates affordable housing for low to median income Oregonians. The program unit also protects OHCS bond programs and the reputation of all State of Oregon bond programs by managing the agency's debt service obligations. A default on OHCS' debt service obligations would likely result in an immediate ratings downgrade, which not only would preclude the agency from being able to issue future debt, but more importantly, would potentially cause the agency to violate various covenants in bond documents and other related agreements, creating additional liability and other serious financial conditions for these bond programs and the agency.

# Housing and Community Services Department #91400

## Program Performance

The primary performance measure for Bond Related Activities is the number of affordable housing units financed for multifamily and single-family housing. The following table illustrates performance for each of the past ten fiscal years:

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2017-19	2019-21	2021-23
Single Family Units	1,149	1,195	1,850	836	171	383	520	360	394	334	1,493	1,300	1,300
Multifamily Units *	52	97	79	323	0	144	239	0	0	0	0	0	0
Total	1,201	1,292	1,929	1,159	171	527	759	360	394	334	1,493	1,300	1,300

*\*Excludes multifamily units financed with proceeds of pass-through revenue ("conduit") bonds.*

For single-family housing, the data above is based on the number of loans purchased from program lenders. For multifamily housing, figures are based on loans closed in each fiscal year.

## Enabling Legislation and Program Authorization

OHCS' bond-financed loan programs are authorized throughout ORS Chapter 456. In addition, Article XI-I(2) of the Oregon Constitution authorizes that bonds used to finance multifamily housing for elderly and disabled persons be issued as general obligation bonds of the State of Oregon, and establishes a limit of Elderly and Disabled Housing Bonds that may be outstanding at any given time in an amount equal to or not to exceed 0.5 percent of true cash value of all taxable property in the State (this amount is currently about \$2.795 billion).

ORS 456.661 establishes a limit for all outstanding direct revenue bonds issued by OHCS in an amount not to exceed \$2.5 billion. ORS 456.692 exempts pass-through revenue bonds issued by OHCS from the outstanding debt limitation established by ORS 456.661. Specific legislation passed each biennium establishes OHCS' biennial new issuance limits by debt category and allocates federal "private activity bond" authority to the agency for the following two calendar years. Debt service payments related to OHCS bond-financed loan programs are considered Other Funds – Non Limited for budgetary purposes.

## Funding Streams

Proceeds from the sale of OHCS bonds provide the funding stream for purchasing or financing loans and funding bond indenture required reserves. All of OHCS' bond-financed loan programs are self-supporting activities; as such, all debt service expenditures are funded solely from borrower's payments received on loans financed under each indenture, interest earnings on invested indenture funds and reserves, proceeds from the sale of acquired properties and any



## Housing and Community Services Department #91400

---

recoveries from mortgage insurance related to these foreclosed properties. No other state or federal revenues are received to support the debt service payments or other costs of these programs. Although restricted by federal tax law and bond indenture restrictions, income earned over and above amounts needed to cover debt service and program administrative expenses can be used to pay the general operating expenses of the agency. Loan purchases/financing, bond issuance costs and asset protection are Other Funds (Non-Limited) expenditures and administrative expenses are Other Funds (Limited) in the OHCS budget.

Successful financing of multifamily housing projects with tax-exempt bond proceeds usually requires the leveraging of multiple sources of capital. In addition to the proceeds of tax exempt bonds, most multifamily housing projects utilize other funding sources such as 4% housing tax credits, state and federal grants, federal housing subsidies, local property tax abatement, subordinated debt or other funding sources from local governments, deferred developer's fees, and other capital contributions. For conduit bond issues, lenders are also often able to take advantage of the Oregon Affordable Housing Tax Credit (OAHTC), a lenders tax credit, which helps them effectively lower the interest offered to borrowers.

### **Comparison of 2019-21 Funding Proposal to 2017-19 Funding**

The Limited Other Funds budget is increased above the Current Service Level for costs of issuance related to General Obligation and Lottery bonds requested in policy packages. Non-Limited expenditures are approximately \$32.9 million higher, Other Funds Debt Service budget is approximately \$50.8 million higher than the 2017-19 budget, Lottery Funds Debt Service is about \$5.9 million higher, and General Fund Debt Service is approximately \$13.1 million higher.

# Housing and Community Services Department #91400

---

## Bond Activities and Debt Service Description

Investors play a key role in the success of this program. Since interest earned from these bonds is generally exempt from federal income tax, investors are willing to accept lower interest yields on these investments. This results in reduced borrowing costs, which are passed on to borrowers in the form of below-market interest rates on their loans.

OHCS uses two different approaches to finance multifamily housing projects with revenue bond loan programs. One approach involves the issuance of direct revenue bonds in which OHCS underwrites multifamily housing projects and directly finances these projects with bond proceeds. These loans remain in OHCS' multifamily loan portfolio.

The other approach involves the issuance of pass-through ("conduit") revenue bonds. These bonds are issued as "no obligation" debt of OHCS and the State of Oregon, who are simply providing borrowers with access to lower financing rates in the tax-exempt market. Most conduit revenue bonds are sold as private placements to large commercial banks. As the bond purchaser, these banks underwrite the projects and negotiate specific transaction terms with the borrower. The success of this program is largely dependent upon the capacity of commercial banks that operate in Oregon to participate as lenders.

Expenditures related to OHCS' bond-financed loan programs include the following:

- Disbursement of lendable bond proceeds to purchase single-family loans and finance multifamily housing loans from non-conduit bond issues, as well as amounts disbursed to borrowers as down payment assistance generated from certain single-family bond structures.
- Bond issuance costs that include all charges for professional services (bond underwriters, attorneys, financial advisors, trustees, etc.) incurred when bonds are issued to assure compliance with all state, federal and investor requirements.
- Administrative expenses related to outstanding debt (trustee fees, State Treasury assessments, legal and financial advisory services, bond liquidity and remarketing fees, etc.) that are necessary to assure compliance with all covenants to bond holders and federal tax law requirements for the entire period that bonds remain outstanding.
- Asset protection expenses that include all costs associated with acquiring and maintaining foreclosed properties necessary to preserve OHCS' claims to mortgage insurance proceeds, keep properties in marketable condition and prevent properties from becoming blights on the communities in which they are located.

## Housing and Community Services Department #91400

---

The success of new loan production in tax-exempt bond financed programs is largely affected by general economic conditions, and current financial markets. The extended period of historically low conventional mortgage interest rates has continued to make financing affordable housing at below-market rates with tax-exempt bond programs difficult.

For multifamily housing projects financed through OHCS bond programs, reduced borrowing costs to developers and federal tax law affordability requirements result in decreased monthly rents for qualified tenants, as well as affordable housing opportunities for vulnerable populations, such as elderly and disabled persons.

Single-family loans financed through OHCS bond programs provide qualified first-time homebuyers the opportunity to move from being renters to home owners. When persons advance through the housing continuum into home ownership, it helps to free up existing multifamily housing stock, thereby increasing affordable housing opportunities for all Oregonians.

Both multifamily and single-family loan production also stimulates economic activity in communities and statewide. Some economic models suggest that for every \$1 million of bond proceeds used to finance multifamily or single-family loans, between 8.6 and 14.6 direct and indirect jobs are created or saved statewide. This includes jobs in construction, banking, real estate, and other related services.

Due to adverse economic conditions in the tax-exempt housing bond market, OHCS was unable to issue new debt for single family loans from September 2008 to December 2010. This forced OHCS to discontinue accepting reservations for single-family loans between March 2009 and November 2010. Current market conditions have also required more complexity in bond structures that often impact the size and timing of issuance; as a result OHCS also needed to discontinue accepting reservations for single-family loans in August 2013 for about three months pending the closing of a bond issue. OHCS has accepted reservations for single-family loans continuously since November 2013.

Multifamily loan production had decreased for some time after 2009 in part because of increased underwriting standards (resulting from the financial crisis of 2008) as well as reduced capacity to benefit from the Oregon Affordable Housing Tax Credit. Since the inception of OHCS' multifamily housing pass through revenue bond ("conduit") in 2000, this program has continued to be a popular financing tool for borrowers that might have otherwise used one of OHCS' non-conduit multifamily bond programs and is presently the financing tool of choice for most borrowers who finance multifamily housing through OHCS.

### **Bond Debt Service**

These loan programs provide safe and affordable rental housing to low-income Oregonians, and provide opportunities for first-time homebuyers to finance their mortgages at below-market interest rates.

## Housing and Community Services Department #91400

---

To qualify for federal tax-exemption, these bonds are subject to various federal requirements. For multifamily housing bonds, projects financed with tax-exempt bonds must meet either of the following requirements: 1) 40% of the project's units at rents that would be affordable to persons at 60% of area-median income or less; or 2) 20% of the project's units at rents that would be affordable to persons at 50% of area-median income or less. For single-family housing bonds, this includes borrower eligibility requirements that generally restrict the program to owner-occupied properties, first-time homebuyers with incomes that don't exceed area median income, and purchase price limits established by the federal government. These federal tax requirements also include many provisions that affect the structure of bonds and can impact the timing and amount of debt service payments.

Expenditures related to OHCS' Debt Service activities include the following:

- Regular scheduled principal and interest payments on all of the OHCS' outstanding direct revenue bonds and Elderly and Disabled Housing Bonds (which are self-supporting State of Oregon general obligation bonds). This does not include any debt service payments for any of OHCS' outstanding pass-through revenue bonds ("conduits"), as these represent "no-obligation" debt of OHCS and the State of Oregon, the debt service from which is paid to investors directly from program borrowers.
- Payments of principal and related accrued interest related to early redemption of OHCS' outstanding direct revenue bonds and Elderly and Disabled Housing Bonds. These early redemptions of bonds can occur as the result of the refunding of current outstanding debt, prepayment of mortgage loans, excess bond-financed reserve (which occurs when outstanding bonds are paid down) and unexpended bond proceeds. Federal tax law related to housing bonds also has various restrictions which require bonds to be redeemed prior to maturity; these relate primarily to single-family loan prepayments received after ten years from the date of the original bond issue.
- Net interest payments owed to counterparties pursuant to interest-rate exchange agreements ("swaps"). Swaps are used by OHCS to effectively hedge interest rate risk related to the variable rate portion of the agency's outstanding debt. These agreements comply with strict swap policies of the State Treasury and OHCS, both of which closely monitor these swap activities on an on-going basis. These net interest payments are processed and made in conjunction with the regularly scheduled principal and interest payments for certain OHCS bonds issued under the indentures for Mortgage Revenue Bonds (Single-Family Mortgage Program) and Multifamily Housing Revenue Bonds.
- Arbitrage rebate or yield reduction payments owed to the federal government. Federal tax law generally requires that any investments earnings related to proceeds of tax-exempt bonds that exceed the federal tax bond yield of a specific bond issue be repaid to the U.S. Treasury. For investment earnings related to

## Housing and Community Services Department #91400

---

proceeds of tax-exempt bonds in specific funds and accounts not subject to arbitrage rebate requirements, other federal restrictions may still require payments to the U.S. Treasury notwithstanding the absence of an arbitrage liability.

OHCS Debt Service expenditures can vary greatly between years and are largely affected by general economic conditions and current financial markets. Debt service expenditures are impacted by both new bond issuance and early redemption of existing debt. During periods of low interest rates, economic refunding opportunities can result in higher debt service expenditures as existing debt is paid off and replaced with new, lower rate debt. Interest rate environments in which tax-exempt bond financing is favorable relative to conventional market rate financing can result in increased tax-exempt debt issuance, which increases debt service expenditures in current and future periods. Also, OHCS used various debt management strategies (including the issuance of short-term and draw-down bonds) prior to 2009 to preserve otherwise expiring federal private activity bond authority and other structuring opportunities which significantly increased the amount of debt service expenditures during those periods as large amounts of debt were being refunded on an annual basis. Based on current program needs, these strategies are no longer necessary, resulting in reduced amounts of debt service expenditures in recent years.

While Debt Service activities support OHCS' Bond Related Activities, it is important to note that debt service expenditures extend up to 40 years after the period in which units of affordable housing are financed.

# Housing and Community Services Department #91400

---

# Housing and Community Services Department #91400

---

## Essential Packages

### **010 Non-PICS Personal Services / Vacancy Factor**

This essential package represents the non-PICS Personal Services increase and the vacancy factor that OHCS anticipates during the 2019-21 biennium. Non-PICS costs include temporary employees, overtime pay, shift differential, unemployment assessments, mass transit taxes, and the OHCS proportionate share of pension bond contributions. The vacancy factor calculation is based on historical averages of vacancies experienced by the department.

OHCS anticipates these costs to increase by \$44,090 Other Funds in this program unit in the 2019-21 biennium.

### **022 Phase-Out Program and One-Time Costs**

This package removes one-time funding for costs of issuance related to lottery-backed bonds for preserving housing with federal rent subsidies and General Obligation bonds for the LIFT program. The total Other Funds reduction is \$1,485,235.

### **030 Inflation & Price List Adjustments**

This essential package includes the cost of inflation and the increases or decreases in state government service charges, state agency user fees and charges for services the Department is anticipating for 2019-21 biennium. The standard inflation factor of 3.8 percent and the DAS Price List of Goods and Services is the basis for calculating the cost changes. The DAS Price List includes assessment charges by DAS and interagency charges for other agencies, including the Department of Justice and Secretary of State.

For Bond Activities and Debt Service, OHCS anticipates 2019-21 General Fund costs to increase by \$16,131 and Other Funds costs to decrease by \$5,114.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Bond Activities and Debt Service  
 Cross Reference Number: 91400-080-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Pension Obligation Bond	-	-	2,868	-	-	-	2,868
Mass Transit Tax	-	-	349	-	-	-	349
Vacancy Savings	-	-	40,873	-	-	-	40,873
<b>Total Personal Services</b>	-	-	<b>\$44,090</b>	-	-	-	<b>\$44,090</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	44,090	-	-	-	44,090
<b>Total Expenditures</b>	-	-	<b>\$44,090</b>	-	-	-	<b>\$44,090</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(44,090)	-	-	-	(44,090)
<b>Total Ending Balance</b>	-	-	<b>(\$44,090)</b>	-	-	-	<b>(\$44,090)</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Bond Activities and Debt Service  
 Cross Reference Number: 91400-080-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Other Services and Supplies	-	-	(1,485,235)	-	-	-	(1,485,235)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$1,485,235)</b>	-	-	-	<b>(\$1,485,235)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(1,485,235)	-	-	-	(1,485,235)
<b>Total Expenditures</b>	-	-	<b>(\$1,485,235)</b>	-	-	-	<b>(\$1,485,235)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	1,485,235	-	-	-	1,485,235
<b>Total Ending Balance</b>	-	-	<b>\$1,485,235</b>	-	-	-	<b>\$1,485,235</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
Pkg: 031 - Standard Inflation

Cross Reference Name: Bond Activities and Debt Service  
Cross Reference Number: 91400-080-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	16,131	-	-	-	-	-	16,131
<b>Total Revenues</b>	<b>\$16,131</b>	-	-	-	-	-	<b>\$16,131</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	60	-	-	-	60
Out of State Travel	-	-	532	-	-	-	532
Employee Training	-	-	355	-	-	-	355
Office Expenses	-	-	216	-	-	-	216
Telecommunications	-	-	173	-	-	-	173
State Gov. Service Charges	16,131	-	(116,962)	-	-	-	(100,831)
Data Processing	-	-	1,144	-	-	-	1,144
Professional Services	-	-	99,875	-	-	-	99,875
Attorney General	-	-	4,807	-	-	-	4,807
Dues and Subscriptions	-	-	32	-	-	-	32
Facilities Rental and Taxes	-	-	1,003	-	-	-	1,003
Agency Program Related S and S	-	-	39	-	-	-	39
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	3,493	-	-	-	3,493
Expendable Prop 250 - 5000	-	-	20	-	-	-	20
IT Expendable Property	-	-	99	-	-	-	99
<b>Total Services &amp; Supplies</b>	<b>\$16,131</b>	-	<b>(\$5,114)</b>	-	-	-	<b>\$11,017</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
Pkg: 031 - Standard Inflation

Cross Reference Name: Bond Activities and Debt Service  
Cross Reference Number: 91400-080-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	16,131	-	(5,114)	-	-	-	11,017
<b>Total Expenditures</b>	<b>\$16,131</b>	-	<b>(\$5,114)</b>	-	-	-	<b>\$11,017</b>
<b>Ending Balance</b>							
Ending Balance	-	-	5,114	-	-	-	5,114
<b>Total Ending Balance</b>	-	-	<b>\$5,114</b>	-	-	-	<b>\$5,114</b>

# Housing and Community Services Department #91400

---

## Policy Package 103 Targeted Resources for Permanent Supportive Housing

### Package Description

Permanent supportive housing (PSH) combines lease-based, affordable housing with tenancy supports other voluntary services to help individuals with high needs, including persons with disabilities and persons coming out of chronic homelessness, achieve stable housing and recovery in their communities. OHCS has identified a significant need for PSH expansion, and this package requests lottery bond proceeds to develop additional PSH in Oregon. Only costs of issuance for the bonds are in this program unit. The bond proceeds limitation is in the Multifamily Rental Housing Program Unit.

### Purpose

The need for PSH expansion was a significant theme during OHCS' Statewide Housing Plan outreach, conducted in more than thirty communities during the fall of 2017. Communities across Oregon identified PSH as a tool to assist in housing high needs and chronically homeless households and they stated that resources for development capital, rent assistance, and services are highly desired.

As described by the U.S. Substance Abuse and Mental Health Services Administration (SAMHSA) in its Evidence-Based Practices Tool Kit, PSH features three components:

- Permanent: Tenants may live in their homes as long as they meet the basic obligations of tenancy, such as paying rent;
- Supportive: Tenants have access to the support services that they need and want to retain housing; and
- Housing: Tenants have a private and secure place to make their home, just like any other member of the community, with the same rights and responsibilities.

In order to increase supportive housing capacity across the state, the Oregon Health Authority (OHA) and OHCS have collaborated to sponsor a Statewide Supportive Housing Strategy Workgroup. The workgroup advises OHA and OHCS on key program and policy considerations, and is developing an implementation framework to support the housing services and health service needs of homeless individuals or individuals at risk of homelessness. OHCS has contracted with Technical Assistance Collaborative (TAC) to assist the workgroup in developing recommendations to the state on housing and services.

# Housing and Community Services Department #91400

---

While PSH is a nationally recognized, evidence-based best practice, sustainable funding sources for the three components of the model have yet to be identified in Oregon. New development capital is a one-time investment but ongoing funding for services, rental assistance and operations needs to be identified in order to bring PSH to fruition. These pieces are critical as the populations served in PSH are typically vulnerable with incomes below 15 percent of the median family income.

## **How Achieved**

The proposed investment uses \$18.7 million in taxable lottery bond proceeds for the purposes described in House Bill 3063 (2017). The majority of the funds, \$18.4 million, will be offered as capital funds for construction of PSH, and will be aligned with a commitment for existing rental assistance and service funding offered through OHA. The remaining \$300,000 will provide technical assistance to assist project sponsors in the successful implementation of this type of housing. In addition, OHCS will determine a way to offer the balance of funds, if any, from lottery bonds issued in 2017 for mental health housing to provide additional financial supports for the rent assistance and services needed in order for the PSH projects to be successful.

OHA will be an important partner agency assisting with implementation of this PSH initiative. OHA has agreed to align the funding that they provide to communities across Oregon for rent assistance and service dollars with House Bill 3063 requirements in order to have a fully developed Permanent Supportive Housing effort.

## **Staffing Impact**

OHCS currently has a staff member that oversees the Mental Health Housing program and that employee will administer this additional funding.

## **Quantifying Results**

The success of PSH will be measured by the awarding of funding for projects and the completion of those projects. OHCS anticipates this funding will create approximately 200 new units of PSH across Oregon. We anticipate funding awards will be made for the 200 units by 2021; development completion can be anticipated by 2024.

# Housing and Community Services Department #91400

---

In addition, OHCS will work with OHA and project sponsors to track the impacts that these PSH units have on public systems. These impacts include any changes to emergency room utilization, primary care visits, criminal justice involvement and behavioral and physical health improvement.

## Revenue Sources

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Total Funds
Services & Supplies	\$0	\$0	\$312,909	\$0	\$312,909
<b>Total Package 103</b>	<b>\$0</b>	<b>\$0</b>	<b>\$312,909</b>	<b>\$0</b>	<b>\$312,909</b>

## 2021-23 Fiscal Impact

This is one-time funding and will phase-out in the 2021-23 budget development. Lottery Funds Debt Service will be determined during 2021-23 budget preparation.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 103 - Resources for Permanent Supportive Housing

Cross Reference Name: Bond Activities and Debt Service  
 Cross Reference Number: 91400-080-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Lottery Bonds	-	-	312,909	-	-	-	312,909
<b>Total Revenues</b>	-	-	<b>\$312,909</b>	-	-	-	<b>\$312,909</b>
<b>Services &amp; Supplies</b>							
Other Services and Supplies	-	-	312,909	-	-	-	312,909
<b>Total Services &amp; Supplies</b>	-	-	<b>\$312,909</b>	-	-	-	<b>\$312,909</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	312,909	-	-	-	312,909
<b>Total Expenditures</b>	-	-	<b>\$312,909</b>	-	-	-	<b>\$312,909</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

# Housing and Community Services Department #91400

---

## Policy Package 107 Expand Local Innovation and Fast Track (LIFT) Housing Program

### Package Description

The Local Innovation and Fast Track (LIFT) Housing program was created in the 2015-17 biennium with proceeds from Article XI-Q bonds. This package requests an additional \$80.0 million in funding to continue the implementation of LIFT. Costs of issuance and new debt service are included in this program unit. The bond proceeds limitation is in the Capital Construction Program Unit. The program will be administered by Multifamily Housing Finance staff.

### Purpose

The LIFT Program's objective is to build new affordable housing and homeownership opportunities for low income households, especially families. Using this additional funding will allow OHCS and its partners to add to the supply of affordable housing, in particular for historically underserved communities. At a time when Oregon has a significant shortage in affordable housing across the state, this additional source of housing funds is a significant investment in answering the need. Key to LIFT program design is leveraging the use the Article XI-Q bond funding for housing development; these funds require the state to own or operate any real property. OHCS has found a means to work within these parameters by putting the funds in a first position loan in conjunction with distinct operational oversight authorities. LIFT focuses on serving underserved Rural Communities and Communities of Color with incentives for low cost construction as well as service partnerships.

### How Achieved

OHCS will continue to operate a LIFT program that is targeted to meet the identified goals established with the advice and consent of the Housing Stability Council. This program will require that LIFT investments only be allowed for units restricted to serve rental households earning 60 percent of area median income or less and in homeownership opportunities to households earning at or below 80 percent of area median income. In addition, investments will be limited to those projects that are serving a historically underserved community. This includes both rural communities and communities of color. Service to communities of color can be achieved in a number of ways and should be relevant to the community in which the project is located, and the target population anticipated to be served.

The LIFT program solicits project proposals using a Notice of Funding Availability that delineates clear selection criteria and minimum thresholds for funding. This ensures program transparency as well as efficiency in the application and review period. In addition, those projects that are selected for funding will commit to development timelines that are as



## Housing and Community Services Department #91400

---

short as feasible in order to accelerate the availability of LIFT-funded units throughout the state. LIFT compliance monitoring requirements will be the minimum required to ensure that ongoing program delivery is in line with the established program intent.

### Staffing Impact

It is anticipated that current and projected staff will absorb needed work for the 2019-21 biennium.

### Quantifying Results

LIFT program results will be measured and assessed for performance. Currently identified outcome metrics for the LIFT program are:

- Increase in affordable housing inventory; measured by the number of new units built.
- More affordable rental housing units available in rural communities.
- More affordable rental housing units available that serve communities of color.
- More affordable homeownership units available in rural communities
- More affordable homeownership units available that serve communities of color
- Implement innovative and replicable cost containment strategies; measured through comparison of projects funded with LIFT proceeds to traditional multifamily housing costs, such as RS Means.

### Revenue Sources

Description	General Fund (Debt Service)	Other Funds	Federal Funds	Total Funds
Services & Supplies	\$0	\$1,110,000	\$0	\$1,110,000
Debt Service	\$3,439,495	\$0	\$0	\$3,439,495
<b>Total Package 107</b>	<b>\$3,439,495</b>	<b>\$1,110,000</b>	<b>\$0</b>	<b>\$4,549,495</b>

# Housing and Community Services Department #91400

---

## **2021-23 Fiscal Impact**

This is one-time funding and Services & Supplies will phase-out in the 2021-23 budget development. General Fund Debt Service will be determined during 2021-23 budget preparation.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 107 - Expand LIFT Housing Program

Cross Reference Name: Bond Activities and Debt Service  
 Cross Reference Number: 91400-080-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	3,439,495	-	-	-	-	-	3,439,495
General Fund Obligation Bonds	-	-	1,110,000	-	-	-	1,110,000
<b>Total Revenues</b>	<b>\$3,439,495</b>	-	<b>\$1,110,000</b>	-	-	-	<b>\$4,549,495</b>
<b>Services &amp; Supplies</b>							
Other Services and Supplies	-	-	1,110,000	-	-	-	1,110,000
<b>Total Services &amp; Supplies</b>	-	-	<b>\$1,110,000</b>	-	-	-	<b>\$1,110,000</b>
<b>Debt Service</b>							
Principal - Bonds	1,175,000	-	-	-	-	-	1,175,000
Interest - Bonds	2,264,495	-	-	-	-	-	2,264,495
<b>Total Debt Service</b>	<b>\$3,439,495</b>	-	-	-	-	-	<b>\$3,439,495</b>
<b>Total Expenditures</b>							
Total Expenditures	3,439,495	-	1,110,000	-	-	-	4,549,495
<b>Total Expenditures</b>	<b>\$3,439,495</b>	-	<b>\$1,110,000</b>	-	-	-	<b>\$4,549,495</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

# Housing and Community Services Department #91400

---

## Policy Package 110 Preserve Existing Affordable Housing

### Package Description

This package requests \$25 million in new tax-exempt lottery-backed bond proceeds to fund the preservation of multifamily housing units needed to address the housing crisis pervasive across Oregon. These proceeds will enable federal funds to be leveraged that otherwise wouldn't be available in Oregon. In prior biennia, proceeds from lottery-backed bonds have been used by OHCS for a variety of purposes, most typically for the preservation of federal rent subsidized units and manufactured park preservation. This request is for funding to be used to address the extreme need that exists in three areas:

- Preserving federal rent subsidies for units at risk of losing the subsidies and converting to market rate units and rental assistance demonstration projects.
- Preserving manufactured home parks to prevent the displacement of extremely low income tenants.
- Preserving existing rent and income restricted affordable housing at risk of loss due to expiring restrictions or physical condition.

Only costs of issuance for these bonds are included in the Bond Activities and Debt Service program unit. The bonds are expected to be issued in March of 2021 so no additional debt service costs are included in the 2019-21 budget. The bond proceeds limitation is in the Multifamily Rental Housing Program Unit.

### Purpose

The Oregon Legislature in the previous biennium approved proceeds from lottery-backed bonds to support the department's efforts to preserve the state's affordable housing stock. Historically, the funding was intended to preserve housing at risk of converting to market rate rents due to expiring federal contracts or maturing federal loans with 25 percent or more project-based rental assistance.

The purpose of the 2019-21 funding request is to provide an equal opportunity for individuals and organizations interested in preserving rent and income restrictions. The need for investment is critical for all three uses and will be illustrated in each area:

- Preserving federal rent subsidies: The units in federally rent-assisted projects house extremely low income Oregonians earning between zero and 30 percent of area median incomes. Rehabilitating and preserving units

# Housing and Community Services Department #91400

---

with federal rent subsidies, as well as supporting rental assistance demonstration projects, retains existing affordable housing stock or project based rent assistance resources for decades to come.

- Preserving manufactured home parks: A huge need to preserve mobile home parks exists in Oregon. Parks are being put on the market for sale to investors who will build other things on the property. This displaces the residents who own the homes but not the land. Homeowners in these parks are generally very low income and do not have other land or money for relocating the manufactured home, and they have nowhere to go when parks are sold. Preserving the parks helps these homeowners stay in their homes.
- Preserving existing rent and income restricted affordable housing at risk of loss due to expiring rent and income restrictions or physical condition. These affordable rental units are those that had previously been funded by federal, state or other local jurisdictions for a fixed affordability term; at the end of that affordability term the units are able to convert to market if there is not a reinvestment of resources to re-establish affordability restrictions.

The need is substantial, and all three areas of investment would advance the mission of OHCS to provide stable and affordable housing and engage leaders to develop integrated statewide policy that addresses poverty and provides opportunity for Oregonians.

## **How Achieved**

Tax-exempt lottery-backed bond proceeds will be offered through a competitive process to ensure that outcomes are maximized based on the criteria established through the funding and/or by OHCS with guidance from the Housing Stability Council. The funding will be paired with federal 4 percent Low Income Housing Tax Credits to preserve existing affordable housing stock in danger of expiration. This will help to address the critical lack of affordable housing which is prevalent throughout the state.

## **Staffing Impact**

No new positions are requested in this package. The additional funding will be added to existing Notices of Funding Availability, thereby limiting additive work. As with previous lottery bond proceeds, OHCS will use interest earnings up to five percent of the par value of the bonds to pay for administrative costs of delivering the funds.

# Housing and Community Services Department #91400

---

## Quantifying Results

Results will be quantified by reporting on units built and populations served by the investment. OHCS estimates that 400 units of affordable housing will be preserved as a result of this funding. These include, but are not limited to:

- Existing units preserved
- Income levels of clients served in the units
- Demographics on populations served by the units

Additionally, timelines of funding availability, construction periods, and dates when projects are anticipated to be placed in service can be provided.

## Revenue Sources

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Total Funds
Services & Supplies	\$0	\$0	\$407,658	\$0	\$407,658
<b>Total Package 110</b>	<b>\$0</b>	<b>\$0</b>	<b>\$407,658</b>	<b>\$0</b>	<b>\$407,658</b>

## 2021-23 Fiscal Impact

This is one-time funding and will phase-out in the 2021-23 budget development. Lottery Funds Debt Service will be determined during 2021-23 budget preparation.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 110 - Preserve Existing Affordable Housing

Cross Reference Name: Bond Activities and Debt Service  
 Cross Reference Number: 91400-080-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Lottery Bonds	-	-	407,658	-	-	-	407,658
<b>Total Revenues</b>	-	-	<b>\$407,658</b>	-	-	-	<b>\$407,658</b>
<b>Services &amp; Supplies</b>							
Other Services and Supplies	-	-	407,658	-	-	-	407,658
<b>Total Services &amp; Supplies</b>	-	-	<b>\$407,658</b>	-	-	-	<b>\$407,658</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	407,658	-	-	-	407,658
<b>Total Expenditures</b>	-	-	<b>\$407,658</b>	-	-	-	<b>\$407,658</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

# Housing and Community Services Department #91400

---

## Policy Package 111 Acquire and Ensure Affordability of Market Rate Housing

### Package Description

This package requests \$20 million in taxable lottery-backed bond proceeds for the purpose of initiating a Housing Acquisition Fund managed by a third-party intermediary. This package complements Legislative Concept 432 Capital Gains Tax Exemption to Create/Preserve Affordable Housing. The concept expands on House Bill 2879, introduced in the 2017 legislative session.

Only costs of issuance for these bonds are included in the Bond Activities and Debt Service program unit. The bonds are expected to be issued in March of 2021 so no additional debt service costs are included in the 2019-21 budget. The bond proceeds limitation is in the Multifamily Rental Housing Program Unit.

### Purpose

Too many Oregonians lack access to safe, decent affordable housing. Often, these individuals and families are severely housing cost burdened, defined as paying more than 50 percent of their income for housing. Meanwhile, rents continue to rise at a much faster pace than income due to factors such as the lack of multifamily rental development during the recession and households experiencing foreclosure re-entering the rental market.

The State of Oregon does not have the resources to build enough housing to meet the current demand. OHCS preservation efforts currently target subsidized housing with affordability restrictions and federal rent subsidies. Meanwhile, a portion of the private market rental housing stock is naturally affordable to households at slightly higher incomes than the subsidized housing stock, 60 percent to 100 percent of area median income (AMI). In fact, nationally more than 3 million multifamily apartments meet this description. Some of those properties once benefited from some sort of federal subsidy, such as mortgage insurance, but now may no longer be required to limit rents or serve a specified income level. Others never received federal subsidies. In either event, their affordability today is “natural,” arising from their age, physical condition, and location according to a recent survey by Beekman Advisors and the Urban Land Institute.

By targeting the naturally occurring affordable housing (NOAH) market, this fund would provide a new, innovative, cost effective approach that leverages state resources with other public and private investment funds to ensure NOAH projects remain an ongoing affordable housing asset to the community. The Housing Acquisition Fund will be a revolving loan or equity investment resource having the necessary flexibility to meet changing market demands. The funds will "revolve,"



## Housing and Community Services Department #91400

---

meaning that they will be lent to purchasers of NOAH properties for a period of up to five years as purchasers assemble long term financing, and then the funds will be paid back to the intermediary, with interest, to be reinvested in new transactions.

OHCS is developing an overarching affordable housing preservation strategy in the hopes of maintaining as much affordable housing stock as possible. By extending the OHCS preservation strategy to include NOAH projects, the department is extending the reach of its programs and maintaining this important safe harbor in areas vulnerable to gentrification as well as areas with quickly escalating rents. Preserving quality housing stock through this acquisition fund by using a light touch method and avoiding displacement are critical components of this strategy. To achieve this, OHCS believes it is necessary to have flexible income eligibility specifically for the purpose of avoiding displacement of current residents.

### How Achieved

The Housing Acquisition Fund will be a financial investment fund, where, once established, OHCS will be one of several public and private investors and the fund will work to leverage additional private sector capital. This Housing Acquisition Fund will be managed by a third party. Third party management is necessary as the Housing Acquisition Fund will not only be responsible for soliciting investments, but will also control the investment of state as well as other public and private funds; this is not a role that is appropriate for a state agency to hold. OHCS anticipates a minimum match of 50 percent or \$10 million from other investors in the fund. This concept will address several related problems.

First, the fund will aid in preventing displacement of existing low and moderate income residents and preventing existing housing from “flipping” to higher income use. Recent Portland State University research has mapped out these naturally occurring affordable housing properties in the Portland metro area. Many of them are in areas that are vulnerable to gentrification and displacement, including the SW Corridor (which anticipates a light rail expansion), Gresham/Rockwood/East Portland, and other inner ring suburban communities. Helping mission driven developers to purchase these properties would prevent their purchase by market real estate developers and speculators. If the properties are purchased by market developers, the existing residents are likely to experience drastic rent increases or possibly evictions. This funding offers the opportunity to impose affordability restrictions which would protect current residents from displacement while also creating new affordable housing assets to serve current and future generations. This addresses “lessons learned” from recent transit oriented development in Portland which led to widespread displacement of longtime residents, particularly people of color. Many of those displaced have moved to the areas that are home to NOAH properties. This fund can help to prevent a second wave of displacement.

## Housing and Community Services Department #91400

---

Second, this fund will add to the affordable stock of housing in an efficient, cost effective, approach. In general, acquisition of existing properties is less expensive per unit, and homes can be brought on line much faster than building new units. This approach can help address the need for more affordable units expediently.

Finally, this approach preserves current quality housing stock and prevents obsolescence or disrepair. The Urban Land Institute reports that “America’s multifamily housing stock for “lower- and middle-income renters”—those who earn up to the AMI—is slowly but surely disappearing.” The often overlooked apartment properties that provide decent, affordable homes for millions of workers, senior citizens, and young children in households with modest incomes exist in all parts of the country. These “workforce and affordable” properties are an essential element of our national infrastructure and the fabric of our local communities. They are not likely to be replaced in nearly the numbers that are needed, absent unforeseen policy interventions. As detailed in OHCS’ recent Statewide Housing Plan focus groups, housing quality and health and safety are a big concern for many Oregon residents. This strategy would help identify and preserve quality housing in need of light touch repairs.

Through various planning processes, including the Statewide Housing Plan and annual strategic goals, OHCS has analyzed revenue sources and the gaps that existing funding mechanisms are unable to fill. The NOAH acquisition strategy was identified as a gap and this funding request allows for the necessary flexibility in establishing an Acquisition Fund that can leverage additional debt and equity and react to various market conditions.

The Acquisition Fund strategy materialized out of the OHCS planning processes, as such, some stakeholder groups have been engaged and have provided input into this proposal. However, additional stakeholder engagement will be necessary as refinement of the fund will depend upon a number of factors including leveraged funds and opportunities. Therefore, flexibility of the funding sources is a key requirement to the success of this strategy and the fund cannot be limited to low or very low income residents. OHCS also anticipates utilizing the fund to assist both new and current property owners. By agreeing to affordability restrictions, accessing the fund may unlock much needed capital allowing the new or current owners to finance or refinance the development and make needed light touch repairs.

The proposal is designed to leverage both public and private partnerships so impact on other agencies and governments is inherent. Preservation of naturally occurring affordable housing is impactful to the community in all the various ways that affordable housing is important to any community. According to the MacArthur Foundation, research has demonstrated the foundational importance of safe, decent, and affordable housing for child welfare, labor market outcomes, health and more.

OHCS expects that working with philanthropic organizations, non-profits, for profits, owners, developers and other government agencies will be essential in the success of this proposal. The anticipated affordability requirements tied to accessing this capital is ten years. Affected agencies would include multifamily rental housing developers, lenders, local

# Housing and Community Services Department #91400

---

and regional governments who are exploring strategies for acquiring and preserving NOAH housing stock and tenant advocates.

## **Staffing Impact**

Because this is an investment managed by a third party, additional staffing is not requested. OHCS will see some additional tracking of funds, analysis of outcomes, and potentially some work to develop affordability requirement language for loan documents. This work will be incorporated into current staffing roles.

## **Quantifying Results**

Success will be measured by the number of units preserved as compared to the resources invested by the state. OHCS estimates 800 homes will be acquired through this initial investment, prior to any funding being revolved. It is also important to note that this is a revolving loan or equity investment fund and therefore the initial investment will be refreshed providing preservation funding for NOAH housing indefinitely.

Establishing the fund and leveraging it for additional investments will take some time. OHCS estimates it will take from 12 to 24 months from the initial investment until a funding goal is reached and the fund can be put to work. Another 12 to 24 months (24 to 48 months total) is most likely necessary for the fund to be fully subscribed, at which time an initial measurement of achievement could be ascertained. OHCS anticipates funds would begin to "revolve" and be re-invested in additional transactions, at the 48 month mark.

## **Revenue Sources**

<b>Description</b>	<b>General Fund</b>	<b>Lottery Funds</b>	<b>Other Funds</b>	<b>Federal Funds</b>	<b>Total Funds</b>
Services & Supplies	\$0	\$0	\$313,877	\$0	<b>\$313,877</b>
<b>Total Package 111</b>	<b>\$0</b>	<b>\$0</b>	<b>\$313,877</b>	<b>\$0</b>	<b>\$313,877</b>

# Housing and Community Services Department #91400

---

## 2021-23 Fiscal Impact

This is one-time funding and will phase-out in the 2021-23 budget development. Lottery Funds Debt Service will be determined during 2021-23 budget preparation.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 111 - Acq/Ensure Affordability of Market Rate Hsg

Cross Reference Name: Bond Activities and Debt Service  
 Cross Reference Number: 91400-080-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Lottery Bonds	-	-	313,877	-	-	-	313,877
<b>Total Revenues</b>	-	-	<b>\$313,877</b>	-	-	-	<b>\$313,877</b>
<b>Services &amp; Supplies</b>							
Other Services and Supplies	-	-	313,877	-	-	-	313,877
<b>Total Services &amp; Supplies</b>	-	-	<b>\$313,877</b>	-	-	-	<b>\$313,877</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	313,877	-	-	-	313,877
<b>Total Expenditures</b>	-	-	<b>\$313,877</b>	-	-	-	<b>\$313,877</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

# Housing and Community Services Department #91400

---

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Housing & Community Svcs Dept  
2019-21 Biennium

Agency Number: 91400

Cross Reference Number: 91400-080-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Lottery Funds</b>						
Interest Income	46,857	-	-	-	-	-
Tsfr From Administrative Svcs	11,640,225	15,978,252	15,978,252	21,868,790	-	-
<b>Total Lottery Funds</b>	<b>\$11,687,082</b>	<b>\$15,978,252</b>	<b>\$15,978,252</b>	<b>\$21,868,790</b>	-	-
<b>Other Funds</b>						
General Fund Obligation Bonds	-	1,090,000	1,090,000	1,110,000	-	-
Lottery Bonds	-	395,235	395,235	1,034,444	-	-
Interest Income	-	18,826	18,826	70,567	-	-
Other Revenues	6,219	-	-	-	-	-
Transfer In - Intrafund	1,318,253	4,670,742	4,670,742	5,024,608	-	-
Transfer Out - Intrafund	(1,911,394)	-	-	-	-	-
<b>Total Other Funds</b>	<b>(\$586,922)</b>	<b>\$6,174,803</b>	<b>\$6,174,803</b>	<b>\$7,239,619</b>	-	-
<b>Nonlimited Other Funds</b>						
Revenue Bonds	336,415,000	240,700,000	340,700,000	374,770,000	-	-
Refunding Bonds	1,072,823	-	-	-	-	-
Interest Income	96,502,204	81,780,893	81,780,893	92,019,240	-	-
Housing Div Loan Repayments	280,042,221	226,271,763	226,271,763	320,223,020	-	-
Other Revenues	6,192,534	4,883,245	4,883,245	5,000,000	-	-
Transfer In - Intrafund	537,956,905	446,165,858	446,165,858	497,037,817	-	-
Transfer Out - Intrafund	(541,053,204)	(457,217,155)	(457,217,155)	(509,537,817)	-	-
<b>Total Nonlimited Other Funds</b>	<b>\$717,128,483</b>	<b>\$542,584,604</b>	<b>\$642,584,604</b>	<b>\$779,512,260</b>	-	-

# Housing and Community Services Department #91400

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE								
Bond Activities & Debt Service								
Source	Fund	ORBITS Revenue Acct	2015-17 Actual	2017-19 Legislatively Adopted	2017-19 Legislatively Approved	2019-21		
						Agency Request	Governor's Budget	Legislatively Adopted
<b>LOTTERY FUNDS</b>								
Interest Income								
Interest Earnings (Lottery bond accounts)	4430	0605	\$46,857	\$0	\$0	\$0	\$0	\$0
Tsfr From Administrative Svcs	4430	1107	\$11,640,225	\$15,978,252	\$15,978,252	\$21,868,790	\$0	\$0
<b>TOTAL LOTTERY FUNDS</b>			<b>\$11,687,082</b>	<b>\$15,978,252</b>	<b>\$15,978,252</b>	<b>\$21,868,790</b>	<b>\$0</b>	<b>\$0</b>
<b>OTHER FUNDS</b>								
General Fund Obligation Bonds								
GO Bonds (Cost of Issuance for LIFT)	3400	0555	\$0	\$1,090,000	\$1,090,000	\$1,110,000	\$0	\$0
Lottery Bonds								
Lottery Bonds (Housing Acq Cost of Issuance)	3400	0565	\$0	\$0	\$0	\$313,877	\$0	\$0
Lottery Bonds (Housing Pres Cost of Issuance)	3400	0565	\$0	\$395,235	\$395,235	\$407,658	\$0	\$0
Lottery Bonds (Perm Supp Hsg Cost of Issuance)	3400	0565	\$0	\$0	\$0	\$312,909	\$0	\$0
Interest Income								
Interest Earnings (multiple accounts)	3400	0605	\$0	\$18,826	\$18,826	\$70,567	\$0	\$0
Other Revenues	3400	0975	\$6,219	\$0	\$0	\$0	\$0	\$0
Transfer In - Intrafund								
Transfer In for Lottery Bonds	3400	1010	\$29,730	\$0	\$0	\$0	\$0	\$0
Transfer from Indenture (Debt Management Section)	3400	1010	\$970,509	\$1,420,742	\$1,420,742	\$1,574,608	\$0	\$0
Transfer from Indenture (E&D Bond Prog)	3400	1010	\$318,014	\$250,000	\$250,000	\$200,000	\$0	\$0
Transfer from Indenture (Multifamily Hsg Bond Prog)	3400	1010	\$0	\$500,000	\$500,000	\$450,000	\$0	\$0
Transfer from Indenture (Single Family Hsg Bond Prog)	3400	1010	\$0	\$2,500,000	\$2,500,000	\$2,800,000	\$0	\$0
Transfer Out - Intrafund	3400	2010	(\$1,911,394)	\$0	\$0	\$0	\$0	\$0
<b>TOTAL OTHER FUNDS</b>			<b>(\$586,922)</b>	<b>\$6,174,803</b>	<b>\$6,174,803</b>	<b>\$7,239,619</b>	<b>\$0</b>	<b>\$0</b>
<b>NONLIMITED OTHER FUNDS</b>								
Revenue Bonds								
Single Family Housing Bond Program	3200	0570	\$336,415,000	\$240,700,000	\$340,700,000	\$374,770,000	\$0	\$0
Refunding Bonds								
Lottery Bonds	3200	0575	\$1,072,823	\$0	\$0	\$0	\$0	\$0
Interest Income								
Elderly & Disabled Bond Program	3200	0605	\$12,214,747	\$9,294,461	\$9,294,461	\$10,075,524	\$0	\$0
Multifamily Housing Bond Program	3200	0605	\$15,406,182	\$15,742,062	\$15,742,062	\$12,599,511	\$0	\$0
Single Family Housing Bond Program	3200	0605	\$68,881,275	\$56,744,370	\$56,744,370	\$69,344,205	\$0	\$0
Housing Div Loan Repayments								
Elderly & Disabled Bond Program	3200	0930	\$27,675,234	\$15,160,942	\$15,160,942	\$20,078,553	\$0	\$0
Multifamily Housing Bond Program	3200	0930	\$28,241,209	\$6,517,141	\$6,517,141	\$70,144,467	\$0	\$0
Single Family Housing Bond Program	3200	0930	\$224,125,778	\$204,593,680	\$204,593,680	\$230,000,000	\$0	\$0
Other Revenues	3200	0975	\$6,192,534	\$4,883,245	\$4,883,245	\$5,000,000	\$0	\$0



# Housing and Community Services Department #91400

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE								
Bond Activities & Debt Service								
Source	Fund	ORBITS Revenue Acct	2015-17 Actual	2017-19 Legislatively Adopted	2017-19 Legislatively Approved	2019-21		
						Agency Request	Governor's Budget	Legislatively Adopted
<b>NONLIMITED OTHER FUNDS (continued)</b>								
Transfer In - Intrafund								
T-In for Non-Limited	3200	1010	\$0	\$0	\$0	\$0	\$0	\$0
T-In for Debt Svc	3230	1010	\$537,956,905	\$446,165,858	\$446,165,858	\$497,037,817	\$0	\$0
Transfer Out - Intrafund								
T-Out for Debt Svc (Elderly & Disabled)	3200	2010	(\$49,805,866)	(\$38,885,427)	(\$38,885,427)	(\$39,289,653)	\$0	\$0
T-Out for Debt Svc (Multifamily Hsg)	3200	2010	(\$43,380,669)	(\$45,708,895)	(\$45,708,895)	(\$64,248,164)	\$0	\$0
T-Out for Debt Svc (Single Family Hsg)	3200	2010	(\$446,798,604)	(\$372,622,833)	(\$372,622,833)	(\$406,000,000)	\$0	\$0
Transfer Out for Refunding Lottery Bonds	3200	2010	(\$1,068,065)	\$0	\$0	\$0	\$0	\$0
<b>TOTAL NONLIMITED OTHER FUNDS</b>			<b>\$718,196,548</b>	<b>\$542,584,604</b>	<b>\$642,584,604</b>	<b>\$779,512,260</b>	<b>\$0</b>	<b>\$0</b>

# Housing and Community Services Department #91400

---

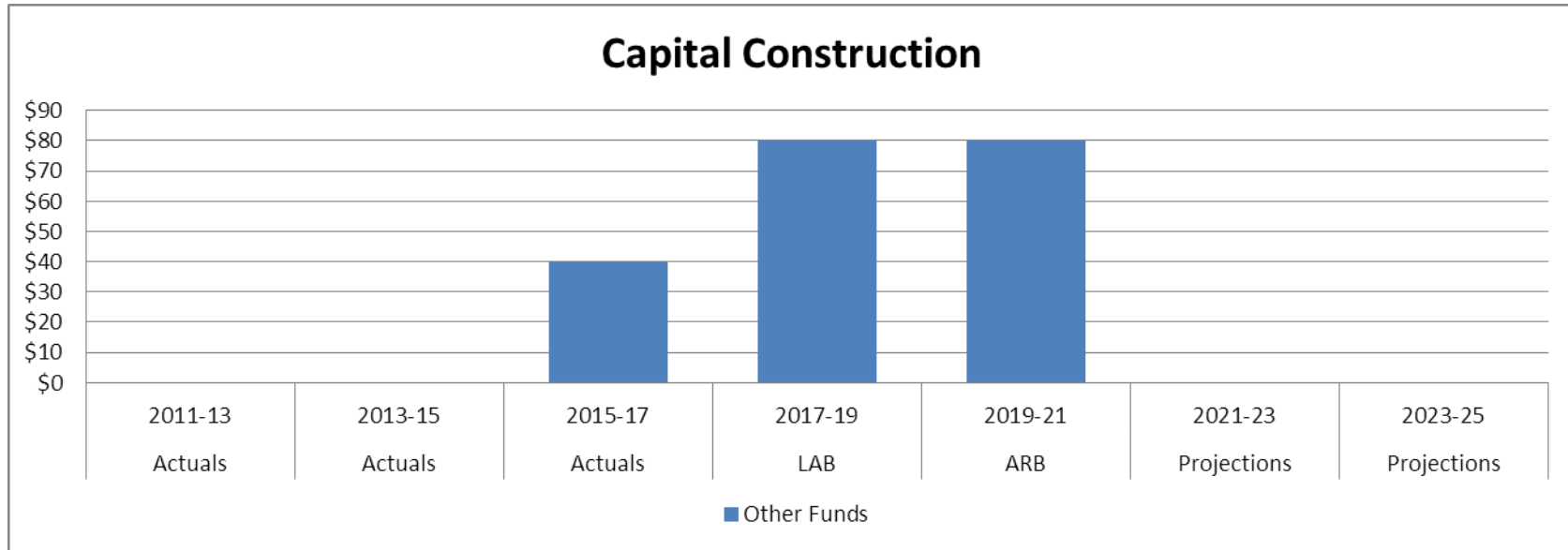
# Capital Construction



# Housing and Community Services Department #91400

## Capital Construction Executive Summary

Long Term Focus Area: Healthy and Safe Communities, A Thriving Statewide Economy  
Program Contact: Julie Cody



### Program Overview

The Capital Construction program unit was created in 2015 to receive \$40 million in proceeds from Article XI-Q bonds, and was subsequently added to in 2017 with \$80 million in proceeds from Article XI-Q bonds. The proceeds were used to create the Local Innovation and Fast Track (LIFT) housing program. The LIFT Program's objective is to build new affordable housing and homeownership opportunities for low income households, especially families.

### Program Funding Request

The 2019-21 funding request is for \$80 million in General Obligation bonds to continue the LIFT housing program.

# Housing and Community Services Department #91400

Capital Construction							
	2011-13 Actuals	2013-15 Actuals	2015-17 Actuals	2017-19 LAB	2019-21 ARB	2021-23 Projections	2023-25 Projections
Other Funds	0	0	40,000,000	80,000,000	80,000,000	0	0
<b>All Funds</b>	<b>0</b>	<b>0</b>	<b>40,000,000</b>	<b>80,000,000</b>	<b>80,000,000</b>	<b>0</b>	<b>0</b>
Positions/FTE	0/0.0	0/0.0	0/0.0	0/0.0	0/0.0	0/0.0	0/0.0

## Program Description

LIFT allows Oregon Housing and Community Services (OHCS) and its partners to add to the supply of affordable housing, in particular for historically underserved communities. At a time when Oregon has a significant shortage in affordable housing across the state, this additional source of housing funds is a significant investment in response to the need. Key to LIFT program design is leveraging the use of the Article XI-Q bond funding for housing development; these funds require the state to own or operate any real property. OHCS has found a means to work within these parameters by putting the funds in a first position loan in conjunction with distinct operational oversight authorities. LIFT focuses on serving underserved Rural Communities and Communities of Color with incentives for low cost construction as well as service partnerships.

## Program Justification

Development of Multifamily rental housing and Single Family homeownership programs help ensure that all Oregonians have access to decent housing which meets their basic needs and allows them to reach their full potential by increasing the availability of affordable rental housing and ensuring existing affordable rental housing stock is safe and decent, as well as reducing the housing burden for qualified tenants.

## Program Performance

LIFT program results will be measured and assessed for performance. Currently identified outcome metrics for the LIFT program are:

- Increase in affordable housing inventory; measured by the number of new units built.
- More affordable rental housing units available in rural communities.
- More affordable rental housing units available that serve communities of color.
- More affordable homeownership units available in rural communities

# Housing and Community Services Department #91400

---

- More affordable homeownership units available that serve communities of color
- Implement innovative and replicable cost containment strategies; measured through comparison of projects funded with LIFT proceeds to traditional multifamily housing costs, such as RS Means.

## **Enabling Legislation and Program Authorization**

ORS 458.485 – Local Innovation and Fast Track Housing

## **Funding Streams**

Proceeds from the sale of Article XI-Q General Obligation bonds provide the funding for the LIFT program. General Fund is then appropriated to OHCS in order to make regular debt service payments on outstanding bonds.

## **Comparison of 2019-21 Funding Proposal to 2017-19 Funding**

OHCS's funding request for 2019-21 continues one-time funding approved in 2017-19.

# Housing and Community Services Department #91400

---

## Capital Construction Program Description

The Capital Construction program unit was created for proceeds from Article XI-Q bonds to create the Local Innovation and Fast Track (LIFT) housing program. In the 2015-17 biennium, \$40 million in bond proceeds were used for this program, and in the 2017-19 biennium another \$80 million was approved.

The LIFT Program's objective is to build new affordable housing for low income households, especially families. Using this funding source allows OHCS and its partners to add to the supply of affordable housing, in particular for historically underserved communities. At a time when Oregon has a significant shortage in affordable housing across the state, this additional source of housing funds is a significant investment in response to the need. Key to LIFT program design is identifying an effective way to use the Article XI-Q bond funding for housing development. These funds require the state to own or operate any real property development that uses this resource. OHCS typically does not have an ownership stake in developments the department finances, and this type of funding has not yet been utilized in housing development investments made by the state.

The primary goals of the LIFT program are to: create a large number of new affordable housing units to serve low income Oregonians, serve historically underserved communities including rural communities with less than 25,000 people, and serve communities of color. Secondary LIFT program goals are to: place affordable housing units in service as quickly as possible, serve families at or below 60 percent of area median income who are receiving services through Oregon's Department of Human Services (DHS) child welfare or family self-sufficiency programs, and identify innovative building strategies that result in lower cost affordable housing development that is replicable.

In the 2017 legislative session, House Bill 3175 modified the program and allowed it to also be used for home ownership. OHCS set aside 20 percent of the \$80 million bond proceeds to develop homeownership opportunities, with the remaining 80 percent to develop rental housing opportunities.

# Housing and Community Services Department #91400

---

## Policy Package 107 Expand Local Innovation and Fast Track (LIFT) Housing Program

### Package Description

The Local Innovation and Fast Track (LIFT) Housing program was created in the 2015-17 biennium with proceeds from Article XI-Q bonds. This package requests an additional \$80.0 million in funding to continue the implementation of LIFT. Bond proceeds are included in this program unit and costs of issuance and debt service are included in the Bond Activities and Debt Service program unit. The program will be administered by Multifamily Housing Finance staff.

### Purpose

The LIFT Program's objective is to build new affordable housing and homeownership opportunities for low income households, especially families. Using this additional funding will allow Oregon Housing and Community Services (OHCS) and its partners to add to the supply of affordable housing, in particular for historically underserved communities. At a time when there is a significant shortage in affordable housing across the state, this additional source of housing funds is a significant investment by the state in answering the need. Key to LIFT program design is leveraging the use the Article XI-Q bond funding for housing development; these funds require the state to own or operate any real property. OHCS has found a means to work within these parameters by putting the funds in a first position loan in conjunction with distinct operational oversight authorities. LIFT focuses on serving underserved Rural Communities and Communities of Color with incentives for low cost construction as well as service partnerships.

### How Achieved

OHCS will continue to operate a LIFT program that is targeted to meet the identified goals established with the advice and consent of the Housing Stability Council. This program will require that LIFT investments only be allowed for units restricted to serve rental households earning 60 percent of area median income or less and families and in homeownership earning at or below 80 percent of area median income. In addition, investments will be limited to those projects that are serving a historically underserved community. This includes both rural communities and communities of color. Service to communities of color can be achieved in a number of ways, and should be relevant to the community in which the project is located, and the target population anticipated to be served.

The LIFT program solicits project proposals using a Notice of Funding Availability that delineates clear selection criteria and minimum thresholds for funding. This ensures program transparency as well as efficiency in the application and review period. In addition, those projects that are selected for funding will commit to development timelines that are as



# Housing and Community Services Department #91400

---

short as feasible in order to accelerate the availability of LIFT-funded units throughout the state. LIFT compliance monitoring requirements will be the minimum required to ensure that ongoing program delivery is in line with the established program intent.

## **Staffing Impact**

It is anticipated that current and projected staff will absorb the work for the 2019-21 biennium. Future requests may appear in the next biennium.

## **Quantifying Results**

LIFT program results will be measured and assessed for performance. Currently identified outcome metrics for the LIFT program are:

- Increase in affordable housing inventory; measured by the number of new units built.
- More affordable rental housing units available in rural communities.
- More affordable rental housing units available that serve communities of color.
- More affordable homeownership units available in rural communities.
- More affordable homeownership units available that serve communities of color.
- Implement innovative and replicable cost containment strategies; measured through comparison of projects funded with LIFT proceeds to traditional multifamily housing costs, such as RS Means.

## **Revenue Sources**

<b>Description</b>	<b>General Fund (Debt Service)</b>	<b>Other Funds</b>	<b>Federal Funds</b>	<b>Total Funds</b>
Capital Outlay	\$0	\$80,000,000	\$0	<b>\$80,000,000</b>
<b>Total Package 107</b>	<b>\$0</b>	<b>\$80,000,000</b>	<b>\$0</b>	<b>\$80,000,000</b>

## **2021-23 Fiscal Impact**

This is one-time funding and will phase-out in the 2021-23 budget development, with the funds expected to be spent over the next six years.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Housing & Community Svcs Dept  
 Pkg: 107 - Expand LIFT Housing Program

Cross Reference Name: Capital Construction  
 Cross Reference Number: 91400-089-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Obligation Bonds	-	-	80,000,000	-	-	-	80,000,000
<b>Total Revenues</b>	-	-	<b>\$80,000,000</b>	-	-	-	<b>\$80,000,000</b>
<b>Capital Outlay</b>							
Other Capital Outlay	-	-	80,000,000	-	-	-	80,000,000
<b>Total Capital Outlay</b>	-	-	<b>\$80,000,000</b>	-	-	-	<b>\$80,000,000</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	80,000,000	-	-	-	80,000,000
<b>Total Expenditures</b>	-	-	<b>\$80,000,000</b>	-	-	-	<b>\$80,000,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

# Housing and Community Services Department #91400

---

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Housing & Community Svcs Dept  
2019-21 Biennium

Agency Number: 91400

Cross Reference Number: 91400-089-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
General Fund Obligation Bonds	40,175,000	80,000,000	80,000,000	80,000,000	-	-
Transfer Out - Intrafund	(175,000)	-	-	-	-	-
<b>Total Other Funds</b>	<b>\$40,000,000</b>	<b>\$80,000,000</b>	<b>\$80,000,000</b>	<b>\$80,000,000</b>	-	-

# Housing and Community Services Department #91400

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE								
Capital Construction								
Source	Fund	ORBITS Revenue Acct	2015-17 Actual	2017-19 Legislatively Adopted	2017-19 Legislatively Approved	2019-21		
						Agency Request	Governor's Budget	Legislatively Adopted
<b>OTHER FUNDS</b>								
General Fund Obligation Bonds								
GF Obligation Bonds (Cap Construction for LIFT)	3020	0555	\$40,175,000	\$80,000,000	\$80,000,000	\$80,000,000	\$0	\$0
Transfer Out - Intrafund	3020	2010	(\$175,000)	\$0	\$0	\$0	\$0	\$0
<b>TOTAL OTHER FUNDS</b>			<b>\$40,000,000</b>	<b>\$80,000,000</b>	<b>\$80,000,000</b>	<b>\$80,000,000</b>	<b>\$0</b>	<b>\$0</b>

# Capital Budgeting



# Capital Financing Six-Year Forecast Summary 2019-21

AGENCY: **Housing & Community Services**  
 Agency #: **91400**

**Provide amounts in the table below, by expected use and repayment source, of agency financing needs for the 2019-21 biennium. Include proposed project amounts only (do not include debt service either from previously issued debt or from new issue).**

Use of Bond Proceeds	Bond Type			Totals by Repayment Source
	General Obligation Bonds	Revenue Bonds		
<b>Major Construction/ Acquisition Projects</b>				
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
Total for Major Construction	\$	\$	\$	
<b>Equipment/Technology Projects over \$500,000</b>				
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
Total for Equipment/Technology	\$	\$	\$	
<b>Debt Issuance for Loans and Grants</b>				
Subtotal for General Fund Repayment:	\$	80,000,000 \$	\$	80,000,000 GF
Subtotal for Lottery Funds Repayment:	\$	63,700,000 \$	\$	63,700,000 LF
Subtotal for Other Funds Repayment:	\$	25,000,000 \$	374,770,000 \$	399,770,000 OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
Total for Loans and Grants:	\$	168,700,000 \$	374,770,000 \$	260,000,000
<b>Total All Debt Issuance</b>	\$	\$	\$	
Subtotal for General Fund Repayment:	\$	80,000,000 \$	\$	80,000,000 GF
Subtotal for Lottery Funds Repayment:	\$	63,700,000 \$	\$	63,700,000 LF
Subtotal for Other Funds Repayment:	\$	25,000,000 \$	374,770,000 \$	399,770,000 OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
<b>GRAND TOTAL 2019-21:</b>	<b>\$</b>	<b>168,700,000 \$</b>	<b>374,770,000 \$</b>	<b>543,470,000</b>

Agency Request

Governor's Budget

Legislatively Adopted

Budget Page \_J-1\_

# Capital Financing Six-Year Forecast Summary 2021-23

AGENCY: **Housing & Community Services**  
 Agency #: **91400**

**Provide amounts in the table below, by expected use and repayment source, of agency financing needs for the 2021-23 biennium. Include proposed project amounts only (do not include debt service either from previously issued debt or from new issue).**

Use of Bond Proceeds	Bond Type			
	General Obligation Bonds	Revenue Bonds	Totals by Repayment Source	
<b>Major Construction/ Acquisition Projects</b>				
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
<b>Total for Major Construction</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	
<b>Equipment/Technology Projects over \$500,000</b>				
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
<b>Total for Equipment/Technology</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	
<b>Debt Issuance for Loans and Grants</b>				
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	25,000,000 \$	374,770,000 \$	399,770,000 \$ OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
<b>Total for Loans and Grants:</b>	<b>\$</b>	<b>25,000,000 \$</b>	<b>374,770,000 \$</b>	<b>399,770,000 \$</b>
<b>Total All Debt Issuance</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	25,000,000 \$	374,770,000 \$	399,770,000 \$ OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
<b>GRAND TOTAL 2021-23:</b>	<b>\$</b>	<b>25,000,000 \$</b>	<b>374,770,000 \$</b>	<b>399,770,000 \$</b>

Agency Request

Governor's Budget

Legislatively Adopted

Budget Page \_J-2\_



# Capital Financing Six-Year Forecast Summary 2023-25

AGENCY: **Housing & Community Services**  
 Agency #: **91400**

**Provide amounts in the table below, by expected use and repayment source, of agency financing needs for the 2023-25 biennium. Include proposed project amounts only (do not include debt service either from previously issued debt or from new issue).**

Use of Bond Proceeds	Bond Type			Totals by Repayment Source
	General Obligation Bonds	Revenue Bonds		
<b>Major Construction/ Acquisition Projects</b>				
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
Total for Major Construction	\$	\$	\$	
<b>Equipment/Technology Projects over \$500,000</b>				
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
Total for Equipment/Technology	\$	\$	\$	
<b>Debt Issuance for Loans and Grants</b>				
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	25,000,000 \$	374,770,000 \$	399,770,000 OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
Total for Loans and Grants:	\$	25,000,000 \$	374,770,000 \$	399,770,000
<b>Total All Debt Issuance</b>	\$	\$	\$	
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	25,000,000 \$	374,770,000 \$	399,770,000 OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
<b>GRAND TOTAL 2023-25:</b>	<b>\$ 25,000,000</b>	<b>\$ 374,770,000</b>	<b>\$ 399,770,000</b>	

Agency Request

Governor's Budget

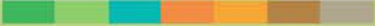
Legislatively Adopted

Budget Page \_J-3\_

# Housing and Community Services Department #91400

---

# Special Reports



# Agency Management Report

## KPMs for Reporting Year 2017

Published: 10/2/2017 4:21:47 PM

### Housing and Community Services

Performance Summary	Green	Yellow	Red
	= Target to -5%	= Target -5% to -15%	= Target > -15%
Summary Stats:	77.78%	11.11%	11.11%

### Detailed Report:

KPM	Metrics	Actual	Target	Status	Management Comments
1. Reducing Homelessness - Percentage of homeless households who exited into permanent housing and retained that housing for six months or longer.		92%	80%	Green	The improvement in the quality of data provided this year is a direct reflection of the Research Team, Jennifer Robss, and Jo Zimmer's efforts to raise data collection expectations, streamline/simplify the collection process and provide targeted training/TA to grantees, including on-site assistance.
2. Energy Assistance - Of all crisis energy payments, the percentage of payments made to prevent power disconnections. Crisis payments include those for preventing disconnection of service or restoring service which was shut off.		91.60%	90%	Green	
3. Affordable Rental Housing - Percentage of regulated multifamily housing units funded with grants, tax credits, and bonds, that will be affordable to households earning at or below 50% of the area median income.		57.70%	50%	Green	
4. Affordable Rental Housing for People with Disabilities - Percentage of affordable rental housing units funded that provide rental opportunities for low-income individuals with physical or mental disabilities.		4%	12%	Red	When we set the target for this KPM, we looked at past activity and the percentage of the population with a disability. The percentage of units set aside for people with disabilities from 2013 through 2015 was 9%, and the percentage of Oregonians with a disability was 15% in 2015. In this reporting period, 21% of all approved properties do have one or more units set aside for people with disabilities, but it is only 4% of all units that are actually set-aside for this population. During our Statewide Housing Plan process, we will more formally determine goals for serving various special needs populations and lay out implementation plans to reach those goals.
5. Affordable Rental Housing (Construction Costs) - Construction costs per square foot for: newly constructed housing units developed through grant and tax credit programs; and construction costs per square foot for rehabilitated housing units developed through grant and tax credit programs, as compared to national RS Means data.	a) Cost per square foot of newly constructed housing developed through grant and tax credit programs	90.30%	100%	Green	
	b) Cost per square foot for rehabilitated housing units developed through grant and tax credit programs	97.50%	100%	Green	
6. Affordable Rental Housing (Areas of Opportunity) - Percentage of affordable rental housing units funded with 9% Low Income Housing Tax Credits or HOME program funds that will be developed in high opportunity areas. High opportunity areas are defined as census tracts that meet two of the following three criteria: low poverty rate, below average unemployment rate, high ratio of jobs to labor force.		36%	40%	Yellow	

KPM	Metrics	Actual	Target	Status	Management Comments
7. Homeownership - Percentage of households at or below the state's median household income served by our single family programs.		62%	55%	Green	We hope to change the language of this KPM in the future to reflect that we use county median family incomes, not state median household income to measure our results on serving low to moderate income homeowners with our residential loan program. We will also propose changing the target to better reflect this data source.
8. Homeownership (People of Color) - Percentage of OHCS residential loan program loans issued to people of color.		20%	20%	Green	
9. Agency Customer Service - Percentage of customers rating their satisfaction with the agency's customer service as "good" or "excellent": timeliness, accuracy, helpfulness, expertise, availability of information, overall.	Availability of Information	0%	0%	Green	We conduct a customer service survey every other year. One was done in 2016 and the next one will be completed in 2018.
	Overall	0%	0%	Green	
	Timeliness	0%	0%	Green	
	Accuracy	0%	0%	Green	
	Expertise	0%	0%	Green	
	Helpfulness	0%	0%	Green	

This report provides high-level performance information which may not be sufficient to fully explain the complexities associated with some of the reported measurement results. Please reference the agency's most recent Annual Performance Progress Report to better understand a measure's intent, performance history, factors impacting performance and data gather and calculation methodology.

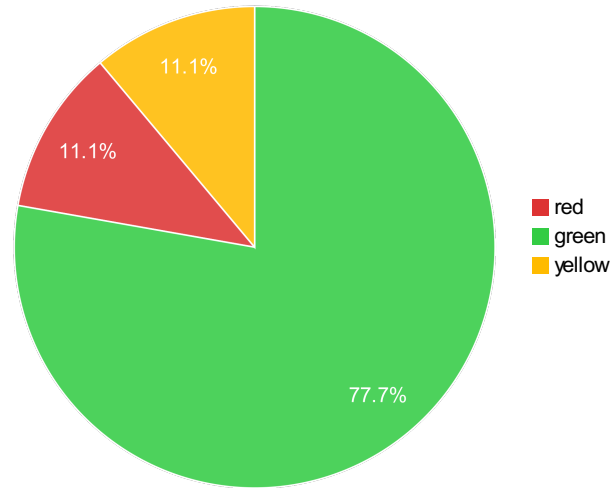
# **Housing and Community Services**

Annual Performance Progress Report

Reporting Year 2017

Published: 10/2/2017 4:21:13 PM

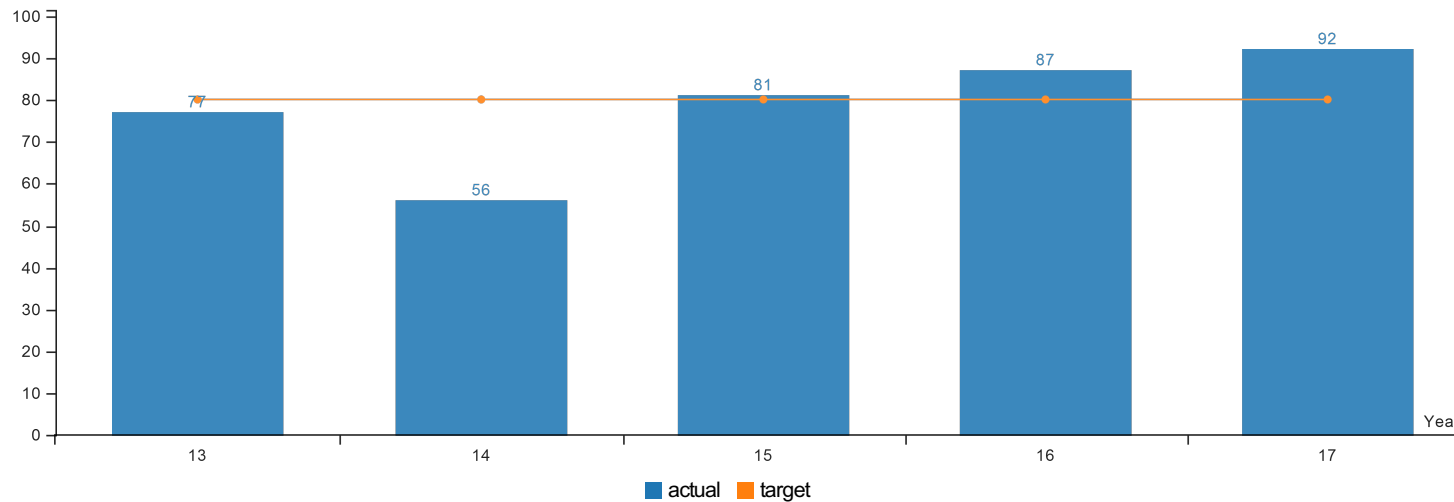
KPM #	Approved Key Performance Measures (KPMs)
1	Reducing Homelessness - Percentage of homeless households who exited into permanent housing and retained that housing for six months or longer.
2	Energy Assistance - Of all crisis energy payments, the percentage of payments made to prevent power disconnections. Crisis payments include those for preventing disconnection of service or restoring service which was shut off.
3	Affordable Rental Housing - Percentage of regulated multifamily housing units funded with grants, tax credits, and bonds, that will be affordable to households earning at or below 50% of the area median income.
4	Affordable Rental Housing for People with Disabilities - Percentage of affordable rental housing units funded that provide rental opportunities for low-income individuals with physical or mental disabilities.
5	Affordable Rental Housing (Construction Costs) - Construction costs per square foot for: newly constructed housing units developed through grant and tax credit programs; and construction costs per square foot for rehabilitated housing units developed through grant and tax credit programs, as compared to national RS Means data.
6	Affordable Rental Housing (Areas of Opportunity) - Percentage of affordable rental housing units funded with 9% Low Income Housing Tax Credits or HOME program funds that will be developed in high opportunity areas. High opportunity areas are defined as census tracts that meet two of the following three criteria: low poverty rate, below average unemployment rate, high ratio of jobs to labor force.
7	Homeownership - Percentage of households at or below the state's median household income served by our single family programs.
8	Homeownership (People of Color) - Percentage of OHCS residential loan program loans issued to people of color.
9	Agency Customer Service - Percentage of customers rating their satisfaction with the agency's customer service as "good" or "excellent": timeliness, accuracy, helpfulness, expertise, availability of information, overall.



Performance Summary	Green	Yellow	Red
	= Target to -5%	= Target -5% to -15%	= Target > -15%
Summary Stats:	77.78%	11.11%	11.11%

KPM #1	Reducing Homelessness - Percentage of homeless households who exited into permanent housing and retained that housing for six months or longer.
	Data Collection Period: Jul 01 - Jun 30

\* Upward Trend = positive result



Report Year	2013	2014	2015	2016	2017
<b>Percentage of homeless Oregonians remaining in permanent housing six months or longer</b>					
Actual	77%	56%	81%	87%	92%
Target	80%	80%	80%	80%	80%

#### How Are We Doing

In 2017, 1,413 people exited homelessness into a permanent housing situation and were successfully contacted six months later. Ninety-two percent of these people had retained their permanent housing when contacted; this is above the target of 80%.

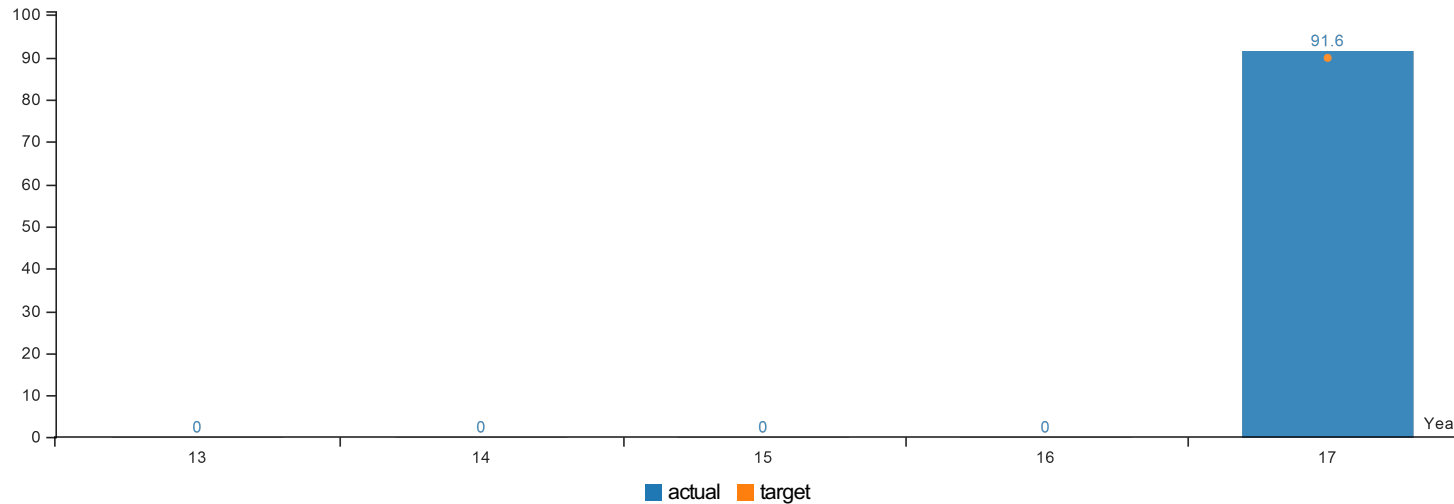
#### Factors Affecting Results

Shifting program attention from emergency shelters toward a "housing first" model, which prioritizes putting people into permanent housing immediately, has been ongoing for the past few years and may contribute to meeting this goal. Obstacles include: difficult economic circumstances, high unemployment rates, a shortage of affordable housing units, low rental vacancy rates, and a lack of flexible rental assistance over the past several years.



KPM #2	Energy Assistance - Of all crisis energy payments, the percentage of payments made to prevent power disconnections. Crisis payments include those for preventing disconnection of service or restoring service which was shut off.
	Data Collection Period: Jul 01 - Jun 30

\* Upward Trend = positive result



Report Year	2013	2014	2015	2016	2017
<b>Energy Assistance</b>					
Actual	No Data	No Data	No Data	No Data	91.60%
Target	TBD	TBD	TBD	TBD	90%

#### How Are We Doing

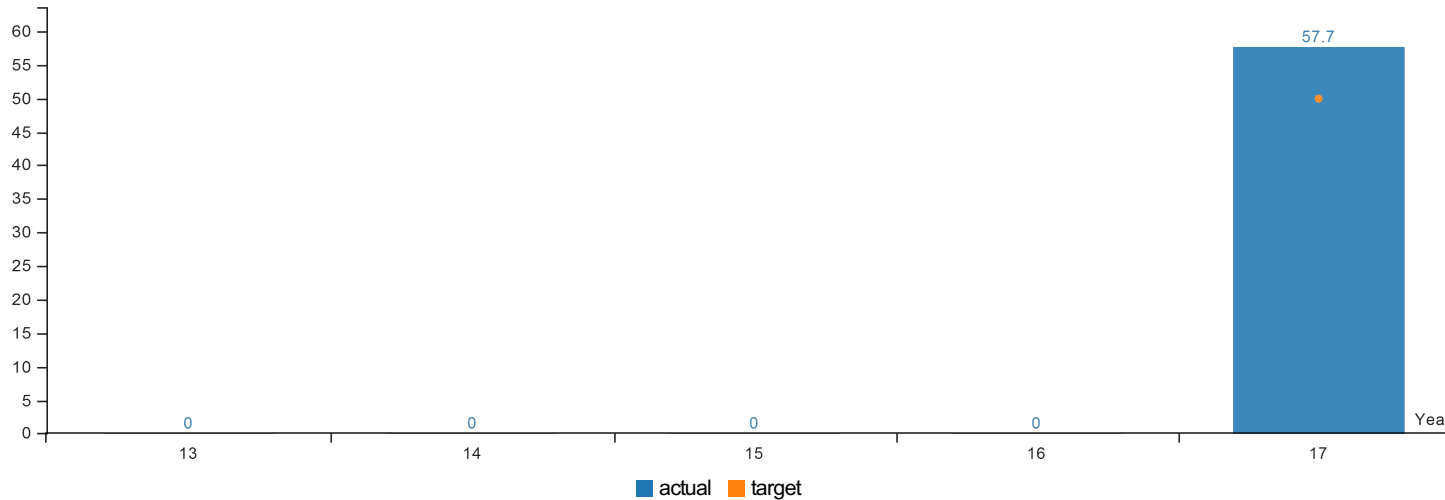
From July 1, 2016 through June 30, 2017, 91.56% of households receiving crisis energy assistance received payment for the prevention of power disconnections. This is above the target of 90%.

#### Factors Affecting Results

There has been a concerted effort by the state to get restoration numbers down and prevention numbers up – and in fact, they have gone from 82% of crisis payments in FY11 up to 90.5% in FY17. Measuring the prevention of disconnections compared to restorations is an established and well-researched method of understanding the effectiveness and efficiency of energy assistance programs. Disconnections are expensive for families, for utility companies, and it is expensive to restore services. Prevention is a much better strategy.

KPM #3	Affordable Rental Housing - Percentage of regulated multifamily housing units funded with grants, tax credits, and bonds, that will be affordable to households earning at or below 50% of the area median income.
	Data Collection Period: Jul 01 - Jun 30

\* Upward Trend = positive result



Report Year	2013	2014	2015	2016	2017
<b>Affordable Rental Housing</b>					
Actual	No Data	No Data	No Data	No Data	57.70%
Target	TBD	TBD	TBD	TBD	50%

#### How Are We Doing

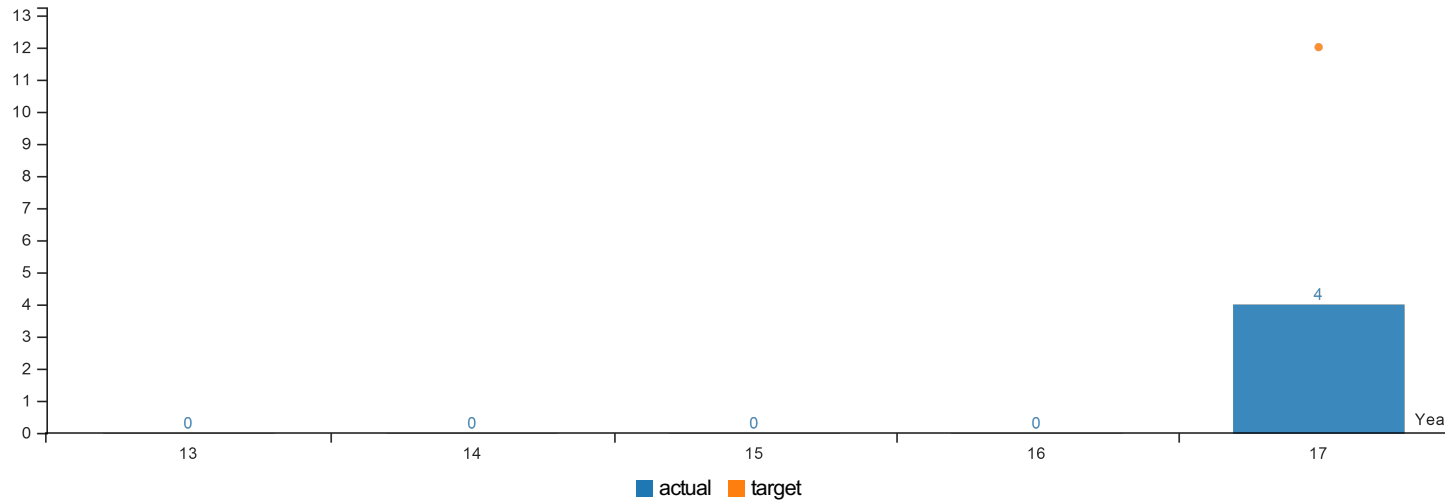
From July 1, 2016 through June 30, 2017, 58% of rental units approved for funding will be affordable to households with income at or below 50% of the area median income. This is above our goal of 50%.

#### Factors Affecting Results

The majority of our funding sources prioritize households earning at or below 60% of AMI, but we know the need for affordable housing is greater for lower income households, so we prioritize applications that include units targeted for Oregonians most in need of affordable housing.

KPM #4	Affordable Rental Housing for People with Disabilities - Percentage of affordable rental housing units funded that provide rental opportunities for low-income individuals with physical or mental disabilities.
	Data Collection Period: Jul 01 - Jun 30

\* Upward Trend = positive result



Report Year	2013	2014	2015	2016	2017
<b>Affordable Rental Housing</b>					
Actual	No Data	No Data	No Data	No Data	4%
Target	TBD	TBD	TBD	TBD	12%

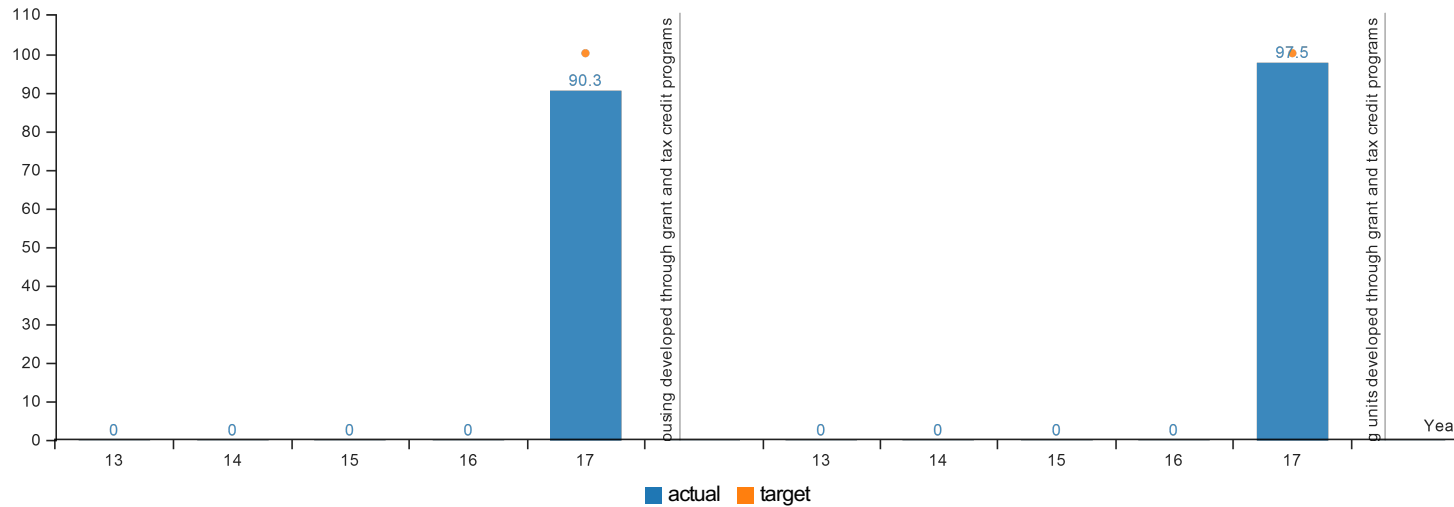
#### How Are We Doing

From July 1, 2016 through June 30, 2017, 4% of rental units approved for funding will be set aside for individuals with physical, developmental, or mental disabilities. This is below our goal of 12%.

#### Factors Affecting Results

One contributing factor to this result is that we believed the new Mental Health Housing Fund would all be committed within this reporting period. This did not occur, and this fund offering will instead be distributed over multiple reporting periods. Another factor is that housing for those with disabilities often requires intensive services to be provided in order to make the projects successful and ensure tenants remain stable within their housing. The lack of long term commitment of funding for comprehensive service provision is often a barrier to create the service enriched housing required for many special needs populations. Without a specific dedicated funding source that can be used for long term supported services within housing, this will continue to be a challenge. In addition, it is not the only priority of OHCS given parallel prioritization of family, senior, and workforce housing.

KPM #5	Affordable Rental Housing (Construction Costs) - Construction costs per square foot for: newly constructed housing units developed through grant and tax credit programs; and construction costs per square foot for rehabilitated housing units developed through grant and tax credit programs, as compared to national RS Means data.
	Data Collection Period: Jul 01 - Jun 30



Report Year	2013	2014	2015	2016	2017
<b>Cost per square foot of newly constructed housing developed through grant and tax credit programs</b>					
Actual	No Data	No Data	No Data	No Data	90.30%
Target	TBD	TBD	TBD	TBD	100%
<b>Cost per square foot for rehabilitated housing units developed through grant and tax credit programs</b>					
Actual	No Data	No Data	No Data	No Data	97.50%
Target	TBD	TBD	TBD	TBD	100%

### How Are We Doing

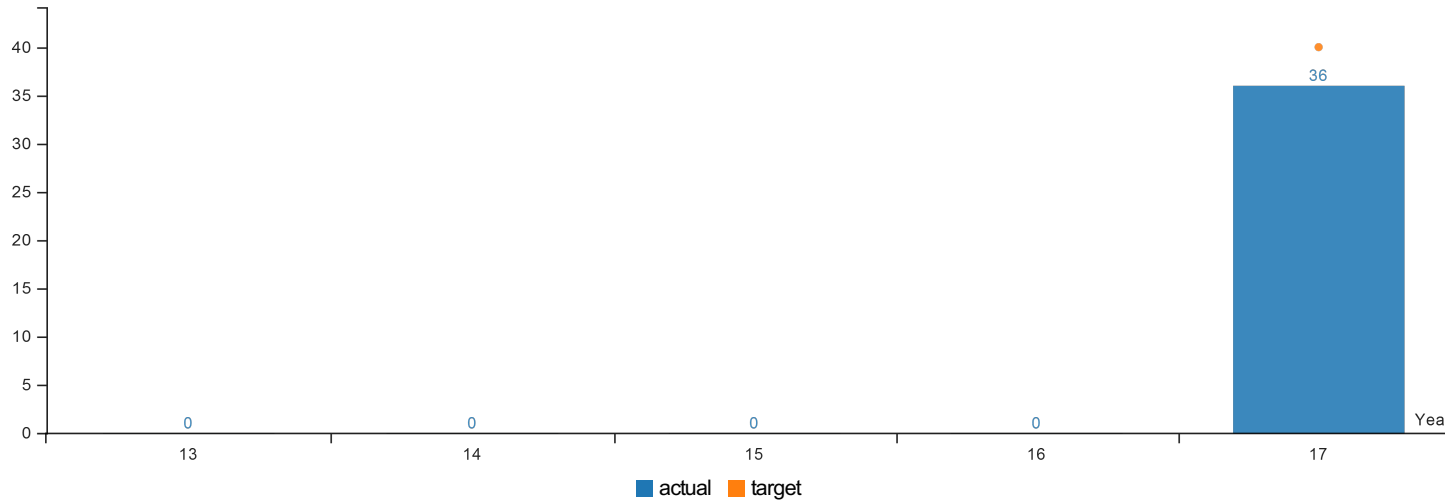
From July 1, 2016 through June 30, 2017, the average cost per square foot of new construction properties that completed construction during that time frame, was \$174.50, or 90.3% of the national average construction costs per square foot as reported by RS Means data (\$193.16). This is below the target of 100%, which is a positive result. For properties that were preserved and went through significant rehabilitation, the average cost per square foot of that rehabilitation was \$103.14, which is 97.5% of the national average rehabilitation costs per square foot as reported by RS Means data (\$105.73). This is below the target of 100%, which is a positive result.

### Factors Affecting Results

Many requirements can increase costs for the development and rehabilitation of affordable housing, including but not limited to: paying workers prevailing wages, building to LEED standards, site work, and design standards.

KPM #6	Affordable Rental Housing (Areas of Opportunity) - Percentage of affordable rental housing units funded with 9% Low Income Housing Tax Credits or HOME program funds that will be developed in high opportunity areas. High opportunity areas are defined as census tracts that meet two of the following three criteria: low poverty rate, below average unemployment rate, high ratio of jobs to labor force.
	Data Collection Period: Jul 01 - Jun 30

\* Upward Trend = positive result



Report Year	2013	2014	2015	2016	2017
<b>Affordable Rental Housing</b>					
Actual	No Data	No Data	No Data	No Data	36%
Target	TBD	TBD	TBD	TBD	40%

#### How Are We Doing

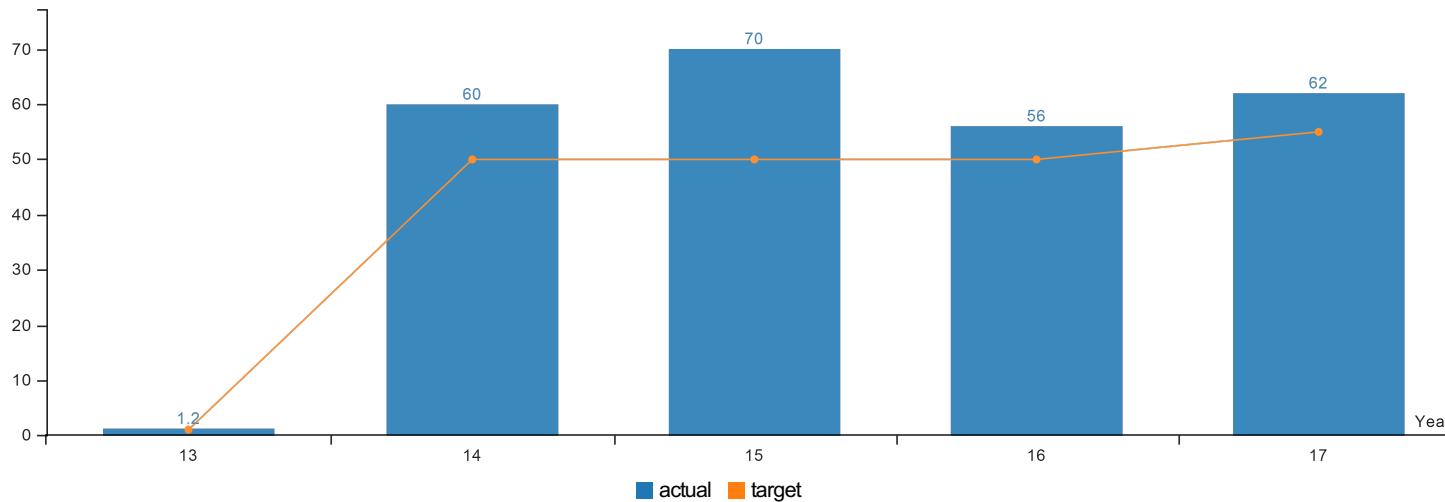
From July 1, 2016 through June 30, 2017, 36% of units approved for funding through the 9% Low Income Housing Tax Credits or HOME program will be developed in “high opportunity” census tracts. This is slightly below our goal of 40%.

#### Factors Affecting Results

Beginning in 2016, we provided points to 9% LIHTC and HOME applications that showed that they would develop new units, or preserve existing units in high opportunity census tracts. This was done to encourage developers to create housing outside of high poverty census tracts, near employment opportunities, and near good schools. However, as required by the 9% LIHTC program, we also must provide points to applications for developments in qualified census tracts, which are higher poverty census tracts. These two competing priorities may influence or results on this KPM. Furthermore, because it was the first year we provided this incentive, some developers may not have been able to take advantage of it, because they may have already selected a site prior to their knowledge that site in opportunity areas would be given extra points in the scoring process.

KPM #7	Homeownership - Percentage of households at or below the state's median household income served by our single family programs.
	Data Collection Period: Jul 01 - Jun 30

\* Upward Trend = positive result



Report Year	2013	2014	2015	2016	2017
<b>Percentage of households at or below the state's median income served by our single family programs matches or exceeds Oregon's households at or below median income</b>					
Actual	1.20%	60%	70%	56%	62%
Target	1%	50%	50%	50%	55%

#### How Are We Doing

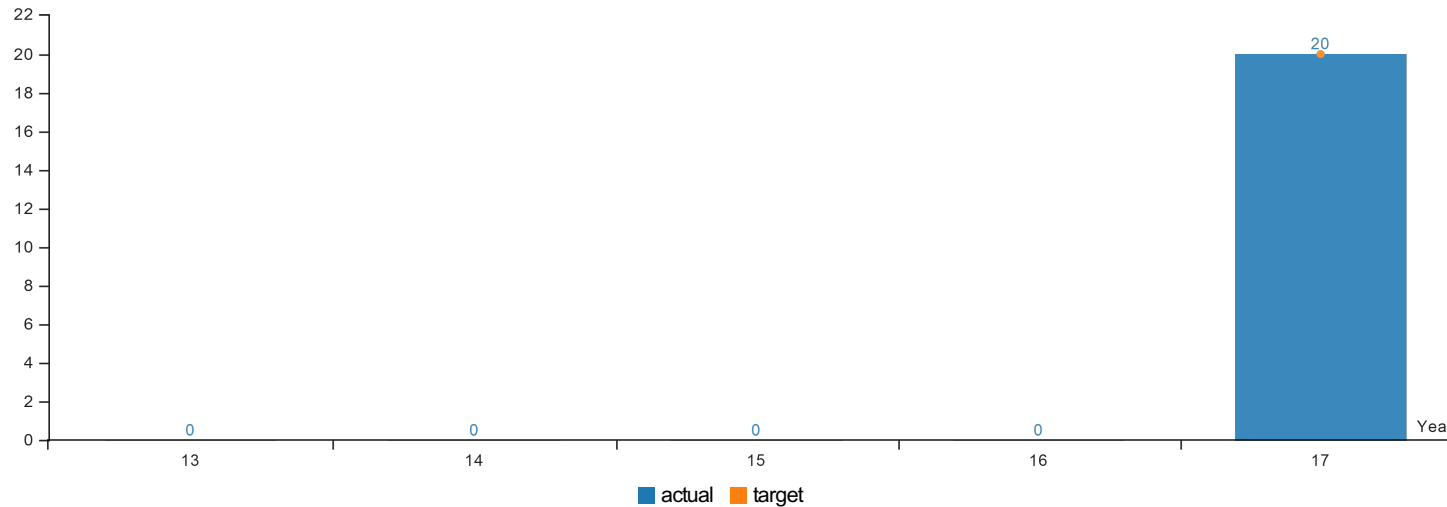
From July 1, 2016 through June 30, 2017, 62% of the loans made through our residential loan program went to households at or below the state median household income. This is above our goal of 55%.

#### Factors Affecting Results

While the KPM language indicates we will look at state median household income, the residential loan program uses state or county median family incomes to determine eligibility for the residential loan program, so county median family income is the more appropriate measure to use. If we had used county median family income, the result for this KPM would have been 72%. The lowest income limit we use for the residential loan program is 100% of statewide median family income. The highest limit for a larger size household is 140% of statewide MFI or 140% of county MFI, whichever is greater.

KPM #8	Homeownership (People of Color) - Percentage of OHCS residential loan program loans issued to people of color.
	Data Collection Period: Jul 01 - Jun 30

\* Upward Trend = positive result



Report Year	2013	2014	2015	2016	2017
<b>Homeownership</b>					
Actual	No Data	No Data	No Data	No Data	20%
Target	TBD	TBD	TBD	TBD	20%

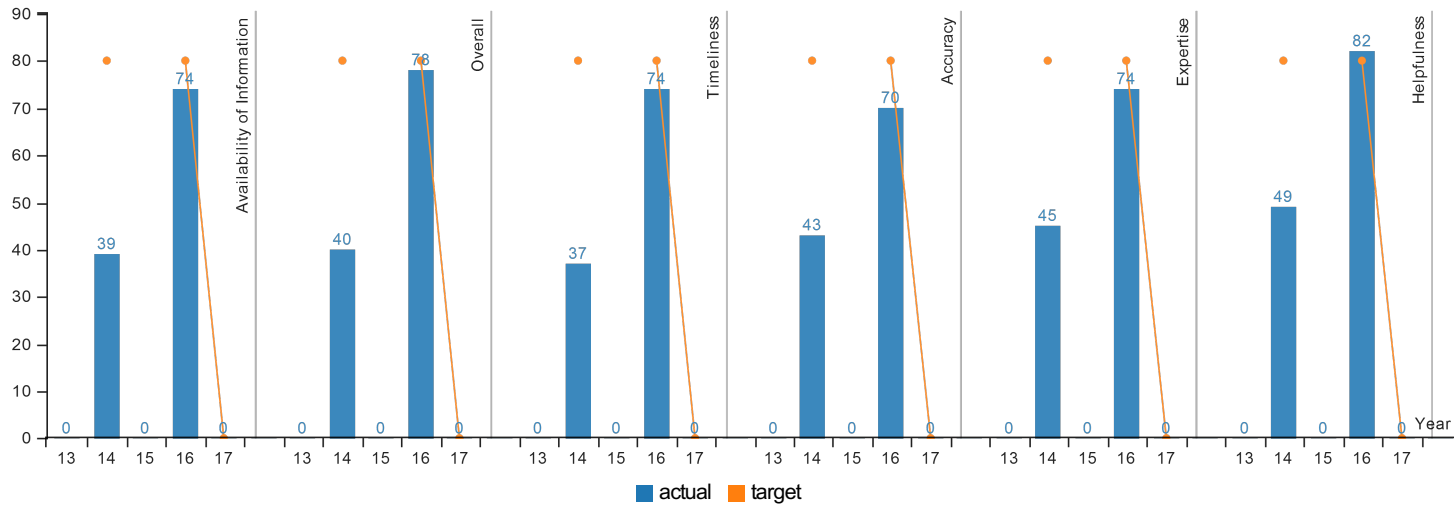
#### How Are We Doing

From July 1, 2016 through June 30, 2017, 20% of residential loan program loans where the borrower responded to questions on both race and ethnicity, were issued to households with a borrower who identified as Non-White and/or Hispanic. This meets our goal of 20%.

#### Factors Affecting Results

OHCS has been working to ensure that lenders and partners are being more proactive in advertising the residential loan program to communities of color by encouraging partnerships with culturally-specific organizations and expanding outreach efforts. We have also begun collecting race and ethnicity data on co-borrowers, not just on borrowers. However, this data collection effort only began in January of 2017, so we do not have a full year of data yet. Next year, we should be able to include the race and ethnicity of co-borrowers in this analysis and get a better picture of how many households of color we are serving through this program. We will also work with lenders to encourage both borrower and co-borrowers to report race and ethnicity since 20% of borrowers did not report their race and/or ethnicity.

KPM #9 Agency Customer Service - Percentage of customers rating their satisfaction with the agency's customer service as "good" or "excellent": timeliness, accuracy, helpfulness, expertise, availability of information, overall.  
 Data Collection Period: Jan 01 - Dec 31



Report Year	2013	2014	2015	2016	2017
<b>Availability of Information</b>					
Actual	No Data	39%	No Data	74%	0%
Target	TBD	80%	TBD	80%	0%
<b>Overall</b>					
Actual	No Data	40%	No Data	78%	0%
Target	TBD	80%	TBD	80%	0%
<b>Timeliness</b>					
Actual	No Data	37%	No Data	74%	0%
Target	TBD	80%	TBD	80%	0%
<b>Accuracy</b>					
Actual	No Data	43%	No Data	70%	0%
Target	TBD	80%	TBD	80%	0%
<b>Expertise</b>					
Actual	No Data	45%	No Data	74%	0%
Target	TBD	80%	TBD	80%	0%
<b>Helpfulness</b>					
Actual	No Data	49%	No Data	82%	0%
Target	TBD	80%	TBD	80%	0%

How Are We Doing



## Factors Affecting Results

# Housing and Community Services Department #91400

---

## Audit Response Report

**Audit Name: Statewide Single Audit; Management Letter 914-2017-03-01**

**Material Weaknesses: Strengthen Controls Over Cash Management**

**Corrective action plan:**

The agency will be refining controls in order to ensure detection of “red flags” when requests for funds are received. When detected, the agency will request further documentation and/or explanation to elaborate on the previously received supporting documentation that accompanies each funding request. Further controls will ensure federal cash draws are for reimbursement of program expenditures. If the request is for an advance of federal funds, the agency will ensure the funds are for an immediate cash need of the subrecipient.

The agency has established strong controls in the monitoring of these requests when on-site visits occur. Supporting documentation is tested as part of the items monitored with emphasis on ensuring any funds advanced to a subrecipient are due to an immediate cash need and the time between the request and disbursement of funds is minimized. The agency’s monitoring schedule for fiscal year 2016 did not occur until fiscal year 2017 which partially contributed to this finding.

**Anticipated completion date:**

June 30, 2017

**Contact person responsible for corrective action:**

Sandra Flickinger

**Significant Deficiencies: Subrecipient Monitoring, Allowable Costs/Cost Principles**

**Corrective action plan:**

Cost allocations are being tested by the fiscal monitor during the annual subrecipient on-site monitoring visit to ensure costs are allocated on a reasonable basis and that basis is applied correctly. The agency intends to expand the scope of testing to include the review of depreciation and interest expenses to determine the allocability to the program.

**Anticipated completion date:**

June 30, 2017

# Housing and Community Services Department #91400

---

**Contact person responsible for correction action:**

Sandra Flickinger

**Audit Name: Statewide Single Audit; Management Letter 914-2018-03-01**

**Material Weaknesses: Fiscal Monitoring of Subrecipients Not Performed**

**Corrective action plan:**

The lack of monitoring resulted from a vacancy in the Fiscal Monitor position for OHCS. This position became vacant in February 2017, 7 months after the start of Fiscal Year 2017. Within those first 7 months, the Fiscal Monitor completed 7 of 18 on-site subrecipient monitoring reviews. OHCS prioritized recruitment of the Fiscal Monitor position, however wasn't able to fill it until a reclassification was performed after multiple failed recruitments. The position was filled on November 1, 2017.

The Fiscal Monitor has scheduled on-site monitoring reviews for all subrecipients for Fiscal Year 2018.

**Anticipated completion date:**

June 30, 2018

**Contact person responsible for corrective action:**

Sandra Flickinger

# Housing and Community Services Department #91400

---

## Affirmative Action Plan

The 2019-2021 Affirmative Action Plan was not completed prior to submission of the Agency Request Budget document due to conflicts in deadline dates. Excerpts from the 2017-2019 Plan are included and this section will be updated in the Governor's Budget.



**State of Oregon**

**HOUSING and  
COMMUNITY SERVICES  
(91400)**



**Margaret Solle Salazar, Director**

**725 Summer Street NE, Suite B  
Salem, Oregon 97301  
503.986.2000**

**Affirmative Action Plan  
July 1, 2017 – June 30, 2019**

December 6, 2016

Governor's Affirmative Action Office  
Attn: Serena Stoudamire Wesley  
155 Cottage Street NE  
Salem, Oregon 97301

Dear Ms. Wesley:

As agency director, I am pleased to submit the Oregon Housing and Community Services (OHCS) Affirmative Action Plan for the 2017-2019 biennium, and to reaffirm the agency's commitment to meet both the spirit and intent of the Governor's Executive Order 16-09.

The work of OHCS involves identifying unmet housing needs across Oregon. As such, we are acutely aware of disparities that exist within communities of color, disabled populations, and other protected classes. We are committed to ensuring that our workplace is inclusive and culturally competent, and to further the values reflected in the Executive Order.

If you have any questions or need additional information, please contact me at (503) 986-6758, or Affirmative Action Officer Frances Scott at (503) 986-6717.

Sincerely,



Margaret Solle Salazar  
Director

## **II. Affirmative Action Plan for 2017-2019**

### **A. Agency's Affirmative Action Policy Statement**

OHCS is committed to establishing and maintaining a workforce that is reflective of the diverse population of the State of Oregon. OHCS is committed to an affirmative action program that provides equal opportunities for all persons regardless of age, marital status, veteran status, disability, race, religion, national origin, sex, and sexual orientation.

OHCS is committed to providing an environment for each applicant and employee that is free from sexual harassment, as well as harassment and intimidation on account of an individual's race, color, religion, gender, sexual orientation, national origin, age, or disability.

OHCS is an equal opportunity employer that is committed to a proactive role in the recruitment and selection process. OHCS will use recruitment strategies to identify and attract diverse candidates and establish interview panels that represent protected class groups.

OHCS is committed to providing broad and culturally enriched training, career growth, and developmental opportunities to all employees on an equal basis, enabling staff to further advance and promote their knowledge, skills, and abilities, as well as the value of diversity.

OHCS will not discriminate, nor tolerate discrimination, against any applicant or employee because of physical or mental disability with regard to any position for which the known applicant for employment is qualified.

OHCS agrees to take affirmative action to employ, advance in employment, and otherwise treat known qualified individuals with disabilities without regard to their physical or mental disabilities in all human resources selection and decision practices, such as: advertising, benefits, compensation, discipline (including probation, suspension, and/or termination for cause or layoff), employee facilities, performance evaluation, recruitment, social/recreational programs, and training.

OHCS will continue to administer these practices without regard to age, marital status, disability, race, religion, national origin, sex, and sexual orientation.

Additionally, all applicants and employees are protected from coercion, intimidation, interference, or discrimination as a result of filing a complaint or assisting in an investigation under this policy.

OHCS will not discriminate or tolerate discrimination against any employee because they are a member of, apply to be a member of, perform, have performed, applied to perform, or have an obligation to perform in a uniformed service.

OHCS enforces the above statement through the Human Resources Manager/Affirmative Action Officer and through the implementation, dissemination, and enforcement of the Affirmative Action Policy

(20.010.02), Discrimination and Harassment-free Workplace Policy (50.010.01), Performance Management Policy (20.040.02), Positive Work Environment Policy (20.000.04), and Reasonable Accommodations Policy (50.010.01).

The Agency Director's policy signature is on file in the Human Resources Office. The Affirmative Action policy statement is posted on all agency bulletin boards, the Agency intranet, and will be emailed to all employees annually. Managers are held accountable through their annual performance evaluation and appropriate disciplinary action, if warranted.

Employees are welcome to share, in writing or verbally, concerns/complaints regarding any of the above mentioned with their immediate manager, the Human Resource Manager, the Affirmative Action Officer, or any other OHCS manager. The agency's Affirmative Action Officer is Frances Scott, (503) 986-6717.

Information about the event the complainant is reporting is required to be sufficient to aid in its evaluation and shall include the remedy or relief being sought. OHCS will provide confidential review of all such concerns/ complaints, initiating timely and appropriate investigative action as necessary and advising of possible internal remedies. OHCS shall first seek informal resolution. If the complaining employee or job applicant is dissatisfied with results, he/she may:

- a. Submit a formal written complaint to the Human Resources Manager or the Director (full contact information is located in the Affirmative Action policy) within 365 days from the date on which the alleged incident or violation occurred. OHCS will provide confidential review of the formal complaint, initiating timely and appropriate investigative action as necessary. OHCS will make a complaint determination identifying corrective action, if necessary, and will notify the employee or applicant of the investigation results, the type of corrective action to be taken, the established time line for the correction action to be taken and by whom. This notification will occur within 30 days of the complaint's submission.
- b. Submit a formal written complaint to the Governor's Affirmative Action Office within 365 days of the date on which the alleged incident or violation occurred.

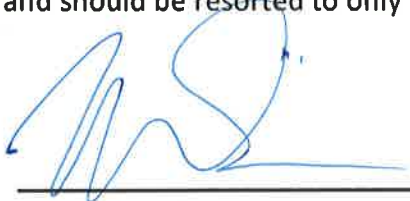
Affirmative Action Officer Frances Scott is well qualified to conduct workplace investigations by education and experience. She has conducted investigations for more than 17 years. She has a Juris Doctorate degree and is duly licensed by the State of Oregon. She is a member of the Oregon Bar and serves on the Oregon Bar's Labor and Employment, Government Law, and Diversity and Inclusion Committees.

In accordance with the Americans with Disabilities Act, OHCS is committed to provide an interactive process through which agency employment practices are made accessible to qualified employees or applicants with disabilities. The determination as to whether the agency can provide needed accommodation without undue hardship will be made on case-by-case basis. This agency is aware of Section 6 of that DAS policy 50.020.10, which states, in pertinent part:

The undue hardship exception is available only after careful consideration. The agency must consider alternative accommodations, should a requested accommodation pose undue hardship.



Clearly, the above-quoted section indicates that reliance upon the "undue hardship" provision is disfavored and should be resorted to only under unusual circumstances.



Margaret Solle Salazar, Director

12/1/16

Date

## **B. Agency Diversity and Inclusion Statement**

OHCS ensures that all Oregonians, regardless of gender, age, race, national origin, color, ethnicity, religion, disability, sexual orientation, sexual identity, and veterans have a fair and equal chance for available job opportunities in state government.

OHCS works both inside and outside of state government with stakeholders ranging from state agency heads, human resources professionals, and on-the-ground staff to community-based organizations and the general public. This process not only identifies systemic barriers and weaknesses that stand in the way of a diverse and inclusive workforce, but also fosters development and implementation of effective solutions that will fix the problems and improve the performance and service delivery of state organizations.

OHCS is working to build an organization that uses the concepts of diversity and to create a workplace that is stronger, better functioning, more inclusive, and fully capable of delivering the best possible service to the people of Oregon.

## **C. Training, Education, and Development Plan (TEDP)**

### **1. Employee Training, Education, and Development Plan for 2017-2019**

**Training and Education.** Equity/diversity/inclusion/non-discrimination-related training has taken place on a very limited basis at OHCS and is reported on in Section E (1) of this document. Barriers to more extensive, broad-scope training have included budgetary constraints and time/workload constraints. Accordingly, as is detailed more fully in Section E, OHCS personnel are exploring cost-effective, meaningful training resources

Please see the specifics of the plan for 2017-2019 at Section E.

A much more in-depth, meaningful training program for employees who will serve on interview panels is under development. Currently and historically, interview panel members receive a basic, rudimentary explanation preceding interviews. There is widespread recognition that this is not adequate.

Program content will include the topic of implicit bias. This training will be a prerequisite to serving on an interview panel. The training program will be fully developed and ready for dissemination in early 2017. It is anticipated that the program will be delivered online through iLearn; however, if this is not feasible, this training will be offered on a quarterly basis to be delivered “live” by trained OHCS staff.

**Professional Development.** OHCS staff has participated in a variety of training during the past biennium on a wide range of job-related topics. Spreadsheets detailing this training are attached in Appendix C, Items 11 and 12.

OHCS plans to continue into 2017-2019 its practice of encouraging current employees to advance through the recruitment process, provided that minimum qualifications for the higher position are met. OHCS plans to look for opportunities for current employees, where appropriate, to underfill higher-level

positions as they go about meeting the minimum requirements. See also the related section on Mentorship Programs, Page 23.

## **2. Volunteers**

Formed in 1994, Oregon Volunteers was established in accordance with the federal National and Community Service Trust Act of 1993. It is composed of up to 25 voting members creating a commission of non-partisan, diverse citizens reflecting Oregon’s unique nature. Oregon Volunteers has been part of Oregon Housing and Community Services since 2001.

The Oregon Volunteer and Community Service Act was passed in the 2007 legislation session with the stated purpose to promote the development of better communities by using citizen participation and volunteerism to foster greater civic responsibility. Oregon Volunteers Commission for Voluntary Action and Service is mandated to identify goals to develop and facilitate the initiation of public and private entity programs that will encourage and reward citizen participation and volunteerism.

Demographic information on the 51 volunteers on the current roster is attached at Appendix C.

## **3. Contractors and Vendors**

The OHCS Affirmative Action Plan will continue to be made available to providers and vendors through the OHCS website.

# **D. Programs**

## **1. Language Assistance Plan (LAP)**

OHCS administers a variety of federal and state supported housing and social service programs. The agency employs approximately 140 staff and has developed a large network of agency partners and sponsors that are vital to the delivery of its program services and benefits. Generally, these programs include financial assistance in the areas of multifamily affordable housing development, first-time homebuyer mortgage lending, down payment assistance, foreclosure avoidance, energy and weatherization, rent subsidies, or loans to homebuyers and developers. The Language Assistance Plan (LAP) is primarily prepared to meet the requirements of certain federal programs and overlap with other programs administered by OHCS. In effect, it enables the agency to expand its ability to serve the needs of people with limited English proficiency overall.

The LAP includes the following components:

- Contract with Language Line to ensure that the agency has access to a qualified and a readily available resource to assist LAP persons with their language translation needs. Ensure that front desk staff is knowledgeable and trained on connecting these clients to the Language Line service noted above.
- Interagency agreement with two neighboring departments (Parks & Recreation and Water Resources) to access staff with language fluency skills in Spanish, Russian, German, and Armenian.
- Provide translations of written materials on its website for LEP persons when requested.

- Maintenance of program materials posted on the agency website to ensure that such materials can be readily converted to as many languages as necessary to serve the needs of OHCS clientele.
- Continue to track the number and proficient language (other than English) of clients contacting the agency for assistance to ensure that the LAP is meeting the needs of the public.

## **2. Bilingual Staffing**

The Special Coalition Collective Bargaining Agreement between SEIU Local 503 and the State of Oregon effective through June 30, 2019 includes the following term at Article 26, Section (c):

*A differential of five percent (5%) over base rate will be paid to employees in positions which specifically require bilingual skills (i.e., translation to and from English to another foreign language or the use of sign language\*) as a condition of employment. The interpretation and translation skills must be assigned and contained in an employee's individual position's position description.*

Currently, two position descriptions are being amended to include a requirement of interpretation and translation skills in Spanish. It is anticipated that having two staff members who can translate English to Spanish and Spanish to English will enhance OHCS's ability to serve the people of the State of Oregon.

## **3. Internship Programs**

### **a. Formal**

OHCS views the internship concept as having tremendous potential to introduce itself to potential employees, particularly from the protected classes, as a great place to work and develop a career in public service. ODOT has had success with internship programs, and for that reason, OHCS contacted ODOT for information on its internship plan. While OHCS does not have the personnel or financial resources available to ODOT, OHCS has reviewed the ODOT intern program and gained some insight from that program that enabled OHCS to adapt parts of it to the OHCS setting.

OHCS has contacted Chemeketa Community College, Willamette University, and Western Oregon University in an attempt to pursue partnerships with these institutions. Chemeketa Community College's program, called Cooperative Work Experience, sent a representative to speak to OHCS managers about the CWE program on November 2, 2016. As of this writing, several managers have prepared or are in the process of preparing job assignment descriptions and are actively recruiting for a mentor to work within their department. Human Resources (Employee Services) is working to establish a mechanism to evaluate the effectiveness of the mentorship program by soliciting feedback from managers as well as student intern participants.

OHCS has established an online account to post internship opportunities with Willamette University; however, there has been no direct communication between its internship program and OHCS. The Human Resources (Employee Services) Department plans to follow up with Willamette, get more information of how that program works, and consider participation.

There has been some email communication with Western Oregon University regarding its intern program; however, partnership with that institution is in the very preliminary stage of development.

**b. Informal**

At the same time that OHCS reaches out to the local four-year colleges, community colleges, and high schools in an attempt to partner with them in developing the above-described formal internship program, OHCS will also, on the same timetable, discuss partnering with those institutions for a less formal program. At this time, OHCS envisions providing limited opportunities for students to “shadow” OHCS employees in the field (such as compliance officers at onsite inspections) or to sit in on actual job interviews to observe how a job interview is conducted and absorb various aspects of job search etiquette.

Prior to embarking on any internship program or mentoring program that would include persons under the age of 18, OHCS will comply with all statutes and rules pertaining to mandatory training, reporting, and screening of all personnel who will or may interact with those underage participants.

**4. Mentorship Programs**

**a. Onboarding**

The standard onboarding/orientation program involves a several-step process of acquainting the new employee with the workplace and its rules, and taking care of practical matters such as ergonomic assessment of the workspace, getting an email address, username, login, and keys.

One section of OHCS is currently piloting a supplement to the standard onboarding program. To provide a new employee with a sense of welcome and an enhanced comfort level, the Homeless Services Section has initiated a buddy system. A co-worker is paired with the new employee during their first few days of work. The co-worker is chosen because of their knowledge of the office, friendliness, willingness to help, work hour alignment, and similar job responsibilities. The buddy’s job is to make sure the new employee is familiar with the office layout and amenities, introduce them to fellow staff, and help keep them on track with their orientation schedule. It’s also helpful if the buddy can be available throughout the day to answer any questions or provide tips and advice.

OHCS is exploring potential for a more formal mentoring program across the agency to be implemented in 2017.

**b. Double-Fills, Underfills, Job Rotations**

At this writing, the OHCS workforce includes a significant employee population that is eligible for retirement during the 2017-2019 biennium – approximately 10 percent of its current workforce. OHCS leadership recognizes that it is critically important to plan for a possible

exodus. The eligible-for-retirement segment of this employee population will be difficult to replace. Therefore, it is incumbent upon the agency to develop and implement a plan to prevent the lapses in experience and training that are associated with a high rate of turnover.

**c. Succession Planning**

At least 10 percent of the OHCS workforce is eligible to retire or will become eligible to retire during the 2017-2019 biennium. The Human Resources Department (Employee Services) is working on a succession and cross-training plan that will be general in scope but will include an element of immediacy with regard to those positions currently held by an employee with retirement eligibility.

**d. ASPIRE**

OHCS recently became aware of a mentoring program called ASPIRE Oregon. ASPIRE is a mentoring program that matches trained and supportive adult volunteer mentors with middle and high school students to develop a plan to help them meet their education goals beyond high school. ASPIRE is part of the Office of Student Access and Completion within the Higher Education Coordinating Commission (HECC) OHCS Affirmative Action Officer (and Human Resources Manager) Frances Scott is meeting with Gary Campbell of ASPIRE on December 8, 2016 to collect information about this program. OHCS leadership is very interested in participating in this program or a similar program if it is determined to be feasible.

OHCS asks employees contemplating retirement to so notify the Human Resources Department so that succession planning can be more effective.

**e. Partnership with WorkSource**

The process of applying for State of Oregon jobs is heavily front-loaded. Many potential applicants are deterred from applying due to the complexity of the process. WorkSource Oregon has begun holding training sessions on a monthly basis to educate would-be State of Oregon applicants in how to go about preparing and submitting an application. OHCS's Affirmative Action Officer participated in the September 6 and September 27, 2016 sessions with Yolonda Garcia and Jarred Parker.

**f. Individual training and coaching on applying for State jobs**

Occasionally, OHCS human resources personnel receive correspondence from unsuccessful candidates asking for feedback. After consulting with DOJ, OHCS has determined that it is appropriate for higher-level, sophisticated HR personnel to provide carefully-worded feedback and guidance. OHCS has done so with favorable results (expressions of appreciation from the persons assisted) and plans to continue this practice into the future upon the request of the applicant.

Further, as a corollary to the WorkSource training sessions, OHCS is willing to provide some individual coaching and instruction on applying for jobs through the Neogov system upon

request of the applicant.

## 5. Community Outreach

- a. **Career Fairs:** Historically, OHCS has declined to participate in career fairs due to budgetary constraints. However, OHCS is exploring cost-effective, outside-the-box ways to participate in commercial-vendor career fairs, but also to achieve the same ends as commercially-sponsored, for-profit career fairs, as follows:
  - i. OHCS solicited other state agencies to share the cost of a table (one registration) at the 16<sup>th</sup> Annual Diversity Career Fair held in Portland on August 24, 2016. OHCS partnered with the Oregon Judicial Department and the Oregon Department of Education, which enabled all three agencies to participate. OHCS plans to watch for similar diversity-emphasized career fairs and make similar efforts to team up with other state agencies to make it economically feasible.
  - ii. OHCS has reached out to other agencies physically located near OHCS to begin discussions about teaming up to hold a “North Mall Career Fair.” Other agencies approached/to be approached include Oregon Parks & Recreation, Water Resources, Oregon Water Enhancement Board, State Lands, and Department of Land Conservation and Development. Since OHCS does not have complete control over this, since it is to be a collaborative effort, the ability to commit to a plan and timetable is limited. However, the vision of OHCS is to hold two “North Mall” Career Fairs for each year of this plan in the Spring and in the Fall, beginning with Spring 2017.
- b. **Community Events/Festivals:** Historically, the agency has not actively participated in community events or festivals, but rather, has promoted known community events made to staff by posting these opportunities in the agency’s business bulletin board.

Beginning with the first 2017 issue of *The Insider* (in-house electronic newsletter), employees will be asked to notify the Human Resources office whenever they become aware of any event or festival that is designed to promote diversity, different cultures, ethnicities, and so forth. OHCS will then publicize those events through various means, including notices in *The Insider*. This will be discussed at the Labor Management Meeting to solicit SEIU support for dissemination of this type of information. It will be determined whether SEIU representatives are amenable to having such notices posted on the SEIU bulletin boards around the office.

## 6. Trade-Specific Events

Historically, OHCS has collaborated with other federal and state agencies, local governments and community agencies, financial institutions, investors, developers, and many others to ensure that Oregonians throughout the state have affordable housing available to them, no matter their ethnic background, disability, or challenge. OHCS plans to continue this practice throughout the upcoming biennium.

The following are some examples of OHCS outreach that are designed to enhance OHCS’s ability to provide affordable housing for Oregonians in need.

## **HOMELESS SERVICES SECTION**

The Homeless Services Section (HSS) manages state and federal funds to assist persons who are homeless or at risk of homelessness to obtain or retain housing. Instead of carrying out direct client services, HSS contracts with 17 community action agencies and two other non-profit agencies to provide services to eligible households across the state.

Every two years, all nineteen (19) agencies must submit to OHCS an application for funding. The applications detail target populations and services to be provided for each program funding source in the application. OHCS also requires the agencies to submit their Affirmative Outreach and Affirmative Marketing Plans. The Plans must meet the federal requirements described in 24 CFR 576.407(b) and (s)(1) and 24 CFR 92.351(a) as applicable, including but not limited to the following:

- The recipient or subrecipient must make known that use of the facilities, assistance, and services are available to all on a nondiscriminatory basis.
- The recipient or subrecipient must establish additional procedures that ensure that those persons least likely to find out about program benefits are made aware of the facilities, assistance, and services.
- The recipient or subrecipient must take appropriate steps to ensure effective communication with persons with disabilities.
- The recipient or subrecipient must develop and use methods for informing the public, owners, and potential tenants about Federal fair housing laws and the contracting agency's affirmative marketing policy.

As part of the application approval process, OHCS reviews the agencies' Affirmative Outreach and Affirmative Marketing Plans. OHCS may require applicants to revise or justify their Plans before application approval is given.

Additionally, OHCS completes programmatic and fiscal monitoring of every contracting agency at least every three years. HOME-funded services are reviewed annually. The monitoring staff appraise the agency's compliance with their Plans at that time.

## **HOUSING INTEGRATORS**

OHCS employs two full time Housing Integrators to conduct outreach to regional collaboratives and community partners throughout the State of Oregon. These regional collaboratives consist of, but are not limited to, Coordinated Care Organizations, Early Learning HUBs, Workforce Investment Boards, and other groups that have formed to address housing and service needs in the regions they serve. Through these outreach sessions, OHCS, through its Integrators, seeks to bring about cross-sector collaboration that results in mutual strategy and outcome alignment. The Housing Integrators also use these interactions to provide information on OHCS's housing and service resources that might be equitably utilized in the communities being visited. OHCS recognizes the critical role that housing stabilization plays in better health outcomes,



higher educational achievement, and in creating overall healthy communities. The Housing Integrators assist communities in operationalizing OHCS tools and resources to achieve this vision.

## **TRIBAL OUTREACH**

OHCS is committed to meaningful engagement with Oregon's federally recognized tribes to ensure that its service delivery model is meeting the needs of tribal members. In accordance with SB 770, and Oregon Revised Statutes 182.162 to 182.168, OHCS engages with Tribal Clusters. During 2016, OHCS Tribal Liaison Kim Travis has attended meetings of the Health and Human Services cluster and the Economic and Community Development Cluster to share information about OHCS housing and stabilization programs. In addition to working with Tribal Clusters, the Tribal Liaison has engaged with Tribes during site visits to discuss specific needs and opportunities with Tribes.

## **SINGLE FAMILY**

The Single Family Section provides services through partners and lenders throughout the state. Non-profit partners provide assistance through the homeownership centers for pre-purchase homebuyer education, financial coaching, pre-purchase homebuyer counseling, and financial literacy education.

Statewide, between July 1, 2015 and June 30, 2016, the homeownership centers provided services to 11,006 non-Hispanic consumers and 1,963 Hispanic consumers.

OHCS's homeownership centers cover all 36 counties in the state. Some of the centers are culturally specific organizations, but they serve anyone who may need assistance, regardless of race or ethnicity. Examples include the African American Alliance for homeownership (AAAH), the Hacienda CDC, and the Native American Youth and Family Center (NAYA).

Each of these partners is responsible for community outreach and report outreach activities to OHCS through quarterly reports. All offices are located near or on a bus route, are ADA accessible, and provide service to non-English-speaking clients through staff or other means in order to maximize accessibility.

Beginning with the 2017-19 biennium, the Single Family Section will be measuring the percentage of residential loans that are issued to people of color. The goal has been established at 20 percent.

We have gone back and looked at this since establishing this Key Performance Measure, and for 2013-2015 we were at 22 percent.

The services provided by Single Family are as follows:

The Oregon Bond Program – first-time homebuyer program

Homeownership Centers

Down Payment Assistance

Training and Technical assistance to OHCS partners

Foreclosure Avoidance Counseling

Foreclosure Mediation

Neighborhood Stabilization – (NSP) – closed to new partners

## OREGON HOMEOWNERSHIP STABILIZATION INITIATIVE

The Oregon Homeownership Stabilization Initiative (OHSI) is responsible for administering the US Department of Treasury's 'hardest hit' program funds that were part of the Troubled Asset Relief Program. Oregon received initial funding for this program because of high unemployment rates across the state. Oregon has continued to receive these hardest hit program funds since 2010, though the expectation is that the program will not be renewed moving forward.

OHSI currently operates several programs:

- **Home Rescue Program**. This program is designed to help homeowners who are struggling to pay their mortgage. Home Rescue can provide up to one year of mortgage payments, with a maximum benefit of \$20,000, and if needed, up to \$15,000 in funds to bring the loan current.
- **Loan Refinancing Assistance**. The Loan Refinancing Assistance Pilot Project (LRAPP) program is available to homeowners statewide.–This program is designed to assist homeowners with negative equity in their home to avoid foreclosure. The program allows the homeowner to obtain principal reduction from the servicer via a short-sale.
- **Rebuilding American Homeownership Assistance**. Developed by Oregon Senator Jeff Merkley, the Rebuilding American Homeownership Assistance (RAHAPP) Pilot Program aims to provide a refinancing opportunity for homeowners who are “under water” on their mortgages.
- **Loan Preservation Assistance**. This program provides a Preservation Benefit for those able to pay their current mortgage but needing assistance with arrearages, a Property Tax Benefit for those without mortgages but with delinquent property taxes, or a Reverse Mortgage Benefit for those with a Home Equity Conversion Mortgage that is behind due to charges advanced by the lender.

All OHSI programs participate in quarterly reporting which is available on the OHSI website:

<http://www.oregonhomeownerhelp.org/en/reporting>, which includes detailed information on program participation by income, location, and Race/Ethnicity. To date, the OHSI programs have served 11,796 unique borrowers across all programs. Of those primary borrowers, 204 have been American Indian or Alaska Native, 308 Asian, 244 Black or African American, and 80 Native Hawaiian or other Pacific Islander. Overall 1,007 borrowers self-identified as Hispanic /Latino ethnicity.

## ENERGY SERVICES SECTION

The Energy Services Section (ESS) manages multiple state and federal programs to mitigate high energy costs, address health and safety risks, and improve energy efficiency in the homes of low income Oregonians. The ESS does not provide direct outreach or services; ESS contracts with seventeen community action agencies and one other non-profit agency to provide services to eligible households across the state.

Every two years, all subgrantee agencies must submit to OHCS an application for funding. The applications detail target populations and services to be provided for each program funding source consistent with the needs of individual communities.

Consistent with federally recognized priorities including elderly persons, persons with disabilities, families with children, high energy use households, and households with high energy burden, subgrantee agencies develop outreach and service plans targeting these populations for at least a portion of each program year.

## FAIR HOUSING

OHCS has completed an Analysis of Impediments of Fair Housing to assess the barriers people of color, people with low incomes and people with disabilities encounter in accessing housing. The result of that work was to develop the Fair Housing Action Plan, a five year plan with action items identified as short term, medium term, and long term priorities. We are in year one of implementing the plan and will report annually on the progress of the plan in the [Consolidated Annual Performance and Evaluation Report](#).

OHCS partners with the Fair Housing Council of Oregon (FHCO) to increase understanding of housing discrimination and to increase access to safe, affordable, and decent housing. FHCO, Oregon's statewide housing civil rights organization, provides training and technical assistance on preventing housing discrimination.

## MULTI FAMILY SECTION

The Multi Family Section administers a wide variety of state and federal funding sources used for the development and rehabilitation of affordable rental housing opportunities. Most projects funded through OHCS use several different types of funding to fill the financial needs of the proposed projects. Some key funding sources include the 9 percent Federal Low Income Housing Tax Credit (9 percent LIHTC), the Housing and Urban Development's (HUD) HOME program, and the 4 percent LIHTC program.

As required by the IRS, the 9 percent LIHTC program is administered through a competitive application process where in Oregon the funds are adequate to fund approximately 1 in 3 or 4 proposed projects. This funding process is dictated by a Qualified Allocation Plan (QAP); in 2016, this QAP was updated to include additional measures of equity in the competitive process. The application for 9 percent LIHTC and HOME funds also leverages additional gap funding resources like state General Housing Assistance Program (GHAP) funded through the Document Recording Fee, the Housing Development Grant Program funds, the Oregon Affordable Housing Tax Credit (OAHTC) and Low Income Weatherization funds. Like all multifamily housing processes, OHCS selects individual project proposals for funding and receives approval where necessary from the Housing Stability Council; after project selection, OHCS staff work through the financial structures of the proposed project to ensure long term project viability, adequacy of subsidization levels, and compliance with rules and requirements. Once this "underwriting process" is complete, the project sponsors are able to draw from the funds awarded.

The competitive scoring for the 9% LIHTC NOFA as well as the HOME NOFA includes: the use of project and community demographic data to reflect **Need**; information provided by the applicant on the **Impact** of the project which includes alignment with state or local planning and policy initiatives, a site-based assessment of location accessibility as well as evaluation of locations within **Areas of Opportunity** and **Areas Vulnerable to Gentrification**, and elements that will be included in the strategy and plan for Affirmative Fair Housing Marketing for the project. Preference scoring prioritizes projects that serve lower incomes and include rent assistance; Financial Viability includes a detailed review of the financial model of the project; and Capacity assesses the sponsor's prior compliance history as well as plans to engage Minority-Owned, Women-Owned, and Emerging Small Businesses (MWESB). Once the project is completed, the sponsor is required to submit MWESB statistics for the project; as a new requirement of all projects OHCS plans to use this information to help expand the engagement of MWESB contractors and subcontractors.

In addition to these core programs, the agency at times takes on new sources of funds. In 2016, these included the OHCS Mental Health Housing funds and the LIFT program. The Mental Health Housing funds were \$20 million in lottery-backed bond proceeds allocated by the legislature to go to serving mental health housing needs in the state in partnership with the Oregon Health Authority. In addition, the Oregon Legislature committed \$40 million of general obligation Article XI-Q bonds to fund the LIFT program. This program is specifically focused on adding to the supply of affordable housing for historically underserved communities. These historically underserved communities include rural communities as well as communities of color. In order to receive funding, proposed projects must be located in a rural community with a population of 25,000 or less outside of the Portland Urban Growth Boundary or demonstrate that they are serving a community of color by doing things like incorporating partnerships with culturally specific organizations, developing extensive marketing and outreach to underserved populations, or being designed and located to intentionally address displacement. These LIFT funds can be used alone, or as leverage with the states noncompetitive 4 percent LIHTC program.

Altogether, the Multi Family Section has made great strides toward supporting the achievement of equity goals, specifically through including MWESB measures and reporting in competitive funding processes; expanding the focus on Areas of Opportunity and Areas Vulnerable to Gentrification; requiring Affirmative Fair Housing Marketing plans for all projects; and dedicating LIFT funds to those projects that serve historically disadvantaged populations. In addition, once funded and operational, the OHCS Asset Management and Compliance Section oversees and evaluates the implementation of Affirmative Fair Housing Marketing Plans to ensure that deliberate equitable access is achieved.

## **7. Diversity Awareness**

### **Agency-Wide Diversity Council**

OHCS created an Equity Council to advance social equity and promote inclusivity in the agency's internal operations, organizational culture, and service delivery. The Council has been meeting since September 2015. Over the last 12 months, the Council has developed a common understanding of equity and is working toward adopting an equity definition. The goal is that the Council will aid the agency in its efforts to advance equitable outcomes for low income Oregonians, and in particular to consider strategies that can help overcome historic disparities. The Council is currently hosting a screening of the seven part documentary series [Unnatural Causes](#), which explores the racial and socioeconomic inequities in health. The screenings are followed by a discussion led by various members of Equity Council. Attendance has been optional. Attendees have recorded their presence by signing in. Data has been captured showing the EEO job categories which attendees have represented. (Appendix C, Item 2). Equity Council will be showing Parts Six and Seven during the remainder of 2016. Specific activities to be sponsored by Equity Council have not been finalized. The Equity Council surveyed the OHCS workforce. The results are attached at Appendix C, Item 3. The Equity Council charter is attached in Appendix C as Item 4. Also attached is a PowerPoint presentation about the Equity Council, which was presented at the August 2016 All-Staff Meeting (Appendix C, Item 5).

In 2017, Equity Council will focus on internal and external activities. Internal activities will include two approaches: (1) Training and in-depth discussion on equity; and (2) Celebrations of diversity in concert with special emphasis months (such as Black History Month). For the external focus, Equity Council will work with program areas to review equity policies related to specific programs and provide technical guidance as needed.

## **Employee Resource Groups (ERGs)/Affinity Groups**

In July 2016, OHCS human resources personnel attended an informal, informational, lunch time seminar on this topic. This event was sponsored by a private HR consulting firm called HR Answers. This concept was new to the OHCS attendees. Since that time, OHCS has become aware of an affinity group for Hispanic state employees called OSHEN (Oregon State Hispanic Employees Network). This is a state-sanctioned non-profit assembly of state employees who together support the Latino and diverse workforce community in state government. Anyone interested in promoting the advancement of a diverse workforce in state government is welcome to join and participate. OSHEN's stated mission is to promote the development and advancement of Latinos in Oregon state government and to enhance workforce diversity.

There is a split of opinion the human resources community as to whether affinity groups are meaningful. A recent issue of the journal of the Society of Human Resource Management included a point-counterpoint discussion of employee resource groups. This article has been submitted to the OHCS Equity Council to consider. It will be discussed at a future meeting of Equity Council. A copy is attached to this document at Appendix C.

During 2017, OHCS will poll the other state agencies to determine whether any such groups exist among State of Oregon employees and gather further information about any existing groups. This information will be presented to Equity Council, which is expected to take this matter under advisement and make a recommendation or prepare a report. This report or recommendation will then be presented to the Executive Team.

## **Diversity Presentations, Training, and/or Activities**

OHCS plans to greatly expand the number and frequency of these types of trainings and activities. Equity Council has initiated this type of presentation, which is described in a subsequent section of this report. Training has also been addressed in an earlier section of this Plan; please see Section II-C-1, above.

### **a. Leadership Development/Training Programs**

#### **1. EEO data of trainees**

OHCS employees received some form of diversity/inclusion/equity/nondiscrimination-related training between July 1, 2014 – June 30, 2016, as follows:

	OFFICIALS/ADMINISTRATORS	PROFESSIONAL/TECHNICIANS	OFFICE/CLERICAL
White	13	17	3
Black	0	0	0
Asian	0	0	0
Indian (Native American)	0	0	3

These figures do not include the screenings of the Unnatural Causes series; these records are reported elsewhere in this plan. A spreadsheet with the specifics of the above-tabulated training can be found at Appendix C, Item 7.

OHCS is keenly aware of the need to increase its emphasis on training, particularly in the areas of diversity, equity, inclusion, and access. Accordingly, OHCS personnel are exploring cost-effective training resources. Currently, a State of Oregon workgroup composed of human resources professionals is researching and evaluating training sources and modalities with the objective of providing a list of training materials to all human resources managers working for the State. The expected publication of this work group's findings is September or October 2016. When these findings have been made public, OHCS will systematically evaluate each training modality identified to determine its relevancy to/suitability for this agency's use and will act accordingly in accessing those materials. The agency intends to develop a systematic means of identifying mandatory training and tracking employee participation to ensure uniform compliance. The agency will also identify optional but recommended training resources and make those available. Some considerations will be optimizing accessibility and answering such questions as whether to make the training available (and therefore trackable) through the iLearn system or whether to provide the training resource by other means.

In the short term, before these findings are released, OHCS is partnering with the Oregon State Library (OSL) in becoming familiar with its resource materials that are available to state agencies. One such example that resides within the OSL's collection is a tool for developing an organization's cultural competence titled **Building Bridges**. OHCS borrowed this document from OSL and will be using it and other resources to guide its efforts in developing an internal, more agency-specific tool since this particular library resource was designed for use in a health care setting.

The Oregon State Library has an entire folder devoted to Diversity and Inclusion materials. During the 2017-2019 biennium, those materials will be systematically viewed and evaluated by Human Resources staff and selectively disseminated. A plan for introducing the specific content of these OSL resources has not yet been determined, but the subject matter and timing is tentatively planned to be as follows:

- |              |  |
|--------------|--|
| Winter 2017: | The 2017-2019 Affirmative Action Plan  |
| Spring 2017: | TOPIC: UNCONSCIOUS BIAS<br>POSSIBLE RESOURCE: Unmasking Unconscious Bias: Microaggression in the Workplace   |
| Summer 2017: | TOPIC: COMPASSIONATE COMMUNICATION<br>POSSIBLE RESOURCE: Compassionate Communication   |
| Fall 2017:   | TOPIC: DIVERSITY IN ACTION<br>POSSIBLE RESOURCE: Secrets to Making Diversity Work  |
| Winter 2018: | TOPIC: AGE DISCRIMINATION<br>POSSIBLE RESOURCE: Age in the Workplace   |
| Spring 2018: | TOPIC: VALUING DIVERSITY<br>POSSIBLE RESOURCES: Valuing Diversity: Multi-Cultural Communications;<br>We're All Different: Diversity in the Workplace |
| Summer 2018: | TOPIC: EMOTIONAL INTELLIGENCE<br>POSSIBLE RESOURCE: Emotional Intelligence Makes a World of Difference   |

Fall 2018:	Them and Us: Prejudice and Self-Understanding
Winter 2019:	TOPIC: VETERANS POSSIBLE RESOURCE: Into the Fire: Returning Vets
Spring 2019:	TOPIC: DISABILITY IN THE WORKPLACE POSSIBLE RESOURCE: Redefining Disability
Summer 2019:	TOPIC: LGBT IN THE WORKPLACE POSSIBLE RESOURCE: Because You Know Me/LGBT
Fall 2019:	TOPIC: DIFFERENCES POSSIBLE RESOURCE: Celebrating 20 Years: 20 Ways to Lighten Up and Enjoy Our Differences.

Specific training tools have been listed above as possible resources. However, not all of these training resources have been pre-screened and deemed to be optimally suitable. OHCS staff members are in the very early stages of developing a diversity/equity/inclusion/cultural competency curriculum. Substitutions may be made if another training resource that is more appropriate comes to the agency's attention as training options are explored.

Some of the work of identifying appropriate, meaningful training materials is anticipated to be undertaken by the Equity Council or a subcommittee thereof. Equity Council will also work to find a means of assessing the impact of these trainings.

OHCS is developing a training program for employees who will serve on interview panels. Program content will include the topic of implicit bias. This training will be a prerequisite to serving on an interview panel. The training program will be fully developed and ready for dissemination by February 1, 2017. It is anticipated that the program will be delivered online through iLearn; however, if this is not feasible, this training will be offered on a quarterly basis to be delivered "live" by trained OHCS staff.

Additionally, four OHCS staff attended the 2016 Diversity and Inclusion Conference on September 15, 2016. Several other staff members attended Tim Wise's presentation of *White Like Me: Race, Racism, and White Privilege in America* on October 13, 2016 at the PMA Conference.

## 2. Results of development/training

The above-described training is anticipated and expected to have a positive impact on the workforce. As is the case with all forms of training, its purpose is to enlighten, educate, and expose OHCS staff to ideas, thoughts, trains, data, and the like that they might not have previously been aware of or considered. The desired effect would be to help the agency, through its staff, to become a more understanding, compassionate, welcoming, inclusive, accepting work environment.

## E. Update: Executive Order 16-09

### 1. Respectful Leadership Training

OHCS did not provide cultural competence or respectful leadership training during the previous biennium. However, as described in the preceding paragraphs, there are specific plans to introduce this type of curriculum on a quarterly basis for the 2017-2019 biennium. Further, OHCS is looking forward to participating in and taking advantage of any statewide training opportunities that will be made available through the Governor's Office of Diversity & Inclusion/Affirmative Action/EEO, which is anticipated.

## **2. Statewide Exit Interview Survey**

OHCS provides every exiting employee with online exit interview survey and access information at their agency human resources exit interview and plans to continue this practice into the next biennium. Participation in the exit interviews voluntary and will continue in that fashion. Of the 33 departing employees since September 1, 2014, only 10 elected to participate in the Exit Interview Survey. Obviously, this small sample size does not yield statistically significant results. Results are attached in Appendix C, Item 6.

## **3. Performance Evaluations of all Management Personnel**

All OHCS management/supervisors position descriptions include the following Affirmative Action component under "Duties and Responsibilities:"

*Responsible to understand the agency's affirmative action goals and objectives and to develop, implement, and promote plans to meet them. Actively engage staff to work towards achieving the agency's affirmative action objectives and goals.*

OHCS annually evaluates all management personnel (managers and supervisors) on their effectiveness of achieving affirmative action objectives as a key consideration of their performance. The 2015-17 Affirmative Action Plan stated the following:

*Managers are trained on the new affirmative action plan every biennium. Additionally, managers are informed of OHCS affirmative action goals during the recruitment process for positions they are filling. This information is provided to ensure that affirmative action goals are considered during the recruitment process. All managers are fulfilling agency expectations related to the OHCS affirmative action plan and program.*

In the past, fulfillment of the plans stated in the immediately preceding paragraph has not been a high priority due to several complicating factors, OHCS is committed to its fulfillment at the present time and going forward. OHCS failed to fulfill this part of the plan due to several factors. OHCS has undergone a great deal of transition and upheaval during this reporting period. The previous Affirmative Action Officer departed from OHCS and that position was vacant for a significant period of time. Legislatively imposed constraints on filling management positions have been largely responsible for the delay, as this requirement necessitated a restructuring of that department. This instability was compounded by the OHCS Director's resignation in May 2016.



## **F. Status of Contracts to Minority-Owned Businesses**

The Agency's overall service contracting activities are very limited in scope based on agency size. All applicable contracts would be subject to ORS 659A.015. New personal services solicitations and contracts that the Agency enters into include a section on OMEWSB Participation and an attachment for the OMWESB Outreach Plan. No contracts have been awarded to minority owned businesses from July 1, 2014 through June 30, 2016. For purchasing agreements, OHCS procurement staff reviews the list of approved providers for every purchase.

DAS statewide policy requires agencies subject to DAS procurement authority to use ORPIN to invite certified MWESB firms to participate in solicitations exceeding \$10,000 and not exceeding \$150,000. OHCS follows that practice and has reported that it did not contract with any certified or non-certified MWESB firms during the period of July 1, 2014 – June 30, 2016. OHCS has not had any contracts that were subject to the OMWESB contracting rules during the 2015-17 biennium and does not expect to have any contracts that are subject to the OMWESB contracting rules in the 2017-19 biennium.

OHCS is working to elevate and integrate equity throughout the work that we do. One way to achieve this goal is by promoting opportunities for minority owned, women owned, and emerging small businesses in the development of affordable multifamily housing. Increasing utilization is a tangible strategy to boost incomes of Minority, Women and Emerging Small Businesses (M/W/ESB). OHCS is partnering with Business Oregon to create and retain opportunities for minority owned, women owned, and emerging small businesses. This is a new initiative at OHCS and is under development. In the first year of the effort, developers of affordable housing funded by the OHCS will provide engagement plans outlining efforts to engage and hire the targeted firms.

## **III. Roles for Implementation of Affirmative Action Plan**

### **A. Responsibilities and Accountability**

#### **The OHCS Director:**

- Holds OHCS administrators and management staff accountable for understanding and articulating the OHCS EEO/affirmative action policy, commitment and goals, and producing the affirmative action plan outcomes. This is evaluated during the annual performance evaluation cycle. The OHCS Director is held accountable through her annual evaluation by the Governor.
- Reviews the affirmative action plan and provides direction in setting goals.
- Attends related meetings and workshops as they arise and time permits.

#### **The OHCS Assistant Directors:**

- Evaluate the performance of direct reports (management staff) related to Equal Employment Opportunity, Affirmative Action, and valuing diversity during yearly performance management reviews.
- Confer with Affirmative Action Sponsor regarding efforts in developing a diverse applicant pool for affirmative action purposes. Determinations will depend on the type of recruitment, level of outreach, and consideration of affirmative action applicants.
- Attend related trainings when offered.

### **Affirmative Action Officer**

- Attends monthly Governor's Diversity & Inclusion/Affirmative Action/EEO Workgroup meetings.
- Attends other trainings relevant to the promotion of Affirmative Action/Diversity and Inclusion/Equity.
- Serves as a member of the Labor-Management Team, the Leadership Team, and attends the Manager Meetings.
- Updates the Affirmative Action Sponsor following the monthly above-referenced Governor's Workgroup.
- Fully participates in and is accountable for developing, disseminating, and implementing the OHCS Affirmative Action Plan and is evaluated on the content and effectiveness of the plan and related goals.
- Develops, coordinates, and/or provides training and information sessions with respect to affirmative action and valuing diversity for OHCS management and employees. Areas include outreach and affirmative action as part of the recruitment process, new employee orientation, anti-harassment, ADA compliance, veteran preference compliance, diversity awareness and management, and any other subjects and issues addressed within the OHCS and State of Oregon Affirmative Action Plan.
- Provides confidential review of employee concerns, initiating timely and appropriate investigative action as necessary and advising of possible internal remedies.
- Notifies employees of formal complaint procedures and of external enforcement agencies providing other resources and possible remedies when internal remedies are not successful in addressing their concerns.
- Receives and takes timely and appropriate investigative action on formal complaints. Makes complaint determination and, if necessary, identifies corrective action. Employees are notified within 30 days of the submitted claim of the investigation results, if any corrective action will be taken, and a timeline for the planned corrective action.
- Maintains formal record of EEO and Affirmative Action complaints.
- Recommends and implements changes to the plan based on agency needs and aspirational goals.
- Provides confidential assistance, consultation, and resources to OHCS employees in all aspects of affirmative action.
- Has responsibility for promotion and oversight of retention practices, investigation of complaints, and implementation of the Affirmative Action Plan.
- Participates in the hiring process by coordinating all recruitment efforts to include: outreach, dissemination of Affirmative Action goals, development of hiring criteria, participation on screening and interview committees, and ensuring proper award of veteran preference.
- Provides guidance to supervisors in the promotion of effective recruitment and retention using the OHCS Affirmative Action Plan.

### **Managers**

- Provide leadership and a working climate that values and embraces diversity.
- Work with Affirmative Action Officer and Affirmative Action Recruiter to develop recruitment plans which includes identification of affirmative action resources and needed outreach activities to build a diverse applicant pool as part of the recruitment process.

- Modify work area and non-essential duties of positions as necessary and reasonable to accommodate placement of applicants with disabilities.

### **Employees, Job Applicants**

- Share concerns regarding Equal Employment Opportunity, Affirmative Action, or diversity with immediate manager, OHCS Human Resources Manager, or any other OHCS manager.

## **IV. July 1, 2015 – June 30, 2017**

### **A. Accomplishments**

#### **Program Goals from July 1, 2015 to June 30, 2017 Affirmative Action Plan**

##### **I. Partnerships**

**Goal** – Continue to partner with other agencies, local minority advocacy groups, higher education institutions, and external community groups to increase interest in OHCS positions.

**Accomplishment:** The agency received 637 total applications from July 1, 2015, through June 30, 2016.

**II. People of Color:** OHCS had an unmet parity goal of five point seven in the representation of people of color in the Officials and Administrators and Professionals job groups.

**Goal** – Recruit qualified people of color candidates to fill three positions in the Officials and Administrators job groups. Recruit qualified people of color candidates to fill two positions in the Professionals job group.

**Accomplishment:** OHCS hired one person of color in the Officials and Administrators job groups. The agency hired six persons of color in the Professionals job group and two persons of color in the Technical/Administrative/Support job group.

**III. Women:** OHCS has an unmet parity goal of one point nine in the representation of women in the Professionals job groups.

**Goal** – Recruit qualified female candidates to fill two positions in the Professionals job group.

**Accomplishment:** OHCS hired 15 qualified female candidates in the Professionals job group.

**IV. Disabled:** OHCS has an unmet parity goal of three point five in the representation of disabled individuals in the Officials and Administrators, Professional, and Administrative Support job group.

**Goal** – Recruit qualified disabled candidates to fill one position in the Officials and Administrators job groups. Recruit qualified disabled candidates to fill two positions in the Professionals job group. Recruit qualified disabled candidates to fill one position in the Administrative Support job group.

**Accomplishment:** OHCS hired no disabled person in the Officials and Administrators job group, five qualified disabled persons in the Professionals job group, and one qualified disabled person in the Administrative/Support job group.

##### **V. Staff Development**

**Goal** – Complete Cultural Competency/Diversity training for all staff during the July 1, 2014 – June 30, 2016 reporting period biennium if resources are available. Encourage staff to participate in events and trainings highlighting diversity and cultural competence.

**Accomplishment:** Due to a great deal of transition and several key staff changes during this time period, OHCS was not able to meet this goal. However, staff were notified of and encouraged to participate in non-mandatory events/screenings highlighting diversity and discrimination. OHCS staff also took the diversity/equity/inclusion/non-discrimination related training that is set forth in Appendix C.

## **VI. Accountability**

**Goal** – Continue to evaluate all management personnel (managers and supervisors) in their effectiveness of achieving affirmative action objectives as a key consideration of their performance on an annual basis. Encourage attendance of agency sponsored affirmative action trainings.

**Accomplishment:** OHCS evaluates all management personnel (managers and supervisors) in their effectiveness of achieving Affirmative Action objectives as a key consideration of their performance on an annual basis. Managers were supposed to have been trained on the Affirmative Action Plan during the last biennium upon approval of the plan by the Governor’s Affirmative Action Office; however, this training did not take place. The plan had been for managers to be informed of OHCS Affirmative Action goals during the recruitment process for positions they are filling. This information needs to be provided to ensure that affirmative action goals are considered during the recruitment process, but it has not happened on a consistent basis. No Affirmative Action trainings were sponsored.

All OHCS management/supervisor position descriptions have been amended to include the following Affirmative Action component under “Duties and Responsibilities:”

*Responsible to understand the agency’s affirmative action goals and objectives and to develop, implement, and promote plans to meet them. Actively engage staff to work towards achieving the agency’s affirmative action objectives and goals.*

## **VII. Promotion**

**Goal** – Identify promotional opportunities and continue to persons of color, persons with disabilities, and other protected groups when practical.

**Accomplishment:** OHCS recorded in this period the promotion of nine women and two persons of color. As previously stated, disability data is unclear, but this will be remedied in January 2017.

## **VIII. Recruitment**

**Goal** – Attend relevant 18 0-s/expos when practical and resources are available.

**Accomplishment:** OHCS was not represented at job fairs/expos during the July 1, 2014 – June 30, 2016 period; however, OHCS was represented at a Diversity Job Fair in Portland in August 2016.

## **B Progress Made or Lost Since Last Biennium**

OHCS has made great strides in hiring and promoting women. See table, below (Section V) which shows that the current gender composition of the Officials/Administrators group is six males, eleven females and the Professional/Technical group consists of 27 males to 53 females.

In May 2016, OHCS hired a new Human Resources Manager who is strongly committed to and has prioritized the cause of diversity in the workplace.

## **V. July 1, 2016 – June 30, 2018**

## A. Recruitment and Promotion Goals for Affirmative Action Plan

### I. Partnerships

**Goal** – Continue to partner with other agencies, local minority advocacy groups, higher education institutions, and external community groups to increase interest in OHCS positions, as described in other sections of this document

### Composition of Workforce

The following table depicts data for OHCS positions, reflecting the composition of the workforce by position category, then people of color, gender, and disabled populations as of June 2016 and the composition of the workforce on those measures that would be necessary to reflect the demographics of the State of Oregon:

	OFFICIALS/ADMNISTRATORS		PROFESSIONAL/TECHNICAL		OFFICE/CLERICAL	
	JUNE 2016	GOAL	JUNE 2016	GOAL	JUNE 2016	GOAL
POC	2	4	11	22	6	6
MALE/FEMALE	6 M/11 F		27 M/53 F		5 M/18 F	

**II. Persons of Color:** Based on available data, 24.6 percent of OHCS positions should be filled by persons of color. As of the end of June 2016, there are two persons of color in a total of 17 positions in the Officials/Administrators category. Ultimately, the goal would be four to five persons of color in those 17 positions. There were 11 persons of color filling approximately 80 Professional positions as of June 2016. Ultimately, the goal would be a minimum of 20 to 22 persons of color in these positions. Of 23 Office/Clerical positions, six persons of color are currently on staff. This is an acceptable proportion.

**Goal** – Recruit qualified persons of color to fill two positions in the Officials and Administrators job groups to bring the total to four. Recruit qualified persons of color to fill four positions in the Professionals job group by the end of the next reporting period.

**III. Women:** Based on available data, OHCS employs more females than males in the Officials/Administrators and Professionals categories. Therefore, there is no need to focus efforts on recruiting female candidates.

**IV. Disabled:** Data on disability status of the OHCS workforce is not available. The data that exists is partial and unreliable. However, OHCS plans to survey its workforce in January 2017 to determine the demographics of this group and will adjust its recruitment goals accordingly.

### V. Staff Development

**Goal** – Complete Respectful Leadership training for all staff during the July 1, 2016 – June 30, 2018 period if resources are available. Provide the training program that is detailed in Section II E of this document. Continue to encourage staff to participate in events and trainings highlighting diversity, cultural competence, and respectful leadership.

## **VI. Accountability**

**Goal** – Continue to evaluate all management personnel (managers and supervisors) in their effectiveness of achieving affirmative action objectives as a key consideration of their performance on an annual basis. Encourage attendance at agency-sponsored affirmative action trainings.

## **VII. Promotion**

**Goal** – Identify promotional opportunities and shift focus from women to continue to persons of color, persons with disabilities, and other protected groups.

## **VIII. Recruitment**

**Goal** – Increase the number of persons of color and persons with disabilities in the applicant pool by 10 percent during the period July 1, 2016 – June 30, 2018 as contrasted with the applicant pool from the period July 1, 2014 – June 30, 2016.

## **B. Strategies and Timelines for Achieving Goals**

- Increase active recruitment of persons of color and with disabilities, especially in those job categories where the department is under-represented, through the strategies and plans outlined in the OHCS Plan for Emphasizing Diversity in the Recruitment Process, Appendix C, Item 17 of this document.
- Continuously review hiring practices and promotional opportunities in order to identify areas of improvement in recruitment, outreach, and retention strategies and increase opportunities for inclusion.
- Continuously monitor, improve, and update the OHCS Plan for Emphasizing Diversity in the Recruitment Process as new ideas, resources, and opportunities arise.
- Continue to work with the Governor’s Office for targeted recruitment efforts.
- Continue to include the following language in the preamble to all OHCS job announcements:  
*We are an Affirmative Action/Equal Opportunity employer, and encourage members of all diverse communities to join our workforce as we endeavor to best serve Oregonians from every background. OHCS values diversity and inclusion because they are good for Oregon. We believe that by welcoming differences, encouraging new ideas and views, listening to and learning from each other, and providing opportunities for professional enrichment, we are better able to serve those around us. This is an opportunity for a highly motivated, mission-driven person who meets the qualifications to make a real difference in the lives of many Oregonians.*
- Attend Governor’s Diversity & Inclusion/AA/EEO workgroup meetings and other diversity/equity and/or employment equality events.
- Provide management coaching throughout the recruitment process to assist managers in conducting a recruitment and interview process that fosters diversity.
- Improve interview panel training to include material on implicit bias.
- Provide opportunities for diverse cultures to participate in the selection process, as outlined in the OHCS Plan for Emphasizing Diversity in the Recruitment Process.
- Continue to network and collaborate with other state agencies and external partners to maximize and scale available resources.
- Focus on maintaining parity in categories where parity currently exists, particularly in the category of females in the Officials/Administrators and Professionals categories.
- Increase interaction with local veterans, diversity, and disability advisory groups to promote OHCS positions and identify potential candidates.

- Provide all new staff with information on OHCS policies regarding Affirmative Action, ADA, and EEO.
- Encourage employees to participate in training and events related to respectful leadership, cultural competence, diversity, and related topics.

### **Communication and Commitment to Affirmative Action**

- Inform staff of policies and practices regarding diversity, Affirmative Action, Harassment, Reasonable Accommodations, and Respectful, Positive Work Environment.
- Provide management with status of Affirmative Action reporting progress.
- Evaluate the Affirmative Action efforts of management as part of the evaluation of their job performance.
- Ensure that employees have access to the agency’s Affirmative Action Plan.
- Encourage staff to participate in diversity and multi-cultural trainings, activities, and events.
- Continue to demonstrate “good faith efforts” and participate in State of Oregon programs related to this work.

### **Employee Retention Strategy**

OHCS’ retention strategy is embodied in the way we develop and communicate with our workforce. While compensation is always a major theme in employee retention, OHCS believes it is only one element of a comprehensive retention strategy. It is difficult to gain a competitive advantage as a state agency. Our advantage centers around the work we do for the citizens of Oregon. OHCS commitment to permanent housing for all Oregonians creates a sense of pride in our employees that is directly related to employee loyalty. They believe in the importance of the work they do on behalf of the agency. Many of the employees that leave for positions outside of OHCS have returned or tried to return.

Communication is another key element to a retention strategy. OHCS communication processes are being evaluated so that employees will be provided with meaningful feedback and information as well as a means to offer suggestions and feedback to management. This is accomplished through regularly scheduled all-staff, division, and section meetings as well as through performance management.

Without a genuine commitment to the elements described above, OHCS would experience difficulty in both recruitment and retention.

Appendix A: [http://www.oregon.gov/gov/policy/Documents/State\\_Affirmative\\_Action.pdf](http://www.oregon.gov/gov/policy/Documents/State_Affirmative_Action.pdf)

Appendix B: [http://www.oregon.gov/gov/policy/Documents/Federal\\_Affirmative\\_Action\\_TitleVII.pdf](http://www.oregon.gov/gov/policy/Documents/Federal_Affirmative_Action_TitleVII.pdf)

# ORBITS & PICS Reports





**Housing & Community Svcs Dept**

**Summary Cross Reference Listing and Packages  
2019-21 Biennium**

**Agency Number: 91400**

**BAM Analyst: Connolly, Cathy**

**Budget Coordinator: Morter, Linda - (503)986-0995**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
010-00-00-00000	Housing Stabilization Programs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
010-00-00-00000	Housing Stabilization Programs	021	0	Phase - In	Essential Packages
010-00-00-00000	Housing Stabilization Programs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
010-00-00-00000	Housing Stabilization Programs	031	0	Standard Inflation	Essential Packages
010-00-00-00000	Housing Stabilization Programs	032	0	Above Standard Inflation	Essential Packages
010-00-00-00000	Housing Stabilization Programs	033	0	Exceptional Inflation	Essential Packages
010-00-00-00000	Housing Stabilization Programs	040	0	Mandated Caseload	Essential Packages
010-00-00-00000	Housing Stabilization Programs	060	0	Technical Adjustments	Essential Packages
010-00-00-00000	Housing Stabilization Programs	101	0	Essential Program Delivery Staffing Needs	Policy Packages
010-00-00-00000	Housing Stabilization Programs	104	0	Resources for Tenant Outreach and Education	Policy Packages
010-00-00-00000	Housing Stabilization Programs	106	0	Expand Asset Building Programs	Policy Packages
010-00-00-00000	Housing Stabilization Programs	108	0	Reduce Child Homelessness - Pilot Program	Policy Packages
010-00-00-00000	Housing Stabilization Programs	109	0	Permanently Expand Progs to Reduce Homelessness	Policy Packages
010-00-00-00000	Housing Stabilization Programs	114	0	Healthy Homes for Vulnerable Populations	Policy Packages
010-00-00-00000	Housing Stabilization Programs	115	0	Platform to Replace Distressed Manuf Housing	Policy Packages
020-00-00-00000	Energy Assistance & Weatherization Programs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
020-00-00-00000	Energy Assistance & Weatherization Programs	021	0	Phase - In	Essential Packages
020-00-00-00000	Energy Assistance & Weatherization Programs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
020-00-00-00000	Energy Assistance & Weatherization Programs	031	0	Standard Inflation	Essential Packages
020-00-00-00000	Energy Assistance & Weatherization Programs	032	0	Above Standard Inflation	Essential Packages
020-00-00-00000	Energy Assistance & Weatherization Programs	033	0	Exceptional Inflation	Essential Packages
020-00-00-00000	Energy Assistance & Weatherization Programs	040	0	Mandated Caseload	Essential Packages

**Housing & Community Svcs Dept**

**Summary Cross Reference Listing and Packages  
2019-21 Biennium**

**Agency Number: 91400**

**BAM Analyst: Connolly, Cathy**

**Budget Coordinator: Morter, Linda - (503)986-0995**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
030-00-00-00000	Multifamily Rental Housing Programs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
030-00-00-00000	Multifamily Rental Housing Programs	021	0	Phase - In	Essential Packages
030-00-00-00000	Multifamily Rental Housing Programs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
030-00-00-00000	Multifamily Rental Housing Programs	031	0	Standard Inflation	Essential Packages
030-00-00-00000	Multifamily Rental Housing Programs	032	0	Above Standard Inflation	Essential Packages
030-00-00-00000	Multifamily Rental Housing Programs	033	0	Exceptional Inflation	Essential Packages
030-00-00-00000	Multifamily Rental Housing Programs	040	0	Mandated Caseload	Essential Packages
030-00-00-00000	Multifamily Rental Housing Programs	060	0	Technical Adjustments	Essential Packages
030-00-00-00000	Multifamily Rental Housing Programs	101	0	Essential Program Delivery Staffing Needs	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	103	0	Resources for Permanent Supportive Housing	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	105	0	Create Rural Housing Accelerator	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	107	0	Expand LIFT Housing Program	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	110	0	Preserve Existing Affordable Housing	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	111	0	Acq/Ensure Affordability of Market Rate Hsg	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	113	0	Create OAHTC Auction	Policy Packages
040-00-00-00000	Single Family Housing Programs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
040-00-00-00000	Single Family Housing Programs	021	0	Phase - In	Essential Packages
040-00-00-00000	Single Family Housing Programs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
040-00-00-00000	Single Family Housing Programs	031	0	Standard Inflation	Essential Packages
040-00-00-00000	Single Family Housing Programs	032	0	Above Standard Inflation	Essential Packages
040-00-00-00000	Single Family Housing Programs	033	0	Exceptional Inflation	Essential Packages
040-00-00-00000	Single Family Housing Programs	040	0	Mandated Caseload	Essential Packages

**Housing & Community Svcs Dept**

**Summary Cross Reference Listing and Packages  
2019-21 Biennium**

**Agency Number: 91400**

**BAM Analyst: Connolly, Cathy**

**Budget Coordinator: Morter, Linda - (503)986-0995**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
040-00-00-00000	Single Family Housing Programs	101	0	Essential Program Delivery Staffing Needs	Policy Packages
040-00-00-00000	Single Family Housing Programs	112	0	Down Payment Assistance Lending Program	Policy Packages
050-00-00-00000	Homeownership Stabilization Initiative	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
050-00-00-00000	Homeownership Stabilization Initiative	021	0	Phase - In	Essential Packages
050-00-00-00000	Homeownership Stabilization Initiative	022	0	Phase-out Pgm & One-time Costs	Essential Packages
050-00-00-00000	Homeownership Stabilization Initiative	031	0	Standard Inflation	Essential Packages
050-00-00-00000	Homeownership Stabilization Initiative	032	0	Above Standard Inflation	Essential Packages
050-00-00-00000	Homeownership Stabilization Initiative	033	0	Exceptional Inflation	Essential Packages
050-00-00-00000	Homeownership Stabilization Initiative	040	0	Mandated Caseload	Essential Packages
050-00-00-00000	Homeownership Stabilization Initiative	116	0	Restore OHSI Staffing	Policy Packages
060-00-00-00000	Oregon Volunteers Commission	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
060-00-00-00000	Oregon Volunteers Commission	021	0	Phase - In	Essential Packages
060-00-00-00000	Oregon Volunteers Commission	022	0	Phase-out Pgm & One-time Costs	Essential Packages
060-00-00-00000	Oregon Volunteers Commission	031	0	Standard Inflation	Essential Packages
060-00-00-00000	Oregon Volunteers Commission	032	0	Above Standard Inflation	Essential Packages
060-00-00-00000	Oregon Volunteers Commission	033	0	Exceptional Inflation	Essential Packages
060-00-00-00000	Oregon Volunteers Commission	040	0	Mandated Caseload	Essential Packages
070-00-00-00000	Central Services	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
070-00-00-00000	Central Services	021	0	Phase - In	Essential Packages
070-00-00-00000	Central Services	022	0	Phase-out Pgm & One-time Costs	Essential Packages
070-00-00-00000	Central Services	031	0	Standard Inflation	Essential Packages
070-00-00-00000	Central Services	032	0	Above Standard Inflation	Essential Packages

**Housing & Community Svcs Dept**

**Summary Cross Reference Listing and Packages  
2019-21 Biennium**

**Agency Number: 91400**

**BAM Analyst: Connolly, Cathy**

**Budget Coordinator: Morter, Linda - (503)986-0995**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
070-00-00-00000	Central Services	033	0	Exceptional Inflation	Essential Packages
070-00-00-00000	Central Services	040	0	Mandated Caseload	Essential Packages
070-00-00-00000	Central Services	102	0	Essential Agency Support Staffing Needs	Policy Packages
070-00-00-00000	Central Services	105	0	Create Rural Housing Accelerator	Policy Packages
070-00-00-00000	Central Services	112	0	Down Payment Assistance Lending Program	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
080-00-00-00000	Bond Activities and Debt Service	021	0	Phase - In	Essential Packages
080-00-00-00000	Bond Activities and Debt Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
080-00-00-00000	Bond Activities and Debt Service	031	0	Standard Inflation	Essential Packages
080-00-00-00000	Bond Activities and Debt Service	032	0	Above Standard Inflation	Essential Packages
080-00-00-00000	Bond Activities and Debt Service	033	0	Exceptional Inflation	Essential Packages
080-00-00-00000	Bond Activities and Debt Service	040	0	Mandated Caseload	Essential Packages
080-00-00-00000	Bond Activities and Debt Service	103	0	Resources for Permanent Supportive Housing	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	107	0	Expand LIFT Housing Program	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	110	0	Preserve Existing Affordable Housing	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	111	0	Acq/Ensure Affordability of Market Rate Hsg	Policy Packages
089-00-00-00000	Capital Construction	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
089-00-00-00000	Capital Construction	021	0	Phase - In	Essential Packages
089-00-00-00000	Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
089-00-00-00000	Capital Construction	031	0	Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	032	0	Above Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	033	0	Exceptional Inflation	Essential Packages

**Housing & Community Svcs Dept**

**Summary Cross Reference Listing and Packages  
2019-21 Biennium**

**Agency Number: 91400**

**BAM Analyst: Connolly, Cathy**

**Budget Coordinator: Morter, Linda - (503)986-0995**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
089-00-00-00000	Capital Construction	040	0	Mandated Caseload	Essential Packages
089-00-00-00000	Capital Construction	107	0	Expand LIFT Housing Program	Policy Packages
090-00-00-00000	Bond Debt Service	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
090-00-00-00000	Bond Debt Service	021	0	Phase - In	Essential Packages
090-00-00-00000	Bond Debt Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
090-00-00-00000	Bond Debt Service	031	0	Standard Inflation	Essential Packages
090-00-00-00000	Bond Debt Service	032	0	Above Standard Inflation	Essential Packages
090-00-00-00000	Bond Debt Service	033	0	Exceptional Inflation	Essential Packages
090-00-00-00000	Bond Debt Service	040	0	Mandated Caseload	Essential Packages

**Housing & Community Svcs Dept**

**Policy Package List by Priority  
2019-21 Biennium**

**Agency Number: 91400**

**BAM Analyst: Connolly, Cathy**

**Budget Coordinator: Morter, Linda - (503)986-0995**

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	101	Essential Program Delivery Staffing Needs	010-00-00-00000 030-00-00-00000 040-00-00-00000	Housing Stabilization Programs Multifamily Rental Housing Programs Single Family Housing Programs
	102	Essential Agency Support Staffing Needs	070-00-00-00000	Central Services
	103	Resources for Permanent Supportive Housing	030-00-00-00000 080-00-00-00000	Multifamily Rental Housing Programs Bond Activities and Debt Service
	104	Resources for Tenant Outreach and Education	010-00-00-00000	Housing Stabilization Programs
	105	Create Rural Housing Accelerator	030-00-00-00000 070-00-00-00000	Multifamily Rental Housing Programs Central Services
	106	Expand Asset Building Programs	010-00-00-00000	Housing Stabilization Programs
	107	Expand LIFT Housing Program	030-00-00-00000 080-00-00-00000 089-00-00-00000	Multifamily Rental Housing Programs Bond Activities and Debt Service Capital Construction
	108	Reduce Child Homelessness - Pilot Program	010-00-00-00000	Housing Stabilization Programs
	109	Permanently Expand Progs to Reduce Homele	010-00-00-00000	Housing Stabilization Programs
	110	Preserve Existing Affordable Housing	030-00-00-00000 080-00-00-00000	Multifamily Rental Housing Programs Bond Activities and Debt Service
	111	Acq/Ensure Affordability of Market Rate Hsg	030-00-00-00000 080-00-00-00000	Multifamily Rental Housing Programs Bond Activities and Debt Service
	112	Down Payment Assistance Lending Program	040-00-00-00000 070-00-00-00000	Single Family Housing Programs Central Services
	113	Create OAHTC Auction	030-00-00-00000	Multifamily Rental Housing Programs
	114	Healthy Homes for Vulnerable Populations	010-00-00-00000	Housing Stabilization Programs

**Housing & Community Svcs Dept**

**Policy Package List by Priority  
2019-21 Biennium**

**Agency Number: 91400**

**BAM Analyst: Connolly, Cathy**

**Budget Coordinator: Morter, Linda - (503)986-0995**

<b>Priority</b>	<b>Policy Pkg Number</b>	<b>Policy Pkg Description</b>	<b>Summary Cross Reference Number</b>	<b>Cross Reference Description</b>
0	115	Platform to Replace Distressed Manuf Housing	010-00-00-00000	Housing Stabilization Programs
	116	Restore OHSI Staffing	050-00-00-00000	Homeownership Stabilization Initiative

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Housing & Community Svcs Dept**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-000-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
4430 Lottery Funds Debt Svc Ltd	18,509	-	-	-	-	-
3200 Other Funds Non-Ltd	300,120,379	285,817,557	-	285,817,557	290,586,016	290,586,016
3400 Other Funds Ltd	95,837,284	103,761,433	-	103,761,433	125,794,994	125,794,994
6200 Federal Funds Non-Ltd	1,401	-	-	-	-	-
All Funds	395,977,573	389,578,990	-	389,578,990	416,381,010	416,381,010
<b>0030 Beginning Balance Adjustment</b>						
4430 Lottery Funds Debt Svc Ltd	-	29,030	-	29,030	-	-
<b>TOTAL BEGINNING BALANCE</b>						
4430 Lottery Funds Debt Svc Ltd	18,509	29,030	-	29,030	-	-
3200 Other Funds Non-Ltd	300,120,379	285,817,557	-	285,817,557	290,586,016	290,586,016
3400 Other Funds Ltd	95,837,284	103,761,433	-	103,761,433	125,794,994	125,794,994
6200 Federal Funds Non-Ltd	1,401	-	-	-	-	-
<b>TOTAL BEGINNING BALANCE</b>	<b>\$395,977,573</b>	<b>\$389,608,020</b>	<b>-</b>	<b>\$389,608,020</b>	<b>\$416,381,010</b>	<b>\$416,381,010</b>

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund	28,591,263	45,371,489	5,525,021	50,896,510	50,729,339	14,204,819
8030 General Fund Debt Svc	-	9,066,521	-	9,066,521	18,787,920	18,787,920



**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Housing & Community Svcs Dept**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-000-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
All Funds	28,591,263	54,438,010	5,525,021	59,963,031	69,517,259	32,992,739
<b>LICENSES AND FEES</b>						
<b>0210 Non-business Lic. and Fees</b>						
3400 Other Funds Ltd	94,115	1,132,606	-	1,132,606	92,750	92,750
<b>0240 Public Utilities Fees</b>						
3400 Other Funds Ltd	69,846,234	70,079,405	-	70,079,405	71,362,893	71,362,893
<b>TOTAL LICENSES AND FEES</b>						
3400 Other Funds Ltd	69,940,349	71,212,011	-	71,212,011	71,455,643	71,455,643
<b>TOTAL LICENSES AND FEES</b>	<b>\$69,940,349</b>	<b>\$71,212,011</b>	<b>-</b>	<b>\$71,212,011</b>	<b>\$71,455,643</b>	<b>\$71,455,643</b>
<b>CHARGES FOR SERVICES</b>						
<b>0410 Charges for Services</b>						
3400 Other Funds Ltd	1,072,602	1,047,555	-	1,047,555	1,136,070	1,136,070
<b>0415 Admin and Service Charges</b>						
3200 Other Funds Non-Ltd	52,653	150,000	-	150,000	150,000	150,000
3400 Other Funds Ltd	16,229,077	17,038,131	184,748	17,222,879	23,749,881	23,749,881
All Funds	16,281,730	17,188,131	184,748	17,372,879	23,899,881	23,899,881
<b>TOTAL CHARGES FOR SERVICES</b>						
3200 Other Funds Non-Ltd	52,653	150,000	-	150,000	150,000	150,000
3400 Other Funds Ltd	17,301,679	18,085,686	184,748	18,270,434	24,885,951	24,885,951
<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$17,354,332</b>	<b>\$18,235,686</b>	<b>\$184,748</b>	<b>\$18,420,434</b>	<b>\$25,035,951</b>	<b>\$25,035,951</b>

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Housing & Community Svcs Dept**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-000-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
<b>FINES, RENTS AND ROYALTIES</b>						
<b>0505 Fines and Forfeitures</b>						
3400 Other Funds Ltd	36,418	48,808	-	48,808	21,050	21,050
<b>BOND SALES</b>						
<b>0555 General Fund Obligation Bonds</b>						
3020 Other Funds Cap Construct	40,175,000	80,000,000	-	80,000,000	-	-
3400 Other Funds Ltd	-	1,090,000	-	1,090,000	-	-
All Funds	40,175,000	81,090,000	-	81,090,000	-	-
<b>0565 Lottery Bonds</b>						
3400 Other Funds Ltd	26,161,119	25,395,235	-	25,395,235	-	-
<b>0570 Revenue Bonds</b>						
3200 Other Funds Non-Ltd	336,415,000	240,700,000	100,000,000	340,700,000	374,770,000	374,770,000
<b>0575 Refunding Bonds</b>						
3200 Other Funds Non-Ltd	1,072,823	-	-	-	-	-
<b>TOTAL BOND SALES</b>						
3020 Other Funds Cap Construct	40,175,000	80,000,000	-	80,000,000	-	-
3200 Other Funds Non-Ltd	337,487,823	240,700,000	100,000,000	340,700,000	374,770,000	374,770,000
3400 Other Funds Ltd	26,161,119	26,485,235	-	26,485,235	-	-
<b>TOTAL BOND SALES</b>	<b>\$403,823,942</b>	<b>\$347,185,235</b>	<b>\$100,000,000</b>	<b>\$447,185,235</b>	<b>\$374,770,000</b>	<b>\$374,770,000</b>

**INTEREST EARNINGS**

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Housing & Community Svcs Dept**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-000-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
<b>0605 Interest Income</b>						
4430 Lottery Funds Debt Svc Ltd	46,857	-	-	-	-	-
3200 Other Funds Non-Ltd	96,576,909	81,876,173	-	81,876,173	92,148,534	92,148,534
3400 Other Funds Ltd	2,431,668	1,381,334	-	1,381,334	4,842,168	4,842,168
All Funds	99,055,434	83,257,507	-	83,257,507	96,990,702	96,990,702
<b>DONATIONS AND CONTRIBUTIONS</b>						
<b>0905 Donations</b>						
3400 Other Funds Ltd	22,530	-	-	-	-	-
<b>LOAN REPAYMENT</b>						
<b>0930 Housing Div Loan Repayments</b>						
3200 Other Funds Non-Ltd	281,115,455	226,771,763	-	226,771,763	320,783,267	320,783,267
3400 Other Funds Ltd	655,106	984,547	-	984,547	1,230,224	1,230,224
All Funds	281,770,561	227,756,310	-	227,756,310	322,013,491	322,013,491
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3200 Other Funds Non-Ltd	6,192,534	4,883,245	-	4,883,245	5,000,000	5,000,000
3400 Other Funds Ltd	599,517	98,115	-	98,115	262,700	262,700
All Funds	6,792,051	4,981,360	-	4,981,360	5,262,700	5,262,700
<b>FEDERAL FUNDS REVENUE</b>						
<b>0995 Federal Funds</b>						

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Housing & Community Svcs Dept**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-000-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
6200 Federal Funds Non-Ltd	119,199,444	121,165,609	-	121,165,609	133,231,628	133,231,628
6400 Federal Funds Ltd	117,125,622	121,692,797	124,414	121,817,211	122,035,692	126,694,100
All Funds	236,325,066	242,858,406	124,414	242,982,820	255,267,320	259,925,728
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
4400 Lottery Funds Ltd	-	-	1,150,000	1,150,000	-	-
3200 Other Funds Non-Ltd	-	1,700,000	-	1,700,000	-	-
3230 Other Funds Debt Svc Non-Ltd	537,956,905	446,165,858	-	446,165,858	497,037,817	497,037,817
3400 Other Funds Ltd	14,406,559	19,479,376	201,501	19,680,877	21,139,785	21,139,785
All Funds	552,363,464	467,345,234	1,351,501	468,696,735	518,177,602	518,177,602
<b>1050 Transfer In Other</b>						
3400 Other Funds Ltd	-	-	13,475,000	13,475,000	-	-
<b>1060 Transfer from General Fund</b>						
3400 Other Funds Ltd	17,314,157	16,406,370	5,000,000	21,406,370	34,881,370	8,725,812
<b>1100 Tsfr From Human Svcs, Dept of</b>						
3400 Other Funds Ltd	69,203	-	-	-	-	-
6400 Federal Funds Ltd	1,068,022	1,000,000	-	1,000,000	1,000,000	1,000,000
All Funds	1,137,225	1,000,000	-	1,000,000	1,000,000	1,000,000
<b>1107 Tsfr From Administrative Svcs</b>						
4400 Lottery Funds Ltd	-	1,500,000	-	1,500,000	-	-

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures**

**Version: V - 01 - Agency Request Budget**

**2019-21 Biennium**

**Cross Reference Number: 91400-000-00-00-00000**

**Housing & Community Svcs Dept**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
4430 Lottery Funds Debt Svc Ltd	11,640,225	15,978,252	-	15,978,252	21,868,790	21,868,790
All Funds	11,640,225	17,478,252	-	17,478,252	21,868,790	21,868,790
<b>1150 Tsfr From Revenue, Dept of</b>						
3400 Other Funds Ltd	29,716,131	30,898,738	30,502,738	61,401,476	88,765,387	88,765,387
<b>1330 Tsfr From Energy, Dept of</b>						
3400 Other Funds Ltd	-	657,000	-	657,000	-	-
<b>1443 Tsfr From Oregon Health Authority</b>						
3400 Other Funds Ltd	150,000	-	-	-	-	-
<b>TOTAL TRANSFERS IN</b>						
4400 Lottery Funds Ltd	-	1,500,000	1,150,000	2,650,000	-	-
4430 Lottery Funds Debt Svc Ltd	11,640,225	15,978,252	-	15,978,252	21,868,790	21,868,790
3200 Other Funds Non-Ltd	-	1,700,000	-	1,700,000	-	-
3230 Other Funds Debt Svc Non-Ltd	537,956,905	446,165,858	-	446,165,858	497,037,817	497,037,817
3400 Other Funds Ltd	61,656,050	67,441,484	49,179,239	116,620,723	144,786,542	118,630,984
6400 Federal Funds Ltd	1,068,022	1,000,000	-	1,000,000	1,000,000	1,000,000
<b>TOTAL TRANSFERS IN</b>	<b>\$612,321,202</b>	<b>\$533,785,594</b>	<b>\$50,329,239</b>	<b>\$584,114,833</b>	<b>\$664,693,149</b>	<b>\$638,537,591</b>
<b>REVENUES</b>						
8000 General Fund	28,591,263	45,371,489	5,525,021	50,896,510	50,729,339	14,204,819
8030 General Fund Debt Svc	-	9,066,521	-	9,066,521	18,787,920	18,787,920
4400 Lottery Funds Ltd	-	1,500,000	1,150,000	2,650,000	-	-

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Housing & Community Svcs Dept**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-000-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
4430 Lottery Funds Debt Svc Ltd	11,687,082	15,978,252	-	15,978,252	21,868,790	21,868,790
3020 Other Funds Cap Construct	40,175,000	80,000,000	-	80,000,000	-	-
3200 Other Funds Non-Ltd	721,425,374	556,081,181	100,000,000	656,081,181	792,851,801	792,851,801
3230 Other Funds Debt Svc Non-Ltd	537,956,905	446,165,858	-	446,165,858	497,037,817	497,037,817
3400 Other Funds Ltd	178,804,436	185,737,220	49,363,987	235,101,207	247,484,278	221,328,720
6200 Federal Funds Non-Ltd	119,199,444	121,165,609	-	121,165,609	133,231,628	133,231,628
6400 Federal Funds Ltd	118,193,644	122,692,797	124,414	122,817,211	123,035,692	127,694,100
<b>TOTAL REVENUES</b>	<b>\$1,756,033,148</b>	<b>\$1,583,758,927</b>	<b>\$156,163,422</b>	<b>\$1,739,922,349</b>	<b>\$1,885,027,265</b>	<b>\$1,827,005,595</b>
<b>TRANSFERS OUT</b>						
<b>2010 Transfer Out - Intrafund</b>						
4400 Lottery Funds Ltd	-	-	(1,150,000)	(1,150,000)	-	-
3020 Other Funds Cap Construct	(175,000)	-	-	-	-	-
3200 Other Funds Non-Ltd	(545,518,124)	(460,217,155)	-	(460,217,155)	(509,537,817)	(509,537,817)
3400 Other Funds Ltd	(6,670,340)	(7,128,079)	(201,501)	(7,329,580)	(8,639,785)	(8,639,785)
All Funds	(552,363,464)	(467,345,234)	(1,351,501)	(468,696,735)	(518,177,602)	(518,177,602)
<b>AVAILABLE REVENUES</b>						
8000 General Fund	28,591,263	45,371,489	5,525,021	50,896,510	50,729,339	14,204,819
8030 General Fund Debt Svc	-	9,066,521	-	9,066,521	18,787,920	18,787,920
4400 Lottery Funds Ltd	-	1,500,000	-	1,500,000	-	-
4430 Lottery Funds Debt Svc Ltd	11,705,591	16,007,282	-	16,007,282	21,868,790	21,868,790

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures**

**Version: V - 01 - Agency Request Budget**

**2019-21 Biennium**

**Cross Reference Number: 91400-000-00-00-00000**

**Housing & Community Svcs Dept**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
3020 Other Funds Cap Construct	40,000,000	80,000,000	-	80,000,000	-	-
3200 Other Funds Non-Ltd	476,027,629	381,681,583	100,000,000	481,681,583	573,900,000	573,900,000
3230 Other Funds Debt Svc Non-Ltd	537,956,905	446,165,858	-	446,165,858	497,037,817	497,037,817
3400 Other Funds Ltd	267,971,380	282,370,574	49,162,486	331,533,060	364,639,487	338,483,929
6200 Federal Funds Non-Ltd	119,200,845	121,165,609	-	121,165,609	133,231,628	133,231,628
6400 Federal Funds Ltd	118,193,644	122,692,797	124,414	122,817,211	123,035,692	127,694,100
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$1,599,647,257</b>	<b>\$1,506,021,713</b>	<b>\$154,811,921</b>	<b>\$1,660,833,634</b>	<b>\$1,783,230,673</b>	<b>\$1,725,209,003</b>

**EXPENDITURES**

**PERSONAL SERVICES**

**SALARIES & WAGES**

**3110 Class/Unclass Sal. and Per Diem**

8000 General Fund	566,543	754,365	10,103	764,468	687,382	687,382
4400 Lottery Funds Ltd	-	-	82,440	82,440	-	-
3400 Other Funds Ltd	13,684,439	16,951,315	715,173	17,666,488	16,443,589	16,660,117
6400 Federal Funds Ltd	2,437,957	3,150,156	85,095	3,235,251	3,420,529	3,420,529
All Funds	16,688,939	20,855,836	892,811	21,748,647	20,551,500	20,768,028

**3160 Temporary Appointments**

8000 General Fund	1,910	-	-	-	-	-
3400 Other Funds Ltd	74,641	70,639	-	70,639	70,639	73,323
6400 Federal Funds Ltd	7,971	615	-	615	615	638

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Housing & Community Svcs Dept**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-000-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
All Funds	84,522	71,254	-	71,254	71,254	73,961
<b>3170 Overtime Payments</b>						
8000 General Fund	366	-	-	-	-	-
3400 Other Funds Ltd	51,264	1,611	-	1,611	1,611	1,672
6400 Federal Funds Ltd	3,072	7	-	7	7	7
All Funds	54,702	1,618	-	1,618	1,618	1,679
<b>3190 All Other Differential</b>						
8000 General Fund	7,462	-	-	-	-	-
3400 Other Funds Ltd	170,882	9,740	-	9,740	9,740	10,110
6400 Federal Funds Ltd	33,066	127	-	127	127	132
All Funds	211,410	9,867	-	9,867	9,867	10,242
<b>TOTAL SALARIES &amp; WAGES</b>						
8000 General Fund	576,281	754,365	10,103	764,468	687,382	687,382
4400 Lottery Funds Ltd	-	-	82,440	82,440	-	-
3400 Other Funds Ltd	13,981,226	17,033,305	715,173	17,748,478	16,525,579	16,745,222
6400 Federal Funds Ltd	2,482,066	3,150,905	85,095	3,236,000	3,421,278	3,421,306
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$17,039,573</b>	<b>\$20,938,575</b>	<b>\$892,811</b>	<b>\$21,831,386</b>	<b>\$20,634,239</b>	<b>\$20,853,910</b>
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
8000 General Fund	168	433	-	433	284	284



**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures**

**Version: V - 01 - Agency Request Budget**

**2019-21 Biennium**

**Cross Reference Number: 91400-000-00-00-00000**

**Housing & Community Svcs Dept**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
4400 Lottery Funds Ltd	-	-	36	36	-	-
3400 Other Funds Ltd	4,360	7,104	132	7,236	6,630	6,752
6400 Federal Funds Ltd	737	1,295	-	1,295	1,321	1,321
All Funds	5,265	8,832	168	9,000	8,235	8,357
<b>3220 Public Employees' Retire Cont</b>						
8000 General Fund	82,081	111,818	810	112,628	116,649	116,649
4400 Lottery Funds Ltd	-	-	24,765	24,765	-	-
3400 Other Funds Ltd	1,936,138	2,536,203	80,608	2,616,811	2,791,306	2,828,124
6400 Federal Funds Ltd	360,881	492,353	4,662	497,015	580,488	580,489
All Funds	2,379,100	3,140,374	110,845	3,251,219	3,488,443	3,525,262
<b>3221 Pension Obligation Bond</b>						
8000 General Fund	34,130	6,892	35,964	42,856	42,856	38,741
3400 Other Funds Ltd	815,793	811,907	151,759	963,666	963,666	927,397
6400 Federal Funds Ltd	146,789	172,775	6,195	178,970	178,970	192,788
All Funds	996,712	991,574	193,918	1,185,492	1,185,492	1,158,926
<b>3230 Social Security Taxes</b>						
8000 General Fund	43,131	57,709	-	57,709	52,585	52,585
4400 Lottery Funds Ltd	-	-	6,307	6,307	-	-
3400 Other Funds Ltd	1,048,267	1,300,163	25,192	1,325,355	1,261,147	1,277,950
6400 Federal Funds Ltd	186,162	240,319	-	240,319	260,962	260,964

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Housing & Community Svcs Dept**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-000-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
All Funds	1,277,560	1,598,191	31,499	1,629,690	1,574,694	1,591,499
<b>3240 Unemployment Assessments</b>						
8000 General Fund	3,575	-	-	-	-	-
3400 Other Funds Ltd	83,742	3,813	-	3,813	3,813	3,958
6400 Federal Funds Ltd	-	21	-	21	21	22
All Funds	87,317	3,834	-	3,834	3,834	3,980
<b>3250 Worker's Comp. Assess. (WCD)</b>						
8000 General Fund	251	523	-	523	271	271
4400 Lottery Funds Ltd	-	-	43	43	-	-
3400 Other Funds Ltd	6,070	8,635	158	8,793	6,341	6,457
6400 Federal Funds Ltd	1,098	1,587	-	1,587	1,276	1,276
All Funds	7,419	10,745	201	10,946	7,888	8,004
<b>3260 Mass Transit Tax</b>						
8000 General Fund	3,406	3,949	-	3,949	3,949	4,124
4400 Lottery Funds Ltd	-	-	495	495	495	-
3400 Other Funds Ltd	80,753	101,281	1,976	103,257	103,257	100,470
All Funds	84,159	105,230	2,471	107,701	107,701	104,594
<b>3270 Flexible Benefits</b>						
8000 General Fund	135,907	219,662	8,144	227,806	164,591	164,591
4400 Lottery Funds Ltd	-	-	20,835	20,835	-	-

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Housing & Community Svcs Dept**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-000-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
3400 Other Funds Ltd	3,243,204	4,175,555	232,601	4,408,156	3,847,124	3,917,492
6400 Federal Funds Ltd	568,960	767,696	28,277	795,973	773,309	773,309
All Funds	3,948,071	5,162,913	289,857	5,452,770	4,785,024	4,855,392
<b>TOTAL OTHER PAYROLL EXPENSES</b>						
8000 General Fund	302,649	400,986	44,918	445,904	381,185	377,245
4400 Lottery Funds Ltd	-	-	52,481	52,481	495	-
3400 Other Funds Ltd	7,218,327	8,944,661	492,426	9,437,087	8,983,284	9,068,600
6400 Federal Funds Ltd	1,264,627	1,676,046	39,134	1,715,180	1,796,347	1,810,169
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$8,785,603</b>	<b>\$11,021,693</b>	<b>\$628,959</b>	<b>\$11,650,652</b>	<b>\$11,161,311</b>	<b>\$11,256,014</b>
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
8000 General Fund	-	(2,196)	-	(2,196)	(2,196)	(3,327)
3400 Other Funds Ltd	-	(702,999)	-	(702,999)	(702,999)	(74,766)
6400 Federal Funds Ltd	-	(158,244)	-	(158,244)	(158,244)	(13,894)
All Funds	-	(863,439)	-	(863,439)	(863,439)	(91,987)
<b>3465 Reconciliation Adjustment</b>						
8000 General Fund	-	25,366	-	25,366	-	-
4400 Lottery Funds Ltd	-	-	44,857	44,857	-	-
3400 Other Funds Ltd	-	20,071	-	20,071	-	-
6400 Federal Funds Ltd	-	47,779	-	47,779	-	-

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Housing & Community Svcs Dept**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-000-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
All Funds	-	93,216	44,857	138,073	-	-
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>						
8000 General Fund	-	23,170	-	23,170	(2,196)	(3,327)
4400 Lottery Funds Ltd	-	-	44,857	44,857	-	-
3400 Other Funds Ltd	-	(682,928)	-	(682,928)	(702,999)	(74,766)
6400 Federal Funds Ltd	-	(110,465)	-	(110,465)	(158,244)	(13,894)
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$770,223)</b>	<b>\$44,857</b>	<b>(\$725,366)</b>	<b>(\$863,439)</b>	<b>(\$91,987)</b>
<b>TOTAL PERSONAL SERVICES</b>						
8000 General Fund	878,930	1,178,521	55,021	1,233,542	1,066,371	1,061,300
4400 Lottery Funds Ltd	-	-	179,778	179,778	495	-
3400 Other Funds Ltd	21,199,553	25,295,038	1,207,599	26,502,637	24,805,864	25,739,056
6400 Federal Funds Ltd	3,746,693	4,716,486	124,229	4,840,715	5,059,381	5,217,581
<b>TOTAL PERSONAL SERVICES</b>	<b>\$25,825,176</b>	<b>\$31,190,045</b>	<b>\$1,566,627</b>	<b>\$32,756,672</b>	<b>\$30,932,111</b>	<b>\$32,017,937</b>
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	3,894	23,469	-	23,469	23,469	23,720
4400 Lottery Funds Ltd	-	-	4,500	4,500	4,500	-
3200 Other Funds Non-Ltd	427	-	-	-	-	-
3400 Other Funds Ltd	144,607	188,997	3,900	192,897	192,897	211,541
6400 Federal Funds Ltd	43,310	33,091	-	33,091	33,091	33,310

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Housing & Community Svcs Dept**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-000-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
All Funds	192,238	245,557	8,400	253,957	253,957	268,571
<b>4125 Out of State Travel</b>						
8000 General Fund	3,136	3,900	-	3,900	3,900	4,048
4400 Lottery Funds Ltd	-	-	2,000	2,000	2,000	-
3400 Other Funds Ltd	94,109	122,155	4,000	126,155	126,155	120,570
6400 Federal Funds Ltd	30,109	46,665	-	46,665	46,665	43,248
All Funds	127,354	172,720	6,000	178,720	178,720	167,866
<b>4150 Employee Training</b>						
8000 General Fund	3,197	11,828	-	11,828	11,828	10,243
4400 Lottery Funds Ltd	-	-	750	750	750	-
3400 Other Funds Ltd	102,802	139,441	3,000	142,441	142,441	147,192
6400 Federal Funds Ltd	25,383	41,770	-	41,770	41,770	43,046
All Funds	131,382	193,039	3,750	196,789	196,789	200,481
<b>4175 Office Expenses</b>						
8000 General Fund	4,861	17,717	-	17,717	17,717	15,333
4400 Lottery Funds Ltd	-	-	375	375	375	-
3200 Other Funds Non-Ltd	448	1,000	-	1,000	1,000	1,000
3400 Other Funds Ltd	156,417	274,354	3,000	277,354	277,354	247,042
6400 Federal Funds Ltd	69,986	48,370	-	48,370	48,370	49,170
All Funds	231,712	341,441	3,375	344,816	344,816	312,545

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Housing & Community Svcs Dept**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-000-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
<b>4200 Telecommunications</b>						
8000 General Fund	4,417	10,908	-	10,908	10,908	9,286
4400 Lottery Funds Ltd	-	-	1,665	1,665	1,665	-
3400 Other Funds Ltd	116,318	170,876	1,400	172,276	172,276	149,719
6400 Federal Funds Ltd	16,164	13,012	-	13,012	13,012	12,676
All Funds	136,899	194,796	3,065	197,861	197,861	171,681
<b>4225 State Gov. Service Charges</b>						
8000 General Fund	66,831	22,520	-	22,520	22,520	61,230
3200 Other Funds Non-Ltd	226,634	-	-	-	-	-
3400 Other Funds Ltd	2,171,211	1,510,763	-	1,510,763	1,510,763	2,196,884
6200 Federal Funds Non-Ltd	110	-	-	-	-	-
6400 Federal Funds Ltd	311,535	247,275	-	247,275	247,275	285,425
All Funds	2,776,321	1,780,558	-	1,780,558	1,780,558	2,543,539
<b>4250 Data Processing</b>						
8000 General Fund	244	4,039	-	4,039	4,039	3,173
3400 Other Funds Ltd	170,377	819,647	1,400	821,047	821,047	854,512
6400 Federal Funds Ltd	1,184	4,051	-	4,051	4,051	1,610
All Funds	171,805	827,737	1,400	829,137	829,137	859,295
<b>4275 Publicity and Publications</b>						
8000 General Fund	870	104	-	104	104	108

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Housing & Community Svcs Dept**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-000-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
3200 Other Funds Non-Ltd	7,806	175,000	-	175,000	175,000	175,000
3400 Other Funds Ltd	20,890	38,579	-	38,579	38,579	40,045
6400 Federal Funds Ltd	12,298	12,133	-	12,133	12,133	12,594
All Funds	41,864	225,816	-	225,816	225,816	227,747
<b>4300 Professional Services</b>						
8000 General Fund	15,947	13,844	200,000	213,844	213,844	170,725
4400 Lottery Funds Ltd	-	-	150,000	150,000	150,000	-
3200 Other Funds Non-Ltd	4,899,443	6,126,576	3,000,000	9,126,576	9,126,576	9,126,576
3400 Other Funds Ltd	1,882,177	3,030,832	-	3,030,832	3,030,832	3,157,835
6400 Federal Funds Ltd	2,109,133	1,844,487	-	1,844,487	1,844,487	1,921,955
All Funds	8,906,700	11,015,739	3,350,000	14,365,739	14,365,739	14,377,091
<b>4315 IT Professional Services</b>						
8000 General Fund	1,112	500	-	500	500	521
3400 Other Funds Ltd	103,905	106,120	-	106,120	106,120	108,576
6400 Federal Funds Ltd	4,922	600	-	600	600	521
All Funds	109,939	107,220	-	107,220	107,220	109,618
<b>4325 Attorney General</b>						
8000 General Fund	65,339	50,460	-	50,460	50,460	51,612
3200 Other Funds Non-Ltd	22,111	138,405	-	138,405	138,405	138,405
3400 Other Funds Ltd	494,023	402,624	5,400	408,024	408,024	428,335

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Housing & Community Svcs Dept**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-000-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
6400 Federal Funds Ltd	6,925	6,717	-	6,717	6,717	5,066
All Funds	588,398	598,206	5,400	603,606	603,606	623,418
<b>4350 Dispute Resolution Services</b>						
3400 Other Funds Ltd	58,187	67,258	-	67,258	67,258	69,814
<b>4375 Employee Recruitment and Develop</b>						
8000 General Fund	80	-	-	-	-	-
3400 Other Funds Ltd	2,913	-	-	-	5,000	5,190
6400 Federal Funds Ltd	133	-	-	-	-	-
All Funds	3,126	-	-	-	5,000	5,190
<b>4400 Dues and Subscriptions</b>						
8000 General Fund	3,062	810	-	810	810	841
3400 Other Funds Ltd	96,513	119,221	-	119,221	119,221	99,089
6400 Federal Funds Ltd	66,930	18,199	-	18,199	18,199	18,475
All Funds	166,505	138,230	-	138,230	138,230	118,405
<b>4425 Facilities Rental and Taxes</b>						
8000 General Fund	32,837	12,754	-	12,754	12,754	24,781
3400 Other Funds Ltd	997,114	1,176,475	-	1,176,475	1,176,475	1,135,464
6400 Federal Funds Ltd	99,289	104,380	-	104,380	104,380	135,301
All Funds	1,129,240	1,293,609	-	1,293,609	1,293,609	1,295,546
<b>4475 Facilities Maintenance</b>						



**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures**

**Version: V - 01 - Agency Request Budget**

**2019-21 Biennium**

**Cross Reference Number: 91400-000-00-00-00000**

**Housing & Community Svcs Dept**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
8000 General Fund	435	104	-	104	104	108
3400 Other Funds Ltd	11,864	14,568	-	14,568	14,568	15,122
6400 Federal Funds Ltd	1,057	2,719	-	2,719	2,719	2,822
All Funds	13,356	17,391	-	17,391	17,391	18,052
<b>4575 Agency Program Related S and S</b>						
8000 General Fund	247	-	-	-	-	-
3200 Other Funds Non-Ltd	1,862,869	3,300,000	-	3,300,000	3,300,000	3,300,000
3400 Other Funds Ltd	113,860	172,377	-	172,377	167,377	173,737
6400 Federal Funds Ltd	6,742	-	-	-	-	-
All Funds	1,983,718	3,472,377	-	3,472,377	3,467,377	3,473,737
<b>4650 Other Services and Supplies</b>						
8000 General Fund	437	349,000	-	349,000	352,618	170,006
4400 Lottery Funds Ltd	-	-	48,232	48,232	48,232	-
3200 Other Funds Non-Ltd	5,159,879	6,193,542	-	6,193,542	6,193,542	6,193,542
3400 Other Funds Ltd	435,352	2,015,224	-	2,015,224	2,015,224	543,641
6400 Federal Funds Ltd	(39,050)	48,521	-	48,521	48,521	19,891
All Funds	5,556,618	8,606,287	48,232	8,654,519	8,658,137	6,927,080
<b>4700 Expendable Prop 250 - 5000</b>						
8000 General Fund	885	5,601	-	5,601	5,601	2,907
4400 Lottery Funds Ltd	-	-	1,000	1,000	1,000	-

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Housing & Community Svcs Dept**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-000-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
3400 Other Funds Ltd	5,132	110,451	6,000	116,451	116,451	111,761
6400 Federal Funds Ltd	751	17,188	-	17,188	17,188	17,322
All Funds	6,768	133,240	7,000	140,240	140,240	131,990
<b>4715 IT Expendable Property</b>						
8000 General Fund	5,514	13,728	-	13,728	10,110	3,229
4400 Lottery Funds Ltd	-	-	1,700	1,700	1,700	-
3400 Other Funds Ltd	155,612	302,604	9,000	311,604	311,604	305,848
6400 Federal Funds Ltd	15,634	30,615	-	30,615	30,615	30,221
All Funds	176,760	346,947	10,700	357,647	354,029	339,298
<b>TOTAL SERVICES &amp; SUPPLIES</b>						
8000 General Fund	213,345	541,286	200,000	741,286	741,286	551,871
4400 Lottery Funds Ltd	-	-	210,222	210,222	210,222	-
3200 Other Funds Non-Ltd	12,179,617	15,934,523	3,000,000	18,934,523	18,934,523	18,934,523
3400 Other Funds Ltd	7,333,383	10,782,566	37,100	10,819,666	10,819,666	10,121,917
6200 Federal Funds Non-Ltd	110	-	-	-	-	-
6400 Federal Funds Ltd	2,782,435	2,519,793	-	2,519,793	2,519,793	2,632,653
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$22,508,890</b>	<b>\$29,778,168</b>	<b>\$3,447,322</b>	<b>\$33,225,490</b>	<b>\$33,225,490</b>	<b>\$32,240,964</b>
<b>CAPITAL OUTLAY</b>						
<b>5150 Telecommunications Equipment</b>						
8000 General Fund	238	-	-	-	-	-

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures**

**Version: V - 01 - Agency Request Budget**

**2019-21 Biennium**

**Cross Reference Number: 91400-000-00-00-00000**

**Housing & Community Svcs Dept**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
3400 Other Funds Ltd	13,889	-	-	-	-	-
All Funds	14,127	-	-	-	-	-
<b>5550 Data Processing Software</b>						
3400 Other Funds Ltd	-	92,148	-	92,148	92,148	95,650
<b>5900 Other Capital Outlay</b>						
3020 Other Funds Cap Construct	-	80,000,000	-	80,000,000	-	-
<b>TOTAL CAPITAL OUTLAY</b>						
8000 General Fund	238	-	-	-	-	-
3020 Other Funds Cap Construct	-	80,000,000	-	80,000,000	-	-
3400 Other Funds Ltd	13,889	92,148	-	92,148	92,148	95,650
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$14,127</b>	<b>\$80,092,148</b>	<b>-</b>	<b>\$80,092,148</b>	<b>\$92,148</b>	<b>\$95,650</b>
<b>SPECIAL PAYMENTS</b>						
<b>6015 Dist to Cities</b>						
6400 Federal Funds Ltd	65,991	699,755	-	699,755	699,755	726,346
<b>6020 Dist to Counties</b>						
8000 General Fund	2,313,638	3,955,878	-	3,955,878	3,955,878	269,753
3400 Other Funds Ltd	34,178,531	31,352,943	-	31,352,943	31,352,943	33,276,396
6400 Federal Funds Ltd	28,938,959	29,649,858	-	29,649,858	29,649,858	30,776,552
All Funds	65,431,128	64,958,679	-	64,958,679	64,958,679	64,322,701
<b>6025 Dist to Other Gov Unit</b>						

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Housing & Community Svcs Dept**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-000-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
8000 General Fund	78,280	334,338	-	334,338	334,338	164,355
3400 Other Funds Ltd	3,377,544	753,933	-	753,933	753,933	5,479,193
6400 Federal Funds Ltd	2,853,961	3,653,214	-	3,653,214	3,653,214	3,792,036
All Funds	6,309,785	4,741,485	-	4,741,485	4,741,485	9,435,584
<b>6030 Dist to Non-Gov Units</b>						
3200 Other Funds Non-Ltd	2,584,998	-	-	-	5,996,320	5,996,320
3400 Other Funds Ltd	30,420,734	8,664,633	-	8,664,633	8,664,633	18,313,905
6400 Federal Funds Ltd	27,985,739	-	-	-	-	-
All Funds	60,991,471	8,664,633	-	8,664,633	14,660,953	24,310,225
<b>6035 Dist to Individuals</b>						
3400 Other Funds Ltd	825,183	194,503	-	194,503	394,503	394,962
6200 Federal Funds Non-Ltd	119,200,735	121,165,609	-	121,165,609	133,231,628	133,231,628
All Funds	120,025,918	121,360,112	-	121,360,112	133,626,131	133,626,590
<b>6040 Dist to Local School Districts</b>						
6400 Federal Funds Ltd	422,154	-	-	-	-	-
<b>6048 Spc Pmt to Public Universities</b>						
8000 General Fund	114,717	-	-	-	-	-
3400 Other Funds Ltd	9,482	-	-	-	-	-
6400 Federal Funds Ltd	639,150	-	-	-	-	-
All Funds	763,349	-	-	-	-	-

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures**

**Version: V - 01 - Agency Request Budget**

**2019-21 Biennium**

**Cross Reference Number: 91400-000-00-00-00000**

**Housing & Community Svcs Dept**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
<b>6050 Dist to Non-Profit Organizations</b>						
8000 General Fund	6,415,649	9,394,096	200,000	9,594,096	9,394,096	3,431,728
4400 Lottery Funds Ltd	-	350,000	-	350,000	350,000	-
3400 Other Funds Ltd	55,702,809	105,408,717	33,827,738	139,236,455	138,386,455	150,618,666
6400 Federal Funds Ltd	39,242,482	67,449,494	-	67,449,494	67,449,494	70,012,575
All Funds	101,360,940	182,602,307	34,027,738	216,630,045	215,580,045	224,062,969
<b>6060 Intra-Agency Gen Fund Transfer</b>						
8000 General Fund	17,314,157	16,406,370	5,000,000	21,406,370	34,881,370	8,725,812
<b>6080 Loans Made - Other</b>						
3020 Other Funds Cap Construct	40,000,000	-	-	-	-	-
3200 Other Funds Non-Ltd	168,729,713	168,249,000	97,000,000	265,249,000	295,519,680	295,019,680
3400 Other Funds Ltd	6,345,000	3,458,056	-	3,458,056	4,258,056	4,419,862
6400 Federal Funds Ltd	5,665,445	-	-	-	-	-
All Funds	220,740,158	171,707,056	97,000,000	268,707,056	299,777,736	299,439,542
<b>6085 Other Special Payments</b>						
8000 General Fund	-	13,561,000	70,000	13,631,000	356,000	-
4400 Lottery Funds Ltd	-	-	760,000	760,000	760,000	-
3200 Other Funds Non-Ltd	-	1,500,000	-	1,500,000	-	-
3400 Other Funds Ltd	-	23,272,459	150,000	23,422,459	23,272,459	17,617,412
6400 Federal Funds Ltd	5,739,158	14,004,197	-	14,004,197	14,004,197	14,536,357

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Housing & Community Svcs Dept**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-000-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
All Funds	5,739,158	52,337,656	980,000	53,317,656	38,392,656	32,153,769
<b>6443 Spc Pmt to Oregon Health Authority</b>						
6400 Federal Funds Ltd	111,477	-	-	-	-	-
<b>TOTAL SPECIAL PAYMENTS</b>						
8000 General Fund	26,236,441	43,651,682	5,270,000	48,921,682	48,921,682	12,591,648
4400 Lottery Funds Ltd	-	350,000	760,000	1,110,000	1,110,000	-
3020 Other Funds Cap Construct	40,000,000	-	-	-	-	-
3200 Other Funds Non-Ltd	171,314,711	169,749,000	97,000,000	266,749,000	301,516,000	301,016,000
3400 Other Funds Ltd	130,859,283	173,105,244	33,977,738	207,082,982	207,082,982	230,120,396
6200 Federal Funds Non-Ltd	119,200,735	121,165,609	-	121,165,609	133,231,628	133,231,628
6400 Federal Funds Ltd	111,664,516	115,456,518	-	115,456,518	115,456,518	119,843,866
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$599,275,686</b>	<b>\$623,478,053</b>	<b>\$137,007,738</b>	<b>\$760,485,791</b>	<b>\$807,318,810</b>	<b>\$796,803,538</b>
<b>DEBT SERVICE</b>						
<b>7050 Pmt To Ret Bond Escrow</b>						
3230 Other Funds Debt Svc Non-Ltd	1,068,065	-	-	-	-	-
<b>7100 Principal - Bonds</b>						
8030 General Fund Debt Svc	-	4,135,000	-	4,135,000	8,910,000	8,910,000
4430 Lottery Funds Debt Svc Ltd	8,541,535	12,049,521	-	12,049,521	15,094,000	15,094,000
3230 Other Funds Debt Svc Non-Ltd	469,300,000	363,819,500	-	363,819,500	433,135,000	433,135,000
All Funds	477,841,535	380,004,021	-	380,004,021	457,139,000	457,139,000

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Housing & Community Svcs Dept**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-000-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
<b>7150 Interest - Bonds</b>						
8030 General Fund Debt Svc	-	4,931,521	-	4,931,521	9,877,920	9,877,920
4430 Lottery Funds Debt Svc Ltd	3,134,926	3,957,761	-	3,957,761	6,774,790	6,774,790
3230 Other Funds Debt Svc Non-Ltd	67,588,840	82,346,358	-	82,346,358	63,902,817	63,902,817
All Funds	70,723,766	91,235,640	-	91,235,640	80,555,527	80,555,527
<b>TOTAL DEBT SERVICE</b>						
8030 General Fund Debt Svc	-	9,066,521	-	9,066,521	18,787,920	18,787,920
4430 Lottery Funds Debt Svc Ltd	11,676,461	16,007,282	-	16,007,282	21,868,790	21,868,790
3230 Other Funds Debt Svc Non-Ltd	537,956,905	446,165,858	-	446,165,858	497,037,817	497,037,817
<b>TOTAL DEBT SERVICE</b>	<b>\$549,633,366</b>	<b>\$471,239,661</b>	<b>-</b>	<b>\$471,239,661</b>	<b>\$537,694,527</b>	<b>\$537,694,527</b>

**EXPENDITURES**

8000 General Fund	27,328,954	45,371,489	5,525,021	50,896,510	50,729,339	14,204,819
8030 General Fund Debt Svc	-	9,066,521	-	9,066,521	18,787,920	18,787,920
4400 Lottery Funds Ltd	-	350,000	1,150,000	1,500,000	1,320,717	-
4430 Lottery Funds Debt Svc Ltd	11,676,461	16,007,282	-	16,007,282	21,868,790	21,868,790
3020 Other Funds Cap Construct	40,000,000	80,000,000	-	80,000,000	-	-
3200 Other Funds Non-Ltd	183,494,328	185,683,523	100,000,000	285,683,523	320,450,523	319,950,523
3230 Other Funds Debt Svc Non-Ltd	537,956,905	446,165,858	-	446,165,858	497,037,817	497,037,817
3400 Other Funds Ltd	159,406,108	209,274,996	35,222,437	244,497,433	242,800,660	266,077,019
6200 Federal Funds Non-Ltd	119,200,845	121,165,609	-	121,165,609	133,231,628	133,231,628

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Housing & Community Svcs Dept**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-000-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
6400 Federal Funds Ltd	118,193,644	122,692,797	124,229	122,817,026	123,035,692	127,694,100
<b>TOTAL EXPENDITURES</b>	<b>\$1,197,257,245</b>	<b>\$1,235,778,075</b>	<b>\$142,021,687</b>	<b>\$1,377,799,762</b>	<b>\$1,409,263,086</b>	<b>\$1,398,852,616</b>
<b>REVERSIONS</b>						
<b>9900 Reversions</b>						
8000 General Fund	(1,262,309)	-	-	-	-	-
<b>ENDING BALANCE</b>						
8000 General Fund	-	-	-	-	-	-
8030 General Fund Debt Svc	-	-	-	-	-	-
4400 Lottery Funds Ltd	-	1,150,000	(1,150,000)	-	(1,320,717)	-
4430 Lottery Funds Debt Svc Ltd	29,130	-	-	-	-	-
3020 Other Funds Cap Construct	-	-	-	-	-	-
3200 Other Funds Non-Ltd	292,533,301	195,998,060	-	195,998,060	253,449,477	253,949,477
3230 Other Funds Debt Svc Non-Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	108,565,272	73,095,578	13,940,049	87,035,627	121,838,827	72,406,910
6200 Federal Funds Non-Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	185	185	-	-
<b>TOTAL ENDING BALANCE</b>	<b>\$401,127,703</b>	<b>\$270,243,638</b>	<b>\$12,790,234</b>	<b>\$283,033,872</b>	<b>\$373,967,587</b>	<b>\$326,356,387</b>
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	151	163	7	170	136	138
8180 Position Reconciliation	-	1	-	1	-	-



**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-000-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
<b>TOTAL AUTHORIZED POSITIONS</b>	<b>151</b>	<b>164</b>	<b>7</b>	<b>171</b>	<b>136</b>	<b>138</b>
<b>AUTHORIZED FTE POSITIONS</b>						
8250 Class/Unclass FTE Positions	137.65	152.16	2.97	155.13	134.00	136.00
8280 FTE Reconciliation	-	0.49	-	0.49	-	-
<b>TOTAL AUTHORIZED FTE</b>	<b>137.65</b>	<b>152.65</b>	<b>2.97</b>	<b>155.62</b>	<b>134.00</b>	<b>136.00</b>

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3400 Other Funds Ltd	35,641,517	35,882,406	-	35,882,406	21,833,795	21,833,795
6200 Federal Funds Non-Ltd	1,401	-	-	-	-	-
All Funds	35,642,918	35,882,406	-	35,882,406	21,833,795	21,833,795
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8000 General Fund	21,227,856	42,717,155	5,205,326	47,922,481	47,829,786	12,794,151
<b>LICENSES AND FEES</b>						
<b>0240 Public Utilities Fees</b>						
3400 Other Funds Ltd	61,507,216	61,276,988	-	61,276,988	62,650,905	62,650,905
<b>CHARGES FOR SERVICES</b>						
<b>0415 Admin and Service Charges</b>						
3400 Other Funds Ltd	4,308,892	4,690,549	-	4,690,549	6,245,996	6,245,996
<b>INTEREST EARNINGS</b>						
<b>0605 Interest Income</b>						
3400 Other Funds Ltd	614,188	393,450	-	393,450	891,142	891,142
<b>OTHER</b>						
<b>0975 Other Revenues</b>						

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Housing Stabilization Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-010-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
3400 Other Funds Ltd	136,019	88,115	-	88,115	122,700	122,700
<b>FEDERAL FUNDS REVENUE</b>						
<b>0995 Federal Funds</b>						
6200 Federal Funds Non-Ltd	119,199,444	121,165,609	-	121,165,609	133,231,628	133,231,628
6400 Federal Funds Ltd	96,443,171	97,755,981	47,035	97,803,016	98,020,037	101,696,148
All Funds	215,642,615	218,921,590	47,035	218,968,625	231,251,665	234,927,776
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
3400 Other Funds Ltd	190,810	-	-	-	-	-
<b>1050 Transfer In Other</b>						
3400 Other Funds Ltd	-	-	13,475,000	13,475,000	-	-
<b>1060 Transfer from General Fund</b>						
3400 Other Funds Ltd	14,815,177	16,406,370	5,000,000	21,406,370	34,881,370	8,725,812
<b>1100 Tsfr From Human Svcs, Dept of</b>						
3400 Other Funds Ltd	69,203	-	-	-	-	-
6400 Federal Funds Ltd	920,833	1,000,000	-	1,000,000	1,000,000	1,000,000
All Funds	990,036	1,000,000	-	1,000,000	1,000,000	1,000,000
<b>1107 Tsfr From Administrative Svcs</b>						
4400 Lottery Funds Ltd	-	1,500,000	-	1,500,000	-	-
<b>1150 Tsfr From Revenue, Dept of</b>						

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Housing Stabilization Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-010-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
3400 Other Funds Ltd	2,971,613	3,089,874	3,050,274	6,140,148	8,876,539	8,876,539
<b>1443 Tsfr From Oregon Health Authority</b>						
3400 Other Funds Ltd	150,000	-	-	-	-	-
<b>TOTAL TRANSFERS IN</b>						
4400 Lottery Funds Ltd	-	1,500,000	-	1,500,000	-	-
3400 Other Funds Ltd	18,196,803	19,496,244	21,525,274	41,021,518	43,757,909	17,602,351
6400 Federal Funds Ltd	920,833	1,000,000	-	1,000,000	1,000,000	1,000,000
<b>TOTAL TRANSFERS IN</b>	<b>\$19,117,636</b>	<b>\$21,996,244</b>	<b>\$21,525,274</b>	<b>\$43,521,518</b>	<b>\$44,757,909</b>	<b>\$18,602,351</b>

<b>REVENUES</b>						
8000 General Fund	21,227,856	42,717,155	5,205,326	47,922,481	47,829,786	12,794,151
4400 Lottery Funds Ltd	-	1,500,000	-	1,500,000	-	-
3400 Other Funds Ltd	84,763,118	85,945,346	21,525,274	107,470,620	113,668,652	87,513,094
6200 Federal Funds Non-Ltd	119,199,444	121,165,609	-	121,165,609	133,231,628	133,231,628
6400 Federal Funds Ltd	97,364,004	98,755,981	47,035	98,803,016	99,020,037	102,696,148
<b>TOTAL REVENUES</b>	<b>\$322,554,422</b>	<b>\$350,084,091</b>	<b>\$26,777,635</b>	<b>\$376,861,726</b>	<b>\$393,750,103</b>	<b>\$336,235,021</b>

<b>TRANSFERS OUT</b>						
<b>2010 Transfer Out - Intrafund</b>						
4400 Lottery Funds Ltd	-	-	(1,150,000)	(1,150,000)	-	-
3400 Other Funds Ltd	(3,034,095)	(3,627,172)	-	(3,627,172)	(3,705,786)	(3,705,786)
All Funds	(3,034,095)	(3,627,172)	(1,150,000)	(4,777,172)	(3,705,786)	(3,705,786)

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
<b>AVAILABLE REVENUES</b>						
8000 General Fund	21,227,856	42,717,155	5,205,326	47,922,481	47,829,786	12,794,151
4400 Lottery Funds Ltd	-	1,500,000	(1,150,000)	350,000	-	-
3400 Other Funds Ltd	117,370,540	118,200,580	21,525,274	139,725,854	131,796,661	105,641,103
6200 Federal Funds Non-Ltd	119,200,845	121,165,609	-	121,165,609	133,231,628	133,231,628
6400 Federal Funds Ltd	97,364,004	98,755,981	47,035	98,803,016	99,020,037	102,696,148
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$355,163,245</b>	<b>\$382,339,325</b>	<b>\$25,627,635</b>	<b>\$407,966,960</b>	<b>\$411,878,112</b>	<b>\$354,363,030</b>

**EXPENDITURES**

**PERSONAL SERVICES**

**SALARIES & WAGES**

**3110 Class/Unclass Sal. and Per Diem**

8000 General Fund	176,821	137,071	643	137,714	98,198	98,198
3400 Other Funds Ltd	2,155,533	2,739,141	64,129	2,803,270	3,045,961	3,045,961
6400 Federal Funds Ltd	1,134,284	1,066,088	34,779	1,100,867	1,235,145	1,235,145
All Funds	3,466,638	3,942,300	99,551	4,041,851	4,379,304	4,379,304

**3160 Temporary Appointments**

8000 General Fund	887	-	-	-	-	-
6400 Federal Funds Ltd	42	-	-	-	-	-
All Funds	929	-	-	-	-	-

**3170 Overtime Payments**

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	152	-	-	-	-	-
3400 Other Funds Ltd	1,366	-	-	-	-	-
6400 Federal Funds Ltd	1,181	-	-	-	-	-
All Funds	2,699	-	-	-	-	-
<b>3190 All Other Differential</b>						
8000 General Fund	3,783	-	-	-	-	-
3400 Other Funds Ltd	38,683	-	-	-	-	-
6400 Federal Funds Ltd	22,637	-	-	-	-	-
All Funds	65,103	-	-	-	-	-
<b>TOTAL SALARIES &amp; WAGES</b>						
8000 General Fund	181,643	137,071	643	137,714	98,198	98,198
3400 Other Funds Ltd	2,195,582	2,739,141	64,129	2,803,270	3,045,961	3,045,961
6400 Federal Funds Ltd	1,158,144	1,066,088	34,779	1,100,867	1,235,145	1,235,145
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$3,535,369</b>	<b>\$3,942,300</b>	<b>\$99,551</b>	<b>\$4,041,851</b>	<b>\$4,379,304</b>	<b>\$4,379,304</b>
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
8000 General Fund	46	86	-	86	30	30
3400 Other Funds Ltd	686	1,219	-	1,219	1,394	1,394
6400 Federal Funds Ltd	333	462	-	462	528	528
All Funds	1,065	1,767	-	1,767	1,952	1,952

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures**

**Version: V - 01 - Agency Request Budget**

**2019-21 Biennium**

**Cross Reference Number: 91400-010-00-00-00000**

**Housing Stabilization Programs**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
<b>3220 Public Employees' Retire Cont</b>						
8000 General Fund	25,702	23,397	311	23,708	16,664	16,664
3400 Other Funds Ltd	320,150	399,493	2,364	401,857	516,901	516,901
6400 Federal Funds Ltd	170,365	161,146	1,242	162,388	209,605	209,605
All Funds	516,217	584,036	3,917	587,953	743,170	743,170
<b>3221 Pension Obligation Bond</b>						
8000 General Fund	10,743	5,276	2,511	7,787	7,787	5,534
3400 Other Funds Ltd	128,619	150,420	5,194	155,614	155,614	171,670
6400 Federal Funds Ltd	69,408	59,641	925	60,566	60,566	69,612
All Funds	208,770	215,337	8,630	223,967	223,967	246,816
<b>3230 Social Security Taxes</b>						
8000 General Fund	13,598	10,486	-	10,486	7,512	7,512
3400 Other Funds Ltd	165,142	209,543	-	209,543	233,020	233,020
6400 Federal Funds Ltd	87,105	81,555	-	81,555	94,486	94,486
All Funds	265,845	301,584	-	301,584	335,018	335,018
<b>3240 Unemployment Assessments</b>						
8000 General Fund	1,019	-	-	-	-	-
3400 Other Funds Ltd	9,795	-	-	-	-	-
All Funds	10,814	-	-	-	-	-
<b>3250 Worker's Comp. Assess. (WCD)</b>						

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures**

**Version: V - 01 - Agency Request Budget**

**2019-21 Biennium**

**Cross Reference Number: 91400-010-00-00-00000**

**Housing Stabilization Programs**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
8000 General Fund	74	104	-	104	30	30
3400 Other Funds Ltd	1,027	1,474	-	1,474	1,324	1,324
6400 Federal Funds Ltd	525	561	-	561	502	502
All Funds	1,626	2,139	-	2,139	1,856	1,856
<b>3260 Mass Transit Tax</b>						
8000 General Fund	419	822	-	822	822	589
3400 Other Funds Ltd	5,569	15,828	-	15,828	15,828	18,275
All Funds	5,988	16,650	-	16,650	16,650	18,864
<b>3270 Flexible Benefits</b>						
8000 General Fund	38,698	50,204	1,861	52,065	17,803	17,803
3400 Other Funds Ltd	534,291	711,090	26,364	737,454	803,286	803,286
6400 Federal Funds Ltd	269,445	272,122	10,089	282,211	304,799	304,799
All Funds	842,434	1,033,416	38,314	1,071,730	1,125,888	1,125,888
<b>TOTAL OTHER PAYROLL EXPENSES</b>						
8000 General Fund	90,299	90,375	4,683	95,058	50,648	48,162
3400 Other Funds Ltd	1,165,279	1,489,067	33,922	1,522,989	1,727,367	1,745,870
6400 Federal Funds Ltd	597,181	575,487	12,256	587,743	670,486	679,532
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$1,852,759</b>	<b>\$2,154,929</b>	<b>\$50,861</b>	<b>\$2,205,790</b>	<b>\$2,448,501</b>	<b>\$2,473,564</b>

**P.S. BUDGET ADJUSTMENTS**

**3455 Vacancy Savings**



**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures**

**Version: V - 01 - Agency Request Budget**

**2019-21 Biennium**

**Cross Reference Number: 91400-010-00-00-00000**

**Housing Stabilization Programs**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
8000 General Fund	-	(1,681)	-	(1,681)	(1,681)	(476)
3400 Other Funds Ltd	-	(127,315)	-	(127,315)	(127,315)	(13,785)
6400 Federal Funds Ltd	-	(51,400)	-	(51,400)	(51,400)	(5,016)
All Funds	-	(180,396)	-	(180,396)	(180,396)	(19,277)
<b>3465 Reconciliation Adjustment</b>						
8000 General Fund	-	8,769	-	8,769	-	-
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>						
8000 General Fund	-	7,088	-	7,088	(1,681)	(476)
3400 Other Funds Ltd	-	(127,315)	-	(127,315)	(127,315)	(13,785)
6400 Federal Funds Ltd	-	(51,400)	-	(51,400)	(51,400)	(5,016)
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$171,627)</b>	-	<b>(\$171,627)</b>	<b>(\$180,396)</b>	<b>(\$19,277)</b>
<b>TOTAL PERSONAL SERVICES</b>						
8000 General Fund	271,942	234,534	5,326	239,860	147,165	145,884
3400 Other Funds Ltd	3,360,861	4,100,893	98,051	4,198,944	4,646,013	4,778,046
6400 Federal Funds Ltd	1,755,325	1,590,175	47,035	1,637,210	1,854,231	1,909,661
<b>TOTAL PERSONAL SERVICES</b>	<b>\$5,388,128</b>	<b>\$5,925,602</b>	<b>\$150,412</b>	<b>\$6,076,014</b>	<b>\$6,647,409</b>	<b>\$6,833,591</b>
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	1,370	1,400	-	1,400	1,400	1,453
3400 Other Funds Ltd	32,638	41,191	-	41,191	41,191	45,351

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Housing Stabilization Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-010-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
6400 Federal Funds Ltd	31,759	20,893	-	20,893	20,893	21,687
All Funds	65,767	63,484	-	63,484	63,484	68,491
<b>4125 Out of State Travel</b>						
8000 General Fund	703	1,400	-	1,400	1,400	1,453
3400 Other Funds Ltd	20,445	23,519	-	23,519	23,519	24,413
6400 Federal Funds Ltd	24,645	28,525	-	28,525	28,525	29,609
All Funds	45,793	53,444	-	53,444	53,444	55,475
<b>4150 Employee Training</b>						
8000 General Fund	1,342	591	-	591	591	613
3400 Other Funds Ltd	21,898	24,057	-	24,057	24,057	27,047
6400 Federal Funds Ltd	17,211	27,988	-	27,988	27,988	29,051
All Funds	40,451	52,636	-	52,636	52,636	56,711
<b>4175 Office Expenses</b>						
8000 General Fund	2,462	2,074	-	2,074	2,074	2,153
3400 Other Funds Ltd	8,109	18,787	-	18,787	18,787	22,096
6400 Federal Funds Ltd	55,586	47,059	-	47,059	47,059	48,847
All Funds	66,157	67,920	-	67,920	67,920	73,096
<b>4200 Telecommunications</b>						
8000 General Fund	2,505	3,853	-	3,853	3,853	3,999
3400 Other Funds Ltd	20,628	17,968	-	17,968	17,968	20,831

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	9,885	11,901	-	11,901	11,901	12,353
All Funds	33,018	33,722	-	33,722	33,722	37,183
<b>4225 State Gov. Service Charges</b>						
8000 General Fund	35,015	22,520	-	22,520	22,520	-
3400 Other Funds Ltd	140,000	-	-	-	-	-
6200 Federal Funds Non-Ltd	110	-	-	-	-	-
6400 Federal Funds Ltd	146,432	76,343	-	76,343	76,343	-
All Funds	321,557	98,863	-	98,863	98,863	-
<b>4250 Data Processing</b>						
8000 General Fund	71	512	-	512	512	531
3400 Other Funds Ltd	48,199	30,923	-	30,923	30,923	33,759
6400 Federal Funds Ltd	34	1,551	-	1,551	1,551	1,610
All Funds	48,304	32,986	-	32,986	32,986	35,900
<b>4275 Publicity and Publications</b>						
8000 General Fund	233	104	-	104	104	108
3400 Other Funds Ltd	1	13,987	-	13,987	13,987	14,519
6400 Federal Funds Ltd	11,511	12,133	-	12,133	12,133	12,594
All Funds	11,745	26,224	-	26,224	26,224	27,221
<b>4300 Professional Services</b>						
8000 General Fund	2,057	13,844	-	13,844	13,844	14,425

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures**

**Version: V - 01 - Agency Request Budget**

**2019-21 Biennium**

**Cross Reference Number: 91400-010-00-00-00000**

**Housing Stabilization Programs**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
3400 Other Funds Ltd	56,745	153,671	-	153,671	153,671	160,126
6400 Federal Funds Ltd	2,067,083	1,827,632	-	1,827,632	1,827,632	1,904,392
All Funds	2,125,885	1,995,147	-	1,995,147	1,995,147	2,078,943
<b>4315 IT Professional Services</b>						
8000 General Fund	558	500	-	500	500	521
3400 Other Funds Ltd	41,983	90,800	-	90,800	90,800	94,614
6400 Federal Funds Ltd	316	500	-	500	500	521
All Funds	42,857	91,800	-	91,800	91,800	95,656
<b>4325 Attorney General</b>						
8000 General Fund	1,922	460	-	460	460	553
3400 Other Funds Ltd	27,281	5,436	-	5,436	5,436	13,020
6400 Federal Funds Ltd	1,824	1,920	-	1,920	1,920	2,307
All Funds	31,027	7,816	-	7,816	7,816	15,880
<b>4375 Employee Recruitment and Develop</b>						
8000 General Fund	29	-	-	-	-	-
<b>4400 Dues and Subscriptions</b>						
8000 General Fund	1,456	519	-	519	519	539
3400 Other Funds Ltd	959	5,546	-	5,546	5,546	5,757
6400 Federal Funds Ltd	49,115	17,799	-	17,799	17,799	18,475
All Funds	51,530	23,864	-	23,864	23,864	24,771

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
<b>4425 Facilities Rental and Taxes</b>						
8000 General Fund	15,827	12,754	-	12,754	12,754	24,781
3400 Other Funds Ltd	74,815	86,892	-	86,892	86,892	148,727
6400 Federal Funds Ltd	20,538	20,106	-	20,106	20,106	47,825
All Funds	111,180	119,752	-	119,752	119,752	221,333
<b>4475 Facilities Maintenance</b>						
8000 General Fund	229	104	-	104	104	108
3400 Other Funds Ltd	48	1,163	-	1,163	1,163	1,208
6400 Federal Funds Ltd	17	645	-	645	645	670
All Funds	294	1,912	-	1,912	1,912	1,986
<b>4575 Agency Program Related S and S</b>						
8000 General Fund	69	-	-	-	-	-
3400 Other Funds Ltd	169	-	-	-	-	-
6400 Federal Funds Ltd	3	-	-	-	-	-
All Funds	241	-	-	-	-	-
<b>4650 Other Services and Supplies</b>						
8000 General Fund	222	11,119	-	11,119	11,119	-
3400 Other Funds Ltd	4,113	71,670	-	71,670	71,670	15,860
6400 Federal Funds Ltd	2,176	44,900	-	44,900	44,900	19,651
All Funds	6,511	127,689	-	127,689	127,689	35,511

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Housing Stabilization Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-010-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
<b>4700 Expendable Prop 250 - 5000</b>						
8000 General Fund	33	2,074	-	2,074	2,074	2,153
3400 Other Funds Ltd	538	10,960	-	10,960	10,960	11,377
6400 Federal Funds Ltd	4	4,762	-	4,762	4,762	4,943
All Funds	575	17,796	-	17,796	17,796	18,473
<b>4715 IT Expendable Property</b>						
8000 General Fund	2,551	3,111	-	3,111	3,111	3,229
3400 Other Funds Ltd	4,008	30,082	-	30,082	30,082	31,225
6400 Federal Funds Ltd	1,021	11,485	-	11,485	11,485	11,921
All Funds	7,580	44,678	-	44,678	44,678	46,375
<b>TOTAL SERVICES &amp; SUPPLIES</b>						
8000 General Fund	68,654	76,939	-	76,939	76,939	56,619
3400 Other Funds Ltd	502,577	626,652	-	626,652	626,652	669,930
6200 Federal Funds Non-Ltd	110	-	-	-	-	-
6400 Federal Funds Ltd	2,439,160	2,156,142	-	2,156,142	2,156,142	2,166,456
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$3,010,501</b>	<b>\$2,859,733</b>	<b>-</b>	<b>\$2,859,733</b>	<b>\$2,859,733</b>	<b>\$2,893,005</b>

**CAPITAL OUTLAY**

**5150 Telecommunications Equipment**

8000 General Fund	66	-	-	-	-	-
-------------------	----	---	---	---	---	---

**SPECIAL PAYMENTS**

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Housing Stabilization Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-010-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
<b>6020 Dist to Counties</b>						
8000 General Fund	2,313,638	3,955,878	-	3,955,878	3,955,878	269,753
3400 Other Funds Ltd	32,329,202	31,149,691	-	31,149,691	31,149,691	33,065,420
6400 Federal Funds Ltd	28,938,959	29,649,858	-	29,649,858	29,649,858	30,776,552
All Funds	63,581,799	64,755,427	-	64,755,427	64,755,427	64,111,725
<b>6025 Dist to Other Gov Unit</b>						
8000 General Fund	78,280	334,338	-	334,338	334,338	164,355
3400 Other Funds Ltd	1,353,734	753,933	-	753,933	753,933	819,185
6400 Federal Funds Ltd	2,853,961	3,653,214	-	3,653,214	3,653,214	3,792,036
All Funds	4,285,975	4,741,485	-	4,741,485	4,741,485	4,775,576
<b>6030 Dist to Non-Gov Units</b>						
3400 Other Funds Ltd	22,168,938	-	-	-	-	-
6400 Federal Funds Ltd	27,954,901	-	-	-	-	-
All Funds	50,123,839	-	-	-	-	-
<b>6035 Dist to Individuals</b>						
3400 Other Funds Ltd	788,663	194,503	-	194,503	394,503	394,962
6200 Federal Funds Non-Ltd	119,200,735	121,165,609	-	121,165,609	133,231,628	133,231,628
All Funds	119,989,398	121,360,112	-	121,360,112	133,626,131	133,626,590
<b>6050 Dist to Non-Profit Organizations</b>						
8000 General Fund	3,680,099	8,234,096	200,000	8,434,096	8,234,096	3,431,728

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Housing Stabilization Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-010-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
4400 Lottery Funds Ltd	-	350,000	-	350,000	350,000	-
3400 Other Funds Ltd	28,036,687	45,562,754	21,375,274	66,938,028	66,888,028	44,753,784
6400 Federal Funds Ltd	33,278,249	60,841,777	-	60,841,777	60,841,777	63,153,765
All Funds	64,995,035	114,988,627	21,575,274	136,563,901	136,313,901	111,339,277
<b>6060 Intra-Agency Gen Fund Transfer</b>						
8000 General Fund	14,815,177	16,406,370	5,000,000	21,406,370	34,881,370	8,725,812
<b>6085 Other Special Payments</b>						
8000 General Fund	-	13,475,000	-	13,475,000	200,000	-
3400 Other Funds Ltd	-	-	150,000	150,000	-	-
6400 Federal Funds Ltd	31,972	864,815	-	864,815	864,815	897,678
All Funds	31,972	14,339,815	150,000	14,489,815	1,064,815	897,678
<b>6443 Spc Pmt to Oregon Health Authority</b>						
6400 Federal Funds Ltd	111,477	-	-	-	-	-
<b>TOTAL SPECIAL PAYMENTS</b>						
8000 General Fund	20,887,194	42,405,682	5,200,000	47,605,682	47,605,682	12,591,648
4400 Lottery Funds Ltd	-	350,000	-	350,000	350,000	-
3400 Other Funds Ltd	84,677,224	77,660,881	21,525,274	99,186,155	99,186,155	79,033,351
6200 Federal Funds Non-Ltd	119,200,735	121,165,609	-	121,165,609	133,231,628	133,231,628
6400 Federal Funds Ltd	93,169,519	95,009,664	-	95,009,664	95,009,664	98,620,031
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$317,934,672</b>	<b>\$336,591,836</b>	<b>\$26,725,274</b>	<b>\$363,317,110</b>	<b>\$375,383,129</b>	<b>\$323,476,658</b>



**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Housing Stabilization Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-010-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
<b>EXPENDITURES</b>						
8000 General Fund	21,227,856	42,717,155	5,205,326	47,922,481	47,829,786	12,794,151
4400 Lottery Funds Ltd	-	350,000	-	350,000	350,000	-
3400 Other Funds Ltd	88,540,662	82,388,426	21,623,325	104,011,751	104,458,820	84,481,327
6200 Federal Funds Non-Ltd	119,200,845	121,165,609	-	121,165,609	133,231,628	133,231,628
6400 Federal Funds Ltd	97,364,004	98,755,981	47,035	98,803,016	99,020,037	102,696,148
<b>TOTAL EXPENDITURES</b>	<b>\$326,333,367</b>	<b>\$345,377,171</b>	<b>\$26,875,686</b>	<b>\$372,252,857</b>	<b>\$384,890,271</b>	<b>\$333,203,254</b>

**ENDING BALANCE**

8000 General Fund	-	-	-	-	-	-
4400 Lottery Funds Ltd	-	1,150,000	(1,150,000)	-	(350,000)	-
3400 Other Funds Ltd	28,829,878	35,812,154	(98,051)	35,714,103	27,337,841	21,159,776
6200 Federal Funds Non-Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
<b>TOTAL ENDING BALANCE</b>	<b>\$28,829,878</b>	<b>\$36,962,154</b>	<b>(\$1,248,051)</b>	<b>\$35,714,103</b>	<b>\$26,987,841</b>	<b>\$21,159,776</b>

**AUTHORIZED POSITIONS**

8150 Class/Unclass Positions	29	31	-	31	32	32
------------------------------	----	----	---	----	----	----

**AUTHORIZED FTE POSITIONS**

8250 Class/Unclass FTE Positions	28.25	29.50	-	29.50	30.50	30.50
----------------------------------	-------	-------	---	-------	-------	-------

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Multifamily Rental Housing Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-030-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3200 Other Funds Non-Ltd	5,395,417	3,140,250	-	3,140,250	2,323,014	2,323,014
3400 Other Funds Ltd	53,288,882	64,083,214	-	64,083,214	101,663,154	101,663,154
All Funds	58,684,299	67,223,464	-	67,223,464	103,986,168	103,986,168
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8000 General Fund	169,351	1,013,126	34,983	1,048,109	906,507	923,598
<b>LICENSES AND FEES</b>						
<b>0210 Non-business Lic. and Fees</b>						
3400 Other Funds Ltd	94,115	290,600	-	290,600	92,750	92,750
<b>0240 Public Utilities Fees</b>						
3400 Other Funds Ltd	8,339,018	8,802,417	-	8,802,417	8,711,988	8,711,988
<b>TOTAL LICENSES AND FEES</b>						
3400 Other Funds Ltd	8,433,133	9,093,017	-	9,093,017	8,804,738	8,804,738
<b>TOTAL LICENSES AND FEES</b>	<b>\$8,433,133</b>	<b>\$9,093,017</b>	<b>-</b>	<b>\$9,093,017</b>	<b>\$8,804,738</b>	<b>\$8,804,738</b>
<b>CHARGES FOR SERVICES</b>						
<b>0410 Charges for Services</b>						
3400 Other Funds Ltd	1,054,036	1,047,555	-	1,047,555	1,136,070	1,136,070

Agency Worksheet - Revenues & Expenditures  
 2019-21 Biennium  
 Multifamily Rental Housing Programs

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-030-00-00-00000

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
<b>0415 Admin and Service Charges</b>						
3200 Other Funds Non-Ltd	52,653	150,000	-	150,000	150,000	150,000
3400 Other Funds Ltd	7,245,605	8,459,339	-	8,459,339	16,145,324	16,145,324
All Funds	7,298,258	8,609,339	-	8,609,339	16,295,324	16,295,324
<b>TOTAL CHARGES FOR SERVICES</b>						
3200 Other Funds Non-Ltd	52,653	150,000	-	150,000	150,000	150,000
3400 Other Funds Ltd	8,299,641	9,506,894	-	9,506,894	17,281,394	17,281,394
<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$8,352,294</b>	<b>\$9,656,894</b>	-	<b>\$9,656,894</b>	<b>\$17,431,394</b>	<b>\$17,431,394</b>
<b>FINES, RENTS AND ROYALTIES</b>						
<b>0505 Fines and Forfeitures</b>						
3400 Other Funds Ltd	36,418	48,808	-	48,808	21,050	21,050
<b>BOND SALES</b>						
<b>0565 Lottery Bonds</b>						
3400 Other Funds Ltd	26,161,119	25,000,000	-	25,000,000	-	-
<b>INTEREST EARNINGS</b>						
<b>0605 Interest Income</b>						
3200 Other Funds Non-Ltd	74,705	95,280	-	95,280	129,294	129,294
3400 Other Funds Ltd	1,670,212	925,772	-	925,772	3,404,680	3,404,680
All Funds	1,744,917	1,021,052	-	1,021,052	3,533,974	3,533,974
<b>LOAN REPAYMENT</b>						

Agency Worksheet - Revenues & Expenditures  
 2019-21 Biennium  
 Multifamily Rental Housing Programs

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-030-00-00-00000

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
<b>0930 Housing Div Loan Repayments</b>						
3200 Other Funds Non-Ltd	1,073,234	500,000	-	500,000	560,247	560,247
3400 Other Funds Ltd	655,106	984,547	-	984,547	1,230,224	1,230,224
All Funds	1,728,340	1,484,547	-	1,484,547	1,790,471	1,790,471
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3400 Other Funds Ltd	20,225	-	-	-	15,000	15,000
<b>FEDERAL FUNDS REVENUE</b>						
<b>0995 Federal Funds</b>						
6400 Federal Funds Ltd	12,452,273	20,625,255	19,200	20,644,455	20,649,219	21,406,327
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
4400 Lottery Funds Ltd	-	-	760,000	760,000	-	-
3200 Other Funds Non-Ltd	-	1,700,000	-	1,700,000	-	-
3400 Other Funds Ltd	2,682,971	2,968,930	-	2,968,930	328,215	328,215
All Funds	2,682,971	4,668,930	760,000	5,428,930	328,215	328,215
<b>1100 Tsfr From Human Svcs, Dept of</b>						
6400 Federal Funds Ltd	5,837	-	-	-	-	-
<b>1150 Tsfr From Revenue, Dept of</b>						
3400 Other Funds Ltd	22,584,260	23,483,040	23,182,081	46,665,121	67,461,694	67,461,694

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Multifamily Rental Housing Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-030-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
<b>1330 Tsfr From Energy, Dept of</b>						
3400 Other Funds Ltd	-	657,000	-	657,000	-	-
<b>TOTAL TRANSFERS IN</b>						
4400 Lottery Funds Ltd	-	-	760,000	760,000	-	-
3200 Other Funds Non-Ltd	-	1,700,000	-	1,700,000	-	-
3400 Other Funds Ltd	25,267,231	27,108,970	23,182,081	50,291,051	67,789,909	67,789,909
6400 Federal Funds Ltd	5,837	-	-	-	-	-
<b>TOTAL TRANSFERS IN</b>	<b>\$25,273,068</b>	<b>\$28,808,970</b>	<b>\$23,942,081</b>	<b>\$52,751,051</b>	<b>\$67,789,909</b>	<b>\$67,789,909</b>
<b>REVENUES</b>						
8000 General Fund	169,351	1,013,126	34,983	1,048,109	906,507	923,598
4400 Lottery Funds Ltd	-	-	760,000	760,000	-	-
3200 Other Funds Non-Ltd	1,200,592	2,445,280	-	2,445,280	839,541	839,541
3400 Other Funds Ltd	70,543,085	72,668,008	23,182,081	95,850,089	98,546,995	98,546,995
6400 Federal Funds Ltd	12,458,110	20,625,255	19,200	20,644,455	20,649,219	21,406,327
<b>TOTAL REVENUES</b>	<b>\$84,371,138</b>	<b>\$96,751,669</b>	<b>\$23,996,264</b>	<b>\$120,747,933</b>	<b>\$120,942,262</b>	<b>\$121,716,461</b>
<b>TRANSFERS OUT</b>						
<b>2010 Transfer Out - Intrafund</b>						
3200 Other Funds Non-Ltd	(4,464,920)	(3,000,000)	-	(3,000,000)	-	-
3400 Other Funds Ltd	(177,797)	(3,137,535)	(201,501)	(3,339,036)	(4,282,787)	(4,282,787)
All Funds	(4,642,717)	(6,137,535)	(201,501)	(6,339,036)	(4,282,787)	(4,282,787)

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
<b>AVAILABLE REVENUES</b>						
8000 General Fund	169,351	1,013,126	34,983	1,048,109	906,507	923,598
4400 Lottery Funds Ltd	-	-	760,000	760,000	-	-
3200 Other Funds Non-Ltd	2,131,089	2,585,530	-	2,585,530	3,162,555	3,162,555
3400 Other Funds Ltd	123,654,170	133,613,687	22,980,580	156,594,267	195,927,362	195,927,362
6400 Federal Funds Ltd	12,458,110	20,625,255	19,200	20,644,455	20,649,219	21,406,327
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$138,412,720</b>	<b>\$157,837,598</b>	<b>\$23,794,763</b>	<b>\$181,632,361</b>	<b>\$220,645,643</b>	<b>\$221,419,842</b>

**EXPENDITURES**

**PERSONAL SERVICES**

**SALARIES & WAGES**

**3110 Class/Unclass Sal. and Per Diem**

8000 General Fund	71,178	412,486	7,136	419,622	337,892	337,892
3400 Other Funds Ltd	4,580,780	5,349,585	338,528	5,688,113	6,282,332	6,385,412
6400 Federal Funds Ltd	312,740	543,342	10,609	553,951	574,604	574,604
All Funds	4,964,698	6,305,413	356,273	6,661,686	7,194,828	7,297,908

**3160 Temporary Appointments**

8000 General Fund	215	-	-	-	-	-
-------------------	-----	---	---	---	---	---

**3170 Overtime Payments**

8000 General Fund	70	-	-	-	-	-
3400 Other Funds Ltd	700	1,611	-	1,611	1,611	1,672

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Multifamily Rental Housing Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-030-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
6400 Federal Funds Ltd	-	7	-	7	7	7
All Funds	770	1,618	-	1,618	1,618	1,679
<b>3190 All Other Differential</b>						
8000 General Fund	2,592	-	-	-	-	-
3400 Other Funds Ltd	52,499	-	-	-	-	-
6400 Federal Funds Ltd	2,922	-	-	-	-	-
All Funds	58,013	-	-	-	-	-
<b>TOTAL SALARIES &amp; WAGES</b>						
8000 General Fund	74,055	412,486	7,136	419,622	337,892	337,892
3400 Other Funds Ltd	4,633,979	5,351,196	338,528	5,689,724	6,283,943	6,387,084
6400 Federal Funds Ltd	315,662	543,349	10,609	553,958	574,611	574,611
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$5,023,696</b>	<b>\$6,307,031</b>	<b>\$356,273</b>	<b>\$6,663,304</b>	<b>\$7,196,446</b>	<b>\$7,299,587</b>
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
8000 General Fund	18	181	-	181	117	117
3400 Other Funds Ltd	1,501	2,192	106	2,298	2,557	2,618
6400 Federal Funds Ltd	106	224	-	224	193	193
All Funds	1,625	2,597	106	2,703	2,867	2,928
<b>3220 Public Employees' Retire Cont</b>						
8000 General Fund	9,048	61,611	499	62,110	57,341	57,341

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Multifamily Rental Housing Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-030-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
3400 Other Funds Ltd	599,857	775,270	56,306	831,576	1,066,384	1,083,887
6400 Federal Funds Ltd	41,129	90,563	1,141	91,704	97,512	97,512
All Funds	650,034	927,444	57,946	985,390	1,221,237	1,238,740
<b>3221 Pension Obligation Bond</b>						
8000 General Fund	4,239	-	23,434	23,434	23,434	19,044
3400 Other Funds Ltd	273,368	278,360	25,647	304,007	304,007	354,162
6400 Federal Funds Ltd	18,782	28,300	2,568	30,868	30,868	32,385
All Funds	296,389	306,660	51,649	358,309	358,309	405,591
<b>3230 Social Security Taxes</b>						
8000 General Fund	5,488	31,555	-	31,555	25,849	25,849
3400 Other Funds Ltd	347,682	409,366	20,905	430,271	480,721	488,612
6400 Federal Funds Ltd	23,680	41,567	-	41,567	43,960	43,960
All Funds	376,850	482,488	20,905	503,393	550,530	558,421
<b>3240 Unemployment Assessments</b>						
8000 General Fund	20	-	-	-	-	-
3400 Other Funds Ltd	32,957	-	-	-	-	-
All Funds	32,977	-	-	-	-	-
<b>3250 Worker's Comp. Assess. (WCD)</b>						
8000 General Fund	30	218	-	218	111	111
3400 Other Funds Ltd	1,951	2,648	127	2,775	2,428	2,486



**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Multifamily Rental Housing Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-030-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
6400 Federal Funds Ltd	135	274	-	274	187	187
All Funds	2,116	3,140	127	3,267	2,726	2,784
<b>3260 Mass Transit Tax</b>						
8000 General Fund	504	1,898	-	1,898	1,898	2,027
3400 Other Funds Ltd	29,485	29,950	1,640	31,590	31,590	38,322
All Funds	29,989	31,848	1,640	33,488	33,488	40,349
<b>3270 Flexible Benefits</b>						
8000 General Fund	15,867	105,564	3,914	109,478	67,624	67,624
3400 Other Funds Ltd	1,090,539	1,280,935	109,998	1,390,933	1,473,436	1,508,620
6400 Federal Funds Ltd	75,372	131,678	4,882	136,560	112,588	112,588
All Funds	1,181,778	1,518,177	118,794	1,636,971	1,653,648	1,688,832
<b>TOTAL OTHER PAYROLL EXPENSES</b>						
8000 General Fund	35,214	201,027	27,847	228,874	176,374	172,113
3400 Other Funds Ltd	2,377,340	2,778,721	214,729	2,993,450	3,361,123	3,478,707
6400 Federal Funds Ltd	159,204	292,606	8,591	301,197	285,308	286,825
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$2,571,758</b>	<b>\$3,272,354</b>	<b>\$251,167</b>	<b>\$3,523,521</b>	<b>\$3,822,805</b>	<b>\$3,937,645</b>
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
8000 General Fund	-	-	-	-	-	(1,635)
3400 Other Funds Ltd	-	(242,931)	-	(242,931)	(242,931)	(28,444)

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Multifamily Rental Housing Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-030-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
6400 Federal Funds Ltd	-	(24,276)	-	(24,276)	(24,276)	(2,333)
All Funds	-	(267,207)	-	(267,207)	(267,207)	(32,412)
<b>3465 Reconciliation Adjustment</b>						
8000 General Fund	-	7,372	-	7,372	-	-
3400 Other Funds Ltd	-	(254,002)	-	(254,002)	-	-
All Funds	-	(246,630)	-	(246,630)	-	-
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>						
8000 General Fund	-	7,372	-	7,372	-	(1,635)
3400 Other Funds Ltd	-	(496,933)	-	(496,933)	(242,931)	(28,444)
6400 Federal Funds Ltd	-	(24,276)	-	(24,276)	(24,276)	(2,333)
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$513,837)</b>	-	<b>(\$513,837)</b>	<b>(\$267,207)</b>	<b>(\$32,412)</b>
<b>TOTAL PERSONAL SERVICES</b>						
8000 General Fund	109,269	620,885	34,983	655,868	514,266	508,370
3400 Other Funds Ltd	7,011,319	7,632,984	553,257	8,186,241	9,402,135	9,837,347
6400 Federal Funds Ltd	474,866	811,679	19,200	830,879	835,643	859,103
<b>TOTAL PERSONAL SERVICES</b>	<b>\$7,595,454</b>	<b>\$9,065,548</b>	<b>\$607,440</b>	<b>\$9,672,988</b>	<b>\$10,752,044</b>	<b>\$11,204,820</b>
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	156	18,117	-	18,117	18,117	18,165
3200 Other Funds Non-Ltd	427	-	-	-	-	-

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Multifamily Rental Housing Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-030-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
3400 Other Funds Ltd	59,714	55,554	2,800	58,354	58,354	69,188
6400 Federal Funds Ltd	4,374	8,673	-	8,673	8,673	7,965
All Funds	64,671	82,344	2,800	85,144	85,144	95,318
<b>4125 Out of State Travel</b>						
8000 General Fund	161	2,500	-	2,500	2,500	2,595
3400 Other Funds Ltd	39,174	31,065	2,000	33,065	33,065	31,208
6400 Federal Funds Ltd	2,278	12,466	-	12,466	12,466	7,749
All Funds	41,613	46,031	2,000	48,031	48,031	41,552
<b>4150 Employee Training</b>						
8000 General Fund	54	7,600	-	7,600	7,600	5,854
3400 Other Funds Ltd	24,299	38,479	2,500	40,979	40,979	38,968
6400 Federal Funds Ltd	913	4,449	-	4,449	4,449	4,307
All Funds	25,266	50,528	2,500	53,028	53,028	49,129
<b>4175 Office Expenses</b>						
8000 General Fund	182	13,399	-	13,399	13,399	10,851
3200 Other Funds Non-Ltd	45	-	-	-	-	-
3400 Other Funds Ltd	7,229	34,220	2,500	36,720	36,720	33,802
6400 Federal Funds Ltd	2	1,311	-	1,311	1,311	323
All Funds	7,458	48,930	2,500	51,430	51,430	44,976
<b>4200 Telecommunications</b>						

Agency Worksheet - Revenues & Expenditures  
 2019-21 Biennium  
 Multifamily Rental Housing Programs

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-030-00-00-00000

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	228	5,600	-	5,600	5,600	3,776
3400 Other Funds Ltd	23,737	33,248	1,125	34,373	34,373	33,954
6400 Federal Funds Ltd	13	1,111	-	1,111	1,111	323
All Funds	23,978	39,959	1,125	41,084	41,084	38,053
<b>4225 State Gov. Service Charges</b>						
8000 General Fund	5,983	-	-	-	-	-
3200 Other Funds Non-Ltd	154,000	-	-	-	-	-
All Funds	159,983	-	-	-	-	-
<b>4250 Data Processing</b>						
8000 General Fund	12	2,800	-	2,800	2,800	1,887
3400 Other Funds Ltd	81,431	123,999	1,125	125,124	125,124	128,899
6400 Federal Funds Ltd	63	2,500	-	2,500	2,500	-
All Funds	81,506	129,299	1,125	130,424	130,424	130,786
<b>4275 Publicity and Publications</b>						
8000 General Fund	295	-	-	-	-	-
3200 Other Funds Non-Ltd	6,361	-	-	-	-	-
3400 Other Funds Ltd	5,650	10,163	-	10,163	10,163	10,549
All Funds	12,306	10,163	-	10,163	10,163	10,549
<b>4300 Professional Services</b>						
8000 General Fund	60	-	-	-	-	156,300

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Multifamily Rental Housing Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-030-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
3200 Other Funds Non-Ltd	28,113	-	-	-	-	-
3400 Other Funds Ltd	289,265	157,421	-	157,421	157,421	169,243
6400 Federal Funds Ltd	2,870	16,855	-	16,855	16,855	17,563
All Funds	320,308	174,276	-	174,276	174,276	343,106
<b>4315 IT Professional Services</b>						
8000 General Fund	17	-	-	-	-	-
3400 Other Funds Ltd	7,077	9,300	-	9,300	9,300	9,691
6400 Federal Funds Ltd	-	100	-	100	100	-
All Funds	7,094	9,400	-	9,400	9,400	9,691
<b>4325 Attorney General</b>						
8000 General Fund	50,554	50,000	-	50,000	50,000	51,059
3200 Other Funds Non-Ltd	1,336	-	-	-	-	-
3400 Other Funds Ltd	410,434	240,372	2,900	243,272	243,272	252,868
6400 Federal Funds Ltd	913	4,797	-	4,797	4,797	2,759
All Funds	463,237	295,169	2,900	298,069	298,069	306,686
<b>4350 Dispute Resolution Services</b>						
3400 Other Funds Ltd	58,187	67,258	-	67,258	67,258	69,814
<b>4375 Employee Recruitment and Develop</b>						
8000 General Fund	33	-	-	-	-	-
3400 Other Funds Ltd	371	-	-	-	-	-

Agency Worksheet - Revenues & Expenditures  
 2019-21 Biennium  
 Multifamily Rental Housing Programs

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-030-00-00-00000

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
All Funds	404	-	-	-	-	-
<b>4400 Dues and Subscriptions</b>						
8000 General Fund	63	-	-	-	-	-
3400 Other Funds Ltd	2,045	3,671	-	3,671	3,671	3,811
6400 Federal Funds Ltd	-	400	-	400	400	-
All Funds	2,108	4,071	-	4,071	4,071	3,811
<b>4425 Facilities Rental and Taxes</b>						
8000 General Fund	2,041	-	-	-	-	-
3400 Other Funds Ltd	118,203	160,608	-	160,608	160,608	166,711
6400 Federal Funds Ltd	55	6,119	-	6,119	6,119	6,352
All Funds	120,299	166,727	-	166,727	166,727	173,063
<b>4475 Facilities Maintenance</b>						
8000 General Fund	21	-	-	-	-	-
3400 Other Funds Ltd	802	415	-	415	415	431
All Funds	823	415	-	415	415	431
<b>4575 Agency Program Related S and S</b>						
8000 General Fund	4	-	-	-	-	-
3400 Other Funds Ltd	58	-	-	-	-	-
All Funds	62	-	-	-	-	-
<b>4650 Other Services and Supplies</b>						

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Multifamily Rental Housing Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-030-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
8000 General Fund	7	196,426	-	196,426	196,426	164,741
3200 Other Funds Non-Ltd	-	150,000	-	150,000	150,000	150,000
3400 Other Funds Ltd	279,949	52,433	-	52,433	52,433	106,472
6400 Federal Funds Ltd	1	3,621	-	3,621	3,621	240
All Funds	279,957	402,480	-	402,480	402,480	421,453
<b>4700 Expendable Prop 250 - 5000</b>						
8000 General Fund	-	2,800	-	2,800	2,800	-
3400 Other Funds Ltd	2,470	16,652	5,000	21,652	21,652	14,398
6400 Federal Funds Ltd	531	2,056	-	2,056	2,056	1,615
All Funds	3,001	21,508	5,000	26,508	26,508	16,013
<b>4715 IT Expendable Property</b>						
8000 General Fund	211	6,999	-	6,999	6,999	-
3400 Other Funds Ltd	9,666	29,216	7,500	36,716	36,716	22,071
6400 Federal Funds Ltd	5	2,019	-	2,019	2,019	539
All Funds	9,882	38,234	7,500	45,734	45,734	22,610
<b>TOTAL SERVICES &amp; SUPPLIES</b>						
8000 General Fund	60,082	306,241	-	306,241	306,241	415,228
3200 Other Funds Non-Ltd	190,282	150,000	-	150,000	150,000	150,000
3400 Other Funds Ltd	1,419,761	1,064,074	27,450	1,091,524	1,091,524	1,162,078
6400 Federal Funds Ltd	12,018	66,477	-	66,477	66,477	49,735

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Multifamily Rental Housing Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-030-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$1,682,143</b>	<b>\$1,586,792</b>	<b>\$27,450</b>	<b>\$1,614,242</b>	<b>\$1,614,242</b>	<b>\$1,777,041</b>
<b>SPECIAL PAYMENTS</b>						
<b>6020 Dist to Counties</b>						
3400 Other Funds Ltd	1,809,642	203,252	-	203,252	203,252	210,976
<b>6025 Dist to Other Gov Unit</b>						
3400 Other Funds Ltd	2,023,810	-	-	-	-	4,660,008
<b>6030 Dist to Non-Gov Units</b>						
3400 Other Funds Ltd	8,251,796	8,355,926	-	8,355,926	8,355,926	17,993,467
6400 Federal Funds Ltd	733	-	-	-	-	-
All Funds	8,252,529	8,355,926	-	8,355,926	8,355,926	17,993,467
<b>6035 Dist to Individuals</b>						
3400 Other Funds Ltd	36,520	-	-	-	-	-
<b>6050 Dist to Non-Profit Organizations</b>						
3400 Other Funds Ltd	21,923,657	57,167,032	8,278,434	65,445,466	64,645,466	94,921,772
6400 Federal Funds Ltd	597,862	6,607,717	-	6,607,717	6,607,717	6,858,810
All Funds	22,521,519	63,774,749	8,278,434	72,053,183	71,253,183	101,780,582
<b>6080 Loans Made - Other</b>						
3200 Other Funds Non-Ltd	150,527	200,000	-	200,000	1,700,000	1,200,000
3400 Other Funds Ltd	6,345,000	3,458,056	-	3,458,056	4,258,056	4,419,862
6400 Federal Funds Ltd	5,665,445	-	-	-	-	-



**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Multifamily Rental Housing Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-030-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
All Funds	12,160,972	3,658,056	-	3,658,056	5,958,056	5,619,862
<b>6085 Other Special Payments</b>						
8000 General Fund	-	86,000	-	86,000	86,000	-
4400 Lottery Funds Ltd	-	-	760,000	760,000	760,000	-
3200 Other Funds Non-Ltd	-	1,500,000	-	1,500,000	-	-
3400 Other Funds Ltd	-	23,272,459	-	23,272,459	23,272,459	17,617,412
6400 Federal Funds Ltd	5,707,186	13,139,382	-	13,139,382	13,139,382	13,638,679
All Funds	5,707,186	37,997,841	760,000	38,757,841	37,257,841	31,256,091
<b>TOTAL SPECIAL PAYMENTS</b>						
8000 General Fund	-	86,000	-	86,000	86,000	-
4400 Lottery Funds Ltd	-	-	760,000	760,000	760,000	-
3200 Other Funds Non-Ltd	150,527	1,700,000	-	1,700,000	1,700,000	1,200,000
3400 Other Funds Ltd	40,390,425	92,456,725	8,278,434	100,735,159	100,735,159	139,823,497
6400 Federal Funds Ltd	11,971,226	19,747,099	-	19,747,099	19,747,099	20,497,489
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$52,512,178</b>	<b>\$113,989,824</b>	<b>\$9,038,434</b>	<b>\$123,028,258</b>	<b>\$123,028,258</b>	<b>\$161,520,986</b>
<b>EXPENDITURES</b>						
8000 General Fund	169,351	1,013,126	34,983	1,048,109	906,507	923,598
4400 Lottery Funds Ltd	-	-	760,000	760,000	760,000	-
3200 Other Funds Non-Ltd	340,809	1,850,000	-	1,850,000	1,850,000	1,350,000
3400 Other Funds Ltd	48,821,505	101,153,783	8,859,141	110,012,924	111,228,818	150,822,922

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Multifamily Rental Housing Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-030-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
6400 Federal Funds Ltd	12,458,110	20,625,255	19,200	20,644,455	20,649,219	21,406,327
<b>TOTAL EXPENDITURES</b>	<b>\$61,789,775</b>	<b>\$124,642,164</b>	<b>\$9,673,324</b>	<b>\$134,315,488</b>	<b>\$135,394,544</b>	<b>\$174,502,847</b>
<b>ENDING BALANCE</b>						
8000 General Fund	-	-	-	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	(760,000)	-
3200 Other Funds Non-Ltd	1,790,280	735,530	-	735,530	1,312,555	1,812,555
3400 Other Funds Ltd	74,832,665	32,459,904	14,121,439	46,581,343	84,698,544	45,104,440
6400 Federal Funds Ltd	-	-	-	-	-	-
<b>TOTAL ENDING BALANCE</b>	<b>\$76,622,945</b>	<b>\$33,195,434</b>	<b>\$14,121,439</b>	<b>\$47,316,873</b>	<b>\$85,251,099</b>	<b>\$46,916,995</b>
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	40	49	5	54	47	48
8180 Position Reconciliation	-	(1)	-	(1)	-	-
<b>TOTAL AUTHORIZED POSITIONS</b>	<b>40</b>	<b>48</b>	<b>5</b>	<b>53</b>	<b>47</b>	<b>48</b>
<b>AUTHORIZED FTE POSITIONS</b>						
8250 Class/Unclass FTE Positions	39.17	44.06	1.88	45.94	46.50	47.50
8280 FTE Reconciliation	-	(1.01)	-	(1.01)	-	-
<b>TOTAL AUTHORIZED FTE</b>	<b>39.17</b>	<b>43.05</b>	<b>1.88</b>	<b>44.93</b>	<b>46.50</b>	<b>47.50</b>

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3400 Other Funds Ltd	3,578,662	3,795,813	-	3,795,813	2,298,045	2,298,045
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8000 General Fund	4,167,660	1,300,000	-	1,300,000	1,300,000	-
<b>LICENSES AND FEES</b>						
<b>0210 Non-business Lic. and Fees</b>						
3400 Other Funds Ltd	-	842,006	-	842,006	-	-
<b>CHARGES FOR SERVICES</b>						
<b>0415 Admin and Service Charges</b>						
3400 Other Funds Ltd	842,897	-	-	-	1,358,561	1,358,561
<b>INTEREST EARNINGS</b>						
<b>0605 Interest Income</b>						
3400 Other Funds Ltd	69,520	43,286	-	43,286	270,582	270,582
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3400 Other Funds Ltd	425,852	-	-	-	125,000	125,000
<b>FEDERAL FUNDS REVENUE</b>						

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Single Family Housing Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-040-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
<b>0995 Federal Funds</b>						
6400 Federal Funds Ltd	376,623	720,794	1,107	721,901	721,872	749,110
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
3400 Other Funds Ltd	-	252,098	-	252,098	-	-
<b>1150 Tsfr From Revenue, Dept of</b>						
3400 Other Funds Ltd	4,160,258	4,325,824	4,270,383	8,596,207	12,427,154	12,427,154
<b>TOTAL TRANSFERS IN</b>						
3400 Other Funds Ltd	4,160,258	4,577,922	4,270,383	8,848,305	12,427,154	12,427,154
<b>TOTAL TRANSFERS IN</b>	<b>\$4,160,258</b>	<b>\$4,577,922</b>	<b>\$4,270,383</b>	<b>\$8,848,305</b>	<b>\$12,427,154</b>	<b>\$12,427,154</b>
<b>REVENUES</b>						
8000 General Fund	4,167,660	1,300,000	-	1,300,000	1,300,000	-
3400 Other Funds Ltd	5,498,527	5,463,214	4,270,383	9,733,597	14,181,297	14,181,297
6400 Federal Funds Ltd	376,623	720,794	1,107	721,901	721,872	749,110
<b>TOTAL REVENUES</b>	<b>\$10,042,810</b>	<b>\$7,484,008</b>	<b>\$4,271,490</b>	<b>\$11,755,498</b>	<b>\$16,203,169</b>	<b>\$14,930,407</b>
<b>TRANSFERS OUT</b>						
<b>2010 Transfer Out - Intrafund</b>						
3400 Other Funds Ltd	(577,342)	(363,372)	-	(363,372)	(651,212)	(651,212)
<b>AVAILABLE REVENUES</b>						
8000 General Fund	4,167,660	1,300,000	-	1,300,000	1,300,000	-

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Single Family Housing Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-040-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
3400 Other Funds Ltd	8,499,847	8,895,655	4,270,383	13,166,038	15,828,130	15,828,130
6400 Federal Funds Ltd	376,623	720,794	1,107	721,901	721,872	749,110
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$13,044,130</b>	<b>\$10,916,449</b>	<b>\$4,271,490</b>	<b>\$15,187,939</b>	<b>\$17,850,002</b>	<b>\$16,577,240</b>

**EXPENDITURES**

**PERSONAL SERVICES**

**SALARIES & WAGES**

**3110 Class/Unclass Sal. and Per Diem**

8000 General Fund	85,164	-	-	-	-	-
3400 Other Funds Ltd	438,385	743,920	95,018	838,938	971,195	1,084,643
6400 Federal Funds Ltd	40,509	13,208	939	14,147	13,453	13,453
All Funds	564,058	757,128	95,957	853,085	984,648	1,098,096

**3160 Temporary Appointments**

8000 General Fund	396	-	-	-	-	-
-------------------	-----	---	---	---	---	---

**3170 Overtime Payments**

8000 General Fund	80	-	-	-	-	-
3400 Other Funds Ltd	177	-	-	-	-	-
6400 Federal Funds Ltd	1	-	-	-	-	-
All Funds	258	-	-	-	-	-

**3190 All Other Differential**

8000 General Fund	510	-	-	-	-	-
-------------------	-----	---	---	---	---	---

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Single Family Housing Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-040-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
3400 Other Funds Ltd	3,576	-	-	-	-	-
6400 Federal Funds Ltd	135	-	-	-	-	-
All Funds	4,221	-	-	-	-	-
<b>TOTAL SALARIES &amp; WAGES</b>						
8000 General Fund	86,150	-	-	-	-	-
3400 Other Funds Ltd	442,138	743,920	95,018	838,938	971,195	1,084,643
6400 Federal Funds Ltd	40,645	13,208	939	14,147	13,453	13,453
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$568,933</b>	<b>\$757,128</b>	<b>\$95,957</b>	<b>\$853,085</b>	<b>\$984,648</b>	<b>\$1,098,096</b>
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
8000 General Fund	30	-	-	-	-	-
3400 Other Funds Ltd	160	333	26	359	418	479
6400 Federal Funds Ltd	15	9	-	9	9	9
All Funds	205	342	26	368	427	488
<b>3220 Public Employees' Retire Cont</b>						
8000 General Fund	10,885	-	-	-	-	-
3400 Other Funds Ltd	52,760	115,768	11,834	127,602	164,813	184,065
6400 Federal Funds Ltd	4,723	1,729	-	1,729	2,283	2,283
All Funds	68,368	117,497	11,834	129,331	167,096	186,348
<b>3221 Pension Obligation Bond</b>						

Agency Worksheet - Revenues & Expenditures  
 2019-21 Biennium  
 Single Family Housing Programs

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-040-00-00-00000

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	5,103	-	-	-	-	-
3400 Other Funds Ltd	26,763	33,328	8,935	42,263	42,263	54,736
6400 Federal Funds Ltd	2,458	767	(17)	750	750	758
All Funds	34,324	34,095	8,918	43,013	43,013	55,494
<b>3230 Social Security Taxes</b>						
8000 General Fund	6,456	-	-	-	-	-
3400 Other Funds Ltd	33,235	56,910	4,287	61,197	74,297	82,976
6400 Federal Funds Ltd	3,061	1,010	-	1,010	1,029	1,029
All Funds	42,752	57,920	4,287	62,207	75,326	84,005
<b>3240 Unemployment Assessments</b>						
8000 General Fund	2,228	-	-	-	-	-
3400 Other Funds Ltd	12,446	-	-	-	-	-
All Funds	14,674	-	-	-	-	-
<b>3250 Worker's Comp. Assess. (WCD)</b>						
8000 General Fund	39	-	-	-	-	-
3400 Other Funds Ltd	217	404	31	435	397	455
6400 Federal Funds Ltd	20	10	-	10	9	9
All Funds	276	414	31	445	406	464
<b>3260 Mass Transit Tax</b>						
8000 General Fund	569	-	-	-	-	-

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Single Family Housing Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-040-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
3400 Other Funds Ltd	2,836	4,831	336	5,167	5,167	6,508
All Funds	3,405	4,831	336	5,167	5,167	6,508
<b>3270 Flexible Benefits</b>						
8000 General Fund	23,096	-	-	-	-	-
3400 Other Funds Ltd	127,123	195,016	22,510	217,526	241,010	276,194
6400 Federal Funds Ltd	12,038	5,000	-	5,000	5,278	5,278
All Funds	162,257	200,016	22,510	222,526	246,288	281,472
<b>TOTAL OTHER PAYROLL EXPENSES</b>						
8000 General Fund	48,406	-	-	-	-	-
3400 Other Funds Ltd	255,540	406,590	47,959	454,549	528,365	605,413
6400 Federal Funds Ltd	22,315	8,525	(17)	8,508	9,358	9,366
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$326,261</b>	<b>\$415,115</b>	<b>\$47,942</b>	<b>\$463,057</b>	<b>\$537,723</b>	<b>\$614,779</b>
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
3400 Other Funds Ltd	-	(29,269)	-	(29,269)	(29,269)	(4,395)
6400 Federal Funds Ltd	-	(694)	-	(694)	(694)	(55)
All Funds	-	(29,963)	-	(29,963)	(29,963)	(4,450)
<b>3465 Reconciliation Adjustment</b>						
3400 Other Funds Ltd	-	107,282	-	107,282	-	-
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>						



**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Single Family Housing Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-040-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
3400 Other Funds Ltd	-	78,013	-	78,013	(29,269)	(4,395)
6400 Federal Funds Ltd	-	(694)	-	(694)	(694)	(55)
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>\$77,319</b>	-	<b>\$77,319</b>	<b>(\$29,963)</b>	<b>(\$4,450)</b>
<b>TOTAL PERSONAL SERVICES</b>						
8000 General Fund	134,556	-	-	-	-	-
3400 Other Funds Ltd	697,678	1,228,523	142,977	1,371,500	1,470,291	1,685,661
6400 Federal Funds Ltd	62,960	21,039	922	21,961	22,117	22,764
<b>TOTAL PERSONAL SERVICES</b>	<b>\$895,194</b>	<b>\$1,249,562</b>	<b>\$143,899</b>	<b>\$1,393,461</b>	<b>\$1,492,408</b>	<b>\$1,708,425</b>
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	578	-	-	-	-	-
3400 Other Funds Ltd	1,106	13,718	1,100	14,818	14,818	16,730
6400 Federal Funds Ltd	260	-	-	-	-	-
All Funds	1,944	13,718	1,100	14,818	14,818	16,730
<b>4125 Out of State Travel</b>						
8000 General Fund	491	-	-	-	-	-
3400 Other Funds Ltd	7,072	6,013	2,000	8,013	8,013	8,317
6400 Federal Funds Ltd	27	-	-	-	-	-
All Funds	7,590	6,013	2,000	8,013	8,013	8,317
<b>4150 Employee Training</b>						

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Single Family Housing Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-040-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
8000 General Fund	539	-	-	-	-	-
3400 Other Funds Ltd	3,026	11,891	500	12,391	12,391	13,381
6400 Federal Funds Ltd	21	-	-	-	-	-
All Funds	3,586	11,891	500	12,391	12,391	13,381
<b>4175 Office Expenses</b>						
8000 General Fund	1,301	-	-	-	-	-
3400 Other Funds Ltd	783	15,067	500	15,567	15,567	16,678
6400 Federal Funds Ltd	38	-	-	-	-	-
All Funds	2,122	15,067	500	15,567	15,567	16,678
<b>4200 Telecommunications</b>						
8000 General Fund	1,057	-	-	-	-	-
3400 Other Funds Ltd	2,503	6,877	275	7,152	7,152	8,384
6400 Federal Funds Ltd	233	-	-	-	-	-
All Funds	3,793	6,877	275	7,152	7,152	8,384
<b>4225 State Gov. Service Charges</b>						
8000 General Fund	16,683	-	-	-	-	-
<b>4250 Data Processing</b>						
8000 General Fund	101	-	-	-	-	-
3400 Other Funds Ltd	74	4,691	275	4,966	4,966	6,115
6400 Federal Funds Ltd	4	-	-	-	-	-

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Single Family Housing Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-040-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
All Funds	179	4,691	275	4,966	4,966	6,115
<b>4275 Publicity and Publications</b>						
8000 General Fund	173	-	-	-	-	-
3400 Other Funds Ltd	1	3,140	-	3,140	3,140	3,259
All Funds	174	3,140	-	3,140	3,140	3,259
<b>4300 Professional Services</b>						
8000 General Fund	1,584	-	-	-	-	-
3400 Other Funds Ltd	12,618	6,884	-	6,884	6,884	7,173
All Funds	14,202	6,884	-	6,884	6,884	7,173
<b>4315 IT Professional Services</b>						
8000 General Fund	471	-	-	-	-	-
3400 Other Funds Ltd	895	900	-	900	900	938
6400 Federal Funds Ltd	11	-	-	-	-	-
All Funds	1,377	900	-	900	900	938
<b>4325 Attorney General</b>						
8000 General Fund	618	-	-	-	-	-
3400 Other Funds Ltd	20,786	15,877	2,500	18,377	18,377	19,075
6400 Federal Funds Ltd	202	-	-	-	-	-
All Funds	21,606	15,877	2,500	18,377	18,377	19,075
<b>4375 Employee Recruitment and Develop</b>						

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Single Family Housing Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-040-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
8000 General Fund	9	-	-	-	-	-
<b>4400 Dues and Subscriptions</b>						
8000 General Fund	561	-	-	-	-	-
3400 Other Funds Ltd	50	1,477	-	1,477	1,477	1,533
All Funds	611	1,477	-	1,477	1,477	1,533
<b>4425 Facilities Rental and Taxes</b>						
8000 General Fund	9,579	-	-	-	-	-
3400 Other Funds Ltd	17,828	25,735	-	25,735	25,735	26,713
6400 Federal Funds Ltd	1,655	-	-	-	-	-
All Funds	29,062	25,735	-	25,735	25,735	26,713
<b>4475 Facilities Maintenance</b>						
8000 General Fund	115	-	-	-	-	-
3400 Other Funds Ltd	1	546	-	546	546	567
All Funds	116	546	-	546	546	567
<b>4575 Agency Program Related S and S</b>						
8000 General Fund	27	-	-	-	-	-
3400 Other Funds Ltd	10	-	-	-	-	-
All Funds	37	-	-	-	-	-
<b>4650 Other Services and Supplies</b>						
8000 General Fund	113	140,000	-	140,000	140,000	-

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Single Family Housing Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-040-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
3400 Other Funds Ltd	1,145	4,641	-	4,641	4,641	4,817
All Funds	1,258	144,641	-	144,641	144,641	4,817
<b>4700 Expendable Prop 250 - 5000</b>						
8000 General Fund	19	-	-	-	-	-
3400 Other Funds Ltd	6	3,036	1,000	4,036	4,036	4,189
All Funds	25	3,036	1,000	4,036	4,036	4,189
<b>4715 IT Expendable Property</b>						
8000 General Fund	1,130	-	-	-	-	-
3400 Other Funds Ltd	246	11,591	1,500	13,091	13,091	13,588
6400 Federal Funds Ltd	10	-	-	-	-	-
All Funds	1,386	11,591	1,500	13,091	13,091	13,588
<b>TOTAL SERVICES &amp; SUPPLIES</b>						
8000 General Fund	35,149	140,000	-	140,000	140,000	-
3400 Other Funds Ltd	68,150	132,084	9,650	141,734	141,734	151,457
6400 Federal Funds Ltd	2,461	-	-	-	-	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$105,760</b>	<b>\$272,084</b>	<b>\$9,650</b>	<b>\$281,734</b>	<b>\$281,734</b>	<b>\$151,457</b>

**CAPITAL OUTLAY**

**5150 Telecommunications Equipment**

8000 General Fund	96	-	-	-	-	-
-------------------	----	---	---	---	---	---

**SPECIAL PAYMENTS**

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Single Family Housing Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-040-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
<b>6015 Dist to Cities</b>						
6400 Federal Funds Ltd	65,991	699,755	-	699,755	699,755	726,346
<b>6030 Dist to Non-Gov Units</b>						
3400 Other Funds Ltd	-	308,707	-	308,707	308,707	320,438
<b>6050 Dist to Non-Profit Organizations</b>						
8000 General Fund	2,735,550	1,160,000	-	1,160,000	1,160,000	-
3400 Other Funds Ltd	3,066,393	2,678,931	4,174,030	6,852,961	6,852,961	10,943,110
6400 Federal Funds Ltd	245,211	-	-	-	-	-
All Funds	6,047,154	3,838,931	4,174,030	8,012,961	8,012,961	10,943,110
<b>TOTAL SPECIAL PAYMENTS</b>						
8000 General Fund	2,735,550	1,160,000	-	1,160,000	1,160,000	-
3400 Other Funds Ltd	3,066,393	2,987,638	4,174,030	7,161,668	7,161,668	11,263,548
6400 Federal Funds Ltd	311,202	699,755	-	699,755	699,755	726,346
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$6,113,145</b>	<b>\$4,847,393</b>	<b>\$4,174,030</b>	<b>\$9,021,423</b>	<b>\$9,021,423</b>	<b>\$11,989,894</b>
<b>EXPENDITURES</b>						
8000 General Fund	2,905,351	1,300,000	-	1,300,000	1,300,000	-
3400 Other Funds Ltd	3,832,221	4,348,245	4,326,657	8,674,902	8,773,693	13,100,666
6400 Federal Funds Ltd	376,623	720,794	922	721,716	721,872	749,110
<b>TOTAL EXPENDITURES</b>	<b>\$7,114,195</b>	<b>\$6,369,039</b>	<b>\$4,327,579</b>	<b>\$10,696,618</b>	<b>\$10,795,565</b>	<b>\$13,849,776</b>
<b>REVERSIONS</b>						

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Single Family Housing Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-040-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
<b>9900 Reversions</b>						
8000 General Fund	(1,262,309)	-	-	-	-	-
<b>ENDING BALANCE</b>						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	4,667,626	4,547,410	(56,274)	4,491,136	7,054,437	2,727,464
6400 Federal Funds Ltd	-	-	185	185	-	-
<b>TOTAL ENDING BALANCE</b>	<b>\$4,667,626</b>	<b>\$4,547,410</b>	<b>(\$56,089)</b>	<b>\$4,491,321</b>	<b>\$7,054,437</b>	<b>\$2,727,464</b>
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	4	6	1	7	7	8
8180 Position Reconciliation	-	1	-	1	-	-
<b>TOTAL AUTHORIZED POSITIONS</b>	<b>4</b>	<b>7</b>	<b>1</b>	<b>8</b>	<b>7</b>	<b>8</b>
<b>AUTHORIZED FTE POSITIONS</b>						
8250 Class/Unclass FTE Positions	4.00	6.00	0.46	6.46	7.00	8.00
8280 FTE Reconciliation	-	0.50	-	0.50	-	-
<b>TOTAL AUTHORIZED FTE</b>	<b>4.00</b>	<b>6.50</b>	<b>0.46</b>	<b>6.96</b>	<b>7.00</b>	<b>8.00</b>

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
<b>REVENUE CATEGORIES</b>						
<b>CHARGES FOR SERVICES</b>						
<b>0415 Admin and Service Charges</b>						
3400 Other Funds Ltd	3,825,480	3,888,243	184,748	4,072,991	-	-
<b>REVENUES</b>						
3400 Other Funds Ltd	3,825,480	3,888,243	184,748	4,072,991	-	-
<b>TRANSFERS OUT</b>						
<b>2010 Transfer Out - Intrafund</b>						
3400 Other Funds Ltd	(969,712)	-	-	-	-	-
<b>AVAILABLE REVENUES</b>						
3400 Other Funds Ltd	2,855,768	3,888,243	184,748	4,072,991	-	-
<b>EXPENDITURES</b>						
<b>PERSONAL SERVICES</b>						
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
3400 Other Funds Ltd	1,394,666	2,367,131	22,686	2,389,817	-	-
<b>3160 Temporary Appointments</b>						
3400 Other Funds Ltd	24,040	-	-	-	-	-
<b>3170 Overtime Payments</b>						
3400 Other Funds Ltd	41,607	-	-	-	-	-



**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Homeownership Stabilization Initiative**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-050-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
<b>3190 All Other Differential</b>						
3400 Other Funds Ltd	17,880	-	-	-	-	-
<b>TOTAL SALARIES &amp; WAGES</b>						
3400 Other Funds Ltd	1,478,193	2,367,131	22,686	2,389,817	-	-
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$1,478,193</b>	<b>\$2,367,131</b>	<b>\$22,686</b>	<b>\$2,389,817</b>	-	-
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
3400 Other Funds Ltd	500	1,224	-	1,224	-	-
<b>3220 Public Employees' Retire Cont</b>						
3400 Other Funds Ltd	173,209	338,054	1,112	339,166	-	-
<b>3221 Pension Obligation Bond</b>						
3400 Other Funds Ltd	83,888	-	134,479	134,479	134,479	-
<b>3230 Social Security Taxes</b>						
3400 Other Funds Ltd	111,332	181,084	-	181,084	-	-
<b>3240 Unemployment Assessments</b>						
3400 Other Funds Ltd	10,206	-	-	-	-	-
<b>3250 Worker's Comp. Assess. (WCD)</b>						
3400 Other Funds Ltd	686	1,470	-	1,470	-	-
<b>3260 Mass Transit Tax</b>						
3400 Other Funds Ltd	8,969	14,203	-	14,203	14,203	-

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Homeownership Stabilization Initiative**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-050-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
<b>3270 Flexible Benefits</b>						
3400 Other Funds Ltd	355,866	713,946	26,471	740,417	-	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>						
3400 Other Funds Ltd	744,656	1,249,981	162,062	1,412,043	148,682	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$744,656</b>	<b>\$1,249,981</b>	<b>\$162,062</b>	<b>\$1,412,043</b>	<b>\$148,682</b>	<b>-</b>
<b>TOTAL PERSONAL SERVICES</b>						
3400 Other Funds Ltd	2,222,849	3,617,112	184,748	3,801,860	148,682	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$2,222,849</b>	<b>\$3,617,112</b>	<b>\$184,748</b>	<b>\$3,801,860</b>	<b>\$148,682</b>	<b>-</b>
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
3400 Other Funds Ltd	579	1,200	-	1,200	1,200	-
<b>4125 Out of State Travel</b>						
3400 Other Funds Ltd	4,924	7,000	-	7,000	7,000	-
<b>4150 Employee Training</b>						
3400 Other Funds Ltd	257	200	-	200	200	-
<b>4175 Office Expenses</b>						
3400 Other Funds Ltd	14,645	38,700	-	38,700	38,700	-
<b>4200 Telecommunications</b>						
3400 Other Funds Ltd	7,940	30,000	-	30,000	30,000	-
<b>4225 State Gov. Service Charges</b>						

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Homeownership Stabilization Initiative**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-050-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
3400 Other Funds Ltd	100	-	-	-	-	-
<b>4250 Data Processing</b>						
3400 Other Funds Ltd	1	-	-	-	-	-
<b>4275 Publicity and Publications</b>						
3400 Other Funds Ltd	2,037	-	-	-	-	-
<b>4300 Professional Services</b>						
3400 Other Funds Ltd	330,577	5,280	-	5,280	5,280	-
<b>4315 IT Professional Services</b>						
3400 Other Funds Ltd	3,122	1,920	-	1,920	1,920	-
<b>4325 Attorney General</b>						
3400 Other Funds Ltd	9,683	21,600	-	21,600	21,600	-
<b>4400 Dues and Subscriptions</b>						
3400 Other Funds Ltd	18,661	23,760	-	23,760	23,760	-
<b>4425 Facilities Rental and Taxes</b>						
3400 Other Funds Ltd	113,515	138,971	-	138,971	138,971	-
<b>4475 Facilities Maintenance</b>						
3400 Other Funds Ltd	339	-	-	-	-	-
<b>4575 Agency Program Related S and S</b>						
3400 Other Funds Ltd	103,841	-	-	-	-	-
<b>4650 Other Services and Supplies</b>						

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Homeownership Stabilization Initiative**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-050-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
3400 Other Funds Ltd	8,591	-	-	-	-	-
<b>4700 Expendable Prop 250 - 5000</b>						
3400 Other Funds Ltd	-	1,000	-	1,000	1,000	-
<b>4715 IT Expendable Property</b>						
3400 Other Funds Ltd	14,107	1,500	-	1,500	1,500	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>						
3400 Other Funds Ltd	632,919	271,131	-	271,131	271,131	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$632,919</b>	<b>\$271,131</b>	<b>-</b>	<b>\$271,131</b>	<b>\$271,131</b>	<b>-</b>
<b>EXPENDITURES</b>						
3400 Other Funds Ltd	2,855,768	3,888,243	184,748	4,072,991	419,813	-
<b>ENDING BALANCE</b>						
3400 Other Funds Ltd	-	-	-	-	(419,813)	-
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$419,813)</b>	<b>-</b>
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	27	25	-	25	-	-
<b>AUTHORIZED FTE POSITIONS</b>						
8250 Class/Unclass FTE Positions	16.17	21.43	-	21.43	-	-

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Central Services**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-070-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3400 Other Funds Ltd	170,697	-	-	-	-	-
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8000 General Fund	3,026,396	341,208	284,712	625,920	693,046	470,939
<b>CHARGES FOR SERVICES</b>						
<b>0410 Charges for Services</b>						
3400 Other Funds Ltd	18,566	-	-	-	-	-
<b>0415 Admin and Service Charges</b>						
3400 Other Funds Ltd	6,203	-	-	-	-	-
<b>TOTAL CHARGES FOR SERVICES</b>						
3400 Other Funds Ltd	24,769	-	-	-	-	-
<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$24,769</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>INTEREST EARNINGS</b>						
<b>0605 Interest Income</b>						
3400 Other Funds Ltd	77,748	-	-	-	205,197	205,197
<b>DONATIONS AND CONTRIBUTIONS</b>						
<b>0905 Donations</b>						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	22,530	-	-	-	-	-
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3400 Other Funds Ltd	11,202	10,000	-	10,000	-	-
<b>FEDERAL FUNDS REVENUE</b>						
<b>0995 Federal Funds</b>						
6400 Federal Funds Ltd	7,853,555	2,590,767	57,072	2,647,839	2,644,564	2,842,515
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
4400 Lottery Funds Ltd	-	-	390,000	390,000	-	-
3400 Other Funds Ltd	10,214,525	11,587,606	201,501	11,789,107	15,786,962	15,786,962
All Funds	10,214,525	11,587,606	591,501	12,179,107	15,786,962	15,786,962
<b>1060 Transfer from General Fund</b>						
3400 Other Funds Ltd	2,498,980	-	-	-	-	-
<b>1100 Tsfr From Human Svcs, Dept of</b>						
6400 Federal Funds Ltd	141,352	-	-	-	-	-
<b>TOTAL TRANSFERS IN</b>						
4400 Lottery Funds Ltd	-	-	390,000	390,000	-	-
3400 Other Funds Ltd	12,713,505	11,587,606	201,501	11,789,107	15,786,962	15,786,962
6400 Federal Funds Ltd	141,352	-	-	-	-	-

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Central Services**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-070-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
<b>TOTAL TRANSFERS IN</b>	<b>\$12,854,857</b>	<b>\$11,587,606</b>	<b>\$591,501</b>	<b>\$12,179,107</b>	<b>\$15,786,962</b>	<b>\$15,786,962</b>
<b>REVENUES</b>						
8000 General Fund	3,026,396	341,208	284,712	625,920	693,046	470,939
4400 Lottery Funds Ltd	-	-	390,000	390,000	-	-
3400 Other Funds Ltd	12,849,754	11,597,606	201,501	11,799,107	15,992,159	15,992,159
6400 Federal Funds Ltd	7,994,907	2,590,767	57,072	2,647,839	2,644,564	2,842,515
<b>TOTAL REVENUES</b>	<b>\$23,871,057</b>	<b>\$14,529,581</b>	<b>\$933,285</b>	<b>\$15,462,866</b>	<b>\$19,329,769</b>	<b>\$19,305,613</b>
<b>AVAILABLE REVENUES</b>						
8000 General Fund	3,026,396	341,208	284,712	625,920	693,046	470,939
4400 Lottery Funds Ltd	-	-	390,000	390,000	-	-
3400 Other Funds Ltd	13,020,451	11,597,606	201,501	11,799,107	15,992,159	15,992,159
6400 Federal Funds Ltd	7,994,907	2,590,767	57,072	2,647,839	2,644,564	2,842,515
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$24,041,754</b>	<b>\$14,529,581</b>	<b>\$933,285</b>	<b>\$15,462,866</b>	<b>\$19,329,769</b>	<b>\$19,305,613</b>
<b>EXPENDITURES</b>						
<b>PERSONAL SERVICES</b>						
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
8000 General Fund	233,380	204,808	2,324	207,132	251,292	251,292
4400 Lottery Funds Ltd	-	-	82,440	82,440	-	-
3400 Other Funds Ltd	4,548,285	4,840,234	185,190	5,025,424	5,174,621	5,174,621

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Central Services**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-070-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
6400 Federal Funds Ltd	950,424	1,527,518	38,768	1,566,286	1,597,327	1,597,327
All Funds	5,732,089	6,572,560	308,722	6,881,282	7,023,240	7,023,240
<b>3160 Temporary Appointments</b>						
8000 General Fund	412	-	-	-	-	-
3400 Other Funds Ltd	50,601	70,639	-	70,639	70,639	73,323
6400 Federal Funds Ltd	7,929	615	-	615	615	638
All Funds	58,942	71,254	-	71,254	71,254	73,961
<b>3170 Overtime Payments</b>						
8000 General Fund	64	-	-	-	-	-
3400 Other Funds Ltd	7,414	-	-	-	-	-
6400 Federal Funds Ltd	1,890	-	-	-	-	-
All Funds	9,368	-	-	-	-	-
<b>3190 All Other Differential</b>						
8000 General Fund	577	-	-	-	-	-
3400 Other Funds Ltd	43,429	9,740	-	9,740	9,740	10,110
6400 Federal Funds Ltd	7,372	127	-	127	127	132
All Funds	51,378	9,867	-	9,867	9,867	10,242
<b>TOTAL SALARIES &amp; WAGES</b>						
8000 General Fund	234,433	204,808	2,324	207,132	251,292	251,292
4400 Lottery Funds Ltd	-	-	82,440	82,440	-	-



**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Central Services**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-070-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
3400 Other Funds Ltd	4,649,729	4,920,613	185,190	5,105,803	5,255,000	5,258,054
6400 Federal Funds Ltd	967,615	1,528,260	38,768	1,567,028	1,598,069	1,598,097
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$5,851,777</b>	<b>\$6,653,681</b>	<b>\$308,722</b>	<b>\$6,962,403</b>	<b>\$7,104,361</b>	<b>\$7,107,443</b>
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
8000 General Fund	74	166	-	166	137	137
4400 Lottery Funds Ltd	-	-	36	36	-	-
3400 Other Funds Ltd	1,334	1,794	-	1,794	1,895	1,895
6400 Federal Funds Ltd	283	600	-	600	591	591
All Funds	1,691	2,560	36	2,596	2,623	2,623
<b>3220 Public Employees' Retire Cont</b>						
8000 General Fund	36,446	26,810	-	26,810	42,644	42,644
4400 Lottery Funds Ltd	-	-	24,765	24,765	-	-
3400 Other Funds Ltd	681,671	776,094	8,299	784,393	878,687	878,750
6400 Federal Funds Ltd	144,664	238,915	2,279	241,194	271,088	271,089
All Funds	862,781	1,041,819	35,343	1,077,162	1,192,419	1,192,483
<b>3221 Pension Obligation Bond</b>						
8000 General Fund	14,045	1,616	10,019	11,635	11,635	14,163
3400 Other Funds Ltd	267,372	297,361	(21,830)	275,531	275,531	292,189
6400 Federal Funds Ltd	56,141	84,067	2,719	86,786	86,786	90,033

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Central Services**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-070-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
All Funds	337,558	383,044	(9,092)	373,952	373,952	396,385
<b>3230 Social Security Taxes</b>						
8000 General Fund	17,589	15,668	-	15,668	19,224	19,224
4400 Lottery Funds Ltd	-	-	6,307	6,307	-	-
3400 Other Funds Ltd	347,580	373,545	-	373,545	398,944	399,177
6400 Federal Funds Ltd	72,316	116,187	-	116,187	121,487	121,489
All Funds	437,485	505,400	6,307	511,707	539,655	539,890
<b>3240 Unemployment Assessments</b>						
8000 General Fund	308	-	-	-	-	-
3400 Other Funds Ltd	18,338	3,813	-	3,813	3,813	3,958
6400 Federal Funds Ltd	-	21	-	21	21	22
All Funds	18,646	3,834	-	3,834	3,834	3,980
<b>3250 Worker's Comp. Assess. (WCD)</b>						
8000 General Fund	108	201	-	201	130	130
4400 Lottery Funds Ltd	-	-	43	43	-	-
3400 Other Funds Ltd	1,952	2,225	-	2,225	1,844	1,844
6400 Federal Funds Ltd	418	742	-	742	578	578
All Funds	2,478	3,168	43	3,211	2,552	2,552
<b>3260 Mass Transit Tax</b>						
8000 General Fund	1,914	1,229	-	1,229	1,229	1,508

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Central Services**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-070-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
4400 Lottery Funds Ltd	-	-	495	495	495	-
3400 Other Funds Ltd	30,405	31,001	-	31,001	31,001	31,548
All Funds	32,319	32,230	495	32,725	32,725	33,056
<b>3270 Flexible Benefits</b>						
8000 General Fund	58,246	63,894	2,369	66,263	79,164	79,164
4400 Lottery Funds Ltd	-	-	20,835	20,835	-	-
3400 Other Funds Ltd	1,001,299	1,074,552	39,842	1,114,394	1,118,288	1,118,288
6400 Federal Funds Ltd	212,105	358,896	13,306	372,202	350,644	350,644
All Funds	1,271,650	1,497,342	76,352	1,573,694	1,548,096	1,548,096
<b>TOTAL OTHER PAYROLL EXPENSES</b>						
8000 General Fund	128,730	109,584	12,388	121,972	154,163	156,970
4400 Lottery Funds Ltd	-	-	52,481	52,481	495	-
3400 Other Funds Ltd	2,349,951	2,560,385	26,311	2,586,696	2,710,003	2,727,649
6400 Federal Funds Ltd	485,927	799,428	18,304	817,732	831,195	834,446
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$2,964,608</b>	<b>\$3,469,397</b>	<b>\$109,484</b>	<b>\$3,578,881</b>	<b>\$3,695,856</b>	<b>\$3,719,065</b>
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
8000 General Fund	-	(515)	-	(515)	(515)	(1,216)
3400 Other Funds Ltd	-	(258,223)	-	(258,223)	(258,223)	(23,754)
6400 Federal Funds Ltd	-	(81,874)	-	(81,874)	(81,874)	(6,490)

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Central Services**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-070-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
All Funds	-	(340,612)	-	(340,612)	(340,612)	(31,460)
<b>3465 Reconciliation Adjustment</b>						
8000 General Fund	-	9,225	-	9,225	-	-
4400 Lottery Funds Ltd	-	-	44,857	44,857	-	-
3400 Other Funds Ltd	-	166,791	-	166,791	-	-
6400 Federal Funds Ltd	-	47,779	-	47,779	-	-
All Funds	-	223,795	44,857	268,652	-	-
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>						
8000 General Fund	-	8,710	-	8,710	(515)	(1,216)
4400 Lottery Funds Ltd	-	-	44,857	44,857	-	-
3400 Other Funds Ltd	-	(91,432)	-	(91,432)	(258,223)	(23,754)
6400 Federal Funds Ltd	-	(34,095)	-	(34,095)	(81,874)	(6,490)
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$116,817)</b>	<b>\$44,857</b>	<b>(\$71,960)</b>	<b>(\$340,612)</b>	<b>(\$31,460)</b>
<b>TOTAL PERSONAL SERVICES</b>						
8000 General Fund	363,163	323,102	14,712	337,814	404,940	407,046
4400 Lottery Funds Ltd	-	-	179,778	179,778	495	-
3400 Other Funds Ltd	6,999,680	7,389,566	211,501	7,601,067	7,706,780	7,961,949
6400 Federal Funds Ltd	1,453,542	2,293,593	57,072	2,350,665	2,347,390	2,426,053
<b>TOTAL PERSONAL SERVICES</b>	<b>\$8,816,385</b>	<b>\$10,006,261</b>	<b>\$463,063</b>	<b>\$10,469,324</b>	<b>\$10,459,605</b>	<b>\$10,795,048</b>
<b>SERVICES &amp; SUPPLIES</b>						

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Central Services**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-070-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
<b>4100 Instate Travel</b>						
8000 General Fund	1,790	3,952	-	3,952	3,952	4,102
4400 Lottery Funds Ltd	-	-	4,500	4,500	4,500	-
3400 Other Funds Ltd	50,317	75,749	-	75,749	75,749	78,627
6400 Federal Funds Ltd	6,917	3,525	-	3,525	3,525	3,658
All Funds	59,024	83,226	4,500	87,726	87,726	86,387
<b>4125 Out of State Travel</b>						
8000 General Fund	1,781	-	-	-	-	-
4400 Lottery Funds Ltd	-	-	2,000	2,000	2,000	-
3400 Other Funds Ltd	20,222	40,569	-	40,569	40,569	42,111
6400 Federal Funds Ltd	3,159	5,674	-	5,674	5,674	5,890
All Funds	25,162	46,243	2,000	48,243	48,243	48,001
<b>4150 Employee Training</b>						
8000 General Fund	1,262	3,637	-	3,637	3,637	3,776
4400 Lottery Funds Ltd	-	-	750	750	750	-
3400 Other Funds Ltd	48,276	55,481	-	55,481	55,481	58,108
6400 Federal Funds Ltd	7,238	9,333	-	9,333	9,333	9,688
All Funds	56,776	68,451	750	69,201	69,201	71,572
<b>4175 Office Expenses</b>						
8000 General Fund	916	2,244	-	2,244	2,244	2,329

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Central Services**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-070-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
4400 Lottery Funds Ltd	-	-	375	375	375	-
3400 Other Funds Ltd	122,948	161,876	-	161,876	161,876	168,546
6400 Federal Funds Ltd	14,360	-	-	-	-	-
All Funds	138,224	164,120	375	164,495	164,495	170,875
<b>4200 Telecommunications</b>						
8000 General Fund	627	1,455	-	1,455	1,455	1,511
4400 Lottery Funds Ltd	-	-	1,665	1,665	1,665	-
3400 Other Funds Ltd	57,434	78,224	-	78,224	78,224	81,818
6400 Federal Funds Ltd	6,033	-	-	-	-	-
All Funds	64,094	79,679	1,665	81,344	81,344	83,329
<b>4225 State Gov. Service Charges</b>						
8000 General Fund	9,150	-	-	-	-	45,099
3400 Other Funds Ltd	1,768,511	1,003,662	-	1,003,662	1,003,662	1,806,745
6400 Federal Funds Ltd	165,103	170,932	-	170,932	170,932	285,425
All Funds	1,942,764	1,174,594	-	1,174,594	1,174,594	2,137,269
<b>4250 Data Processing</b>						
8000 General Fund	60	727	-	727	727	755
3400 Other Funds Ltd	17,849	629,934	-	629,934	629,934	654,495
6400 Federal Funds Ltd	1,083	-	-	-	-	-
All Funds	18,992	630,661	-	630,661	630,661	655,250

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
<b>4275 Publicity and Publications</b>						
8000 General Fund	169	-	-	-	-	-
3400 Other Funds Ltd	13,201	11,289	-	11,289	11,289	11,718
6400 Federal Funds Ltd	787	-	-	-	-	-
All Funds	14,157	11,289	-	11,289	11,289	11,718
<b>4300 Professional Services</b>						
8000 General Fund	12,246	-	200,000	200,000	200,000	-
4400 Lottery Funds Ltd	-	-	150,000	150,000	150,000	-
3400 Other Funds Ltd	131,836	329,600	-	329,600	329,600	343,442
6400 Federal Funds Ltd	39,180	-	-	-	-	-
All Funds	183,262	329,600	350,000	679,600	679,600	343,442
<b>4315 IT Professional Services</b>						
8000 General Fund	66	-	-	-	-	-
3400 Other Funds Ltd	50,828	3,200	-	3,200	3,200	3,333
6400 Federal Funds Ltd	4,595	-	-	-	-	-
All Funds	55,489	3,200	-	3,200	3,200	3,333
<b>4325 Attorney General</b>						
8000 General Fund	12,245	-	-	-	-	-
3400 Other Funds Ltd	17,326	95,472	-	95,472	95,472	114,698
6400 Federal Funds Ltd	3,986	-	-	-	-	-

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Central Services**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-070-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
All Funds	33,557	95,472	-	95,472	95,472	114,698
<b>4375 Employee Recruitment and Develop</b>						
8000 General Fund	9	-	-	-	-	-
3400 Other Funds Ltd	2,542	-	-	-	5,000	5,190
6400 Federal Funds Ltd	133	-	-	-	-	-
All Funds	2,684	-	-	-	5,000	5,190
<b>4400 Dues and Subscriptions</b>						
8000 General Fund	982	291	-	291	291	302
3400 Other Funds Ltd	73,670	83,937	-	83,937	83,937	87,126
6400 Federal Funds Ltd	17,815	-	-	-	-	-
All Funds	92,467	84,228	-	84,228	84,228	87,428
<b>4425 Facilities Rental and Taxes</b>						
8000 General Fund	5,390	-	-	-	-	-
3400 Other Funds Ltd	649,371	737,870	-	737,870	737,870	765,911
6400 Federal Funds Ltd	77,041	78,155	-	78,155	78,155	81,124
All Funds	731,802	816,025	-	816,025	816,025	847,035
<b>4475 Facilities Maintenance</b>						
8000 General Fund	70	-	-	-	-	-
3400 Other Funds Ltd	10,674	12,444	-	12,444	12,444	12,916
6400 Federal Funds Ltd	1,040	2,074	-	2,074	2,074	2,152



**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Central Services**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-070-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
All Funds	11,784	14,518	-	14,518	14,518	15,068
<b>4575 Agency Program Related S and S</b>						
8000 General Fund	147	-	-	-	-	-
3400 Other Funds Ltd	9,382	171,340	-	171,340	166,340	172,661
6400 Federal Funds Ltd	6,739	-	-	-	-	-
All Funds	16,268	171,340	-	171,340	166,340	172,661
<b>4650 Other Services and Supplies</b>						
8000 General Fund	95	1,455	-	1,455	5,073	5,265
4400 Lottery Funds Ltd	-	-	48,232	48,232	48,232	-
3400 Other Funds Ltd	74,469	309,339	-	309,339	309,339	321,093
6400 Federal Funds Ltd	(41,227)	-	-	-	-	-
All Funds	33,337	310,794	48,232	359,026	362,644	326,358
<b>4700 Expendable Prop 250 - 5000</b>						
8000 General Fund	833	727	-	727	727	754
4400 Lottery Funds Ltd	-	-	1,000	1,000	1,000	-
3400 Other Funds Ltd	2,118	78,284	-	78,284	78,284	81,258
6400 Federal Funds Ltd	216	10,370	-	10,370	10,370	10,764
All Funds	3,167	89,381	1,000	90,381	90,381	92,776
<b>4715 IT Expendable Property</b>						
8000 General Fund	1,622	3,618	-	3,618	-	-

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Central Services**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-070-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
4400 Lottery Funds Ltd	-	-	1,700	1,700	1,700	-
3400 Other Funds Ltd	127,466	227,622	-	227,622	227,622	236,272
6400 Federal Funds Ltd	14,598	17,111	-	17,111	17,111	17,761
All Funds	143,686	248,351	1,700	250,051	246,433	254,033
<b>TOTAL SERVICES &amp; SUPPLIES</b>						
8000 General Fund	49,460	18,106	200,000	218,106	218,106	63,893
4400 Lottery Funds Ltd	-	-	210,222	210,222	210,222	-
3400 Other Funds Ltd	3,248,440	4,105,892	-	4,105,892	4,105,892	5,046,068
6400 Federal Funds Ltd	328,796	297,174	-	297,174	297,174	416,462
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$3,626,696</b>	<b>\$4,421,172</b>	<b>\$410,222</b>	<b>\$4,831,394</b>	<b>\$4,831,394</b>	<b>\$5,526,423</b>
<b>CAPITAL OUTLAY</b>						
<b>5150 Telecommunications Equipment</b>						
8000 General Fund	76	-	-	-	-	-
3400 Other Funds Ltd	13,889	-	-	-	-	-
All Funds	13,965	-	-	-	-	-
<b>5550 Data Processing Software</b>						
3400 Other Funds Ltd	-	92,148	-	92,148	92,148	95,650
<b>TOTAL CAPITAL OUTLAY</b>						
8000 General Fund	76	-	-	-	-	-
3400 Other Funds Ltd	13,889	92,148	-	92,148	92,148	95,650

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Central Services**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-070-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$13,965</b>	<b>\$92,148</b>	<b>-</b>	<b>\$92,148</b>	<b>\$92,148</b>	<b>\$95,650</b>
<b>SPECIAL PAYMENTS</b>						
<b>6020 Dist to Counties</b>						
3400 Other Funds Ltd	39,687	-	-	-	-	-
<b>6030 Dist to Non-Gov Units</b>						
6400 Federal Funds Ltd	30,105	-	-	-	-	-
<b>6040 Dist to Local School Districts</b>						
6400 Federal Funds Ltd	422,154	-	-	-	-	-
<b>6048 Spc Pmt to Public Universities</b>						
8000 General Fund	114,717	-	-	-	-	-
3400 Other Funds Ltd	9,482	-	-	-	-	-
6400 Federal Funds Ltd	639,150	-	-	-	-	-
All Funds	763,349	-	-	-	-	-
<b>6050 Dist to Non-Profit Organizations</b>						
3400 Other Funds Ltd	2,676,072	-	-	-	-	-
6400 Federal Funds Ltd	5,121,160	-	-	-	-	-
All Funds	7,797,232	-	-	-	-	-
<b>6060 Intra-Agency Gen Fund Transfer</b>						
8000 General Fund	2,498,980	-	-	-	-	-
<b>6085 Other Special Payments</b>						

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Central Services**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-070-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
8000 General Fund	-	-	70,000	70,000	70,000	-
<b>TOTAL SPECIAL PAYMENTS</b>						
8000 General Fund	2,613,697	-	70,000	70,000	70,000	-
3400 Other Funds Ltd	2,725,241	-	-	-	-	-
6400 Federal Funds Ltd	6,212,569	-	-	-	-	-
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$11,551,507</b>	<b>-</b>	<b>\$70,000</b>	<b>\$70,000</b>	<b>\$70,000</b>	<b>-</b>
<b>EXPENDITURES</b>						
8000 General Fund	3,026,396	341,208	284,712	625,920	693,046	470,939
4400 Lottery Funds Ltd	-	-	390,000	390,000	210,717	-
3400 Other Funds Ltd	12,987,250	11,587,606	211,501	11,799,107	11,904,820	13,103,667
6400 Federal Funds Ltd	7,994,907	2,590,767	57,072	2,647,839	2,644,564	2,842,515
<b>TOTAL EXPENDITURES</b>	<b>\$24,008,553</b>	<b>\$14,519,581</b>	<b>\$943,285</b>	<b>\$15,462,866</b>	<b>\$15,453,147</b>	<b>\$16,417,121</b>
<b>ENDING BALANCE</b>						
8000 General Fund	-	-	-	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	(210,717)	-
3400 Other Funds Ltd	33,201	10,000	(10,000)	-	4,087,339	2,888,492
6400 Federal Funds Ltd	-	-	-	-	-	-
<b>TOTAL ENDING BALANCE</b>	<b>\$33,201</b>	<b>\$10,000</b>	<b>(\$10,000)</b>	<b>-</b>	<b>\$3,876,622</b>	<b>\$2,888,492</b>
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	45	46	1	47	44	44

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Central Services**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-070-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
8180 Position Reconciliation	-	1	-	1	-	-
<b>TOTAL AUTHORIZED POSITIONS</b>	<b>45</b>	<b>47</b>	<b>1</b>	<b>48</b>	<b>44</b>	<b>44</b>
<b>AUTHORIZED FTE POSITIONS</b>						
8250 Class/Unclass FTE Positions	44.06	45.17	0.63	45.80	44.00	44.00
8280 FTE Reconciliation	-	1.00	-	1.00	-	-
<b>TOTAL AUTHORIZED FTE</b>	<b>44.06</b>	<b>46.17</b>	<b>0.63</b>	<b>46.80</b>	<b>44.00</b>	<b>44.00</b>

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Bond Activities and Debt Service**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-080-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
4430 Lottery Funds Debt Svc Ltd	18,509	-	-	-	-	-
3200 Other Funds Non-Ltd	294,724,962	282,677,307	-	282,677,307	288,263,002	288,263,002
3400 Other Funds Ltd	3,157,526	-	-	-	-	-
All Funds	297,900,997	282,677,307	-	282,677,307	288,263,002	288,263,002
<b>0030 Beginning Balance Adjustment</b>						
4430 Lottery Funds Debt Svc Ltd	-	29,030	-	29,030	-	-
<b>TOTAL BEGINNING BALANCE</b>						
4430 Lottery Funds Debt Svc Ltd	18,509	29,030	-	29,030	-	-
3200 Other Funds Non-Ltd	294,724,962	282,677,307	-	282,677,307	288,263,002	288,263,002
3400 Other Funds Ltd	3,157,526	-	-	-	-	-
<b>TOTAL BEGINNING BALANCE</b>	<b>\$297,900,997</b>	<b>\$282,706,337</b>	<b>-</b>	<b>\$282,706,337</b>	<b>\$288,263,002</b>	<b>\$288,263,002</b>

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund	-	-	-	-	-	16,131
8030 General Fund Debt Svc	-	9,066,521	-	9,066,521	18,787,920	18,787,920
All Funds	-	9,066,521	-	9,066,521	18,787,920	18,804,051

**BOND SALES**

Bond Activities and Debt Service

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
<b>0555 General Fund Obligation Bonds</b>						
3400 Other Funds Ltd	-	1,090,000	-	1,090,000	-	-
<b>0565 Lottery Bonds</b>						
3400 Other Funds Ltd	-	395,235	-	395,235	-	-
<b>0570 Revenue Bonds</b>						
3200 Other Funds Non-Ltd	336,415,000	240,700,000	100,000,000	340,700,000	374,770,000	374,770,000
<b>0575 Refunding Bonds</b>						
3200 Other Funds Non-Ltd	1,072,823	-	-	-	-	-
<b>TOTAL BOND SALES</b>						
3200 Other Funds Non-Ltd	337,487,823	240,700,000	100,000,000	340,700,000	374,770,000	374,770,000
3400 Other Funds Ltd	-	1,485,235	-	1,485,235	-	-
<b>TOTAL BOND SALES</b>	<b>\$337,487,823</b>	<b>\$242,185,235</b>	<b>\$100,000,000</b>	<b>\$342,185,235</b>	<b>\$374,770,000</b>	<b>\$374,770,000</b>
<b>INTEREST EARNINGS</b>						
<b>0605 Interest Income</b>						
4430 Lottery Funds Debt Svc Ltd	46,857	-	-	-	-	-
3200 Other Funds Non-Ltd	96,502,204	81,780,893	-	81,780,893	92,019,240	92,019,240
3400 Other Funds Ltd	-	18,826	-	18,826	70,567	70,567
All Funds	96,549,061	81,799,719	-	81,799,719	92,089,807	92,089,807
<b>LOAN REPAYMENT</b>						
<b>0930 Housing Div Loan Repayments</b>						

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Bond Activities and Debt Service**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-080-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
3200 Other Funds Non-Ltd	280,042,221	226,271,763	-	226,271,763	320,223,020	320,223,020
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3200 Other Funds Non-Ltd	6,192,534	4,883,245	-	4,883,245	5,000,000	5,000,000
3400 Other Funds Ltd	6,219	-	-	-	-	-
All Funds	6,198,753	4,883,245	-	4,883,245	5,000,000	5,000,000
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
3230 Other Funds Debt Svc Non-Ltd	537,956,905	446,165,858	-	446,165,858	497,037,817	497,037,817
3400 Other Funds Ltd	1,318,253	4,670,742	-	4,670,742	5,024,608	5,024,608
All Funds	539,275,158	450,836,600	-	450,836,600	502,062,425	502,062,425
<b>1107 Tsfr From Administrative Svcs</b>						
4430 Lottery Funds Debt Svc Ltd	11,640,225	15,978,252	-	15,978,252	21,868,790	21,868,790
<b>TOTAL TRANSFERS IN</b>						
4430 Lottery Funds Debt Svc Ltd	11,640,225	15,978,252	-	15,978,252	21,868,790	21,868,790
3230 Other Funds Debt Svc Non-Ltd	537,956,905	446,165,858	-	446,165,858	497,037,817	497,037,817
3400 Other Funds Ltd	1,318,253	4,670,742	-	4,670,742	5,024,608	5,024,608
<b>TOTAL TRANSFERS IN</b>	<b>\$550,915,383</b>	<b>\$466,814,852</b>	<b>-</b>	<b>\$466,814,852</b>	<b>\$523,931,215</b>	<b>\$523,931,215</b>
<b>REVENUES</b>						
8000 General Fund	-	-	-	-	-	16,131



**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures**

**Version: V - 01 - Agency Request Budget**

**2019-21 Biennium**

**Cross Reference Number: 91400-080-00-00-00000**

**Bond Activities and Debt Service**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
8030 General Fund Debt Svc	-	9,066,521	-	9,066,521	18,787,920	18,787,920
4430 Lottery Funds Debt Svc Ltd	11,687,082	15,978,252	-	15,978,252	21,868,790	21,868,790
3200 Other Funds Non-Ltd	720,224,782	553,635,901	100,000,000	653,635,901	792,012,260	792,012,260
3230 Other Funds Debt Svc Non-Ltd	537,956,905	446,165,858	-	446,165,858	497,037,817	497,037,817
3400 Other Funds Ltd	1,324,472	6,174,803	-	6,174,803	5,095,175	5,095,175
<b>TOTAL REVENUES</b>	<b>\$1,271,193,241</b>	<b>\$1,031,021,335</b>	<b>\$100,000,000</b>	<b>\$1,131,021,335</b>	<b>\$1,334,801,962</b>	<b>\$1,334,818,093</b>
<b>TRANSFERS OUT</b>						
<b>2010 Transfer Out - Intrafund</b>						
3200 Other Funds Non-Ltd	(541,053,204)	(457,217,155)	-	(457,217,155)	(509,537,817)	(509,537,817)
3400 Other Funds Ltd	(1,911,394)	-	-	-	-	-
All Funds	(542,964,598)	(457,217,155)	-	(457,217,155)	(509,537,817)	(509,537,817)
<b>AVAILABLE REVENUES</b>						
8000 General Fund	-	-	-	-	-	16,131
8030 General Fund Debt Svc	-	9,066,521	-	9,066,521	18,787,920	18,787,920
4430 Lottery Funds Debt Svc Ltd	11,705,591	16,007,282	-	16,007,282	21,868,790	21,868,790
3200 Other Funds Non-Ltd	473,896,540	379,096,053	100,000,000	479,096,053	570,737,445	570,737,445
3230 Other Funds Debt Svc Non-Ltd	537,956,905	446,165,858	-	446,165,858	497,037,817	497,037,817
3400 Other Funds Ltd	2,570,604	6,174,803	-	6,174,803	5,095,175	5,095,175
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$1,026,129,640</b>	<b>\$856,510,517</b>	<b>\$100,000,000</b>	<b>\$956,510,517</b>	<b>\$1,113,527,147</b>	<b>\$1,113,543,278</b>

**EXPENDITURES**

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Bond Activities and Debt Service**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-080-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
<b>PERSONAL SERVICES</b>						
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
3400 Other Funds Ltd	566,790	911,304	9,622	920,926	969,480	969,480
<b>3190 All Other Differential</b>						
3400 Other Funds Ltd	14,815	-	-	-	-	-
<b>TOTAL SALARIES &amp; WAGES</b>						
3400 Other Funds Ltd	581,605	911,304	9,622	920,926	969,480	969,480
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$581,605</b>	<b>\$911,304</b>	<b>\$9,622</b>	<b>\$920,926</b>	<b>\$969,480</b>	<b>\$969,480</b>
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
3400 Other Funds Ltd	179	342	-	342	366	366
<b>3220 Public Employees' Retire Cont</b>						
3400 Other Funds Ltd	108,491	131,524	693	132,217	164,521	164,521
<b>3221 Pension Obligation Bond</b>						
3400 Other Funds Ltd	35,783	52,438	(666)	51,772	51,772	54,640
<b>3230 Social Security Taxes</b>						
3400 Other Funds Ltd	43,296	69,715	-	69,715	74,165	74,165
<b>3250 Worker's Comp. Assess. (WCD)</b>						
3400 Other Funds Ltd	237	414	-	414	348	348

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures**

**Version: V - 01 - Agency Request Budget**

**2019-21 Biennium**

**Cross Reference Number: 91400-080-00-00-00000**

**Bond Activities and Debt Service**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
<b>3260 Mass Transit Tax</b>						
3400 Other Funds Ltd	3,489	5,468	-	5,468	5,468	5,817
<b>3270 Flexible Benefits</b>						
3400 Other Funds Ltd	134,086	200,016	7,416	207,432	211,104	211,104
<b>TOTAL OTHER PAYROLL EXPENSES</b>						
3400 Other Funds Ltd	325,561	459,917	7,443	467,360	507,744	510,961
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$325,561</b>	<b>\$459,917</b>	<b>\$7,443</b>	<b>\$467,360</b>	<b>\$507,744</b>	<b>\$510,961</b>
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
3400 Other Funds Ltd	-	(45,261)	-	(45,261)	(45,261)	(4,388)
<b>TOTAL PERSONAL SERVICES</b>						
3400 Other Funds Ltd	907,166	1,325,960	17,065	1,343,025	1,431,963	1,476,053
<b>TOTAL PERSONAL SERVICES</b>	<b>\$907,166</b>	<b>\$1,325,960</b>	<b>\$17,065</b>	<b>\$1,343,025</b>	<b>\$1,431,963</b>	<b>\$1,476,053</b>
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
3400 Other Funds Ltd	253	1,585	-	1,585	1,585	1,645
<b>4125 Out of State Travel</b>						
3400 Other Funds Ltd	2,272	13,989	-	13,989	13,989	14,521
<b>4150 Employee Training</b>						
3400 Other Funds Ltd	5,046	9,333	-	9,333	9,333	9,688

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
<b>4175 Office Expenses</b>						
3200 Other Funds Non-Ltd	403	1,000	-	1,000	1,000	1,000
3400 Other Funds Ltd	2,703	5,704	-	5,704	5,704	5,920
All Funds	3,106	6,704	-	6,704	6,704	6,920
<b>4200 Telecommunications</b>						
3400 Other Funds Ltd	4,076	4,559	-	4,559	4,559	4,732
<b>4225 State Gov. Service Charges</b>						
8000 General Fund	-	-	-	-	-	16,131
3200 Other Funds Non-Ltd	72,634	-	-	-	-	-
3400 Other Funds Ltd	262,600	507,101	-	507,101	507,101	390,139
All Funds	335,234	507,101	-	507,101	507,101	406,270
<b>4250 Data Processing</b>						
3400 Other Funds Ltd	22,823	30,100	-	30,100	30,100	31,244
<b>4275 Publicity and Publications</b>						
3200 Other Funds Non-Ltd	1,445	175,000	-	175,000	175,000	175,000
<b>4300 Professional Services</b>						
3200 Other Funds Non-Ltd	4,871,330	6,126,576	3,000,000	9,126,576	9,126,576	9,126,576
3400 Other Funds Ltd	1,061,136	2,377,976	-	2,377,976	2,377,976	2,477,851
All Funds	5,932,466	8,504,552	3,000,000	11,504,552	11,504,552	11,604,427
<b>4325 Attorney General</b>						

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures**

**Version: V - 01 - Agency Request Budget**

**2019-21 Biennium**

**Cross Reference Number: 91400-080-00-00-00000**

**Bond Activities and Debt Service**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
3200 Other Funds Non-Ltd	20,775	138,405	-	138,405	138,405	138,405
3400 Other Funds Ltd	8,513	23,867	-	23,867	23,867	28,674
All Funds	29,288	162,272	-	162,272	162,272	167,079
<b>4400 Dues and Subscriptions</b>						
3400 Other Funds Ltd	1,128	830	-	830	830	862
<b>4425 Facilities Rental and Taxes</b>						
3400 Other Funds Ltd	23,382	26,399	-	26,399	26,399	27,402
<b>4575 Agency Program Related S and S</b>						
3200 Other Funds Non-Ltd	1,862,869	3,300,000	-	3,300,000	3,300,000	3,300,000
3400 Other Funds Ltd	400	1,037	-	1,037	1,037	1,076
All Funds	1,863,269	3,301,037	-	3,301,037	3,301,037	3,301,076
<b>4650 Other Services and Supplies</b>						
3200 Other Funds Non-Ltd	5,159,879	6,043,542	-	6,043,542	6,043,542	6,043,542
3400 Other Funds Ltd	67,085	1,577,141	-	1,577,141	1,577,141	95,399
All Funds	5,226,964	7,620,683	-	7,620,683	7,620,683	6,138,941
<b>4700 Expendable Prop 250 - 5000</b>						
3400 Other Funds Ltd	-	519	-	519	519	539
<b>4715 IT Expendable Property</b>						
3400 Other Funds Ltd	119	2,593	-	2,593	2,593	2,692
<b>TOTAL SERVICES &amp; SUPPLIES</b>						

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures**

**Version: V - 01 - Agency Request Budget**

**2019-21 Biennium**

**Cross Reference Number: 91400-080-00-00-00000**

**Bond Activities and Debt Service**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
8000 General Fund	-	-	-	-	-	16,131
3200 Other Funds Non-Ltd	11,989,335	15,784,523	3,000,000	18,784,523	18,784,523	18,784,523
3400 Other Funds Ltd	1,461,536	4,582,733	-	4,582,733	4,582,733	3,092,384
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$13,450,871</b>	<b>\$20,367,256</b>	<b>\$3,000,000</b>	<b>\$23,367,256</b>	<b>\$23,367,256</b>	<b>\$21,893,038</b>
<b>SPECIAL PAYMENTS</b>						
<b>6030 Dist to Non-Gov Units</b>						
3200 Other Funds Non-Ltd	2,584,998	-	-	-	5,996,320	5,996,320
<b>6080 Loans Made - Other</b>						
3200 Other Funds Non-Ltd	168,579,186	168,049,000	97,000,000	265,049,000	293,819,680	293,819,680
<b>TOTAL SPECIAL PAYMENTS</b>						
3200 Other Funds Non-Ltd	171,164,184	168,049,000	97,000,000	265,049,000	299,816,000	299,816,000
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$171,164,184</b>	<b>\$168,049,000</b>	<b>\$97,000,000</b>	<b>\$265,049,000</b>	<b>\$299,816,000</b>	<b>\$299,816,000</b>
<b>DEBT SERVICE</b>						
<b>7050 Pmt To Ret Bond Escrow</b>						
3230 Other Funds Debt Svc Non-Ltd	1,068,065	-	-	-	-	-
<b>7100 Principal - Bonds</b>						
8030 General Fund Debt Svc	-	4,135,000	-	4,135,000	8,910,000	8,910,000
4430 Lottery Funds Debt Svc Ltd	8,541,535	12,049,521	-	12,049,521	15,094,000	15,094,000
3230 Other Funds Debt Svc Non-Ltd	469,300,000	363,819,500	-	363,819,500	433,135,000	433,135,000
All Funds	477,841,535	380,004,021	-	380,004,021	457,139,000	457,139,000

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-080-00-00-00000**

**Bond Activities and Debt Service**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
<b>7150 Interest - Bonds</b>						
8030 General Fund Debt Svc	-	4,931,521	-	4,931,521	9,877,920	9,877,920
4430 Lottery Funds Debt Svc Ltd	3,134,926	3,957,761	-	3,957,761	6,774,790	6,774,790
3230 Other Funds Debt Svc Non-Ltd	67,588,840	82,346,358	-	82,346,358	63,902,817	63,902,817
All Funds	70,723,766	91,235,640	-	91,235,640	80,555,527	80,555,527
<b>TOTAL DEBT SERVICE</b>						
8030 General Fund Debt Svc	-	9,066,521	-	9,066,521	18,787,920	18,787,920
4430 Lottery Funds Debt Svc Ltd	11,676,461	16,007,282	-	16,007,282	21,868,790	21,868,790
3230 Other Funds Debt Svc Non-Ltd	537,956,905	446,165,858	-	446,165,858	497,037,817	497,037,817
<b>TOTAL DEBT SERVICE</b>	<b>\$549,633,366</b>	<b>\$471,239,661</b>	-	<b>\$471,239,661</b>	<b>\$537,694,527</b>	<b>\$537,694,527</b>
<b>EXPENDITURES</b>						
8000 General Fund	-	-	-	-	-	16,131
8030 General Fund Debt Svc	-	9,066,521	-	9,066,521	18,787,920	18,787,920
4430 Lottery Funds Debt Svc Ltd	11,676,461	16,007,282	-	16,007,282	21,868,790	21,868,790
3200 Other Funds Non-Ltd	183,153,519	183,833,523	100,000,000	283,833,523	318,600,523	318,600,523
3230 Other Funds Debt Svc Non-Ltd	537,956,905	446,165,858	-	446,165,858	497,037,817	497,037,817
3400 Other Funds Ltd	2,368,702	5,908,693	17,065	5,925,758	6,014,696	4,568,437
<b>TOTAL EXPENDITURES</b>	<b>\$735,155,587</b>	<b>\$660,981,877</b>	<b>\$100,017,065</b>	<b>\$760,998,942</b>	<b>\$862,309,746</b>	<b>\$860,879,618</b>
<b>ENDING BALANCE</b>						
8000 General Fund	-	-	-	-	-	-

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Bond Activities and Debt Service**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-080-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
8030 General Fund Debt Svc	-	-	-	-	-	-
4430 Lottery Funds Debt Svc Ltd	29,130	-	-	-	-	-
3200 Other Funds Non-Ltd	290,743,021	195,262,530	-	195,262,530	252,136,922	252,136,922
3230 Other Funds Debt Svc Non-Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	201,902	266,110	(17,065)	249,045	(919,521)	526,738
<b>TOTAL ENDING BALANCE</b>	<b>\$290,974,053</b>	<b>\$195,528,640</b>	<b>(\$17,065)</b>	<b>\$195,511,575</b>	<b>\$251,217,401</b>	<b>\$252,663,660</b>

**AUTHORIZED POSITIONS**

8150 Class/Unclass Positions	6	6	-	6	6	6
------------------------------	---	---	---	---	---	---

**AUTHORIZED FTE POSITIONS**

8250 Class/Unclass FTE Positions	6.00	6.00	-	6.00	6.00	6.00
----------------------------------	------	------	---	------	------	------



**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Capital Construction**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-089-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
--------------------	------------------------	---------------------------------------	---	--	--------------------------------	--

**REVENUE CATEGORIES**

**BOND SALES**

**0555 General Fund Obligation Bonds**

3020 Other Funds Cap Construct	40,175,000	80,000,000	-	80,000,000	-	-
--------------------------------	------------	------------	---	------------	---	---

**REVENUES**

3020 Other Funds Cap Construct	40,175,000	80,000,000	-	80,000,000	-	-
--------------------------------	------------	------------	---	------------	---	---

**TRANSFERS OUT**

**2010 Transfer Out - Intrafund**

3020 Other Funds Cap Construct	(175,000)	-	-	-	-	-
--------------------------------	-----------	---	---	---	---	---

**AVAILABLE REVENUES**

3020 Other Funds Cap Construct	40,000,000	80,000,000	-	80,000,000	-	-
--------------------------------	------------	------------	---	------------	---	---

**EXPENDITURES**

**CAPITAL OUTLAY**

**5900 Other Capital Outlay**

3020 Other Funds Cap Construct	-	80,000,000	-	80,000,000	-	-
--------------------------------	---	------------	---	------------	---	---

**SPECIAL PAYMENTS**

**6080 Loans Made - Other**

3020 Other Funds Cap Construct	40,000,000	-	-	-	-	-
--------------------------------	------------	---	---	---	---	---

**EXPENDITURES**

3020 Other Funds Cap Construct	40,000,000	80,000,000	-	80,000,000	-	-
--------------------------------	------------	------------	---	------------	---	---

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Capital Construction**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-089-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
<b>ENDING BALANCE</b>						
3020 Other Funds Cap Construct	-	-	-	-	-	-
<b>TOTAL ENDING BALANCE</b>	-	-	-	-	-	-

Housing & Community Svcs Dept

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>BEGINNING BALANCE</b>					
<b>0025 Beginning Balance</b>					
3200 Other Funds Non-Ltd	290,586,016	-	290,586,016	-	290,586,016
3400 Other Funds Ltd	125,794,994	-	125,794,994	-	125,794,994
All Funds	416,381,010	-	416,381,010	-	416,381,010
<b>REVENUE CATEGORIES</b>					
<b>GENERAL FUND APPROPRIATION</b>					
<b>0050 General Fund Appropriation</b>					
8000 General Fund	50,729,339	(36,524,520)	14,204,819	48,272,178	62,476,997
8030 General Fund Debt Svc	18,787,920	-	18,787,920	3,439,495	22,227,415
All Funds	69,517,259	(36,524,520)	32,992,739	51,711,673	84,704,412
<b>LICENSES AND FEES</b>					
<b>0210 Non-business Lic. and Fees</b>					
3400 Other Funds Ltd	92,750	-	92,750	-	92,750
<b>0240 Public Utilities Fees</b>					
3400 Other Funds Ltd	71,362,893	-	71,362,893	-	71,362,893
<b>TOTAL LICENSES AND FEES</b>					
3400 Other Funds Ltd	71,455,643	-	71,455,643	-	71,455,643
<b>CHARGES FOR SERVICES</b>					
<b>0410 Charges for Services</b>					
3400 Other Funds Ltd	1,136,070	-	1,136,070	-	1,136,070
<b>0415 Admin and Service Charges</b>					
3200 Other Funds Non-Ltd	150,000	-	150,000	-	150,000

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Detail Revenues & Expenditures - Requested Budget  
2019-21 Biennium**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-000-00-00-00000**

**Housing & Community Svcs Dept**

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	23,749,881	-	23,749,881	4,322,590	28,072,471
All Funds	23,899,881	-	23,899,881	4,322,590	28,222,471
<b>TOTAL CHARGES FOR SERVICES</b>					
3200 Other Funds Non-Ltd	150,000	-	150,000	-	150,000
3400 Other Funds Ltd	24,885,951	-	24,885,951	4,322,590	29,208,541
<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$25,035,951</b>	<b>-</b>	<b>\$25,035,951</b>	<b>\$4,322,590</b>	<b>\$29,358,541</b>
<b>FINES, RENTS AND ROYALTIES</b>					
<b>0505 Fines and Forfeitures</b>					
3400 Other Funds Ltd	21,050	-	21,050	-	21,050
<b>BOND SALES</b>					
<b>0555 General Fund Obligation Bonds</b>					
3020 Other Funds Cap Construct	-	-	-	80,000,000	80,000,000
3400 Other Funds Ltd	-	-	-	1,110,000	1,110,000
All Funds	-	-	-	81,110,000	81,110,000
<b>0565 Lottery Bonds</b>					
3400 Other Funds Ltd	-	-	-	64,734,444	64,734,444
<b>0570 Revenue Bonds</b>					
3200 Other Funds Non-Ltd	374,770,000	-	374,770,000	-	374,770,000
<b>TOTAL BOND SALES</b>					
3020 Other Funds Cap Construct	-	-	-	80,000,000	80,000,000
3200 Other Funds Non-Ltd	374,770,000	-	374,770,000	-	374,770,000
3400 Other Funds Ltd	-	-	-	65,844,444	65,844,444
<b>TOTAL BOND SALES</b>	<b>\$374,770,000</b>	<b>-</b>	<b>\$374,770,000</b>	<b>\$145,844,444</b>	<b>\$520,614,444</b>

Housing & Community Svcs Dept

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>INTEREST EARNINGS</b>					
<b>0605 Interest Income</b>					
3200 Other Funds Non-Ltd	92,148,534	-	92,148,534	-	92,148,534
3400 Other Funds Ltd	4,842,168	-	4,842,168	195,000	5,037,168
All Funds	96,990,702	-	96,990,702	195,000	97,185,702
<b>LOAN REPAYMENT</b>					
<b>0930 Housing Div Loan Repayments</b>					
3200 Other Funds Non-Ltd	320,783,267	-	320,783,267	-	320,783,267
3400 Other Funds Ltd	1,230,224	-	1,230,224	-	1,230,224
All Funds	322,013,491	-	322,013,491	-	322,013,491
<b>OTHER</b>					
<b>0975 Other Revenues</b>					
3200 Other Funds Non-Ltd	5,000,000	-	5,000,000	-	5,000,000
3400 Other Funds Ltd	262,700	-	262,700	5,350,423	5,613,123
All Funds	5,262,700	-	5,262,700	5,350,423	10,613,123
<b>FEDERAL FUNDS REVENUE</b>					
<b>0995 Federal Funds</b>					
6200 Federal Funds Non-Ltd	133,231,628	-	133,231,628	-	133,231,628
6400 Federal Funds Ltd	122,035,692	4,658,408	126,694,100	(17,652)	126,676,448
All Funds	255,267,320	4,658,408	259,925,728	(17,652)	259,908,076
<b>TRANSFERS IN</b>					
<b>1010 Transfer In - Intrafund</b>					
3230 Other Funds Debt Svc Non-Ltd	497,037,817	-	497,037,817	-	497,037,817

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Detail Revenues & Expenditures - Requested Budget  
2019-21 Biennium**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-000-00-00-00000**

**Housing & Community Svcs Dept**

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	21,139,785	-	21,139,785	-	21,139,785
All Funds	518,177,602	-	518,177,602	-	518,177,602
<b>1060 Transfer from General Fund</b>					
3400 Other Funds Ltd	34,881,370	(26,155,558)	8,725,812	34,200,000	42,925,812
<b>1100 Tsfr From Human Svcs, Dept of</b>					
6400 Federal Funds Ltd	1,000,000	-	1,000,000	-	1,000,000
<b>1107 Tsfr From Administrative Svcs</b>					
4430 Lottery Funds Debt Svc Ltd	21,868,790	-	21,868,790	-	21,868,790
<b>1150 Tsfr From Revenue, Dept of</b>					
3400 Other Funds Ltd	88,765,387	-	88,765,387	-	88,765,387
<b>TOTAL TRANSFERS IN</b>					
4430 Lottery Funds Debt Svc Ltd	21,868,790	-	21,868,790	-	21,868,790
3230 Other Funds Debt Svc Non-Ltd	497,037,817	-	497,037,817	-	497,037,817
3400 Other Funds Ltd	144,786,542	(26,155,558)	118,630,984	34,200,000	152,830,984
6400 Federal Funds Ltd	1,000,000	-	1,000,000	-	1,000,000
<b>TOTAL TRANSFERS IN</b>	<b>\$664,693,149</b>	<b>(\$26,155,558)</b>	<b>\$638,537,591</b>	<b>\$34,200,000</b>	<b>\$672,737,591</b>
<b>TOTAL REVENUES</b>					
8000 General Fund	50,729,339	(36,524,520)	14,204,819	48,272,178	62,476,997
8030 General Fund Debt Svc	18,787,920	-	18,787,920	3,439,495	22,227,415
4430 Lottery Funds Debt Svc Ltd	21,868,790	-	21,868,790	-	21,868,790
3020 Other Funds Cap Construct	-	-	-	80,000,000	80,000,000
3200 Other Funds Non-Ltd	792,851,801	-	792,851,801	-	792,851,801
3230 Other Funds Debt Svc Non-Ltd	497,037,817	-	497,037,817	-	497,037,817

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Detail Revenues & Expenditures - Requested Budget  
2019-21 Biennium**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-000-00-00-00000**

**Housing & Community Svcs Dept**

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	247,484,278	(26,155,558)	221,328,720	109,912,457	331,241,177
6200 Federal Funds Non-Ltd	133,231,628	-	133,231,628	-	133,231,628
6400 Federal Funds Ltd	123,035,692	4,658,408	127,694,100	(17,652)	127,676,448
<b>TOTAL REVENUES</b>	<b>\$1,885,027,265</b>	<b>(\$58,021,670)</b>	<b>\$1,827,005,595</b>	<b>\$241,606,478</b>	<b>\$2,068,612,073</b>
<b>TRANSFERS OUT</b>					
<b>2010 Transfer Out - Intrafund</b>					
3200 Other Funds Non-Ltd	(509,537,817)	-	(509,537,817)	-	(509,537,817)
3400 Other Funds Ltd	(8,639,785)	-	(8,639,785)	-	(8,639,785)
All Funds	(518,177,602)	-	(518,177,602)	-	(518,177,602)
<b>AVAILABLE REVENUES</b>					
8000 General Fund	50,729,339	(36,524,520)	14,204,819	48,272,178	62,476,997
8030 General Fund Debt Svc	18,787,920	-	18,787,920	3,439,495	22,227,415
4430 Lottery Funds Debt Svc Ltd	21,868,790	-	21,868,790	-	21,868,790
3020 Other Funds Cap Construct	-	-	-	80,000,000	80,000,000
3200 Other Funds Non-Ltd	573,900,000	-	573,900,000	-	573,900,000
3230 Other Funds Debt Svc Non-Ltd	497,037,817	-	497,037,817	-	497,037,817
3400 Other Funds Ltd	364,639,487	(26,155,558)	338,483,929	109,912,457	448,396,386
6200 Federal Funds Non-Ltd	133,231,628	-	133,231,628	-	133,231,628
6400 Federal Funds Ltd	123,035,692	4,658,408	127,694,100	(17,652)	127,676,448
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$1,783,230,673</b>	<b>(\$58,021,670)</b>	<b>\$1,725,209,003</b>	<b>\$241,606,478</b>	<b>\$1,966,815,481</b>
<b>EXPENDITURES</b>					
<b>PERSONAL SERVICES</b>					
<b>SALARIES &amp; WAGES</b>					

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Detail Revenues & Expenditures - Requested Budget  
2019-21 Biennium**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-000-00-00-00000**

**Housing & Community Svcs Dept**

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>3110 Class/Unclass Sal. and Per Diem</b>					
8000 General Fund	687,382	-	687,382	122,028	809,410
3400 Other Funds Ltd	16,443,589	216,528	16,660,117	7,084,608	23,744,725
6400 Federal Funds Ltd	3,420,529	-	3,420,529	-	3,420,529
All Funds	20,551,500	216,528	20,768,028	7,206,636	27,974,664
<b>3160 Temporary Appointments</b>					
3400 Other Funds Ltd	70,639	2,684	73,323	-	73,323
6400 Federal Funds Ltd	615	23	638	-	638
All Funds	71,254	2,707	73,961	-	73,961
<b>3170 Overtime Payments</b>					
3400 Other Funds Ltd	1,611	61	1,672	-	1,672
6400 Federal Funds Ltd	7	-	7	-	7
All Funds	1,618	61	1,679	-	1,679
<b>3190 All Other Differential</b>					
3400 Other Funds Ltd	9,740	370	10,110	-	10,110
6400 Federal Funds Ltd	127	5	132	-	132
All Funds	9,867	375	10,242	-	10,242
<b>TOTAL SALARIES &amp; WAGES</b>					
8000 General Fund	687,382	-	687,382	122,028	809,410
3400 Other Funds Ltd	16,525,579	219,643	16,745,222	7,084,608	23,829,830
6400 Federal Funds Ltd	3,421,278	28	3,421,306	-	3,421,306
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$20,634,239</b>	<b>\$219,671</b>	<b>\$20,853,910</b>	<b>\$7,206,636</b>	<b>\$28,060,546</b>
<b>OTHER PAYROLL EXPENSES</b>					



Housing & Community Svcs Dept

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>3210 Empl. Rel. Bd. Assessments</b>					
8000 General Fund	284	-	284	60	344
3400 Other Funds Ltd	6,630	122	6,752	3,404	10,156
6400 Federal Funds Ltd	1,321	-	1,321	(31)	1,290
All Funds	8,235	122	8,357	3,433	11,790
<b>3220 Public Employees' Retire Cont</b>					
8000 General Fund	116,649	-	116,649	20,708	137,357
3400 Other Funds Ltd	2,791,306	36,818	2,828,124	1,202,259	4,030,383
6400 Federal Funds Ltd	580,488	1	580,489	-	580,489
All Funds	3,488,443	36,819	3,525,262	1,222,967	4,748,229
<b>3221 Pension Obligation Bond</b>					
8000 General Fund	42,856	(4,115)	38,741	-	38,741
3400 Other Funds Ltd	963,666	(36,269)	927,397	-	927,397
6400 Federal Funds Ltd	178,970	13,818	192,788	-	192,788
All Funds	1,185,492	(26,566)	1,158,926	-	1,158,926
<b>3230 Social Security Taxes</b>					
8000 General Fund	52,585	-	52,585	9,334	61,919
3400 Other Funds Ltd	1,261,147	16,803	1,277,950	541,902	1,819,852
6400 Federal Funds Ltd	260,962	2	260,964	-	260,964
All Funds	1,574,694	16,805	1,591,499	551,236	2,142,735
<b>3240 Unemployment Assessments</b>					
3400 Other Funds Ltd	3,813	145	3,958	-	3,958
6400 Federal Funds Ltd	21	1	22	-	22

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Detail Revenues & Expenditures - Requested Budget  
2019-21 Biennium**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-000-00-00-00000**

**Housing & Community Svcs Dept**

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
All Funds	3,834	146	3,980	-	3,980
<b>3250 Worker's Comp. Assess. (WCD)</b>					
8000 General Fund	271	-	271	58	329
3400 Other Funds Ltd	6,341	116	6,457	3,238	9,695
6400 Federal Funds Ltd	1,276	-	1,276	(29)	1,247
All Funds	7,888	116	8,004	3,267	11,271
<b>3260 Mass Transit Tax</b>					
8000 General Fund	3,949	175	4,124	732	4,856
4400 Lottery Funds Ltd	495	(495)	-	-	-
3400 Other Funds Ltd	103,257	(2,787)	100,470	42,508	142,978
All Funds	107,701	(3,107)	104,594	43,240	147,834
<b>3270 Flexible Benefits</b>					
8000 General Fund	164,591	-	164,591	35,184	199,775
3400 Other Funds Ltd	3,847,124	70,368	3,917,492	1,961,508	5,879,000
6400 Federal Funds Ltd	773,309	-	773,309	(17,592)	755,717
All Funds	4,785,024	70,368	4,855,392	1,979,100	6,834,492
<b>TOTAL OTHER PAYROLL EXPENSES</b>					
8000 General Fund	381,185	(3,940)	377,245	66,076	443,321
4400 Lottery Funds Ltd	495	(495)	-	-	-
3400 Other Funds Ltd	8,983,284	85,316	9,068,600	3,754,819	12,823,419
6400 Federal Funds Ltd	1,796,347	13,822	1,810,169	(17,652)	1,792,517
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$11,161,311</b>	<b>\$94,703</b>	<b>\$11,256,014</b>	<b>\$3,803,243</b>	<b>\$15,059,257</b>

**P.S. BUDGET ADJUSTMENTS**

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Detail Revenues & Expenditures - Requested Budget  
2019-21 Biennium**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-000-00-00-00000**

**Housing & Community Svcs Dept**

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>3455 Vacancy Savings</b>					
8000 General Fund	(2,196)	(1,131)	(3,327)	-	(3,327)
3400 Other Funds Ltd	(702,999)	628,233	(74,766)	-	(74,766)
6400 Federal Funds Ltd	(158,244)	144,350	(13,894)	-	(13,894)
All Funds	(863,439)	771,452	(91,987)	-	(91,987)
<b>TOTAL PERSONAL SERVICES</b>					
8000 General Fund	1,066,371	(5,071)	1,061,300	188,104	1,249,404
4400 Lottery Funds Ltd	495	(495)	-	-	-
3400 Other Funds Ltd	24,805,864	933,192	25,739,056	10,839,427	36,578,483
6400 Federal Funds Ltd	5,059,381	158,200	5,217,581	(17,652)	5,199,929
<b>TOTAL PERSONAL SERVICES</b>	<b>\$30,932,111</b>	<b>\$1,085,826</b>	<b>\$32,017,937</b>	<b>\$11,009,879</b>	<b>\$43,027,816</b>
<b>SERVICES &amp; SUPPLIES</b>					
<b>4100 Instate Travel</b>					
8000 General Fund	23,469	251	23,720	7,350	31,070
4400 Lottery Funds Ltd	4,500	(4,500)	-	-	-
3400 Other Funds Ltd	192,897	18,644	211,541	49,000	260,541
6400 Federal Funds Ltd	33,091	219	33,310	-	33,310
All Funds	253,957	14,614	268,571	56,350	324,921
<b>4125 Out of State Travel</b>					
8000 General Fund	3,900	148	4,048	2,500	6,548
4400 Lottery Funds Ltd	2,000	(2,000)	-	-	-
3400 Other Funds Ltd	126,155	(5,585)	120,570	50,000	170,570
6400 Federal Funds Ltd	46,665	(3,417)	43,248	-	43,248

Housing & Community Svcs Dept

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
All Funds	178,720	(10,854)	167,866	52,500	220,366
<b>4150 Employee Training</b>					
8000 General Fund	11,828	(1,585)	10,243	2,535	12,778
4400 Lottery Funds Ltd	750	(750)	-	-	-
3400 Other Funds Ltd	142,441	4,751	147,192	30,210	177,402
6400 Federal Funds Ltd	41,770	1,276	43,046	-	43,046
All Funds	196,789	3,692	200,481	32,745	233,226
<b>4175 Office Expenses</b>					
8000 General Fund	17,717	(2,384)	15,333	6,270	21,603
4400 Lottery Funds Ltd	375	(375)	-	-	-
3200 Other Funds Non-Ltd	1,000	-	1,000	-	1,000
3400 Other Funds Ltd	277,354	(30,312)	247,042	149,005	396,047
6400 Federal Funds Ltd	48,370	800	49,170	-	49,170
All Funds	344,816	(32,271)	312,545	155,275	467,820
<b>4200 Telecommunications</b>					
8000 General Fund	10,908	(1,622)	9,286	1,420	10,706
4400 Lottery Funds Ltd	1,665	(1,665)	-	-	-
3400 Other Funds Ltd	172,276	(22,557)	149,719	31,390	181,109
6400 Federal Funds Ltd	13,012	(336)	12,676	-	12,676
All Funds	197,861	(26,180)	171,681	32,810	204,491
<b>4225 State Gov. Service Charges</b>					
8000 General Fund	22,520	38,710	61,230	-	61,230
3400 Other Funds Ltd	1,510,763	686,121	2,196,884	-	2,196,884

Housing & Community Svcs Dept

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	247,275	38,150	285,425	-	285,425
All Funds	1,780,558	762,981	2,543,539	-	2,543,539
<b>4250 Data Processing</b>					
8000 General Fund	4,039	(866)	3,173	560	3,733
3400 Other Funds Ltd	821,047	33,465	854,512	8,680	863,192
6400 Federal Funds Ltd	4,051	(2,441)	1,610	-	1,610
All Funds	829,137	30,158	859,295	9,240	868,535
<b>4275 Publicity and Publications</b>					
8000 General Fund	104	4	108	-	108
3200 Other Funds Non-Ltd	175,000	-	175,000	-	175,000
3400 Other Funds Ltd	38,579	1,466	40,045	5,000	45,045
6400 Federal Funds Ltd	12,133	461	12,594	-	12,594
All Funds	225,816	1,931	227,747	5,000	232,747
<b>4300 Professional Services</b>					
8000 General Fund	213,844	(43,119)	170,725	381,908	552,633
4400 Lottery Funds Ltd	150,000	(150,000)	-	-	-
3200 Other Funds Non-Ltd	9,126,576	-	9,126,576	-	9,126,576
3400 Other Funds Ltd	3,030,832	127,003	3,157,835	2,113,177	5,271,012
6400 Federal Funds Ltd	1,844,487	77,468	1,921,955	-	1,921,955
All Funds	14,365,739	11,352	14,377,091	2,495,085	16,872,176
<b>4315 IT Professional Services</b>					
8000 General Fund	500	21	521	-	521
3400 Other Funds Ltd	106,120	2,456	108,576	-	108,576

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Detail Revenues & Expenditures - Requested Budget  
2019-21 Biennium**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-000-00-00-00000**

**Housing & Community Svcs Dept**

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	600	(79)	521	-	521
All Funds	107,220	2,398	109,618	-	109,618
<b>4325 Attorney General</b>					
8000 General Fund	50,460	1,152	51,612	25,000	76,612
3200 Other Funds Non-Ltd	138,405	-	138,405	-	138,405
3400 Other Funds Ltd	408,024	20,311	428,335	253,800	682,135
6400 Federal Funds Ltd	6,717	(1,651)	5,066	-	5,066
All Funds	603,606	19,812	623,418	278,800	902,218
<b>4350 Dispute Resolution Services</b>					
3400 Other Funds Ltd	67,258	2,556	69,814	-	69,814
<b>4375 Employee Recruitment and Develop</b>					
8000 General Fund	-	-	-	150	150
3400 Other Funds Ltd	5,000	190	5,190	2,625	7,815
All Funds	5,000	190	5,190	2,775	7,965
<b>4400 Dues and Subscriptions</b>					
8000 General Fund	810	31	841	-	841
3400 Other Funds Ltd	119,221	(20,132)	99,089	-	99,089
6400 Federal Funds Ltd	18,199	276	18,475	-	18,475
All Funds	138,230	(19,825)	118,405	-	118,405
<b>4425 Facilities Rental and Taxes</b>					
8000 General Fund	12,754	12,027	24,781	16,630	41,411
3400 Other Funds Ltd	1,176,475	(41,011)	1,135,464	438,645	1,574,109
6400 Federal Funds Ltd	104,380	30,921	135,301	-	135,301

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Detail Revenues & Expenditures - Requested Budget  
2019-21 Biennium**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-000-00-00-00000**

**Housing & Community Svcs Dept**

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
All Funds	1,293,609	1,937	1,295,546	455,275	1,750,821
<b>4475 Facilities Maintenance</b>					
8000 General Fund	104	4	108	-	108
3400 Other Funds Ltd	14,568	554	15,122	-	15,122
6400 Federal Funds Ltd	2,719	103	2,822	-	2,822
All Funds	17,391	661	18,052	-	18,052
<b>4575 Agency Program Related S and S</b>					
3200 Other Funds Non-Ltd	3,300,000	-	3,300,000	-	3,300,000
3400 Other Funds Ltd	167,377	6,360	173,737	-	173,737
All Funds	3,467,377	6,360	3,473,737	-	3,473,737
<b>4650 Other Services and Supplies</b>					
8000 General Fund	352,618	(182,612)	170,006	52,320	222,326
4400 Lottery Funds Ltd	48,232	(48,232)	-	-	-
3200 Other Funds Non-Ltd	6,193,542	-	6,193,542	-	6,193,542
3400 Other Funds Ltd	2,015,224	(1,471,583)	543,641	2,663,129	3,206,770
6400 Federal Funds Ltd	48,521	(28,630)	19,891	-	19,891
All Funds	8,658,137	(1,731,057)	6,927,080	2,715,449	9,642,529
<b>4700 Expendable Prop 250 - 5000</b>					
8000 General Fund	5,601	(2,694)	2,907	50	2,957
4400 Lottery Funds Ltd	1,000	(1,000)	-	-	-
3400 Other Funds Ltd	116,451	(4,690)	111,761	775	112,536
6400 Federal Funds Ltd	17,188	134	17,322	-	17,322
All Funds	140,240	(8,250)	131,990	825	132,815

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Detail Revenues & Expenditures - Requested Budget  
2019-21 Biennium**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-000-00-00-00000**

**Housing & Community Svcs Dept**

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>4715 IT Expendable Property</b>					
8000 General Fund	10,110	(6,881)	3,229	4,100	7,329
4400 Lottery Funds Ltd	1,700	(1,700)	-	-	-
3400 Other Funds Ltd	311,604	(5,756)	305,848	64,270	370,118
6400 Federal Funds Ltd	30,615	(394)	30,221	-	30,221
All Funds	354,029	(14,731)	339,298	68,370	407,668
<b>TOTAL SERVICES &amp; SUPPLIES</b>					
8000 General Fund	741,286	(189,415)	551,871	500,793	1,052,664
4400 Lottery Funds Ltd	210,222	(210,222)	-	-	-
3200 Other Funds Non-Ltd	18,934,523	-	18,934,523	-	18,934,523
3400 Other Funds Ltd	10,819,666	(697,749)	10,121,917	5,859,706	15,981,623
6400 Federal Funds Ltd	2,519,793	112,860	2,632,653	-	2,632,653
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$33,225,490</b>	<b>(\$984,526)</b>	<b>\$32,240,964</b>	<b>\$6,360,499</b>	<b>\$38,601,463</b>
<b>CAPITAL OUTLAY</b>					
<b>5550 Data Processing Software</b>					
3400 Other Funds Ltd	92,148	3,502	95,650	-	95,650
<b>5900 Other Capital Outlay</b>					
3020 Other Funds Cap Construct	-	-	-	80,000,000	80,000,000
<b>TOTAL CAPITAL OUTLAY</b>					
3020 Other Funds Cap Construct	-	-	-	80,000,000	80,000,000
3400 Other Funds Ltd	92,148	3,502	95,650	-	95,650
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$92,148</b>	<b>\$3,502</b>	<b>\$95,650</b>	<b>\$80,000,000</b>	<b>\$80,095,650</b>

**SPECIAL PAYMENTS**



Housing & Community Svcs Dept

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>6015 Dist to Cities</b>					
6400 Federal Funds Ltd	699,755	26,591	726,346	-	726,346
<b>6020 Dist to Counties</b>					
8000 General Fund	3,955,878	(3,686,125)	269,753	3,546,107	3,815,860
3400 Other Funds Ltd	31,352,943	1,923,453	33,276,396	8,073,982	41,350,378
6400 Federal Funds Ltd	29,649,858	1,126,694	30,776,552	-	30,776,552
All Funds	64,958,679	(635,978)	64,322,701	11,620,089	75,942,790
<b>6025 Dist to Other Gov Unit</b>					
8000 General Fund	334,338	(169,983)	164,355	115,090	279,445
3400 Other Funds Ltd	753,933	4,725,260	5,479,193	391,690	5,870,883
6400 Federal Funds Ltd	3,653,214	138,822	3,792,036	-	3,792,036
All Funds	4,741,485	4,694,099	9,435,584	506,780	9,942,364
<b>6030 Dist to Non-Gov Units</b>					
3200 Other Funds Non-Ltd	5,996,320	-	5,996,320	-	5,996,320
3400 Other Funds Ltd	8,664,633	9,649,272	18,313,905	-	18,313,905
All Funds	14,660,953	9,649,272	24,310,225	-	24,310,225
<b>6035 Dist to Individuals</b>					
3400 Other Funds Ltd	394,503	459	394,962	-	394,962
6200 Federal Funds Non-Ltd	133,231,628	-	133,231,628	-	133,231,628
All Funds	133,626,131	459	133,626,590	-	133,626,590
<b>6050 Dist to Non-Profit Organizations</b>					
8000 General Fund	9,394,096	(5,962,368)	3,431,728	4,722,084	8,153,812
4400 Lottery Funds Ltd	350,000	(350,000)	-	-	-

Housing & Community Svcs Dept

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	138,386,455	12,232,211	150,618,666	16,650,953	167,269,619
6400 Federal Funds Ltd	67,449,494	2,563,081	70,012,575	-	70,012,575
All Funds	215,580,045	8,482,924	224,062,969	21,373,037	245,436,006
<b>6060 Intra-Agency Gen Fund Transfer</b>					
8000 General Fund	34,881,370	(26,155,558)	8,725,812	34,200,000	42,925,812
<b>6080 Loans Made - Other</b>					
3200 Other Funds Non-Ltd	295,519,680	(500,000)	295,019,680	-	295,019,680
3400 Other Funds Ltd	4,258,056	161,806	4,419,862	-	4,419,862
All Funds	299,777,736	(338,194)	299,439,542	-	299,439,542
<b>6085 Other Special Payments</b>					
8000 General Fund	356,000	(356,000)	-	5,000,000	5,000,000
4400 Lottery Funds Ltd	760,000	(760,000)	-	-	-
3400 Other Funds Ltd	23,272,459	(5,655,047)	17,617,412	74,958,071	92,575,483
6400 Federal Funds Ltd	14,004,197	532,160	14,536,357	-	14,536,357
All Funds	38,392,656	(6,238,887)	32,153,769	79,958,071	112,111,840
<b>TOTAL SPECIAL PAYMENTS</b>					
8000 General Fund	48,921,682	(36,330,034)	12,591,648	47,583,281	60,174,929
4400 Lottery Funds Ltd	1,110,000	(1,110,000)	-	-	-
3200 Other Funds Non-Ltd	301,516,000	(500,000)	301,016,000	-	301,016,000
3400 Other Funds Ltd	207,082,982	23,037,414	230,120,396	100,074,696	330,195,092
6200 Federal Funds Non-Ltd	133,231,628	-	133,231,628	-	133,231,628
6400 Federal Funds Ltd	115,456,518	4,387,348	119,843,866	-	119,843,866
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$807,318,810</b>	<b>(\$10,515,272)</b>	<b>\$796,803,538</b>	<b>\$147,657,977</b>	<b>\$944,461,515</b>

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Detail Revenues & Expenditures - Requested Budget  
2019-21 Biennium**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-000-00-00-00000**

**Housing & Community Svcs Dept**

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>DEBT SERVICE</b>					
<b>7100 Principal - Bonds</b>					
8030 General Fund Debt Svc	8,910,000	-	8,910,000	1,175,000	10,085,000
4430 Lottery Funds Debt Svc Ltd	15,094,000	-	15,094,000	-	15,094,000
3230 Other Funds Debt Svc Non-Ltd	433,135,000	-	433,135,000	-	433,135,000
All Funds	457,139,000	-	457,139,000	1,175,000	458,314,000
<b>7150 Interest - Bonds</b>					
8030 General Fund Debt Svc	9,877,920	-	9,877,920	2,264,495	12,142,415
4430 Lottery Funds Debt Svc Ltd	6,774,790	-	6,774,790	-	6,774,790
3230 Other Funds Debt Svc Non-Ltd	63,902,817	-	63,902,817	-	63,902,817
All Funds	80,555,527	-	80,555,527	2,264,495	82,820,022
<b>TOTAL DEBT SERVICE</b>					
8030 General Fund Debt Svc	18,787,920	-	18,787,920	3,439,495	22,227,415
4430 Lottery Funds Debt Svc Ltd	21,868,790	-	21,868,790	-	21,868,790
3230 Other Funds Debt Svc Non-Ltd	497,037,817	-	497,037,817	-	497,037,817
<b>TOTAL DEBT SERVICE</b>	<b>\$537,694,527</b>	<b>-</b>	<b>\$537,694,527</b>	<b>\$3,439,495</b>	<b>\$541,134,022</b>
<b>TOTAL EXPENDITURES</b>					
8000 General Fund	50,729,339	(36,524,520)	14,204,819	48,272,178	62,476,997
8030 General Fund Debt Svc	18,787,920	-	18,787,920	3,439,495	22,227,415
4400 Lottery Funds Ltd	1,320,717	(1,320,717)	-	-	-
4430 Lottery Funds Debt Svc Ltd	21,868,790	-	21,868,790	-	21,868,790
3020 Other Funds Cap Construct	-	-	-	80,000,000	80,000,000
3200 Other Funds Non-Ltd	320,450,523	(500,000)	319,950,523	-	319,950,523

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Detail Revenues & Expenditures - Requested Budget  
2019-21 Biennium**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-000-00-00-00000**

**Housing & Community Svcs Dept**

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3230 Other Funds Debt Svc Non-Ltd	497,037,817	-	497,037,817	-	497,037,817
3400 Other Funds Ltd	242,800,660	23,276,359	266,077,019	116,773,829	382,850,848
6200 Federal Funds Non-Ltd	133,231,628	-	133,231,628	-	133,231,628
6400 Federal Funds Ltd	123,035,692	4,658,408	127,694,100	(17,652)	127,676,448
<b>TOTAL EXPENDITURES</b>	<b>\$1,409,263,086</b>	<b>(\$10,410,470)</b>	<b>\$1,398,852,616</b>	<b>\$248,467,850</b>	<b>\$1,647,320,466</b>
<b>ENDING BALANCE</b>					
4400 Lottery Funds Ltd	(1,320,717)	1,320,717	-	-	-
3200 Other Funds Non-Ltd	253,449,477	500,000	253,949,477	-	253,949,477
3400 Other Funds Ltd	121,838,827	(49,431,917)	72,406,910	(6,861,372)	65,545,538
<b>TOTAL ENDING BALANCE</b>	<b>\$373,967,587</b>	<b>(\$47,611,200)</b>	<b>\$326,356,387</b>	<b>(\$6,861,372)</b>	<b>\$319,495,015</b>
<b>AUTHORIZED POSITIONS</b>					
8150 Class/Unclass Positions	136	2	138	60	198
<b>AUTHORIZED FTE</b>					
8250 Class/Unclass FTE Positions	134.00	2.00	136.00	56.75	192.75

Housing Stabilization Programs

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>BEGINNING BALANCE</b>					
<b>0025 Beginning Balance</b>					
3400 Other Funds Ltd	21,833,795	-	21,833,795	-	21,833,795
<b>REVENUE CATEGORIES</b>					
<b>GENERAL FUND APPROPRIATION</b>					
<b>0050 General Fund Appropriation</b>					
8000 General Fund	47,829,786	(35,035,635)	12,794,151	43,000,000	55,794,151
<b>LICENSES AND FEES</b>					
<b>0240 Public Utilities Fees</b>					
3400 Other Funds Ltd	62,650,905	-	62,650,905	-	62,650,905
<b>CHARGES FOR SERVICES</b>					
<b>0415 Admin and Service Charges</b>					
3400 Other Funds Ltd	6,245,996	-	6,245,996	-	6,245,996
<b>INTEREST EARNINGS</b>					
<b>0605 Interest Income</b>					
3400 Other Funds Ltd	891,142	-	891,142	-	891,142
<b>OTHER</b>					
<b>0975 Other Revenues</b>					
3400 Other Funds Ltd	122,700	-	122,700	1,150,423	1,273,123
<b>FEDERAL FUNDS REVENUE</b>					
<b>0995 Federal Funds</b>					
6200 Federal Funds Non-Ltd	133,231,628	-	133,231,628	-	133,231,628
6400 Federal Funds Ltd	98,020,037	3,676,111	101,696,148	(17,652)	101,678,496

Housing Stabilization Programs

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
All Funds	231,251,665	3,676,111	234,927,776	(17,652)	234,910,124
<b>TRANSFERS IN</b>					
<b>1060 Transfer from General Fund</b>					
3400 Other Funds Ltd	34,881,370	(26,155,558)	8,725,812	34,200,000	42,925,812
<b>1100 Tsfr From Human Svcs, Dept of</b>					
6400 Federal Funds Ltd	1,000,000	-	1,000,000	-	1,000,000
<b>1150 Tsfr From Revenue, Dept of</b>					
3400 Other Funds Ltd	8,876,539	-	8,876,539	-	8,876,539
<b>TOTAL TRANSFERS IN</b>					
3400 Other Funds Ltd	43,757,909	(26,155,558)	17,602,351	34,200,000	51,802,351
6400 Federal Funds Ltd	1,000,000	-	1,000,000	-	1,000,000
<b>TOTAL TRANSFERS IN</b>	<b>\$44,757,909</b>	<b>(\$26,155,558)</b>	<b>\$18,602,351</b>	<b>\$34,200,000</b>	<b>\$52,802,351</b>
<b>TOTAL REVENUES</b>					
8000 General Fund	47,829,786	(35,035,635)	12,794,151	43,000,000	55,794,151
3400 Other Funds Ltd	113,668,652	(26,155,558)	87,513,094	35,350,423	122,863,517
6200 Federal Funds Non-Ltd	133,231,628	-	133,231,628	-	133,231,628
6400 Federal Funds Ltd	99,020,037	3,676,111	102,696,148	(17,652)	102,678,496
<b>TOTAL REVENUES</b>	<b>\$393,750,103</b>	<b>(\$57,515,082)</b>	<b>\$336,235,021</b>	<b>\$78,332,771</b>	<b>\$414,567,792</b>
<b>TRANSFERS OUT</b>					
<b>2010 Transfer Out - Intrafund</b>					
3400 Other Funds Ltd	(3,705,786)	-	(3,705,786)	-	(3,705,786)
<b>AVAILABLE REVENUES</b>					
8000 General Fund	47,829,786	(35,035,635)	12,794,151	43,000,000	55,794,151

Housing Stabilization Programs

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	131,796,661	(26,155,558)	105,641,103	35,350,423	140,991,526
6200 Federal Funds Non-Ltd	133,231,628	-	133,231,628	-	133,231,628
6400 Federal Funds Ltd	99,020,037	3,676,111	102,696,148	(17,652)	102,678,496
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$411,878,112</b>	<b>(\$57,515,082)</b>	<b>\$354,363,030</b>	<b>\$78,332,771</b>	<b>\$432,695,801</b>

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	98,198	-	98,198	122,028	220,226
3400 Other Funds Ltd	3,045,961	-	3,045,961	1,568,256	4,614,217
6400 Federal Funds Ltd	1,235,145	-	1,235,145	-	1,235,145
All Funds	4,379,304	-	4,379,304	1,690,284	6,069,588

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

8000 General Fund	30	-	30	60	90
3400 Other Funds Ltd	1,394	-	1,394	764	2,158
6400 Federal Funds Ltd	528	-	528	(31)	497
All Funds	1,952	-	1,952	793	2,745

3220 Public Employees' Retire Cont

8000 General Fund	16,664	-	16,664	20,708	37,372
3400 Other Funds Ltd	516,901	-	516,901	266,132	783,033
6400 Federal Funds Ltd	209,605	-	209,605	-	209,605
All Funds	743,170	-	743,170	286,840	1,030,010

Housing Stabilization Programs

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>3221 Pension Obligation Bond</b>					
8000 General Fund	7,787	(2,253)	5,534	-	5,534
3400 Other Funds Ltd	155,614	16,056	171,670	-	171,670
6400 Federal Funds Ltd	60,566	9,046	69,612	-	69,612
All Funds	223,967	22,849	246,816	-	246,816
<b>3230 Social Security Taxes</b>					
8000 General Fund	7,512	-	7,512	9,334	16,846
3400 Other Funds Ltd	233,020	-	233,020	119,974	352,994
6400 Federal Funds Ltd	94,486	-	94,486	-	94,486
All Funds	335,018	-	335,018	129,308	464,326
<b>3250 Worker's Comp. Assess. (WCD)</b>					
8000 General Fund	30	-	30	58	88
3400 Other Funds Ltd	1,324	-	1,324	725	2,049
6400 Federal Funds Ltd	502	-	502	(29)	473
All Funds	1,856	-	1,856	754	2,610
<b>3260 Mass Transit Tax</b>					
8000 General Fund	822	(233)	589	732	1,321
3400 Other Funds Ltd	15,828	2,447	18,275	9,410	27,685
All Funds	16,650	2,214	18,864	10,142	29,006
<b>3270 Flexible Benefits</b>					
8000 General Fund	17,803	-	17,803	35,184	52,987
3400 Other Funds Ltd	803,286	-	803,286	439,800	1,243,086
6400 Federal Funds Ltd	304,799	-	304,799	(17,592)	287,207



Housing Stabilization Programs

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
All Funds	1,125,888	-	1,125,888	457,392	1,583,280
<b>TOTAL OTHER PAYROLL EXPENSES</b>					
8000 General Fund	50,648	(2,486)	48,162	66,076	114,238
3400 Other Funds Ltd	1,727,367	18,503	1,745,870	836,805	2,582,675
6400 Federal Funds Ltd	670,486	9,046	679,532	(17,652)	661,880
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$2,448,501</b>	<b>\$25,063</b>	<b>\$2,473,564</b>	<b>\$885,229</b>	<b>\$3,358,793</b>
<b>P.S. BUDGET ADJUSTMENTS</b>					
<b>3455 Vacancy Savings</b>					
8000 General Fund	(1,681)	1,205	(476)	-	(476)
3400 Other Funds Ltd	(127,315)	113,530	(13,785)	-	(13,785)
6400 Federal Funds Ltd	(51,400)	46,384	(5,016)	-	(5,016)
All Funds	(180,396)	161,119	(19,277)	-	(19,277)
<b>TOTAL PERSONAL SERVICES</b>					
8000 General Fund	147,165	(1,281)	145,884	188,104	333,988
3400 Other Funds Ltd	4,646,013	132,033	4,778,046	2,405,061	7,183,107
6400 Federal Funds Ltd	1,854,231	55,430	1,909,661	(17,652)	1,892,009
<b>TOTAL PERSONAL SERVICES</b>	<b>\$6,647,409</b>	<b>\$186,182</b>	<b>\$6,833,591</b>	<b>\$2,575,513</b>	<b>\$9,409,104</b>
<b>SERVICES &amp; SUPPLIES</b>					
<b>4100 Instate Travel</b>					
8000 General Fund	1,400	53	1,453	3,675	5,128
3400 Other Funds Ltd	41,191	4,160	45,351	18,375	63,726
6400 Federal Funds Ltd	20,893	794	21,687	-	21,687
All Funds	63,484	5,007	68,491	22,050	90,541

Housing Stabilization Programs

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>4125 Out of State Travel</b>					
8000 General Fund	1,400	53	1,453	2,500	3,953
3400 Other Funds Ltd	23,519	894	24,413	20,000	44,413
6400 Federal Funds Ltd	28,525	1,084	29,609	-	29,609
All Funds	53,444	2,031	55,475	22,500	77,975
<b>4150 Employee Training</b>					
8000 General Fund	591	22	613	1,690	2,303
3400 Other Funds Ltd	24,057	2,990	27,047	10,140	37,187
6400 Federal Funds Ltd	27,988	1,063	29,051	-	29,051
All Funds	52,636	4,075	56,711	11,830	68,541
<b>4175 Office Expenses</b>					
8000 General Fund	2,074	79	2,153	3,135	5,288
3400 Other Funds Ltd	18,787	3,309	22,096	56,350	78,446
6400 Federal Funds Ltd	47,059	1,788	48,847	-	48,847
All Funds	67,920	5,176	73,096	59,485	132,581
<b>4200 Telecommunications</b>					
8000 General Fund	3,853	146	3,999	710	4,709
3400 Other Funds Ltd	17,968	2,863	20,831	7,100	27,931
6400 Federal Funds Ltd	11,901	452	12,353	-	12,353
All Funds	33,722	3,461	37,183	7,810	44,993
<b>4225 State Gov. Service Charges</b>					
8000 General Fund	22,520	(22,520)	-	-	-
6400 Federal Funds Ltd	76,343	(76,343)	-	-	-

Housing Stabilization Programs

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
All Funds	98,863	(98,863)	-	-	-
<b>4250 Data Processing</b>					
8000 General Fund	512	19	531	280	811
3400 Other Funds Ltd	30,923	2,836	33,759	2,800	36,559
6400 Federal Funds Ltd	1,551	59	1,610	-	1,610
All Funds	32,986	2,914	35,900	3,080	38,980
<b>4275 Publicity and Publications</b>					
8000 General Fund	104	4	108	-	108
3400 Other Funds Ltd	13,987	532	14,519	5,000	19,519
6400 Federal Funds Ltd	12,133	461	12,594	-	12,594
All Funds	26,224	997	27,221	5,000	32,221
<b>4300 Professional Services</b>					
8000 General Fund	13,844	581	14,425	150,000	164,425
3400 Other Funds Ltd	153,671	6,455	160,126	1,300,000	1,460,126
6400 Federal Funds Ltd	1,827,632	76,760	1,904,392	-	1,904,392
All Funds	1,995,147	83,796	2,078,943	1,450,000	3,528,943
<b>4315 IT Professional Services</b>					
8000 General Fund	500	21	521	-	521
3400 Other Funds Ltd	90,800	3,814	94,614	-	94,614
6400 Federal Funds Ltd	500	21	521	-	521
All Funds	91,800	3,856	95,656	-	95,656
<b>4325 Attorney General</b>					
8000 General Fund	460	93	553	5,000	5,553

Detail Revenues & Expenditures - Requested Budget  
2019-21 Biennium

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-010-00-00-00000

Housing Stabilization Programs

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	5,436	7,584	13,020	48,500	61,520
6400 Federal Funds Ltd	1,920	387	2,307	-	2,307
All Funds	7,816	8,064	15,880	53,500	69,380
<b>4375 Employee Recruitment and Develop</b>					
8000 General Fund	-	-	-	75	75
3400 Other Funds Ltd	-	-	-	750	750
All Funds	-	-	-	825	825
<b>4400 Dues and Subscriptions</b>					
8000 General Fund	519	20	539	-	539
3400 Other Funds Ltd	5,546	211	5,757	-	5,757
6400 Federal Funds Ltd	17,799	676	18,475	-	18,475
All Funds	23,864	907	24,771	-	24,771
<b>4425 Facilities Rental and Taxes</b>					
8000 General Fund	12,754	12,027	24,781	8,315	33,096
3400 Other Funds Ltd	86,892	61,835	148,727	83,150	231,877
6400 Federal Funds Ltd	20,106	27,719	47,825	-	47,825
All Funds	119,752	101,581	221,333	91,465	312,798
<b>4475 Facilities Maintenance</b>					
8000 General Fund	104	4	108	-	108
3400 Other Funds Ltd	1,163	45	1,208	-	1,208
6400 Federal Funds Ltd	645	25	670	-	670
All Funds	1,912	74	1,986	-	1,986
<b>4650 Other Services and Supplies</b>					

Housing Stabilization Programs

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
8000 General Fund	11,119	(11,119)	-	51,160	51,160
3400 Other Funds Ltd	71,670	(55,810)	15,860	443,600	459,460
6400 Federal Funds Ltd	44,900	(25,249)	19,651	-	19,651
All Funds	127,689	(92,178)	35,511	494,760	530,271
<b>4700 Expendable Prop 250 - 5000</b>					
8000 General Fund	2,074	79	2,153	25	2,178
3400 Other Funds Ltd	10,960	417	11,377	250	11,627
6400 Federal Funds Ltd	4,762	181	4,943	-	4,943
All Funds	17,796	677	18,473	275	18,748
<b>4715 IT Expendable Property</b>					
8000 General Fund	3,111	118	3,229	2,050	5,279
3400 Other Funds Ltd	30,082	1,143	31,225	20,500	51,725
6400 Federal Funds Ltd	11,485	436	11,921	-	11,921
All Funds	44,678	1,697	46,375	22,550	68,925
<b>TOTAL SERVICES &amp; SUPPLIES</b>					
8000 General Fund	76,939	(20,320)	56,619	228,615	285,234
3400 Other Funds Ltd	626,652	43,278	669,930	2,016,515	2,686,445
6400 Federal Funds Ltd	2,156,142	10,314	2,166,456	-	2,166,456
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$2,859,733</b>	<b>\$33,272</b>	<b>\$2,893,005</b>	<b>\$2,245,130</b>	<b>\$5,138,135</b>
<b>SPECIAL PAYMENTS</b>					
<b>6020 Dist to Counties</b>					
8000 General Fund	3,955,878	(3,686,125)	269,753	3,546,107	3,815,860
3400 Other Funds Ltd	31,149,691	1,915,729	33,065,420	8,073,982	41,139,402

Detail Revenues & Expenditures - Requested Budget  
2019-21 Biennium

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-010-00-00-00000

Housing Stabilization Programs

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	29,649,858	1,126,694	30,776,552	-	30,776,552
All Funds	64,755,427	(643,702)	64,111,725	11,620,089	75,731,814
<b>6025 Dist to Other Gov Unit</b>					
8000 General Fund	334,338	(169,983)	164,355	115,090	279,445
3400 Other Funds Ltd	753,933	65,252	819,185	391,690	1,210,875
6400 Federal Funds Ltd	3,653,214	138,822	3,792,036	-	3,792,036
All Funds	4,741,485	34,091	4,775,576	506,780	5,282,356
<b>6035 Dist to Individuals</b>					
3400 Other Funds Ltd	394,503	459	394,962	-	394,962
6200 Federal Funds Non-Ltd	133,231,628	-	133,231,628	-	133,231,628
All Funds	133,626,131	459	133,626,590	-	133,626,590
<b>6050 Dist to Non-Profit Organizations</b>					
8000 General Fund	8,234,096	(4,802,368)	3,431,728	4,722,084	8,153,812
4400 Lottery Funds Ltd	350,000	(350,000)	-	-	-
3400 Other Funds Ltd	66,888,028	(22,134,244)	44,753,784	16,650,953	61,404,737
6400 Federal Funds Ltd	60,841,777	2,311,988	63,153,765	-	63,153,765
All Funds	136,313,901	(24,974,624)	111,339,277	21,373,037	132,712,314
<b>6060 Intra-Agency Gen Fund Transfer</b>					
8000 General Fund	34,881,370	(26,155,558)	8,725,812	34,200,000	42,925,812
<b>6085 Other Special Payments</b>					
8000 General Fund	200,000	(200,000)	-	-	-
3400 Other Funds Ltd	-	-	-	7,572,138	7,572,138
6400 Federal Funds Ltd	864,815	32,863	897,678	-	897,678

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Detail Revenues & Expenditures - Requested Budget  
2019-21 Biennium**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-010-00-00-00000**

**Housing Stabilization Programs**

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
All Funds	1,064,815	(167,137)	897,678	7,572,138	8,469,816
<b>TOTAL SPECIAL PAYMENTS</b>					
8000 General Fund	47,605,682	(35,014,034)	12,591,648	42,583,281	55,174,929
4400 Lottery Funds Ltd	350,000	(350,000)	-	-	-
3400 Other Funds Ltd	99,186,155	(20,152,804)	79,033,351	32,688,763	111,722,114
6200 Federal Funds Non-Ltd	133,231,628	-	133,231,628	-	133,231,628
6400 Federal Funds Ltd	95,009,664	3,610,367	98,620,031	-	98,620,031
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$375,383,129</b>	<b>(\$51,906,471)</b>	<b>\$323,476,658</b>	<b>\$75,272,044</b>	<b>\$398,748,702</b>
<b>TOTAL EXPENDITURES</b>					
8000 General Fund	47,829,786	(35,035,635)	12,794,151	43,000,000	55,794,151
4400 Lottery Funds Ltd	350,000	(350,000)	-	-	-
3400 Other Funds Ltd	104,458,820	(19,977,493)	84,481,327	37,110,339	121,591,666
6200 Federal Funds Non-Ltd	133,231,628	-	133,231,628	-	133,231,628
6400 Federal Funds Ltd	99,020,037	3,676,111	102,696,148	(17,652)	102,678,496
<b>TOTAL EXPENDITURES</b>	<b>\$384,890,271</b>	<b>(\$51,687,017)</b>	<b>\$333,203,254</b>	<b>\$80,092,687</b>	<b>\$413,295,941</b>
<b>ENDING BALANCE</b>					
4400 Lottery Funds Ltd	(350,000)	350,000	-	-	-
3400 Other Funds Ltd	27,337,841	(6,178,065)	21,159,776	(1,759,916)	19,399,860
<b>TOTAL ENDING BALANCE</b>	<b>\$26,987,841</b>	<b>(\$5,828,065)</b>	<b>\$21,159,776</b>	<b>(\$1,759,916)</b>	<b>\$19,399,860</b>
<b>AUTHORIZED POSITIONS</b>					
8150 Class/Unclass Positions	32	-	32	13	45
<b>AUTHORIZED FTE</b>					
8250 Class/Unclass FTE Positions	30.50	-	30.50	13.00	43.50

Multifamily Rental Housing Programs

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>BEGINNING BALANCE</b>					
<b>0025 Beginning Balance</b>					
3200 Other Funds Non-Ltd	2,323,014	-	2,323,014	-	2,323,014
3400 Other Funds Ltd	101,663,154	-	101,663,154	-	101,663,154
All Funds	103,986,168	-	103,986,168	-	103,986,168
<b>REVENUE CATEGORIES</b>					
<b>GENERAL FUND APPROPRIATION</b>					
<b>0050 General Fund Appropriation</b>					
8000 General Fund	906,507	17,091	923,598	5,272,178	6,195,776
<b>LICENSES AND FEES</b>					
<b>0210 Non-business Lic. and Fees</b>					
3400 Other Funds Ltd	92,750	-	92,750	-	92,750
<b>0240 Public Utilities Fees</b>					
3400 Other Funds Ltd	8,711,988	-	8,711,988	-	8,711,988
<b>TOTAL LICENSES AND FEES</b>					
3400 Other Funds Ltd	8,804,738	-	8,804,738	-	8,804,738
<b>CHARGES FOR SERVICES</b>					
<b>0410 Charges for Services</b>					
3400 Other Funds Ltd	1,136,070	-	1,136,070	-	1,136,070
<b>0415 Admin and Service Charges</b>					
3200 Other Funds Non-Ltd	150,000	-	150,000	-	150,000
3400 Other Funds Ltd	16,145,324	-	16,145,324	-	16,145,324
All Funds	16,295,324	-	16,295,324	-	16,295,324



Multifamily Rental Housing Programs

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>TOTAL CHARGES FOR SERVICES</b>					
3200 Other Funds Non-Ltd	150,000	-	150,000	-	150,000
3400 Other Funds Ltd	17,281,394	-	17,281,394	-	17,281,394
<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$17,431,394</b>	-	<b>\$17,431,394</b>	-	<b>\$17,431,394</b>
<b>FINES, RENTS AND ROYALTIES</b>					
<b>0505 Fines and Forfeitures</b>					
3400 Other Funds Ltd	21,050	-	21,050	-	21,050
<b>BOND SALES</b>					
<b>0565 Lottery Bonds</b>					
3400 Other Funds Ltd	-	-	-	63,700,000	63,700,000
<b>INTEREST EARNINGS</b>					
<b>0605 Interest Income</b>					
3200 Other Funds Non-Ltd	129,294	-	129,294	-	129,294
3400 Other Funds Ltd	3,404,680	-	3,404,680	195,000	3,599,680
All Funds	3,533,974	-	3,533,974	195,000	3,728,974
<b>LOAN REPAYMENT</b>					
<b>0930 Housing Div Loan Repayments</b>					
3200 Other Funds Non-Ltd	560,247	-	560,247	-	560,247
3400 Other Funds Ltd	1,230,224	-	1,230,224	-	1,230,224
All Funds	1,790,471	-	1,790,471	-	1,790,471
<b>OTHER</b>					
<b>0975 Other Revenues</b>					
3400 Other Funds Ltd	15,000	-	15,000	4,200,000	4,215,000

Multifamily Rental Housing Programs

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>FEDERAL FUNDS REVENUE</b>					
<b>0995 Federal Funds</b>					
6400 Federal Funds Ltd	20,649,219	757,108	21,406,327	-	21,406,327
<b>TRANSFERS IN</b>					
<b>1010 Transfer In - Intrafund</b>					
3400 Other Funds Ltd	328,215	-	328,215	-	328,215
<b>1150 Tsfr From Revenue, Dept of</b>					
3400 Other Funds Ltd	67,461,694	-	67,461,694	-	67,461,694
<b>TOTAL TRANSFERS IN</b>					
3400 Other Funds Ltd	67,789,909	-	67,789,909	-	67,789,909
<b>TOTAL REVENUES</b>					
8000 General Fund	906,507	17,091	923,598	5,272,178	6,195,776
3200 Other Funds Non-Ltd	839,541	-	839,541	-	839,541
3400 Other Funds Ltd	98,546,995	-	98,546,995	68,095,000	166,641,995
6400 Federal Funds Ltd	20,649,219	757,108	21,406,327	-	21,406,327
<b>TOTAL REVENUES</b>	<b>\$120,942,262</b>	<b>\$774,199</b>	<b>\$121,716,461</b>	<b>\$73,367,178</b>	<b>\$195,083,639</b>
<b>TRANSFERS OUT</b>					
<b>2010 Transfer Out - Intrafund</b>					
3400 Other Funds Ltd	(4,282,787)	-	(4,282,787)	-	(4,282,787)
<b>AVAILABLE REVENUES</b>					
8000 General Fund	906,507	17,091	923,598	5,272,178	6,195,776
3200 Other Funds Non-Ltd	3,162,555	-	3,162,555	-	3,162,555
3400 Other Funds Ltd	195,927,362	-	195,927,362	68,095,000	264,022,362

Multifamily Rental Housing Programs

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	20,649,219	757,108	21,406,327	-	21,406,327
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$220,645,643</b>	<b>\$774,199</b>	<b>\$221,419,842</b>	<b>\$73,367,178</b>	<b>\$294,787,020</b>
<b>EXPENDITURES</b>					
<b>PERSONAL SERVICES</b>					
<b>SALARIES &amp; WAGES</b>					
<b>3110 Class/Unclass Sal. and Per Diem</b>					
8000 General Fund	337,892	-	337,892	-	337,892
3400 Other Funds Ltd	6,282,332	103,080	6,385,412	1,488,036	7,873,448
6400 Federal Funds Ltd	574,604	-	574,604	-	574,604
All Funds	7,194,828	103,080	7,297,908	1,488,036	8,785,944
<b>3170 Overtime Payments</b>					
3400 Other Funds Ltd	1,611	61	1,672	-	1,672
6400 Federal Funds Ltd	7	-	7	-	7
All Funds	1,618	61	1,679	-	1,679
<b>TOTAL SALARIES &amp; WAGES</b>					
8000 General Fund	337,892	-	337,892	-	337,892
3400 Other Funds Ltd	6,283,943	103,141	6,387,084	1,488,036	7,875,120
6400 Federal Funds Ltd	574,611	-	574,611	-	574,611
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$7,196,446</b>	<b>\$103,141</b>	<b>\$7,299,587</b>	<b>\$1,488,036</b>	<b>\$8,787,623</b>
<b>OTHER PAYROLL EXPENSES</b>					
<b>3210 Empl. Rel. Bd. Assessments</b>					
8000 General Fund	117	-	117	-	117
3400 Other Funds Ltd	2,557	61	2,618	671	3,289

Detail Revenues & Expenditures - Requested Budget  
2019-21 Biennium

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-030-00-00-00000

Multifamily Rental Housing Programs

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	193	-	193	-	193
All Funds	2,867	61	2,928	671	3,599
<b>3220 Public Employees' Retire Cont</b>					
8000 General Fund	57,341	-	57,341	-	57,341
3400 Other Funds Ltd	1,066,384	17,503	1,083,887	252,521	1,336,408
6400 Federal Funds Ltd	97,512	-	97,512	-	97,512
All Funds	1,221,237	17,503	1,238,740	252,521	1,491,261
<b>3221 Pension Obligation Bond</b>					
8000 General Fund	23,434	(4,390)	19,044	-	19,044
3400 Other Funds Ltd	304,007	50,155	354,162	-	354,162
6400 Federal Funds Ltd	30,868	1,517	32,385	-	32,385
All Funds	358,309	47,282	405,591	-	405,591
<b>3230 Social Security Taxes</b>					
8000 General Fund	25,849	-	25,849	-	25,849
3400 Other Funds Ltd	480,721	7,891	488,612	113,833	602,445
6400 Federal Funds Ltd	43,960	-	43,960	-	43,960
All Funds	550,530	7,891	558,421	113,833	672,254
<b>3250 Worker's Comp. Assess. (WCD)</b>					
8000 General Fund	111	-	111	-	111
3400 Other Funds Ltd	2,428	58	2,486	638	3,124
6400 Federal Funds Ltd	187	-	187	-	187
All Funds	2,726	58	2,784	638	3,422
<b>3260 Mass Transit Tax</b>					

Multifamily Rental Housing Programs

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
8000 General Fund	1,898	129	2,027	-	2,027
3400 Other Funds Ltd	31,590	6,732	38,322	8,928	47,250
All Funds	33,488	6,861	40,349	8,928	49,277
<b>3270 Flexible Benefits</b>					
8000 General Fund	67,624	-	67,624	-	67,624
3400 Other Funds Ltd	1,473,436	35,184	1,508,620	387,024	1,895,644
6400 Federal Funds Ltd	112,588	-	112,588	-	112,588
All Funds	1,653,648	35,184	1,688,832	387,024	2,075,856
<b>TOTAL OTHER PAYROLL EXPENSES</b>					
8000 General Fund	176,374	(4,261)	172,113	-	172,113
3400 Other Funds Ltd	3,361,123	117,584	3,478,707	763,615	4,242,322
6400 Federal Funds Ltd	285,308	1,517	286,825	-	286,825
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$3,822,805</b>	<b>\$114,840</b>	<b>\$3,937,645</b>	<b>\$763,615</b>	<b>\$4,701,260</b>
<b>P.S. BUDGET ADJUSTMENTS</b>					
<b>3455 Vacancy Savings</b>					
8000 General Fund	-	(1,635)	(1,635)	-	(1,635)
3400 Other Funds Ltd	(242,931)	214,487	(28,444)	-	(28,444)
6400 Federal Funds Ltd	(24,276)	21,943	(2,333)	-	(2,333)
All Funds	(267,207)	234,795	(32,412)	-	(32,412)
<b>TOTAL PERSONAL SERVICES</b>					
8000 General Fund	514,266	(5,896)	508,370	-	508,370
3400 Other Funds Ltd	9,402,135	435,212	9,837,347	2,251,651	12,088,998
6400 Federal Funds Ltd	835,643	23,460	859,103	-	859,103

Multifamily Rental Housing Programs

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>TOTAL PERSONAL SERVICES</b>	<b>\$10,752,044</b>	<b>\$452,776</b>	<b>\$11,204,820</b>	<b>\$2,251,651</b>	<b>\$13,456,471</b>
<b>SERVICES &amp; SUPPLIES</b>					
<b>4100 Instate Travel</b>					
8000 General Fund	18,117	48	18,165	3,675	21,840
3400 Other Funds Ltd	58,354	10,834	69,188	11,025	80,213
6400 Federal Funds Ltd	8,673	(708)	7,965	-	7,965
All Funds	85,144	10,174	95,318	14,700	110,018
<b>4125 Out of State Travel</b>					
8000 General Fund	2,500	95	2,595	-	2,595
3400 Other Funds Ltd	33,065	(1,857)	31,208	10,000	41,208
6400 Federal Funds Ltd	12,466	(4,717)	7,749	-	7,749
All Funds	48,031	(6,479)	41,552	10,000	51,552
<b>4150 Employee Training</b>					
8000 General Fund	7,600	(1,746)	5,854	845	6,699
3400 Other Funds Ltd	40,979	(2,011)	38,968	7,605	46,573
6400 Federal Funds Ltd	4,449	(142)	4,307	-	4,307
All Funds	53,028	(3,899)	49,129	8,450	57,579
<b>4175 Office Expenses</b>					
8000 General Fund	13,399	(2,548)	10,851	3,135	13,986
3400 Other Funds Ltd	36,720	(2,918)	33,802	28,215	62,017
6400 Federal Funds Ltd	1,311	(988)	323	-	323
All Funds	51,430	(6,454)	44,976	31,350	76,326
<b>4200 Telecommunications</b>					

Detail Revenues & Expenditures - Requested Budget  
2019-21 Biennium

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-030-00-00-00000

Multifamily Rental Housing Programs

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
8000 General Fund	5,600	(1,824)	3,776	710	4,486
3400 Other Funds Ltd	34,373	(419)	33,954	6,390	40,344
6400 Federal Funds Ltd	1,111	(788)	323	-	323
All Funds	41,084	(3,031)	38,053	7,100	45,153
<b>4250 Data Processing</b>					
8000 General Fund	2,800	(913)	1,887	280	2,167
3400 Other Funds Ltd	125,124	3,775	128,899	2,520	131,419
6400 Federal Funds Ltd	2,500	(2,500)	-	-	-
All Funds	130,424	362	130,786	2,800	133,586
<b>4275 Publicity and Publications</b>					
3400 Other Funds Ltd	10,163	386	10,549	-	10,549
<b>4300 Professional Services</b>					
8000 General Fund	-	156,300	156,300	231,908	388,208
3400 Other Funds Ltd	157,421	11,822	169,243	300,000	469,243
6400 Federal Funds Ltd	16,855	708	17,563	-	17,563
All Funds	174,276	168,830	343,106	531,908	875,014
<b>4315 IT Professional Services</b>					
3400 Other Funds Ltd	9,300	391	9,691	-	9,691
6400 Federal Funds Ltd	100	(100)	-	-	-
All Funds	9,400	291	9,691	-	9,691
<b>4325 Attorney General</b>					
8000 General Fund	50,000	1,059	51,059	20,000	71,059
3400 Other Funds Ltd	243,272	9,596	252,868	200,000	452,868

Detail Revenues & Expenditures - Requested Budget  
2019-21 Biennium

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-030-00-00-00000

Multifamily Rental Housing Programs

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	4,797	(2,038)	2,759	-	2,759
All Funds	298,069	8,617	306,686	220,000	526,686
<b>4350 Dispute Resolution Services</b>					
3400 Other Funds Ltd	67,258	2,556	69,814	-	69,814
<b>4375 Employee Recruitment and Develop</b>					
8000 General Fund	-	-	-	75	75
3400 Other Funds Ltd	-	-	-	675	675
All Funds	-	-	-	750	750
<b>4400 Dues and Subscriptions</b>					
3400 Other Funds Ltd	3,671	140	3,811	-	3,811
6400 Federal Funds Ltd	400	(400)	-	-	-
All Funds	4,071	(260)	3,811	-	3,811
<b>4425 Facilities Rental and Taxes</b>					
8000 General Fund	-	-	-	8,315	8,315
3400 Other Funds Ltd	160,608	6,103	166,711	74,835	241,546
6400 Federal Funds Ltd	6,119	233	6,352	-	6,352
All Funds	166,727	6,336	173,063	83,150	256,213
<b>4475 Facilities Maintenance</b>					
3400 Other Funds Ltd	415	16	431	-	431
<b>4650 Other Services and Supplies</b>					
8000 General Fund	196,426	(31,685)	164,741	1,160	165,901
3200 Other Funds Non-Ltd	150,000	-	150,000	-	150,000
3400 Other Funds Ltd	52,433	54,039	106,472	10,440	116,912



Multifamily Rental Housing Programs

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	3,621	(3,381)	240	-	240
All Funds	402,480	18,973	421,453	11,600	433,053
<b>4700 Expendable Prop 250 - 5000</b>					
8000 General Fund	2,800	(2,800)	-	25	25
3400 Other Funds Ltd	21,652	(7,254)	14,398	225	14,623
6400 Federal Funds Ltd	2,056	(441)	1,615	-	1,615
All Funds	26,508	(10,495)	16,013	250	16,263
<b>4715 IT Expendable Property</b>					
8000 General Fund	6,999	(6,999)	-	2,050	2,050
3400 Other Funds Ltd	36,716	(14,645)	22,071	18,450	40,521
6400 Federal Funds Ltd	2,019	(1,480)	539	-	539
All Funds	45,734	(23,124)	22,610	20,500	43,110
<b>TOTAL SERVICES &amp; SUPPLIES</b>					
8000 General Fund	306,241	108,987	415,228	272,178	687,406
3200 Other Funds Non-Ltd	150,000	-	150,000	-	150,000
3400 Other Funds Ltd	1,091,524	70,554	1,162,078	670,380	1,832,458
6400 Federal Funds Ltd	66,477	(16,742)	49,735	-	49,735
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$1,614,242</b>	<b>\$162,799</b>	<b>\$1,777,041</b>	<b>\$942,558</b>	<b>\$2,719,599</b>
<b>SPECIAL PAYMENTS</b>					
<b>6020 Dist to Counties</b>					
3400 Other Funds Ltd	203,252	7,724	210,976	-	210,976
<b>6025 Dist to Other Gov Unit</b>					
3400 Other Funds Ltd	-	4,660,008	4,660,008	-	4,660,008

Multifamily Rental Housing Programs

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>6030 Dist to Non-Gov Units</b>					
3400 Other Funds Ltd	8,355,926	9,637,541	17,993,467	-	17,993,467
<b>6050 Dist to Non-Profit Organizations</b>					
3400 Other Funds Ltd	64,645,466	30,276,306	94,921,772	-	94,921,772
6400 Federal Funds Ltd	6,607,717	251,093	6,858,810	-	6,858,810
All Funds	71,253,183	30,527,399	101,780,582	-	101,780,582
<b>6080 Loans Made - Other</b>					
3200 Other Funds Non-Ltd	1,700,000	(500,000)	1,200,000	-	1,200,000
3400 Other Funds Ltd	4,258,056	161,806	4,419,862	-	4,419,862
All Funds	5,958,056	(338,194)	5,619,862	-	5,619,862
<b>6085 Other Special Payments</b>					
8000 General Fund	86,000	(86,000)	-	5,000,000	5,000,000
4400 Lottery Funds Ltd	760,000	(760,000)	-	-	-
3400 Other Funds Ltd	23,272,459	(5,655,047)	17,617,412	67,385,933	85,003,345
6400 Federal Funds Ltd	13,139,382	499,297	13,638,679	-	13,638,679
All Funds	37,257,841	(6,001,750)	31,256,091	72,385,933	103,642,024
<b>TOTAL SPECIAL PAYMENTS</b>					
8000 General Fund	86,000	(86,000)	-	5,000,000	5,000,000
4400 Lottery Funds Ltd	760,000	(760,000)	-	-	-
3200 Other Funds Non-Ltd	1,700,000	(500,000)	1,200,000	-	1,200,000
3400 Other Funds Ltd	100,735,159	39,088,338	139,823,497	67,385,933	207,209,430
6400 Federal Funds Ltd	19,747,099	750,390	20,497,489	-	20,497,489
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$123,028,258</b>	<b>\$38,492,728</b>	<b>\$161,520,986</b>	<b>\$72,385,933</b>	<b>\$233,906,919</b>

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Detail Revenues & Expenditures - Requested Budget  
2019-21 Biennium  
Multifamily Rental Housing Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-030-00-00-00000**

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>TOTAL EXPENDITURES</b>					
8000 General Fund	906,507	17,091	923,598	5,272,178	6,195,776
4400 Lottery Funds Ltd	760,000	(760,000)	-	-	-
3200 Other Funds Non-Ltd	1,850,000	(500,000)	1,350,000	-	1,350,000
3400 Other Funds Ltd	111,228,818	39,594,104	150,822,922	70,307,964	221,130,886
6400 Federal Funds Ltd	20,649,219	757,108	21,406,327	-	21,406,327
<b>TOTAL EXPENDITURES</b>	<b>\$135,394,544</b>	<b>\$39,108,303</b>	<b>\$174,502,847</b>	<b>\$75,580,142</b>	<b>\$250,082,989</b>
<b>ENDING BALANCE</b>					
4400 Lottery Funds Ltd	(760,000)	760,000	-	-	-
3200 Other Funds Non-Ltd	1,312,555	500,000	1,812,555	-	1,812,555
3400 Other Funds Ltd	84,698,544	(39,594,104)	45,104,440	(2,212,964)	42,891,476
<b>TOTAL ENDING BALANCE</b>	<b>\$85,251,099</b>	<b>(\$38,334,104)</b>	<b>\$46,916,995</b>	<b>(\$2,212,964)</b>	<b>\$44,704,031</b>
<b>AUTHORIZED POSITIONS</b>					
8150 Class/Unclass Positions	47	1	48	11	59
<b>AUTHORIZED FTE</b>					
8250 Class/Unclass FTE Positions	46.50	1.00	47.50	11.50	59.00

Detail Revenues & Expenditures - Requested Budget  
 2019-21 Biennium  
 Single Family Housing Programs

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-040-00-00-00000

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>BEGINNING BALANCE</b>					
<b>0025 Beginning Balance</b>					
3400 Other Funds Ltd	2,298,045	-	2,298,045	-	2,298,045
<b>REVENUE CATEGORIES</b>					
<b>GENERAL FUND APPROPRIATION</b>					
<b>0050 General Fund Appropriation</b>					
8000 General Fund	1,300,000	(1,300,000)	-	-	-
<b>CHARGES FOR SERVICES</b>					
<b>0415 Admin and Service Charges</b>					
3400 Other Funds Ltd	1,358,561	-	1,358,561	200,870	1,559,431
<b>INTEREST EARNINGS</b>					
<b>0605 Interest Income</b>					
3400 Other Funds Ltd	270,582	-	270,582	-	270,582
<b>OTHER</b>					
<b>0975 Other Revenues</b>					
3400 Other Funds Ltd	125,000	-	125,000	-	125,000
<b>FEDERAL FUNDS REVENUE</b>					
<b>0995 Federal Funds</b>					
6400 Federal Funds Ltd	721,872	27,238	749,110	-	749,110
<b>TRANSFERS IN</b>					
<b>1150 Tsfr From Revenue, Dept of</b>					
3400 Other Funds Ltd	12,427,154	-	12,427,154	-	12,427,154
<b>TOTAL REVENUES</b>					

Single Family Housing Programs

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
8000 General Fund	1,300,000	(1,300,000)	-	-	-
3400 Other Funds Ltd	14,181,297	-	14,181,297	200,870	14,382,167
6400 Federal Funds Ltd	721,872	27,238	749,110	-	749,110
<b>TOTAL REVENUES</b>	<b>\$16,203,169</b>	<b>(\$1,272,762)</b>	<b>\$14,930,407</b>	<b>\$200,870</b>	<b>\$15,131,277</b>
<b>TRANSFERS OUT</b>					
<b>2010 Transfer Out - Intrafund</b>					
3400 Other Funds Ltd	(651,212)	-	(651,212)	-	(651,212)
<b>AVAILABLE REVENUES</b>					
8000 General Fund	1,300,000	(1,300,000)	-	-	-
3400 Other Funds Ltd	15,828,130	-	15,828,130	200,870	16,029,000
6400 Federal Funds Ltd	721,872	27,238	749,110	-	749,110
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$17,850,002</b>	<b>(\$1,272,762)</b>	<b>\$16,577,240</b>	<b>\$200,870</b>	<b>\$16,778,110</b>
<b>EXPENDITURES</b>					
<b>PERSONAL SERVICES</b>					
<b>SALARIES &amp; WAGES</b>					
<b>3110 Class/Unclass Sal. and Per Diem</b>					
3400 Other Funds Ltd	971,195	113,448	1,084,643	94,032	1,178,675
6400 Federal Funds Ltd	13,453	-	13,453	-	13,453
All Funds	984,648	113,448	1,098,096	94,032	1,192,128
<b>OTHER PAYROLL EXPENSES</b>					
<b>3210 Empl. Rel. Bd. Assessments</b>					
3400 Other Funds Ltd	418	61	479	61	540
6400 Federal Funds Ltd	9	-	9	-	9

Detail Revenues & Expenditures - Requested Budget  
2019-21 Biennium

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-040-00-00-00000

Single Family Housing Programs

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
All Funds	427	61	488	61	549
<b>3220 Public Employees' Retire Cont</b>					
3400 Other Funds Ltd	164,813	19,252	184,065	15,957	200,022
6400 Federal Funds Ltd	2,283	-	2,283	-	2,283
All Funds	167,096	19,252	186,348	15,957	202,305
<b>3221 Pension Obligation Bond</b>					
3400 Other Funds Ltd	42,263	12,473	54,736	-	54,736
6400 Federal Funds Ltd	750	8	758	-	758
All Funds	43,013	12,481	55,494	-	55,494
<b>3230 Social Security Taxes</b>					
3400 Other Funds Ltd	74,297	8,679	82,976	7,194	90,170
6400 Federal Funds Ltd	1,029	-	1,029	-	1,029
All Funds	75,326	8,679	84,005	7,194	91,199
<b>3250 Worker's Comp. Assess. (WCD)</b>					
3400 Other Funds Ltd	397	58	455	58	513
6400 Federal Funds Ltd	9	-	9	-	9
All Funds	406	58	464	58	522
<b>3260 Mass Transit Tax</b>					
3400 Other Funds Ltd	5,167	1,341	6,508	564	7,072
<b>3270 Flexible Benefits</b>					
3400 Other Funds Ltd	241,010	35,184	276,194	35,184	311,378
6400 Federal Funds Ltd	5,278	-	5,278	-	5,278
All Funds	246,288	35,184	281,472	35,184	316,656

Detail Revenues & Expenditures - Requested Budget  
 2019-21 Biennium  
 Single Family Housing Programs

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-040-00-00-00000

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>TOTAL OTHER PAYROLL EXPENSES</b>					
3400 Other Funds Ltd	528,365	77,048	605,413	59,018	664,431
6400 Federal Funds Ltd	9,358	8	9,366	-	9,366
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$537,723</b>	<b>\$77,056</b>	<b>\$614,779</b>	<b>\$59,018</b>	<b>\$673,797</b>
<b>P.S. BUDGET ADJUSTMENTS</b>					
<b>3455 Vacancy Savings</b>					
3400 Other Funds Ltd	(29,269)	24,874	(4,395)	-	(4,395)
6400 Federal Funds Ltd	(694)	639	(55)	-	(55)
All Funds	(29,963)	25,513	(4,450)	-	(4,450)
<b>TOTAL PERSONAL SERVICES</b>					
3400 Other Funds Ltd	1,470,291	215,370	1,685,661	153,050	1,838,711
6400 Federal Funds Ltd	22,117	647	22,764	-	22,764
<b>TOTAL PERSONAL SERVICES</b>	<b>\$1,492,408</b>	<b>\$216,017</b>	<b>\$1,708,425</b>	<b>\$153,050</b>	<b>\$1,861,475</b>
<b>SERVICES &amp; SUPPLIES</b>					
<b>4100 Instate Travel</b>					
3400 Other Funds Ltd	14,818	1,912	16,730	1,225	17,955
<b>4125 Out of State Travel</b>					
3400 Other Funds Ltd	8,013	304	8,317	-	8,317
<b>4150 Employee Training</b>					
3400 Other Funds Ltd	12,391	990	13,381	845	14,226
<b>4175 Office Expenses</b>					
3400 Other Funds Ltd	15,567	1,111	16,678	3,135	19,813
<b>4200 Telecommunications</b>					

Detail Revenues & Expenditures - Requested Budget  
 2019-21 Biennium  
 Single Family Housing Programs

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-040-00-00-00000

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	7,152	1,232	8,384	710	9,094
<b>4250 Data Processing</b>					
3400 Other Funds Ltd	4,966	1,149	6,115	280	6,395
<b>4275 Publicity and Publications</b>					
3400 Other Funds Ltd	3,140	119	3,259	-	3,259
<b>4300 Professional Services</b>					
3400 Other Funds Ltd	6,884	289	7,173	25,000	32,173
<b>4315 IT Professional Services</b>					
3400 Other Funds Ltd	900	38	938	-	938
<b>4325 Attorney General</b>					
3400 Other Funds Ltd	18,377	698	19,075	5,000	24,075
<b>4375 Employee Recruitment and Develop</b>					
3400 Other Funds Ltd	-	-	-	75	75
<b>4400 Dues and Subscriptions</b>					
3400 Other Funds Ltd	1,477	56	1,533	-	1,533
<b>4425 Facilities Rental and Taxes</b>					
3400 Other Funds Ltd	25,735	978	26,713	8,315	35,028
<b>4475 Facilities Maintenance</b>					
3400 Other Funds Ltd	546	21	567	-	567
<b>4650 Other Services and Supplies</b>					
8000 General Fund	140,000	(140,000)	-	-	-
3400 Other Funds Ltd	4,641	176	4,817	1,160	5,977
All Funds	144,641	(139,824)	4,817	1,160	5,977



**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Detail Revenues & Expenditures - Requested Budget  
2019-21 Biennium  
Single Family Housing Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-040-00-00-00000**

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>4700 Expendable Prop 250 - 5000</b>					
3400 Other Funds Ltd	4,036	153	4,189	25	4,214
<b>4715 IT Expendable Property</b>					
3400 Other Funds Ltd	13,091	497	13,588	2,050	15,638
<b>TOTAL SERVICES &amp; SUPPLIES</b>					
8000 General Fund	140,000	(140,000)	-	-	-
3400 Other Funds Ltd	141,734	9,723	151,457	47,820	199,277
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$281,734</b>	<b>(\$130,277)</b>	<b>\$151,457</b>	<b>\$47,820</b>	<b>\$199,277</b>
<b>SPECIAL PAYMENTS</b>					
<b>6015 Dist to Cities</b>					
6400 Federal Funds Ltd	699,755	26,591	726,346	-	726,346
<b>6030 Dist to Non-Gov Units</b>					
3400 Other Funds Ltd	308,707	11,731	320,438	-	320,438
<b>6050 Dist to Non-Profit Organizations</b>					
8000 General Fund	1,160,000	(1,160,000)	-	-	-
3400 Other Funds Ltd	6,852,961	4,090,149	10,943,110	-	10,943,110
All Funds	8,012,961	2,930,149	10,943,110	-	10,943,110
<b>TOTAL SPECIAL PAYMENTS</b>					
8000 General Fund	1,160,000	(1,160,000)	-	-	-
3400 Other Funds Ltd	7,161,668	4,101,880	11,263,548	-	11,263,548
6400 Federal Funds Ltd	699,755	26,591	726,346	-	726,346
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$9,021,423</b>	<b>\$2,968,471</b>	<b>\$11,989,894</b>	<b>-</b>	<b>\$11,989,894</b>
<b>TOTAL EXPENDITURES</b>					

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Detail Revenues & Expenditures - Requested Budget  
2019-21 Biennium  
Single Family Housing Programs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-040-00-00-00000**

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
8000 General Fund	1,300,000	(1,300,000)	-	-	-
3400 Other Funds Ltd	8,773,693	4,326,973	13,100,666	200,870	13,301,536
6400 Federal Funds Ltd	721,872	27,238	749,110	-	749,110
<b>TOTAL EXPENDITURES</b>	<b>\$10,795,565</b>	<b>\$3,054,211</b>	<b>\$13,849,776</b>	<b>\$200,870</b>	<b>\$14,050,646</b>
<b>ENDING BALANCE</b>					
3400 Other Funds Ltd	7,054,437	(4,326,973)	2,727,464	-	2,727,464
<b>AUTHORIZED POSITIONS</b>					
8150 Class/Unclass Positions	7	1	8	1	9
<b>AUTHORIZED FTE</b>					
8250 Class/Unclass FTE Positions	7.00	1.00	8.00	1.00	9.00

Homeownership Stabilization Initiative

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>REVENUE CATEGORIES</b>					
<b>CHARGES FOR SERVICES</b>					
<b>0415 Admin and Service Charges</b>					
3400 Other Funds Ltd	-	-	-	3,885,174	3,885,174
<b>AVAILABLE REVENUES</b>					
3400 Other Funds Ltd	-	-	-	3,885,174	3,885,174
<b>EXPENDITURES</b>					
<b>PERSONAL SERVICES</b>					
<b>SALARIES &amp; WAGES</b>					
<b>3110 Class/Unclass Sal. and Per Diem</b>					
3400 Other Funds Ltd	-	-	-	2,008,332	2,008,332
<b>OTHER PAYROLL EXPENSES</b>					
<b>3210 Empl. Rel. Bd. Assessments</b>					
3400 Other Funds Ltd	-	-	-	1,054	1,054
<b>3220 Public Employees' Retire Cont</b>					
3400 Other Funds Ltd	-	-	-	340,814	340,814
<b>3221 Pension Obligation Bond</b>					
3400 Other Funds Ltd	134,479	(134,479)	-	-	-
<b>3230 Social Security Taxes</b>					
3400 Other Funds Ltd	-	-	-	153,638	153,638
<b>3250 Worker's Comp. Assess. (WCD)</b>					
3400 Other Funds Ltd	-	-	-	1,005	1,005
<b>3260 Mass Transit Tax</b>					

Homeownership Stabilization Initiative

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	14,203	(14,203)	-	12,050	12,050
<b>3270 Flexible Benefits</b>					
3400 Other Funds Ltd	-	-	-	606,924	606,924
<b>TOTAL OTHER PAYROLL EXPENSES</b>					
3400 Other Funds Ltd	148,682	(148,682)	-	1,115,485	1,115,485
<b>TOTAL PERSONAL SERVICES</b>					
3400 Other Funds Ltd	148,682	(148,682)	-	3,123,817	3,123,817
<b>SERVICES &amp; SUPPLIES</b>					
<b>4100 Instate Travel</b>					
3400 Other Funds Ltd	1,200	(1,200)	-	-	-
<b>4125 Out of State Travel</b>					
3400 Other Funds Ltd	7,000	(7,000)	-	2,500	2,500
<b>4150 Employee Training</b>					
3400 Other Funds Ltd	200	(200)	-	1,480	1,480
<b>4175 Office Expenses</b>					
3400 Other Funds Ltd	38,700	(38,700)	-	26,820	26,820
<b>4200 Telecommunications</b>					
3400 Other Funds Ltd	30,000	(30,000)	-	9,380	9,380
<b>4300 Professional Services</b>					
3400 Other Funds Ltd	5,280	(5,280)	-	488,177	488,177
<b>4315 IT Professional Services</b>					
3400 Other Funds Ltd	1,920	(1,920)	-	-	-
<b>4325 Attorney General</b>					

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Detail Revenues & Expenditures - Requested Budget**

**Version: V - 01 - Agency Request Budget**

**2019-21 Biennium**

**Cross Reference Number: 91400-050-00-00-00000**

**Homeownership Stabilization Initiative**

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	21,600	(21,600)	-	300	300
<b>4375 Employee Recruitment and Develop</b>					
3400 Other Funds Ltd	-	-	-	375	375
<b>4400 Dues and Subscriptions</b>					
3400 Other Funds Ltd	23,760	(23,760)	-	-	-
<b>4425 Facilities Rental and Taxes</b>					
3400 Other Funds Ltd	138,971	(138,971)	-	180,880	180,880
<b>4650 Other Services and Supplies</b>					
3400 Other Funds Ltd	-	-	-	50,725	50,725
<b>4700 Expendable Prop 250 - 5000</b>					
3400 Other Funds Ltd	1,000	(1,000)	-	-	-
<b>4715 IT Expendable Property</b>					
3400 Other Funds Ltd	1,500	(1,500)	-	720	720
<b>TOTAL SERVICES &amp; SUPPLIES</b>					
3400 Other Funds Ltd	271,131	(271,131)	-	761,357	761,357
<b>TOTAL EXPENDITURES</b>					
3400 Other Funds Ltd	419,813	(419,813)	-	3,885,174	3,885,174
<b>ENDING BALANCE</b>					
3400 Other Funds Ltd	(419,813)	419,813	-	-	-
<b>AUTHORIZED POSITIONS</b>					
8150 Class/Unclass Positions	-	-	-	20	20
<b>AUTHORIZED FTE</b>					
8250 Class/Unclass FTE Positions	-	-	-	17.25	17.25

Detail Revenues & Expenditures - Requested Budget  
 2019-21 Biennium  
 Central Services

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-070-00-00-00000

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>REVENUE CATEGORIES</b>					
<b>GENERAL FUND APPROPRIATION</b>					
<b>0050 General Fund Appropriation</b>					
8000 General Fund	693,046	(222,107)	470,939	-	470,939
<b>CHARGES FOR SERVICES</b>					
<b>0415 Admin and Service Charges</b>					
3400 Other Funds Ltd	-	-	-	236,546	236,546
<b>INTEREST EARNINGS</b>					
<b>0605 Interest Income</b>					
3400 Other Funds Ltd	205,197	-	205,197	-	205,197
<b>FEDERAL FUNDS REVENUE</b>					
<b>0995 Federal Funds</b>					
6400 Federal Funds Ltd	2,644,564	197,951	2,842,515	-	2,842,515
<b>TRANSFERS IN</b>					
<b>1010 Transfer In - Intrafund</b>					
3400 Other Funds Ltd	15,786,962	-	15,786,962	-	15,786,962
<b>TOTAL REVENUES</b>					
8000 General Fund	693,046	(222,107)	470,939	-	470,939
3400 Other Funds Ltd	15,992,159	-	15,992,159	236,546	16,228,705
6400 Federal Funds Ltd	2,644,564	197,951	2,842,515	-	2,842,515
<b>TOTAL REVENUES</b>	<b>\$19,329,769</b>	<b>(\$24,156)</b>	<b>\$19,305,613</b>	<b>\$236,546</b>	<b>\$19,542,159</b>
<b>AVAILABLE REVENUES</b>					
8000 General Fund	693,046	(222,107)	470,939	-	470,939

Detail Revenues & Expenditures - Requested Budget  
 2019-21 Biennium  
 Central Services

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-070-00-00-00000

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	15,992,159	-	15,992,159	236,546	16,228,705
6400 Federal Funds Ltd	2,644,564	197,951	2,842,515	-	2,842,515
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$19,329,769</b>	<b>(\$24,156)</b>	<b>\$19,305,613</b>	<b>\$236,546</b>	<b>\$19,542,159</b>
<b>EXPENDITURES</b>					
<b>PERSONAL SERVICES</b>					
<b>SALARIES &amp; WAGES</b>					
<b>3110 Class/Unclass Sal. and Per Diem</b>					
8000 General Fund	251,292	-	251,292	-	251,292
3400 Other Funds Ltd	5,174,621	-	5,174,621	1,925,952	7,100,573
6400 Federal Funds Ltd	1,597,327	-	1,597,327	-	1,597,327
All Funds	7,023,240	-	7,023,240	1,925,952	8,949,192
<b>3160 Temporary Appointments</b>					
3400 Other Funds Ltd	70,639	2,684	73,323	-	73,323
6400 Federal Funds Ltd	615	23	638	-	638
All Funds	71,254	2,707	73,961	-	73,961
<b>3190 All Other Differential</b>					
3400 Other Funds Ltd	9,740	370	10,110	-	10,110
6400 Federal Funds Ltd	127	5	132	-	132
All Funds	9,867	375	10,242	-	10,242
<b>TOTAL SALARIES &amp; WAGES</b>					
8000 General Fund	251,292	-	251,292	-	251,292
3400 Other Funds Ltd	5,255,000	3,054	5,258,054	1,925,952	7,184,006
6400 Federal Funds Ltd	1,598,069	28	1,598,097	-	1,598,097

Detail Revenues & Expenditures - Requested Budget  
 2019-21 Biennium  
 Central Services

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-070-00-00-00000

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$7,104,361</b>	<b>\$3,082</b>	<b>\$7,107,443</b>	<b>\$1,925,952</b>	<b>\$9,033,395</b>
<b>OTHER PAYROLL EXPENSES</b>					
<b>3210 Empl. Rel. Bd. Assessments</b>					
8000 General Fund	137	-	137	-	137
3400 Other Funds Ltd	1,895	-	1,895	854	2,749
6400 Federal Funds Ltd	591	-	591	-	591
All Funds	2,623	-	2,623	854	3,477
<b>3220 Public Employees' Retire Cont</b>					
8000 General Fund	42,644	-	42,644	-	42,644
3400 Other Funds Ltd	878,687	63	878,750	326,835	1,205,585
6400 Federal Funds Ltd	271,088	1	271,089	-	271,089
All Funds	1,192,419	64	1,192,483	326,835	1,519,318
<b>3221 Pension Obligation Bond</b>					
8000 General Fund	11,635	2,528	14,163	-	14,163
3400 Other Funds Ltd	275,531	16,658	292,189	-	292,189
6400 Federal Funds Ltd	86,786	3,247	90,033	-	90,033
All Funds	373,952	22,433	396,385	-	396,385
<b>3230 Social Security Taxes</b>					
8000 General Fund	19,224	-	19,224	-	19,224
3400 Other Funds Ltd	398,944	233	399,177	147,263	546,440
6400 Federal Funds Ltd	121,487	2	121,489	-	121,489
All Funds	539,655	235	539,890	147,263	687,153
<b>3240 Unemployment Assessments</b>					



Detail Revenues & Expenditures - Requested Budget  
 2019-21 Biennium  
 Central Services

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-070-00-00-00000

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	3,813	145	3,958	-	3,958
6400 Federal Funds Ltd	21	1	22	-	22
All Funds	3,834	146	3,980	-	3,980
<b>3250 Worker's Comp. Assess. (WCD)</b>					
8000 General Fund	130	-	130	-	130
3400 Other Funds Ltd	1,844	-	1,844	812	2,656
6400 Federal Funds Ltd	578	-	578	-	578
All Funds	2,552	-	2,552	812	3,364
<b>3260 Mass Transit Tax</b>					
8000 General Fund	1,229	279	1,508	-	1,508
4400 Lottery Funds Ltd	495	(495)	-	-	-
3400 Other Funds Ltd	31,001	547	31,548	11,556	43,104
All Funds	32,725	331	33,056	11,556	44,612
<b>3270 Flexible Benefits</b>					
8000 General Fund	79,164	-	79,164	-	79,164
3400 Other Funds Ltd	1,118,288	-	1,118,288	492,576	1,610,864
6400 Federal Funds Ltd	350,644	-	350,644	-	350,644
All Funds	1,548,096	-	1,548,096	492,576	2,040,672
<b>TOTAL OTHER PAYROLL EXPENSES</b>					
8000 General Fund	154,163	2,807	156,970	-	156,970
4400 Lottery Funds Ltd	495	(495)	-	-	-
3400 Other Funds Ltd	2,710,003	17,646	2,727,649	979,896	3,707,545
6400 Federal Funds Ltd	831,195	3,251	834,446	-	834,446

Detail Revenues & Expenditures - Requested Budget  
 2019-21 Biennium  
 Central Services

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-070-00-00-00000

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$3,695,856</b>	<b>\$23,209</b>	<b>\$3,719,065</b>	<b>\$979,896</b>	<b>\$4,698,961</b>
<b>P.S. BUDGET ADJUSTMENTS</b>					
<b>3455 Vacancy Savings</b>					
8000 General Fund	(515)	(701)	(1,216)	-	(1,216)
3400 Other Funds Ltd	(258,223)	234,469	(23,754)	-	(23,754)
6400 Federal Funds Ltd	(81,874)	75,384	(6,490)	-	(6,490)
All Funds	(340,612)	309,152	(31,460)	-	(31,460)
<b>TOTAL PERSONAL SERVICES</b>					
8000 General Fund	404,940	2,106	407,046	-	407,046
4400 Lottery Funds Ltd	495	(495)	-	-	-
3400 Other Funds Ltd	7,706,780	255,169	7,961,949	2,905,848	10,867,797
6400 Federal Funds Ltd	2,347,390	78,663	2,426,053	-	2,426,053
<b>TOTAL PERSONAL SERVICES</b>	<b>\$10,459,605</b>	<b>\$335,443</b>	<b>\$10,795,048</b>	<b>\$2,905,848</b>	<b>\$13,700,896</b>
<b>SERVICES &amp; SUPPLIES</b>					
<b>4100 Instate Travel</b>					
8000 General Fund	3,952	150	4,102	-	4,102
4400 Lottery Funds Ltd	4,500	(4,500)	-	-	-
3400 Other Funds Ltd	75,749	2,878	78,627	18,375	97,002
6400 Federal Funds Ltd	3,525	133	3,658	-	3,658
All Funds	87,726	(1,339)	86,387	18,375	104,762
<b>4125 Out of State Travel</b>					
4400 Lottery Funds Ltd	2,000	(2,000)	-	-	-
3400 Other Funds Ltd	40,569	1,542	42,111	17,500	59,611

Detail Revenues & Expenditures - Requested Budget  
 2019-21 Biennium  
 Central Services

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-070-00-00-00000

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	5,674	216	5,890	-	5,890
All Funds	48,243	(242)	48,001	17,500	65,501
<b>4150 Employee Training</b>					
8000 General Fund	3,637	139	3,776	-	3,776
4400 Lottery Funds Ltd	750	(750)	-	-	-
3400 Other Funds Ltd	55,481	2,627	58,108	10,140	68,248
6400 Federal Funds Ltd	9,333	355	9,688	-	9,688
All Funds	69,201	2,371	71,572	10,140	81,712
<b>4175 Office Expenses</b>					
8000 General Fund	2,244	85	2,329	-	2,329
4400 Lottery Funds Ltd	375	(375)	-	-	-
3400 Other Funds Ltd	161,876	6,670	168,546	34,485	203,031
All Funds	164,495	6,380	170,875	34,485	205,360
<b>4200 Telecommunications</b>					
8000 General Fund	1,455	56	1,511	-	1,511
4400 Lottery Funds Ltd	1,665	(1,665)	-	-	-
3400 Other Funds Ltd	78,224	3,594	81,818	7,810	89,628
All Funds	81,344	1,985	83,329	7,810	91,139
<b>4225 State Gov. Service Charges</b>					
8000 General Fund	-	45,099	45,099	-	45,099
3400 Other Funds Ltd	1,003,662	803,083	1,806,745	-	1,806,745
6400 Federal Funds Ltd	170,932	114,493	285,425	-	285,425
All Funds	1,174,594	962,675	2,137,269	-	2,137,269

Detail Revenues & Expenditures - Requested Budget  
 2019-21 Biennium  
 Central Services

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-070-00-00-00000

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>4250 Data Processing</b>					
8000 General Fund	727	28	755	-	755
3400 Other Funds Ltd	629,934	24,561	654,495	3,080	657,575
All Funds	630,661	24,589	655,250	3,080	658,330
<b>4275 Publicity and Publications</b>					
3400 Other Funds Ltd	11,289	429	11,718	-	11,718
<b>4300 Professional Services</b>					
8000 General Fund	200,000	(200,000)	-	-	-
4400 Lottery Funds Ltd	150,000	(150,000)	-	-	-
3400 Other Funds Ltd	329,600	13,842	343,442	-	343,442
All Funds	679,600	(336,158)	343,442	-	343,442
<b>4315 IT Professional Services</b>					
3400 Other Funds Ltd	3,200	133	3,333	-	3,333
<b>4325 Attorney General</b>					
3400 Other Funds Ltd	95,472	19,226	114,698	-	114,698
<b>4375 Employee Recruitment and Develop</b>					
3400 Other Funds Ltd	5,000	190	5,190	750	5,940
<b>4400 Dues and Subscriptions</b>					
8000 General Fund	291	11	302	-	302
3400 Other Funds Ltd	83,937	3,189	87,126	-	87,126
All Funds	84,228	3,200	87,428	-	87,428
<b>4425 Facilities Rental and Taxes</b>					
3400 Other Funds Ltd	737,870	28,041	765,911	91,465	857,376

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	78,155	2,969	81,124	-	81,124
All Funds	816,025	31,010	847,035	91,465	938,500
<b>4475 Facilities Maintenance</b>					
3400 Other Funds Ltd	12,444	472	12,916	-	12,916
6400 Federal Funds Ltd	2,074	78	2,152	-	2,152
All Funds	14,518	550	15,068	-	15,068
<b>4575 Agency Program Related S and S</b>					
3400 Other Funds Ltd	166,340	6,321	172,661	-	172,661
<b>4650 Other Services and Supplies</b>					
8000 General Fund	5,073	192	5,265	-	5,265
4400 Lottery Funds Ltd	48,232	(48,232)	-	-	-
3400 Other Funds Ltd	309,339	11,754	321,093	12,760	333,853
All Funds	362,644	(36,286)	326,358	12,760	339,118
<b>4700 Expendable Prop 250 - 5000</b>					
8000 General Fund	727	27	754	-	754
4400 Lottery Funds Ltd	1,000	(1,000)	-	-	-
3400 Other Funds Ltd	78,284	2,974	81,258	275	81,533
6400 Federal Funds Ltd	10,370	394	10,764	-	10,764
All Funds	90,381	2,395	92,776	275	93,051
<b>4715 IT Expendable Property</b>					
4400 Lottery Funds Ltd	1,700	(1,700)	-	-	-
3400 Other Funds Ltd	227,622	8,650	236,272	22,550	258,822
6400 Federal Funds Ltd	17,111	650	17,761	-	17,761

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Detail Revenues & Expenditures - Requested Budget  
2019-21 Biennium  
Central Services**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-070-00-00-00000**

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
All Funds	246,433	7,600	254,033	22,550	276,583
<b>TOTAL SERVICES &amp; SUPPLIES</b>					
8000 General Fund	218,106	(154,213)	63,893	-	63,893
4400 Lottery Funds Ltd	210,222	(210,222)	-	-	-
3400 Other Funds Ltd	4,105,892	940,176	5,046,068	219,190	5,265,258
6400 Federal Funds Ltd	297,174	119,288	416,462	-	416,462
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$4,831,394</b>	<b>\$695,029</b>	<b>\$5,526,423</b>	<b>\$219,190</b>	<b>\$5,745,613</b>
<b>CAPITAL OUTLAY</b>					
<b>5550 Data Processing Software</b>					
3400 Other Funds Ltd	92,148	3,502	95,650	-	95,650
<b>SPECIAL PAYMENTS</b>					
<b>6085 Other Special Payments</b>					
8000 General Fund	70,000	(70,000)	-	-	-
<b>TOTAL EXPENDITURES</b>					
8000 General Fund	693,046	(222,107)	470,939	-	470,939
4400 Lottery Funds Ltd	210,717	(210,717)	-	-	-
3400 Other Funds Ltd	11,904,820	1,198,847	13,103,667	3,125,038	16,228,705
6400 Federal Funds Ltd	2,644,564	197,951	2,842,515	-	2,842,515
<b>TOTAL EXPENDITURES</b>	<b>\$15,453,147</b>	<b>\$963,974</b>	<b>\$16,417,121</b>	<b>\$3,125,038</b>	<b>\$19,542,159</b>
<b>ENDING BALANCE</b>					
4400 Lottery Funds Ltd	(210,717)	210,717	-	-	-
3400 Other Funds Ltd	4,087,339	(1,198,847)	2,888,492	(2,888,492)	-
<b>TOTAL ENDING BALANCE</b>	<b>\$3,876,622</b>	<b>(\$988,130)</b>	<b>\$2,888,492</b>	<b>(\$2,888,492)</b>	<b>-</b>

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Detail Revenues & Expenditures - Requested Budget  
2019-21 Biennium  
Central Services**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-070-00-00-00000**

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>AUTHORIZED POSITIONS</b>					
8150 Class/Unclass Positions	44	-	44	15	59
<b>AUTHORIZED FTE</b>					
8250 Class/Unclass FTE Positions	44.00	-	44.00	14.00	58.00

Bond Activities and Debt Service

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>BEGINNING BALANCE</b>					
0025 Beginning Balance					
3200 Other Funds Non-Ltd	288,263,002	-	288,263,002	-	288,263,002
<b>REVENUE CATEGORIES</b>					
<b>GENERAL FUND APPROPRIATION</b>					
0050 General Fund Appropriation					
8000 General Fund	-	16,131	16,131	-	16,131
8030 General Fund Debt Svc	18,787,920	-	18,787,920	3,439,495	22,227,415
All Funds	18,787,920	16,131	18,804,051	3,439,495	22,243,546
<b>BOND SALES</b>					
0555 General Fund Obligation Bonds					
3400 Other Funds Ltd	-	-	-	1,110,000	1,110,000
0565 Lottery Bonds					
3400 Other Funds Ltd	-	-	-	1,034,444	1,034,444
0570 Revenue Bonds					
3200 Other Funds Non-Ltd	374,770,000	-	374,770,000	-	374,770,000
<b>TOTAL BOND SALES</b>					
3200 Other Funds Non-Ltd	374,770,000	-	374,770,000	-	374,770,000
3400 Other Funds Ltd	-	-	-	2,144,444	2,144,444
<b>TOTAL BOND SALES</b>	<b>\$374,770,000</b>	<b>-</b>	<b>\$374,770,000</b>	<b>\$2,144,444</b>	<b>\$376,914,444</b>
<b>INTEREST EARNINGS</b>					
0605 Interest Income					
3200 Other Funds Non-Ltd	92,019,240	-	92,019,240	-	92,019,240



Detail Revenues & Expenditures - Requested Budget  
2019-21 Biennium

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-080-00-00-00000

Bond Activities and Debt Service

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	70,567	-	70,567	-	70,567
All Funds	92,089,807	-	92,089,807	-	92,089,807
<b>LOAN REPAYMENT</b>					
<b>0930 Housing Div Loan Repayments</b>					
3200 Other Funds Non-Ltd	320,223,020	-	320,223,020	-	320,223,020
<b>OTHER</b>					
<b>0975 Other Revenues</b>					
3200 Other Funds Non-Ltd	5,000,000	-	5,000,000	-	5,000,000
<b>TRANSFERS IN</b>					
<b>1010 Transfer In - Intrafund</b>					
3230 Other Funds Debt Svc Non-Ltd	497,037,817	-	497,037,817	-	497,037,817
3400 Other Funds Ltd	5,024,608	-	5,024,608	-	5,024,608
All Funds	502,062,425	-	502,062,425	-	502,062,425
<b>1107 Tsfr From Administrative Svcs</b>					
4430 Lottery Funds Debt Svc Ltd	21,868,790	-	21,868,790	-	21,868,790
<b>TOTAL TRANSFERS IN</b>					
4430 Lottery Funds Debt Svc Ltd	21,868,790	-	21,868,790	-	21,868,790
3230 Other Funds Debt Svc Non-Ltd	497,037,817	-	497,037,817	-	497,037,817
3400 Other Funds Ltd	5,024,608	-	5,024,608	-	5,024,608
<b>TOTAL TRANSFERS IN</b>	<b>\$523,931,215</b>	-	<b>\$523,931,215</b>	-	<b>\$523,931,215</b>
<b>TOTAL REVENUES</b>					
8000 General Fund	-	16,131	16,131	-	16,131
8030 General Fund Debt Svc	18,787,920	-	18,787,920	3,439,495	22,227,415

Detail Revenues & Expenditures - Requested Budget  
2019-21 Biennium

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-080-00-00-00000

Bond Activities and Debt Service

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
4430 Lottery Funds Debt Svc Ltd	21,868,790	-	21,868,790	-	21,868,790
3200 Other Funds Non-Ltd	792,012,260	-	792,012,260	-	792,012,260
3230 Other Funds Debt Svc Non-Ltd	497,037,817	-	497,037,817	-	497,037,817
3400 Other Funds Ltd	5,095,175	-	5,095,175	2,144,444	7,239,619
<b>TOTAL REVENUES</b>	<b>\$1,334,801,962</b>	<b>\$16,131</b>	<b>\$1,334,818,093</b>	<b>\$5,583,939</b>	<b>\$1,340,402,032</b>

TRANSFERS OUT

2010 Transfer Out - Intrafund

3200 Other Funds Non-Ltd	(509,537,817)	-	(509,537,817)	-	(509,537,817)
--------------------------	---------------	---	---------------	---	---------------

AVAILABLE REVENUES

8000 General Fund	-	16,131	16,131	-	16,131
8030 General Fund Debt Svc	18,787,920	-	18,787,920	3,439,495	22,227,415
4430 Lottery Funds Debt Svc Ltd	21,868,790	-	21,868,790	-	21,868,790
3200 Other Funds Non-Ltd	570,737,445	-	570,737,445	-	570,737,445
3230 Other Funds Debt Svc Non-Ltd	497,037,817	-	497,037,817	-	497,037,817
3400 Other Funds Ltd	5,095,175	-	5,095,175	2,144,444	7,239,619

<b>TOTAL AVAILABLE REVENUES</b>	<b>\$1,113,527,147</b>	<b>\$16,131</b>	<b>\$1,113,543,278</b>	<b>\$5,583,939</b>	<b>\$1,119,127,217</b>
---------------------------------	------------------------	-----------------	------------------------	--------------------	------------------------

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	969,480	-	969,480	-	969,480
----------------------	---------	---	---------	---	---------

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

Detail Revenues & Expenditures - Requested Budget  
2019-21 Biennium

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-080-00-00-00000

Bond Activities and Debt Service

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	366	-	366	-	366
<b>3220 Public Employees' Retire Cont</b>					
3400 Other Funds Ltd	164,521	-	164,521	-	164,521
<b>3221 Pension Obligation Bond</b>					
3400 Other Funds Ltd	51,772	2,868	54,640	-	54,640
<b>3230 Social Security Taxes</b>					
3400 Other Funds Ltd	74,165	-	74,165	-	74,165
<b>3250 Worker's Comp. Assess. (WCD)</b>					
3400 Other Funds Ltd	348	-	348	-	348
<b>3260 Mass Transit Tax</b>					
3400 Other Funds Ltd	5,468	349	5,817	-	5,817
<b>3270 Flexible Benefits</b>					
3400 Other Funds Ltd	211,104	-	211,104	-	211,104
<b>TOTAL OTHER PAYROLL EXPENSES</b>					
3400 Other Funds Ltd	507,744	3,217	510,961	-	510,961
<b>P.S. BUDGET ADJUSTMENTS</b>					
<b>3455 Vacancy Savings</b>					
3400 Other Funds Ltd	(45,261)	40,873	(4,388)	-	(4,388)
<b>TOTAL PERSONAL SERVICES</b>					
3400 Other Funds Ltd	1,431,963	44,090	1,476,053	-	1,476,053
<b>SERVICES &amp; SUPPLIES</b>					
<b>4100 Instate Travel</b>					
3400 Other Funds Ltd	1,585	60	1,645	-	1,645

Detail Revenues & Expenditures - Requested Budget  
2019-21 Biennium

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-080-00-00-00000

Bond Activities and Debt Service

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>4125 Out of State Travel</b>					
3400 Other Funds Ltd	13,989	532	14,521	-	14,521
<b>4150 Employee Training</b>					
3400 Other Funds Ltd	9,333	355	9,688	-	9,688
<b>4175 Office Expenses</b>					
3200 Other Funds Non-Ltd	1,000	-	1,000	-	1,000
3400 Other Funds Ltd	5,704	216	5,920	-	5,920
All Funds	6,704	216	6,920	-	6,920
<b>4200 Telecommunications</b>					
3400 Other Funds Ltd	4,559	173	4,732	-	4,732
<b>4225 State Gov. Service Charges</b>					
8000 General Fund	-	16,131	16,131	-	16,131
3400 Other Funds Ltd	507,101	(116,962)	390,139	-	390,139
All Funds	507,101	(100,831)	406,270	-	406,270
<b>4250 Data Processing</b>					
3400 Other Funds Ltd	30,100	1,144	31,244	-	31,244
<b>4275 Publicity and Publications</b>					
3200 Other Funds Non-Ltd	175,000	-	175,000	-	175,000
<b>4300 Professional Services</b>					
3200 Other Funds Non-Ltd	9,126,576	-	9,126,576	-	9,126,576
3400 Other Funds Ltd	2,377,976	99,875	2,477,851	-	2,477,851
All Funds	11,504,552	99,875	11,604,427	-	11,604,427
<b>4325 Attorney General</b>					

Detail Revenues & Expenditures - Requested Budget  
2019-21 Biennium

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-080-00-00-00000

Bond Activities and Debt Service

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3200 Other Funds Non-Ltd	138,405	-	138,405	-	138,405
3400 Other Funds Ltd	23,867	4,807	28,674	-	28,674
All Funds	162,272	4,807	167,079	-	167,079
<b>4400 Dues and Subscriptions</b>					
3400 Other Funds Ltd	830	32	862	-	862
<b>4425 Facilities Rental and Taxes</b>					
3400 Other Funds Ltd	26,399	1,003	27,402	-	27,402
<b>4575 Agency Program Related S and S</b>					
3200 Other Funds Non-Ltd	3,300,000	-	3,300,000	-	3,300,000
3400 Other Funds Ltd	1,037	39	1,076	-	1,076
All Funds	3,301,037	39	3,301,076	-	3,301,076
<b>4650 Other Services and Supplies</b>					
3200 Other Funds Non-Ltd	6,043,542	-	6,043,542	-	6,043,542
3400 Other Funds Ltd	1,577,141	(1,481,742)	95,399	2,144,444	2,239,843
All Funds	7,620,683	(1,481,742)	6,138,941	2,144,444	8,283,385
<b>4700 Expendable Prop 250 - 5000</b>					
3400 Other Funds Ltd	519	20	539	-	539
<b>4715 IT Expendable Property</b>					
3400 Other Funds Ltd	2,593	99	2,692	-	2,692
<b>TOTAL SERVICES &amp; SUPPLIES</b>					
8000 General Fund	-	16,131	16,131	-	16,131
3200 Other Funds Non-Ltd	18,784,523	-	18,784,523	-	18,784,523
3400 Other Funds Ltd	4,582,733	(1,490,349)	3,092,384	2,144,444	5,236,828

Detail Revenues & Expenditures - Requested Budget  
2019-21 Biennium

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-080-00-00-00000

Bond Activities and Debt Service

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$23,367,256</b>	<b>(\$1,474,218)</b>	<b>\$21,893,038</b>	<b>\$2,144,444</b>	<b>\$24,037,482</b>
<b>SPECIAL PAYMENTS</b>					
<b>6030 Dist to Non-Gov Units</b>					
3200 Other Funds Non-Ltd	5,996,320	-	5,996,320	-	5,996,320
<b>6080 Loans Made - Other</b>					
3200 Other Funds Non-Ltd	293,819,680	-	293,819,680	-	293,819,680
<b>TOTAL SPECIAL PAYMENTS</b>					
3200 Other Funds Non-Ltd	299,816,000	-	299,816,000	-	299,816,000
<b>DEBT SERVICE</b>					
<b>7100 Principal - Bonds</b>					
8030 General Fund Debt Svc	8,910,000	-	8,910,000	1,175,000	10,085,000
4430 Lottery Funds Debt Svc Ltd	15,094,000	-	15,094,000	-	15,094,000
3230 Other Funds Debt Svc Non-Ltd	433,135,000	-	433,135,000	-	433,135,000
All Funds	457,139,000	-	457,139,000	1,175,000	458,314,000
<b>7150 Interest - Bonds</b>					
8030 General Fund Debt Svc	9,877,920	-	9,877,920	2,264,495	12,142,415
4430 Lottery Funds Debt Svc Ltd	6,774,790	-	6,774,790	-	6,774,790
3230 Other Funds Debt Svc Non-Ltd	63,902,817	-	63,902,817	-	63,902,817
All Funds	80,555,527	-	80,555,527	2,264,495	82,820,022
<b>TOTAL DEBT SERVICE</b>					
8030 General Fund Debt Svc	18,787,920	-	18,787,920	3,439,495	22,227,415
4430 Lottery Funds Debt Svc Ltd	21,868,790	-	21,868,790	-	21,868,790
3230 Other Funds Debt Svc Non-Ltd	497,037,817	-	497,037,817	-	497,037,817

**Housing & Community Svcs Dept**

**Agency Number: 91400**

**Detail Revenues & Expenditures - Requested Budget  
2019-21 Biennium**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-080-00-00-00000**

**Bond Activities and Debt Service**

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>TOTAL DEBT SERVICE</b>	<b>\$537,694,527</b>	<b>-</b>	<b>\$537,694,527</b>	<b>\$3,439,495</b>	<b>\$541,134,022</b>
<b>TOTAL EXPENDITURES</b>					
8000 General Fund	-	16,131	16,131	-	16,131
8030 General Fund Debt Svc	18,787,920	-	18,787,920	3,439,495	22,227,415
4430 Lottery Funds Debt Svc Ltd	21,868,790	-	21,868,790	-	21,868,790
3200 Other Funds Non-Ltd	318,600,523	-	318,600,523	-	318,600,523
3230 Other Funds Debt Svc Non-Ltd	497,037,817	-	497,037,817	-	497,037,817
3400 Other Funds Ltd	6,014,696	(1,446,259)	4,568,437	2,144,444	6,712,881
<b>TOTAL EXPENDITURES</b>	<b>\$862,309,746</b>	<b>(\$1,430,128)</b>	<b>\$860,879,618</b>	<b>\$5,583,939</b>	<b>\$866,463,557</b>
<b>ENDING BALANCE</b>					
3200 Other Funds Non-Ltd	252,136,922	-	252,136,922	-	252,136,922
3400 Other Funds Ltd	(919,521)	1,446,259	526,738	-	526,738
<b>TOTAL ENDING BALANCE</b>	<b>\$251,217,401</b>	<b>\$1,446,259</b>	<b>\$252,663,660</b>	<b>-</b>	<b>\$252,663,660</b>
<b>AUTHORIZED POSITIONS</b>					
8150 Class/Unclass Positions	6	-	6	-	6
<b>AUTHORIZED FTE</b>					
8250 Class/Unclass FTE Positions	6.00	-	6.00	-	6.00

Detail Revenues & Expenditures - Requested Budget  
 2019-21 Biennium  
 Capital Construction

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-089-00-00-00000

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
-------------	---------------------	--------------------	-------------------------------	-----------------	------------------------------

REVENUE CATEGORIES

BOND SALES

0555 General Fund Obligation Bonds

3020 Other Funds Cap Construct	-	-	-	80,000,000	80,000,000
--------------------------------	---	---	---	------------	------------

AVAILABLE REVENUES

3020 Other Funds Cap Construct	-	-	-	80,000,000	80,000,000
--------------------------------	---	---	---	------------	------------

EXPENDITURES

CAPITAL OUTLAY

5900 Other Capital Outlay

3020 Other Funds Cap Construct	-	-	-	80,000,000	80,000,000
--------------------------------	---	---	---	------------	------------



BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 021 Phase - In  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00	Pkg: 060 Technical Adjustments  Priority: 00
-------------	--------------------------	---	--	---	--	--

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	(36,524,520)	(5,071)	156,300	(37,194,481)	518,732	-
-------------------	--------------	---------	---------	--------------	---------	---

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	4,658,408	158,200	-	(18,990)	4,519,198	-
------------------------	-----------	---------	---	----------	-----------	---

TRANSFERS IN

1060 Transfer from General Fund

3400 Other Funds Ltd	(26,155,558)	-	-	(26,475,000)	319,442	-
----------------------	--------------	---	---	--------------	---------	---

REVENUE CATEGORIES

8000 General Fund	(36,524,520)	(5,071)	156,300	(37,194,481)	518,732	-
3400 Other Funds Ltd	(26,155,558)	-	-	(26,475,000)	319,442	-
6400 Federal Funds Ltd	4,658,408	158,200	-	(18,990)	4,519,198	-

<b>TOTAL REVENUE CATEGORIES</b>	<b>(\$58,021,670)</b>	<b>\$153,129</b>	<b>\$156,300</b>	<b>(\$63,688,471)</b>	<b>\$5,357,372</b>	<b>-</b>
---------------------------------	-----------------------	------------------	------------------	-----------------------	--------------------	----------

AVAILABLE REVENUES

8000 General Fund	(36,524,520)	(5,071)	156,300	(37,194,481)	518,732	-
3400 Other Funds Ltd	(26,155,558)	-	-	(26,475,000)	319,442	-
6400 Federal Funds Ltd	4,658,408	158,200	-	(18,990)	4,519,198	-

<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$58,021,670)</b>	<b>\$153,129</b>	<b>\$156,300</b>	<b>(\$63,688,471)</b>	<b>\$5,357,372</b>	<b>-</b>
---------------------------------	-----------------------	------------------	------------------	-----------------------	--------------------	----------

EXPENDITURES

PERSONAL SERVICES

BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 021 Phase - In  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00	Pkg: 060 Technical Adjustments  Priority: 00
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
3400 Other Funds Ltd	216,528	-	216,528	-	-	-
<b>3160 Temporary Appointments</b>						
3400 Other Funds Ltd	2,684	2,684	-	-	-	-
6400 Federal Funds Ltd	23	23	-	-	-	-
All Funds	2,707	2,707	-	-	-	-
<b>3170 Overtime Payments</b>						
3400 Other Funds Ltd	61	61	-	-	-	-
<b>3190 All Other Differential</b>						
3400 Other Funds Ltd	370	370	-	-	-	-
6400 Federal Funds Ltd	5	5	-	-	-	-
All Funds	375	375	-	-	-	-
<b>SALARIES &amp; WAGES</b>						
3400 Other Funds Ltd	219,643	3,115	216,528	-	-	-
6400 Federal Funds Ltd	28	28	-	-	-	-
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$219,671</b>	<b>\$3,143</b>	<b>\$216,528</b>	-	-	-
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
3400 Other Funds Ltd	122	-	122	-	-	-
<b>3220 Public Employees Retire Cont</b>						
3400 Other Funds Ltd	36,818	73	36,745	-	-	-
6400 Federal Funds Ltd	1	1	-	-	-	-

BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Total Essential Packages	Pkg: 010	Pkg: 021	Pkg: 022	Pkg: 031	Pkg: 060
		Non-PICS Psnl Svc / Vacancy Factor	Phase - In	Phase-out Pgm & One-time Costs	Standard Inflation	Technical Adjustments
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	Priority: 00
All Funds	36,819	74	36,745	-	-	-
<b>3221 Pension Obligation Bond</b>						
8000 General Fund	(4,115)	(4,115)	-	-	-	-
3400 Other Funds Ltd	(36,269)	(36,269)	-	-	-	-
6400 Federal Funds Ltd	13,818	13,818	-	-	-	-
All Funds	(26,566)	(26,566)	-	-	-	-
<b>3230 Social Security Taxes</b>						
3400 Other Funds Ltd	16,803	238	16,565	-	-	-
6400 Federal Funds Ltd	2	2	-	-	-	-
All Funds	16,805	240	16,565	-	-	-
<b>3240 Unemployment Assessments</b>						
3400 Other Funds Ltd	145	145	-	-	-	-
6400 Federal Funds Ltd	1	1	-	-	-	-
All Funds	146	146	-	-	-	-
<b>3250 Workers Comp. Assess. (WCD)</b>						
3400 Other Funds Ltd	116	-	116	-	-	-
<b>3260 Mass Transit Tax</b>						
8000 General Fund	175	175	-	-	-	-
4400 Lottery Funds Ltd	(495)	(495)	-	-	-	-
3400 Other Funds Ltd	(2,787)	(4,086)	1,299	-	-	-
All Funds	(3,107)	(4,406)	1,299	-	-	-
<b>3270 Flexible Benefits</b>						
3400 Other Funds Ltd	70,368	-	70,368	-	-	-

Description	Total Essential Packages	Pkg: 010	Pkg: 021	Pkg: 022	Pkg: 031	Pkg: 060
		Non-PICS Psnl Svc / Vacancy Factor	Phase - In	Phase-out Pgm & One-time Costs	Standard Inflation	Technical Adjustments
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	Priority: 00
<b>OTHER PAYROLL EXPENSES</b>						
8000 General Fund	(3,940)	(3,940)	-	-	-	-
4400 Lottery Funds Ltd	(495)	(495)	-	-	-	-
3400 Other Funds Ltd	85,316	(39,899)	125,215	-	-	-
6400 Federal Funds Ltd	13,822	13,822	-	-	-	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$94,703</b>	<b>(\$30,512)</b>	<b>\$125,215</b>	-	-	-
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
8000 General Fund	(1,131)	(1,131)	-	-	-	-
3400 Other Funds Ltd	628,233	628,233	-	-	-	-
6400 Federal Funds Ltd	144,350	144,350	-	-	-	-
All Funds	771,452	771,452	-	-	-	-
<b>PERSONAL SERVICES</b>						
8000 General Fund	(5,071)	(5,071)	-	-	-	-
4400 Lottery Funds Ltd	(495)	(495)	-	-	-	-
3400 Other Funds Ltd	933,192	591,449	341,743	-	-	-
6400 Federal Funds Ltd	158,200	158,200	-	-	-	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$1,085,826</b>	<b>\$744,083</b>	<b>\$341,743</b>	-	-	-
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	251	-	-	(617)	868	-
4400 Lottery Funds Ltd	(4,500)	-	-	(4,500)	-	-

BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Total Essential Packages	Pkg: 010	Pkg: 021	Pkg: 022	Pkg: 031	Pkg: 060
		Non-PICS Psnl Svc / Vacancy Factor	Phase - In	Phase-out Pgm & One-time Costs	Standard Inflation	Technical Adjustments
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	Priority: 00
3400 Other Funds Ltd	18,644	-	16,089	(4,600)	7,155	-
6400 Federal Funds Ltd	219	-	-	(1,000)	1,219	-
All Funds	14,614	-	16,089	(10,717)	9,242	-
<b>4125 Out of State Travel</b>						
8000 General Fund	148	-	-	-	148	-
4400 Lottery Funds Ltd	(2,000)	-	-	(2,000)	-	-
3400 Other Funds Ltd	(5,585)	-	2,076	(12,000)	4,339	-
6400 Federal Funds Ltd	(3,417)	-	-	(5,000)	1,583	-
All Funds	(10,854)	-	2,076	(19,000)	6,070	-
<b>4150 Employee Training</b>						
8000 General Fund	(1,585)	-	-	(1,960)	375	-
4400 Lottery Funds Ltd	(750)	-	-	(750)	-	-
3400 Other Funds Ltd	4,751	-	3,698	(4,200)	5,253	-
6400 Federal Funds Ltd	1,276	-	-	(300)	1,576	-
All Funds	3,692	-	3,698	(7,210)	7,204	-
<b>4175 Office Expenses</b>						
8000 General Fund	(2,384)	-	-	(2,945)	561	-
4400 Lottery Funds Ltd	(375)	-	-	(375)	-	-
3400 Other Funds Ltd	(30,312)	-	4,509	(43,700)	8,879	-
6400 Federal Funds Ltd	800	-	-	(1,000)	1,800	-
All Funds	(32,271)	-	4,509	(48,020)	11,240	-
<b>4200 Telecommunications</b>						
8000 General Fund	(1,622)	-	-	(1,962)	340	-

BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Total Essential Packages	Pkg: 010	Pkg: 021	Pkg: 022	Pkg: 031	Pkg: 060
		Non-PICS Psnl Svc / Vacancy Factor	Phase - In	Phase-out Pgm & One-time Costs	Standard Inflation	Technical Adjustments
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	Priority: 00
4400 Lottery Funds Ltd	(1,665)	-	-	(1,665)	-	-
3400 Other Funds Ltd	(22,557)	-	5,152	(33,000)	5,291	-
6400 Federal Funds Ltd	(336)	-	-	(800)	464	-
All Funds	(26,180)	-	5,152	(37,427)	6,095	-
<b>4225 State Gov. Service Charges</b>						
8000 General Fund	38,710	-	-	-	38,710	-
3400 Other Funds Ltd	686,121	-	-	-	686,121	-
6400 Federal Funds Ltd	38,150	-	-	-	38,150	-
All Funds	762,981	-	-	-	762,981	-
<b>4250 Data Processing</b>						
8000 General Fund	(866)	-	-	(982)	116	-
3400 Other Funds Ltd	33,465	-	4,341	(2,000)	31,124	-
6400 Federal Funds Ltd	(2,441)	-	-	(2,500)	59	-
All Funds	30,158	-	4,341	(5,482)	31,299	-
<b>4275 Publicity and Publications</b>						
8000 General Fund	4	-	-	-	4	-
3400 Other Funds Ltd	1,466	-	-	-	1,466	-
6400 Federal Funds Ltd	461	-	-	-	461	-
All Funds	1,931	-	-	-	1,931	-
<b>4300 Professional Services</b>						
8000 General Fund	(43,119)	-	156,300	(200,000)	581	-
4400 Lottery Funds Ltd	(150,000)	-	-	(150,000)	-	-
3400 Other Funds Ltd	127,003	-	5,210	(5,280)	127,073	-

BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Total Essential Packages	Pkg: 010	Pkg: 021	Pkg: 022	Pkg: 031	Pkg: 060
		Non-PICS Psnl Svc / Vacancy Factor	Phase - In	Phase-out Pgm & One-time Costs	Standard Inflation	Technical Adjustments
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	Priority: 00
6400 Federal Funds Ltd	77,468	-	-	-	77,468	-
All Funds	11,352	-	161,510	(355,280)	205,122	-
<b>4315 IT Professional Services</b>						
8000 General Fund	21	-	-	-	21	-
3400 Other Funds Ltd	2,456	-	-	(1,920)	4,376	-
6400 Federal Funds Ltd	(79)	-	-	(100)	21	-
All Funds	2,398	-	-	(2,020)	4,418	-
<b>4325 Attorney General</b>						
8000 General Fund	1,152	-	-	(7,500)	8,652	-
3400 Other Funds Ltd	20,311	-	57,194	(99,100)	62,217	-
6400 Federal Funds Ltd	(1,651)	-	-	(2,500)	849	-
All Funds	19,812	-	57,194	(109,100)	71,718	-
<b>4350 Dispute Resolution Services</b>						
3400 Other Funds Ltd	2,556	-	-	-	2,556	-
<b>4375 Employee Recruitment and Develop</b>						
3400 Other Funds Ltd	190	-	-	-	190	-
<b>4400 Dues and Subscriptions</b>						
8000 General Fund	31	-	-	-	31	-
3400 Other Funds Ltd	(20,132)	-	-	(23,760)	3,628	-
6400 Federal Funds Ltd	276	-	-	(400)	676	-
All Funds	(19,825)	-	-	(24,160)	4,335	-
<b>4425 Facilities Rental and Taxes</b>						
8000 General Fund	12,027	-	-	-	485	11,542

BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Total Essential Packages	Pkg: 010	Pkg: 021	Pkg: 022	Pkg: 031	Pkg: 060
		Non-PICS Psnl Svc / Vacancy Factor	Phase - In	Phase-out Pgm & One-time Costs	Standard Inflation	Technical Adjustments
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	Priority: 00
3400 Other Funds Ltd	(41,011)	-	-	(138,971)	39,426	58,534
6400 Federal Funds Ltd	30,921	-	-	-	3,966	26,955
All Funds	1,937	-	-	(138,971)	43,877	97,031
<b>4475 Facilities Maintenance</b>						
8000 General Fund	4	-	-	-	4	-
3400 Other Funds Ltd	554	-	-	-	554	-
6400 Federal Funds Ltd	103	-	-	-	103	-
All Funds	661	-	-	-	661	-
<b>4575 Agency Program Related S and S</b>						
3400 Other Funds Ltd	6,360	-	-	-	6,360	-
<b>4650 Other Services and Supplies</b>						
8000 General Fund	(182,612)	-	-	(177,716)	6,646	(11,542)
4400 Lottery Funds Ltd	(48,232)	-	-	(48,232)	-	-
3400 Other Funds Ltd	(1,471,583)	-	52,047	(1,485,235)	20,139	(58,534)
6400 Federal Funds Ltd	(28,630)	-	-	(3,390)	1,715	(26,955)
All Funds	(1,731,057)	-	52,047	(1,714,573)	28,500	(97,031)
<b>4700 Expendable Prop 250 - 5000</b>						
8000 General Fund	(2,694)	-	-	(2,800)	106	-
4400 Lottery Funds Ltd	(1,000)	-	-	(1,000)	-	-
3400 Other Funds Ltd	(4,690)	-	1,038	(9,781)	4,053	-
6400 Federal Funds Ltd	134	-	-	(500)	634	-
All Funds	(8,250)	-	1,038	(14,081)	4,793	-
<b>4715 IT Expendable Property</b>						



BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Total Essential Packages	Pkg: 010	Pkg: 021	Pkg: 022	Pkg: 031	Pkg: 060
		Non-PICS Psnl Svc / Vacancy Factor	Phase - In	Phase-out Pgm & One-time Costs	Standard Inflation	Technical Adjustments
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	Priority: 00
8000 General Fund	(6,881)	-	-	(6,999)	118	-
4400 Lottery Funds Ltd	(1,700)	-	-	(1,700)	-	-
3400 Other Funds Ltd	(5,756)	-	1,557	(18,453)	11,140	-
6400 Federal Funds Ltd	(394)	-	-	(1,500)	1,106	-
All Funds	(14,731)	-	1,557	(28,652)	12,364	-
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	(189,415)	-	156,300	(403,481)	57,766	-
4400 Lottery Funds Ltd	(210,222)	-	-	(210,222)	-	-
3400 Other Funds Ltd	(697,749)	-	152,911	(1,882,000)	1,031,340	-
6400 Federal Funds Ltd	112,860	-	-	(18,990)	131,850	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$984,526)</b>	-	<b>\$309,211</b>	<b>(\$2,514,693)</b>	<b>\$1,220,956</b>	-
<b>CAPITAL OUTLAY</b>						
<b>5550 Data Processing Software</b>						
3400 Other Funds Ltd	3,502	-	-	-	3,502	-
<b>SPECIAL PAYMENTS</b>						
<b>6015 Dist to Cities</b>						
6400 Federal Funds Ltd	26,591	-	-	-	26,591	-
<b>6020 Dist to Counties</b>						
8000 General Fund	(3,686,125)	-	-	(3,696,000)	9,875	-
3400 Other Funds Ltd	1,923,453	-	732,041	-	1,191,412	-
6400 Federal Funds Ltd	1,126,694	-	-	-	1,126,694	-
All Funds	(635,978)	-	732,041	(3,696,000)	2,327,981	-
<b>6025 Dist to Other Gov Unit</b>						

BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Total Essential Packages	Pkg: 010	Pkg: 021	Pkg: 022	Pkg: 031	Pkg: 060
		Non-PICS Psnl Svc / Vacancy Factor	Phase - In	Phase-out Pgm & One-time Costs	Standard Inflation	Technical Adjustments
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	Priority: 00
8000 General Fund	(169,983)	-	-	(176,000)	6,017	-
3400 Other Funds Ltd	4,725,260	-	4,696,610	-	28,650	-
6400 Federal Funds Ltd	138,822	-	-	-	138,822	-
All Funds	4,694,099	-	4,696,610	(176,000)	173,489	-
<b>6030 Dist to Non-Gov Units</b>						
3400 Other Funds Ltd	9,649,272	-	9,320,016	-	329,256	-
<b>6035 Dist to Individuals</b>						
3400 Other Funds Ltd	459	-	-	(14,000)	14,459	-
<b>6050 Dist to Non-Profit Organizations</b>						
8000 General Fund	(5,962,368)	-	-	(6,088,000)	125,632	-
4400 Lottery Funds Ltd	(350,000)	-	-	(350,000)	-	-
3400 Other Funds Ltd	12,232,211	-	39,012,073	(30,861,264)	4,081,402	-
6400 Federal Funds Ltd	2,563,081	-	-	-	2,563,081	-
All Funds	8,482,924	-	39,012,073	(37,299,264)	6,770,115	-
<b>6060 Intra-Agency Gen Fund Transfer</b>						
8000 General Fund	(26,155,558)	-	-	(26,475,000)	319,442	-
<b>6080 Loans Made - Other</b>						
3200 Other Funds Non-Ltd	(500,000)	-	-	(500,000)	-	-
3400 Other Funds Ltd	161,806	-	-	-	161,806	-
All Funds	(338,194)	-	-	(500,000)	161,806	-
<b>6085 Other Special Payments</b>						
8000 General Fund	(356,000)	-	-	(356,000)	-	-
4400 Lottery Funds Ltd	(760,000)	-	-	(760,000)	-	-

BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Total Essential Packages	Pkg: 010	Pkg: 021	Pkg: 022	Pkg: 031	Pkg: 060
		Non-PICS Psnl Svc / Vacancy Factor	Phase - In	Phase-out Pgm & One-time Costs	Standard Inflation	Technical Adjustments
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	Priority: 00
3400 Other Funds Ltd	(5,655,047)	-	-	(6,300,000)	644,953	-
6400 Federal Funds Ltd	532,160	-	-	-	532,160	-
All Funds	(6,238,887)	-	-	(7,416,000)	1,177,113	-
<b>SPECIAL PAYMENTS</b>						
8000 General Fund	(36,330,034)	-	-	(36,791,000)	460,966	-
4400 Lottery Funds Ltd	(1,110,000)	-	-	(1,110,000)	-	-
3200 Other Funds Non-Ltd	(500,000)	-	-	(500,000)	-	-
3400 Other Funds Ltd	23,037,414	-	53,760,740	(37,175,264)	6,451,938	-
6400 Federal Funds Ltd	4,387,348	-	-	-	4,387,348	-
<b>TOTAL SPECIAL PAYMENTS</b>	<b>(\$10,515,272)</b>	-	<b>\$53,760,740</b>	<b>(\$75,576,264)</b>	<b>\$11,300,252</b>	-
<b>EXPENDITURES</b>						
8000 General Fund	(36,524,520)	(5,071)	156,300	(37,194,481)	518,732	-
4400 Lottery Funds Ltd	(1,320,717)	(495)	-	(1,320,222)	-	-
3200 Other Funds Non-Ltd	(500,000)	-	-	(500,000)	-	-
3400 Other Funds Ltd	23,276,359	591,449	54,255,394	(39,057,264)	7,486,780	-
6400 Federal Funds Ltd	4,658,408	158,200	-	(18,990)	4,519,198	-
<b>TOTAL EXPENDITURES</b>	<b>(\$10,410,470)</b>	<b>\$744,083</b>	<b>\$54,411,694</b>	<b>(\$78,090,957)</b>	<b>\$12,524,710</b>	-
<b>ENDING BALANCE</b>						
8000 General Fund	-	-	-	-	-	-
4400 Lottery Funds Ltd	1,320,717	495	-	1,320,222	-	-
3200 Other Funds Non-Ltd	500,000	-	-	500,000	-	-
3400 Other Funds Ltd	(49,431,917)	(591,449)	(54,255,394)	12,582,264	(7,167,338)	-

BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 021 Phase - In  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00	Pkg: 060 Technical Adjustments  Priority: 00
6400 Federal Funds Ltd	-	-	-	-	-	-
<b>TOTAL ENDING BALANCE</b>	<b>(\$47,611,200)</b>	<b>(\$590,954)</b>	<b>(\$54,255,394)</b>	<b>\$14,402,486</b>	<b>(\$7,167,338)</b>	<b>-</b>
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	2	-	2	-	-	-
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	2.00	-	2.00	-	-	-

BDV004B

Version: V - 01 - Agency Request Budget

2019-21 Biennium

Cross Reference Number: 91400-010-00-00-00000

Housing Stabilization Programs

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 021 Phase - In  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00	Pkg: 060 Technical Adjustments  Priority: 00
-------------	--------------------------	---	--	---	--	--

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund (35,035,635) (1,281) - (35,475,000) 440,646 -

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd 3,676,111 55,430 - - 3,620,681 -

TRANSFERS IN

1060 Transfer from General Fund

3400 Other Funds Ltd (26,155,558) - - (26,475,000) 319,442 -

REVENUE CATEGORIES

8000 General Fund (35,035,635) (1,281) - (35,475,000) 440,646 -  
 3400 Other Funds Ltd (26,155,558) - - (26,475,000) 319,442 -  
 6400 Federal Funds Ltd 3,676,111 55,430 - - 3,620,681 -

**TOTAL REVENUE CATEGORIES (\$57,515,082) \$54,149 - (\$61,950,000) \$4,380,769 -**

AVAILABLE REVENUES

8000 General Fund (35,035,635) (1,281) - (35,475,000) 440,646 -  
 3400 Other Funds Ltd (26,155,558) - - (26,475,000) 319,442 -  
 6400 Federal Funds Ltd 3,676,111 55,430 - - 3,620,681 -

**TOTAL AVAILABLE REVENUES (\$57,515,082) \$54,149 - (\$61,950,000) \$4,380,769 -**

EXPENDITURES

PERSONAL SERVICES

BDV004B  
 2019-21 Biennium  
 Housing Stabilization Programs

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-010-00-00-00000

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 021 Phase - In  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00	Pkg: 060 Technical Adjustments  Priority: 00
<b>OTHER PAYROLL EXPENSES</b>						
<b>3221 Pension Obligation Bond</b>						
8000 General Fund	(2,253)	(2,253)	-	-	-	-
3400 Other Funds Ltd	16,056	16,056	-	-	-	-
6400 Federal Funds Ltd	9,046	9,046	-	-	-	-
All Funds	22,849	22,849	-	-	-	-
<b>3260 Mass Transit Tax</b>						
8000 General Fund	(233)	(233)	-	-	-	-
3400 Other Funds Ltd	2,447	2,447	-	-	-	-
All Funds	2,214	2,214	-	-	-	-
<b>OTHER PAYROLL EXPENSES</b>						
8000 General Fund	(2,486)	(2,486)	-	-	-	-
3400 Other Funds Ltd	18,503	18,503	-	-	-	-
6400 Federal Funds Ltd	9,046	9,046	-	-	-	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$25,063</b>	<b>\$25,063</b>	-	-	-	-
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
8000 General Fund	1,205	1,205	-	-	-	-
3400 Other Funds Ltd	113,530	113,530	-	-	-	-
6400 Federal Funds Ltd	46,384	46,384	-	-	-	-
All Funds	161,119	161,119	-	-	-	-
<b>PERSONAL SERVICES</b>						
8000 General Fund	(1,281)	(1,281)	-	-	-	-

BDV004B  
 2019-21 Biennium  
 Housing Stabilization Programs

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-010-00-00-00000

Description	Total Essential Packages	Pkg: 010	Pkg: 021	Pkg: 022	Pkg: 031	Pkg: 060
		Non-PICS Psnl Svc / Vacancy Factor	Phase - In	Phase-out Pgm & One-time Costs	Standard Inflation	Technical Adjustments
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	Priority: 00
3400 Other Funds Ltd	132,033	132,033	-	-	-	-
6400 Federal Funds Ltd	55,430	55,430	-	-	-	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$186,182</b>	<b>\$186,182</b>	-	-	-	-
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	53	-	-	-	53	-
3400 Other Funds Ltd	4,160	-	1,038	-	1,565	1,557
6400 Federal Funds Ltd	794	-	-	-	794	-
All Funds	5,007	-	1,038	-	2,412	1,557
<b>4125 Out of State Travel</b>						
8000 General Fund	53	-	-	-	53	-
3400 Other Funds Ltd	894	-	-	-	894	-
6400 Federal Funds Ltd	1,084	-	-	-	1,084	-
All Funds	2,031	-	-	-	2,031	-
<b>4150 Employee Training</b>						
8000 General Fund	22	-	-	-	22	-
3400 Other Funds Ltd	2,990	-	519	-	914	1,557
6400 Federal Funds Ltd	1,063	-	-	-	1,063	-
All Funds	4,075	-	519	-	1,999	1,557
<b>4175 Office Expenses</b>						
8000 General Fund	79	-	-	-	79	-
3400 Other Funds Ltd	3,309	-	519	-	714	2,076
6400 Federal Funds Ltd	1,788	-	-	-	1,788	-

BDV004B  
 2019-21 Biennium  
 Housing Stabilization Programs

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-010-00-00-00000

Description	Total Essential Packages	Pkg: 010	Pkg: 021	Pkg: 022	Pkg: 031	Pkg: 060
		Non-PICS Psnl Svc / Vacancy Factor	Phase - In	Phase-out Pgm & One-time Costs	Standard Inflation	Technical Adjustments
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	Priority: 00
All Funds	5,176	-	519	-	2,581	2,076
<b>4200 Telecommunications</b>						
8000 General Fund	146	-	-	-	146	-
3400 Other Funds Ltd	2,863	-	623	-	683	1,557
6400 Federal Funds Ltd	452	-	-	-	452	-
All Funds	3,461	-	623	-	1,281	1,557
<b>4225 State Gov. Service Charges</b>						
8000 General Fund	(22,520)	-	-	-	(22,520)	-
6400 Federal Funds Ltd	(76,343)	-	-	-	(76,343)	-
All Funds	(98,863)	-	-	-	(98,863)	-
<b>4250 Data Processing</b>						
8000 General Fund	19	-	-	-	19	-
3400 Other Funds Ltd	2,836	-	623	-	1,175	1,038
6400 Federal Funds Ltd	59	-	-	-	59	-
All Funds	2,914	-	623	-	1,253	1,038
<b>4275 Publicity and Publications</b>						
8000 General Fund	4	-	-	-	4	-
3400 Other Funds Ltd	532	-	-	-	532	-
6400 Federal Funds Ltd	461	-	-	-	461	-
All Funds	997	-	-	-	997	-
<b>4300 Professional Services</b>						
8000 General Fund	581	-	-	-	581	-
3400 Other Funds Ltd	6,455	-	-	-	6,455	-



BDV004B  
 2019-21 Biennium  
 Housing Stabilization Programs

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-010-00-00-00000

Description	Total Essential Packages	Pkg: 010	Pkg: 021	Pkg: 022	Pkg: 031	Pkg: 060
		Non-PICS Psnl Svc / Vacancy Factor	Phase - In	Phase-out Pgm & One-time Costs	Standard Inflation	Technical Adjustments
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	Priority: 00
6400 Federal Funds Ltd	76,760	-	-	-	76,760	-
All Funds	83,796	-	-	-	83,796	-
<b>4315 IT Professional Services</b>						
8000 General Fund	21	-	-	-	21	-
3400 Other Funds Ltd	3,814	-	-	-	3,814	-
6400 Federal Funds Ltd	21	-	-	-	21	-
All Funds	3,856	-	-	-	3,856	-
<b>4325 Attorney General</b>						
8000 General Fund	93	-	-	-	93	-
3400 Other Funds Ltd	7,584	-	-	-	1,096	6,488
6400 Federal Funds Ltd	387	-	-	-	387	-
All Funds	8,064	-	-	-	1,576	6,488
<b>4400 Dues and Subscriptions</b>						
8000 General Fund	20	-	-	-	20	-
3400 Other Funds Ltd	211	-	-	-	211	-
6400 Federal Funds Ltd	676	-	-	-	676	-
All Funds	907	-	-	-	907	-
<b>4425 Facilities Rental and Taxes</b>						
8000 General Fund	12,027	-	-	-	485	11,542
3400 Other Funds Ltd	61,835	-	-	-	3,301	58,534
6400 Federal Funds Ltd	27,719	-	-	-	764	26,955
All Funds	101,581	-	-	-	4,550	97,031
<b>4475 Facilities Maintenance</b>						

BDV004B  
 2019-21 Biennium  
 Housing Stabilization Programs

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-010-00-00-00000

Description	Total Essential Packages	Pkg: 010	Pkg: 021	Pkg: 022	Pkg: 031	Pkg: 060
		Non-PICS Psnl Svc / Vacancy Factor	Phase - In	Phase-out Pgm & One-time Costs	Standard Inflation	Technical Adjustments
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	Priority: 00
8000 General Fund	4	-	-	-	4	-
3400 Other Funds Ltd	45	-	-	-	45	-
6400 Federal Funds Ltd	25	-	-	-	25	-
All Funds	74	-	-	-	74	-
<b>4650 Other Services and Supplies</b>						
8000 General Fund	(11,119)	-	-	-	423	(11,542)
3400 Other Funds Ltd	(55,810)	-	-	-	2,724	(58,534)
6400 Federal Funds Ltd	(25,249)	-	-	-	1,706	(26,955)
All Funds	(92,178)	-	-	-	4,853	(97,031)
<b>4700 Expendable Prop 250 - 5000</b>						
8000 General Fund	79	-	-	-	79	-
3400 Other Funds Ltd	417	-	-	-	417	-
6400 Federal Funds Ltd	181	-	-	-	181	-
All Funds	677	-	-	-	677	-
<b>4715 IT Expendable Property</b>						
8000 General Fund	118	-	-	-	118	-
3400 Other Funds Ltd	1,143	-	-	-	1,143	-
6400 Federal Funds Ltd	436	-	-	-	436	-
All Funds	1,697	-	-	-	1,697	-
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	(20,320)	-	-	-	(20,320)	-
3400 Other Funds Ltd	43,278	-	3,322	-	25,683	14,273
6400 Federal Funds Ltd	10,314	-	-	-	10,314	-

BDV004B

Version: V - 01 - Agency Request Budget

2019-21 Biennium

Cross Reference Number: 91400-010-00-00-00000

Housing Stabilization Programs

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 021 Phase - In  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00	Pkg: 060 Technical Adjustments  Priority: 00
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$33,272</b>	-	<b>\$3,322</b>	-	<b>\$15,677</b>	<b>\$14,273</b>
<b>SPECIAL PAYMENTS</b>						
<b>6020 Dist to Counties</b>						
8000 General Fund	(3,686,125)	-	-	(3,696,000)	9,875	-
3400 Other Funds Ltd	1,915,729	-	732,041	-	1,183,688	-
6400 Federal Funds Ltd	1,126,694	-	-	-	1,126,694	-
All Funds	(643,702)	-	732,041	(3,696,000)	2,320,257	-
<b>6025 Dist to Other Gov Unit</b>						
8000 General Fund	(169,983)	-	-	(176,000)	6,017	-
3400 Other Funds Ltd	65,252	-	36,602	-	28,650	-
6400 Federal Funds Ltd	138,822	-	-	-	138,822	-
All Funds	34,091	-	36,602	(176,000)	173,489	-
<b>6035 Dist to Individuals</b>						
3400 Other Funds Ltd	459	-	-	(14,000)	14,459	-
<b>6050 Dist to Non-Profit Organizations</b>						
8000 General Fund	(4,802,368)	-	-	(4,928,000)	125,632	-
4400 Lottery Funds Ltd	(350,000)	-	-	(350,000)	-	-
3400 Other Funds Ltd	(22,134,244)	-	2,261,460	(26,661,264)	1,524,061	741,499
6400 Federal Funds Ltd	2,311,988	-	-	-	2,311,988	-
All Funds	(24,974,624)	-	2,261,460	(31,939,264)	3,961,681	741,499
<b>6060 Intra-Agency Gen Fund Transfer</b>						
8000 General Fund	(26,155,558)	-	-	(26,475,000)	319,442	-
<b>6085 Other Special Payments</b>						

BDV004B  
 2019-21 Biennium  
 Housing Stabilization Programs

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-010-00-00-00000

Description	Total Essential Packages	Pkg: 010	Pkg: 021	Pkg: 022	Pkg: 031	Pkg: 060
		Non-PICS Psnl Svc / Vacancy Factor	Phase - In	Phase-out Pgm & One-time Costs	Standard Inflation	Technical Adjustments
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	Priority: 00
8000 General Fund	(200,000)	-	-	(200,000)	-	-
6400 Federal Funds Ltd	32,863	-	-	-	32,863	-
All Funds	(167,137)	-	-	(200,000)	32,863	-
<b>SPECIAL PAYMENTS</b>						
8000 General Fund	(35,014,034)	-	-	(35,475,000)	460,966	-
4400 Lottery Funds Ltd	(350,000)	-	-	(350,000)	-	-
3400 Other Funds Ltd	(20,152,804)	-	3,030,103	(26,675,264)	2,750,858	741,499
6400 Federal Funds Ltd	3,610,367	-	-	-	3,610,367	-
<b>TOTAL SPECIAL PAYMENTS</b>	<b>(\$51,906,471)</b>	<b>-</b>	<b>\$3,030,103</b>	<b>(\$62,500,264)</b>	<b>\$6,822,191</b>	<b>\$741,499</b>
<b>EXPENDITURES</b>						
8000 General Fund	(35,035,635)	(1,281)	-	(35,475,000)	440,646	-
4400 Lottery Funds Ltd	(350,000)	-	-	(350,000)	-	-
3400 Other Funds Ltd	(19,977,493)	132,033	3,033,425	(26,675,264)	2,776,541	755,772
6400 Federal Funds Ltd	3,676,111	55,430	-	-	3,620,681	-
<b>TOTAL EXPENDITURES</b>	<b>(\$51,687,017)</b>	<b>\$186,182</b>	<b>\$3,033,425</b>	<b>(\$62,500,264)</b>	<b>\$6,837,868</b>	<b>\$755,772</b>
<b>ENDING BALANCE</b>						
8000 General Fund	-	-	-	-	-	-
4400 Lottery Funds Ltd	350,000	-	-	350,000	-	-
3400 Other Funds Ltd	(6,178,065)	(132,033)	(3,033,425)	200,264	(2,457,099)	(755,772)
6400 Federal Funds Ltd	-	-	-	-	-	-
<b>TOTAL ENDING BALANCE</b>	<b>(\$5,828,065)</b>	<b>(\$132,033)</b>	<b>(\$3,033,425)</b>	<b>\$550,264</b>	<b>(\$2,457,099)</b>	<b>(\$755,772)</b>

BDV004B

Version: V - 01 - Agency Request Budget

2019-21 Biennium

Cross Reference Number: 91400-030-00-00-00000

Multifamily Rental Housing Programs

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 021 Phase - In  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00	Pkg: 060 Technical Adjustments  Priority: 00
-------------	--------------------------	---	--	---	--	--

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	17,091	(5,896)	156,300	(149,481)	16,168	-
-------------------	--------	---------	---------	-----------	--------	---

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	757,108	23,460	-	(18,990)	752,638	-
------------------------	---------	--------	---	----------	---------	---

REVENUE CATEGORIES

8000 General Fund	17,091	(5,896)	156,300	(149,481)	16,168	-
-------------------	--------	---------	---------	-----------	--------	---

6400 Federal Funds Ltd	757,108	23,460	-	(18,990)	752,638	-
------------------------	---------	--------	---	----------	---------	---

<b>TOTAL REVENUE CATEGORIES</b>	<b>\$774,199</b>	<b>\$17,564</b>	<b>\$156,300</b>	<b>(\$168,471)</b>	<b>\$768,806</b>	<b>-</b>
---------------------------------	------------------	-----------------	------------------	--------------------	------------------	----------

AVAILABLE REVENUES

8000 General Fund	17,091	(5,896)	156,300	(149,481)	16,168	-
-------------------	--------	---------	---------	-----------	--------	---

6400 Federal Funds Ltd	757,108	23,460	-	(18,990)	752,638	-
------------------------	---------	--------	---	----------	---------	---

<b>TOTAL AVAILABLE REVENUES</b>	<b>\$774,199</b>	<b>\$17,564</b>	<b>\$156,300</b>	<b>(\$168,471)</b>	<b>\$768,806</b>	<b>-</b>
---------------------------------	------------------	-----------------	------------------	--------------------	------------------	----------

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	103,080	-	103,080	-	-	-
----------------------	---------	---	---------	---	---	---

3170 Overtime Payments

3400 Other Funds Ltd	61	61	-	-	-	-
----------------------	----	----	---	---	---	---

BDV004B  
2019-21 Biennium

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-030-00-00-00000

Multifamily Rental Housing Programs

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 021 Phase - In  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00	Pkg: 060 Technical Adjustments  Priority: 00
<b>SALARIES &amp; WAGES</b>						
3400 Other Funds Ltd	103,141	61	103,080	-	-	-
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$103,141</b>	<b>\$61</b>	<b>\$103,080</b>	-	-	-
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
3400 Other Funds Ltd	61	-	61	-	-	-
<b>3220 Public Employees Retire Cont</b>						
3400 Other Funds Ltd	17,503	10	17,493	-	-	-
<b>3221 Pension Obligation Bond</b>						
8000 General Fund	(4,390)	(4,390)	-	-	-	-
3400 Other Funds Ltd	50,155	50,155	-	-	-	-
6400 Federal Funds Ltd	1,517	1,517	-	-	-	-
All Funds	47,282	47,282	-	-	-	-
<b>3230 Social Security Taxes</b>						
3400 Other Funds Ltd	7,891	5	7,886	-	-	-
<b>3250 Workers Comp. Assess. (WCD)</b>						
3400 Other Funds Ltd	58	-	58	-	-	-
<b>3260 Mass Transit Tax</b>						
8000 General Fund	129	129	-	-	-	-
3400 Other Funds Ltd	6,732	6,114	618	-	-	-
All Funds	6,861	6,243	618	-	-	-
<b>3270 Flexible Benefits</b>						
3400 Other Funds Ltd	35,184	-	35,184	-	-	-

BDV004B  
2019-21 Biennium

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-030-00-00-00000

Multifamily Rental Housing Programs

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 021 Phase - In  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00	Pkg: 060 Technical Adjustments  Priority: 00
<b>OTHER PAYROLL EXPENSES</b>						
8000 General Fund	(4,261)	(4,261)	-	-	-	-
3400 Other Funds Ltd	117,584	56,284	61,300	-	-	-
6400 Federal Funds Ltd	1,517	1,517	-	-	-	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$114,840</b>	<b>\$53,540</b>	<b>\$61,300</b>	-	-	-
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
8000 General Fund	(1,635)	(1,635)	-	-	-	-
3400 Other Funds Ltd	214,487	214,487	-	-	-	-
6400 Federal Funds Ltd	21,943	21,943	-	-	-	-
All Funds	234,795	234,795	-	-	-	-
<b>PERSONAL SERVICES</b>						
8000 General Fund	(5,896)	(5,896)	-	-	-	-
3400 Other Funds Ltd	435,212	270,832	164,380	-	-	-
6400 Federal Funds Ltd	23,460	23,460	-	-	-	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$452,776</b>	<b>\$288,396</b>	<b>\$164,380</b>	-	-	-
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	48	-	-	(617)	665	-
3400 Other Funds Ltd	10,834	-	13,702	(3,400)	2,089	(1,557)
6400 Federal Funds Ltd	(708)	-	-	(1,000)	292	-
All Funds	10,174	-	13,702	(5,017)	3,046	(1,557)

BDV004B  
2019-21 Biennium

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-030-00-00-00000

Multifamily Rental Housing Programs

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 021 Phase - In  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00	Pkg: 060 Technical Adjustments  Priority: 00
<b>4125 Out of State Travel</b>						
8000 General Fund	95	-	-	-	95	-
3400 Other Funds Ltd	(1,857)	-	2,076	(5,000)	1,067	-
6400 Federal Funds Ltd	(4,717)	-	-	(5,000)	283	-
All Funds	(6,479)	-	2,076	(10,000)	1,445	-
<b>4150 Employee Training</b>						
8000 General Fund	(1,746)	-	-	(1,960)	214	-
3400 Other Funds Ltd	(2,011)	-	2,141	(4,000)	1,405	(1,557)
6400 Federal Funds Ltd	(142)	-	-	(300)	158	-
All Funds	(3,899)	-	2,141	(6,260)	1,777	(1,557)
<b>4175 Office Expenses</b>						
8000 General Fund	(2,548)	-	-	(2,945)	397	-
3400 Other Funds Ltd	(2,918)	-	2,952	(5,000)	1,206	(2,076)
6400 Federal Funds Ltd	(988)	-	-	(1,000)	12	-
All Funds	(6,454)	-	2,952	(8,945)	1,615	(2,076)
<b>4200 Telecommunications</b>						
8000 General Fund	(1,824)	-	-	(1,962)	138	-
3400 Other Funds Ltd	(419)	-	2,946	(3,000)	1,192	(1,557)
6400 Federal Funds Ltd	(788)	-	-	(800)	12	-
All Funds	(3,031)	-	2,946	(5,762)	1,342	(1,557)
<b>4250 Data Processing</b>						
8000 General Fund	(913)	-	-	(982)	69	-
3400 Other Funds Ltd	3,775	-	2,135	(2,000)	4,678	(1,038)



BDV004B  
2019-21 Biennium

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-030-00-00-00000

Multifamily Rental Housing Programs

Description	Total Essential Packages	Pkg: 010	Pkg: 021	Pkg: 022	Pkg: 031	Pkg: 060
		Non-PICS Psnl Svc / Vacancy Factor	Phase - In	Phase-out Pgm & One-time Costs	Standard Inflation	Technical Adjustments
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	Priority: 00
6400 Federal Funds Ltd	(2,500)	-	-	(2,500)	-	-
All Funds	362	-	2,135	(5,482)	4,747	(1,038)
<b>4275 Publicity and Publications</b>						
3400 Other Funds Ltd	386	-	-	-	386	-
<b>4300 Professional Services</b>						
8000 General Fund	156,300	-	156,300	-	-	-
3400 Other Funds Ltd	11,822	-	5,210	-	6,612	-
6400 Federal Funds Ltd	708	-	-	-	708	-
All Funds	168,830	-	161,510	-	7,320	-
<b>4315 IT Professional Services</b>						
3400 Other Funds Ltd	391	-	-	-	391	-
6400 Federal Funds Ltd	(100)	-	-	(100)	-	-
All Funds	291	-	-	(100)	391	-
<b>4325 Attorney General</b>						
8000 General Fund	1,059	-	-	(7,500)	8,559	-
3400 Other Funds Ltd	9,596	-	57,194	(75,000)	33,890	(6,488)
6400 Federal Funds Ltd	(2,038)	-	-	(2,500)	462	-
All Funds	8,617	-	57,194	(85,000)	42,911	(6,488)
<b>4350 Dispute Resolution Services</b>						
3400 Other Funds Ltd	2,556	-	-	-	2,556	-
<b>4400 Dues and Subscriptions</b>						
3400 Other Funds Ltd	140	-	-	-	140	-
6400 Federal Funds Ltd	(400)	-	-	(400)	-	-

BDV004B  
2019-21 Biennium

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-030-00-00-00000

Multifamily Rental Housing Programs

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 021 Phase - In  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00	Pkg: 060 Technical Adjustments  Priority: 00
All Funds	(260)	-	-	(400)	140	-
<b>4425 Facilities Rental and Taxes</b>						
3400 Other Funds Ltd	6,103	-	-	-	6,103	-
6400 Federal Funds Ltd	233	-	-	-	233	-
All Funds	6,336	-	-	-	6,336	-
<b>4475 Facilities Maintenance</b>						
3400 Other Funds Ltd	16	-	-	-	16	-
<b>4650 Other Services and Supplies</b>						
8000 General Fund	(31,685)	-	-	(37,716)	6,031	-
3400 Other Funds Ltd	54,039	-	52,047	-	1,992	-
6400 Federal Funds Ltd	(3,381)	-	-	(3,390)	9	-
All Funds	18,973	-	52,047	(41,106)	8,032	-
<b>4700 Expendable Prop 250 - 5000</b>						
8000 General Fund	(2,800)	-	-	(2,800)	-	-
3400 Other Funds Ltd	(7,254)	-	1,038	(8,781)	489	-
6400 Federal Funds Ltd	(441)	-	-	(500)	59	-
All Funds	(10,495)	-	1,038	(12,081)	548	-
<b>4715 IT Expendable Property</b>						
8000 General Fund	(6,999)	-	-	(6,999)	-	-
3400 Other Funds Ltd	(14,645)	-	1,557	(16,953)	751	-
6400 Federal Funds Ltd	(1,480)	-	-	(1,500)	20	-
All Funds	(23,124)	-	1,557	(25,452)	771	-

**SERVICES & SUPPLIES**

BDV004B  
2019-21 Biennium

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-030-00-00-00000

Multifamily Rental Housing Programs

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 021 Phase - In  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00	Pkg: 060 Technical Adjustments  Priority: 00
8000 General Fund	108,987	-	156,300	(63,481)	16,168	-
3400 Other Funds Ltd	70,554	-	142,998	(123,134)	64,963	(14,273)
6400 Federal Funds Ltd	(16,742)	-	-	(18,990)	2,248	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$162,799</b>	<b>-</b>	<b>\$299,298</b>	<b>(\$205,605)</b>	<b>\$83,379</b>	<b>(\$14,273)</b>
<b>SPECIAL PAYMENTS</b>						
<b>6020 Dist to Counties</b>						
3400 Other Funds Ltd	7,724	-	-	-	7,724	-
<b>6025 Dist to Other Gov Unit</b>						
3400 Other Funds Ltd	4,660,008	-	4,660,008	-	-	-
<b>6030 Dist to Non-Gov Units</b>						
3400 Other Funds Ltd	9,637,541	-	9,320,016	-	317,525	-
<b>6050 Dist to Non-Profit Organizations</b>						
3400 Other Funds Ltd	30,276,306	-	32,920,877	(4,200,000)	2,296,928	(741,499)
6400 Federal Funds Ltd	251,093	-	-	-	251,093	-
All Funds	30,527,399	-	32,920,877	(4,200,000)	2,548,021	(741,499)
<b>6080 Loans Made - Other</b>						
3200 Other Funds Non-Ltd	(500,000)	-	-	(500,000)	-	-
3400 Other Funds Ltd	161,806	-	-	-	161,806	-
All Funds	(338,194)	-	-	(500,000)	161,806	-
<b>6085 Other Special Payments</b>						
8000 General Fund	(86,000)	-	-	(86,000)	-	-
4400 Lottery Funds Ltd	(760,000)	-	-	(760,000)	-	-
3400 Other Funds Ltd	(5,655,047)	-	-	(6,300,000)	644,953	-

BDV004B  
2019-21 Biennium

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-030-00-00-00000

Multifamily Rental Housing Programs

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 021 Phase - In  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00	Pkg: 060 Technical Adjustments  Priority: 00
6400 Federal Funds Ltd	499,297	-	-	-	499,297	-
All Funds	(6,001,750)	-	-	(7,146,000)	1,144,250	-
<b>SPECIAL PAYMENTS</b>						
8000 General Fund	(86,000)	-	-	(86,000)	-	-
4400 Lottery Funds Ltd	(760,000)	-	-	(760,000)	-	-
3200 Other Funds Non-Ltd	(500,000)	-	-	(500,000)	-	-
3400 Other Funds Ltd	39,088,338	-	46,900,901	(10,500,000)	3,428,936	(741,499)
6400 Federal Funds Ltd	750,390	-	-	-	750,390	-
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$38,492,728</b>	<b>-</b>	<b>\$46,900,901</b>	<b>(\$11,846,000)</b>	<b>\$4,179,326</b>	<b>(\$741,499)</b>
<b>EXPENDITURES</b>						
8000 General Fund	17,091	(5,896)	156,300	(149,481)	16,168	-
4400 Lottery Funds Ltd	(760,000)	-	-	(760,000)	-	-
3200 Other Funds Non-Ltd	(500,000)	-	-	(500,000)	-	-
3400 Other Funds Ltd	39,594,104	270,832	47,208,279	(10,623,134)	3,493,899	(755,772)
6400 Federal Funds Ltd	757,108	23,460	-	(18,990)	752,638	-
<b>TOTAL EXPENDITURES</b>	<b>\$39,108,303</b>	<b>\$288,396</b>	<b>\$47,364,579</b>	<b>(\$12,051,605)</b>	<b>\$4,262,705</b>	<b>(\$755,772)</b>
<b>ENDING BALANCE</b>						
8000 General Fund	-	-	-	-	-	-
4400 Lottery Funds Ltd	760,000	-	-	760,000	-	-
3200 Other Funds Non-Ltd	500,000	-	-	500,000	-	-
3400 Other Funds Ltd	(39,594,104)	(270,832)	(47,208,279)	10,623,134	(3,493,899)	755,772
6400 Federal Funds Ltd	-	-	-	-	-	-

BDV004B

Version: V - 01 - Agency Request Budget

2019-21 Biennium

Cross Reference Number: 91400-030-00-00-00000

Multifamily Rental Housing Programs

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 021 Phase - In  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00	Pkg: 060 Technical Adjustments  Priority: 00
<b>TOTAL ENDING BALANCE</b>	<b>(\$38,334,104)</b>	<b>(\$270,832)</b>	<b>(\$47,208,279)</b>	<b>\$11,883,134</b>	<b>(\$3,493,899)</b>	<b>\$755,772</b>
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	1	-	1	-	-	-
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	1.00	-	1.00	-	-	-

BDV004B

Version: V - 01 - Agency Request Budget

2019-21 Biennium

Cross Reference Number: 91400-040-00-00-00000

Single Family Housing Programs

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 021 Phase - In  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00	
-------------	--------------------------	---	--	---	--	--

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund (1,300,000) - - (1,300,000) -

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd 27,238 647 - - 26,591

REVENUE CATEGORIES

8000 General Fund (1,300,000) - - (1,300,000) -

6400 Federal Funds Ltd 27,238 647 - - 26,591

**TOTAL REVENUE CATEGORIES (\$1,272,762) \$647 - (\$1,300,000) \$26,591**

AVAILABLE REVENUES

8000 General Fund (1,300,000) - - (1,300,000) -

6400 Federal Funds Ltd 27,238 647 - - 26,591

**TOTAL AVAILABLE REVENUES (\$1,272,762) \$647 - (\$1,300,000) \$26,591**

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd 113,448 - 113,448 - -

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

BDV004B

Version: V - 01 - Agency Request Budget

2019-21 Biennium

Cross Reference Number: 91400-040-00-00-00000

Single Family Housing Programs

Description	Total Essential Packages	Pkg: 010	Pkg: 021	Pkg: 022	Pkg: 031	
		Non-PICS Psnl Svc / Vacancy Factor	Phase - In	Phase-out Pgm & One-time Costs	Standard Inflation	
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	
3400 Other Funds Ltd	61	-	61	-	-	
<b>3220 Public Employees Retire Cont</b>						
3400 Other Funds Ltd	19,252	-	19,252	-	-	
<b>3221 Pension Obligation Bond</b>						
3400 Other Funds Ltd	12,473	12,473	-	-	-	
6400 Federal Funds Ltd	8	8	-	-	-	
All Funds	12,481	12,481	-	-	-	
<b>3230 Social Security Taxes</b>						
3400 Other Funds Ltd	8,679	-	8,679	-	-	
<b>3250 Workers Comp. Assess. (WCD)</b>						
3400 Other Funds Ltd	58	-	58	-	-	
<b>3260 Mass Transit Tax</b>						
3400 Other Funds Ltd	1,341	660	681	-	-	
<b>3270 Flexible Benefits</b>						
3400 Other Funds Ltd	35,184	-	35,184	-	-	
<b>OTHER PAYROLL EXPENSES</b>						
3400 Other Funds Ltd	77,048	13,133	63,915	-	-	
6400 Federal Funds Ltd	8	8	-	-	-	
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$77,056</b>	<b>\$13,141</b>	<b>\$63,915</b>	-	-	
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
3400 Other Funds Ltd	24,874	24,874	-	-	-	
6400 Federal Funds Ltd	639	639	-	-	-	

BDV004B

Version: V - 01 - Agency Request Budget

2019-21 Biennium

Cross Reference Number: 91400-040-00-00-00000

Single Family Housing Programs

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 021 Phase - In  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00	
All Funds	25,513	25,513	-	-	-	
<b>PERSONAL SERVICES</b>						
3400 Other Funds Ltd	215,370	38,007	177,363	-	-	
6400 Federal Funds Ltd	647	647	-	-	-	
<b>TOTAL PERSONAL SERVICES</b>	<b>\$216,017</b>	<b>\$38,654</b>	<b>\$177,363</b>	-	-	
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
3400 Other Funds Ltd	1,912	-	1,349	-	563	
<b>4125 Out of State Travel</b>						
3400 Other Funds Ltd	304	-	-	-	304	
<b>4150 Employee Training</b>						
3400 Other Funds Ltd	990	-	519	-	471	
<b>4175 Office Expenses</b>						
3400 Other Funds Ltd	1,111	-	519	-	592	
<b>4200 Telecommunications</b>						
3400 Other Funds Ltd	1,232	-	960	-	272	
<b>4250 Data Processing</b>						
3400 Other Funds Ltd	1,149	-	960	-	189	
<b>4275 Publicity and Publications</b>						
3400 Other Funds Ltd	119	-	-	-	119	
<b>4300 Professional Services</b>						
3400 Other Funds Ltd	289	-	-	-	289	
<b>4315 IT Professional Services</b>						



BDV004B

Version: V - 01 - Agency Request Budget

2019-21 Biennium

Cross Reference Number: 91400-040-00-00-00000

Single Family Housing Programs

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 021 Phase - In  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00
3400 Other Funds Ltd	38	-	-	-	38
<b>4325 Attorney General</b>					
3400 Other Funds Ltd	698	-	-	(2,500)	3,198
<b>4400 Dues and Subscriptions</b>					
3400 Other Funds Ltd	56	-	-	-	56
<b>4425 Facilities Rental and Taxes</b>					
3400 Other Funds Ltd	978	-	-	-	978
<b>4475 Facilities Maintenance</b>					
3400 Other Funds Ltd	21	-	-	-	21
<b>4650 Other Services and Supplies</b>					
8000 General Fund	(140,000)	-	-	(140,000)	-
3400 Other Funds Ltd	176	-	-	-	176
All Funds	(139,824)	-	-	(140,000)	176
<b>4700 Expendable Prop 250 - 5000</b>					
3400 Other Funds Ltd	153	-	-	-	153
<b>4715 IT Expendable Property</b>					
3400 Other Funds Ltd	497	-	-	-	497
<b>SERVICES &amp; SUPPLIES</b>					
8000 General Fund	(140,000)	-	-	(140,000)	-
3400 Other Funds Ltd	9,723	-	4,307	(2,500)	7,916
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$130,277)</b>	<b>-</b>	<b>\$4,307</b>	<b>(\$142,500)</b>	<b>\$7,916</b>

**SPECIAL PAYMENTS**

6015 Dist to Cities

BDV004B

Version: V - 01 - Agency Request Budget

2019-21 Biennium

Cross Reference Number: 91400-040-00-00-00000

Single Family Housing Programs

Description	Total Essential Packages	Pkg: 010	Pkg: 021	Pkg: 022	Pkg: 031	
		Non-PICS Psnl Svc / Vacancy Factor	Phase - In	Phase-out Pgm & One-time Costs	Standard Inflation	
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	
6400 Federal Funds Ltd	26,591	-	-	-	26,591	
<b>6030 Dist to Non-Gov Units</b>						
3400 Other Funds Ltd	11,731	-	-	-	11,731	
<b>6050 Dist to Non-Profit Organizations</b>						
8000 General Fund	(1,160,000)	-	-	(1,160,000)	-	
3400 Other Funds Ltd	4,090,149	-	3,829,736	-	260,413	
All Funds	2,930,149	-	3,829,736	(1,160,000)	260,413	
<b>SPECIAL PAYMENTS</b>						
8000 General Fund	(1,160,000)	-	-	(1,160,000)	-	
3400 Other Funds Ltd	4,101,880	-	3,829,736	-	272,144	
6400 Federal Funds Ltd	26,591	-	-	-	26,591	
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$2,968,471</b>	<b>-</b>	<b>\$3,829,736</b>	<b>(\$1,160,000)</b>	<b>\$298,735</b>	
<b>EXPENDITURES</b>						
8000 General Fund	(1,300,000)	-	-	(1,300,000)	-	
3400 Other Funds Ltd	4,326,973	38,007	4,011,406	(2,500)	280,060	
6400 Federal Funds Ltd	27,238	647	-	-	26,591	
<b>TOTAL EXPENDITURES</b>	<b>\$3,054,211</b>	<b>\$38,654</b>	<b>\$4,011,406</b>	<b>(\$1,302,500)</b>	<b>\$306,651</b>	
<b>ENDING BALANCE</b>						
8000 General Fund	-	-	-	-	-	
3400 Other Funds Ltd	(4,326,973)	(38,007)	(4,011,406)	2,500	(280,060)	
6400 Federal Funds Ltd	-	-	-	-	-	
<b>TOTAL ENDING BALANCE</b>	<b>(\$4,326,973)</b>	<b>(\$38,007)</b>	<b>(\$4,011,406)</b>	<b>\$2,500</b>	<b>(\$280,060)</b>	

BDV004B

Version: V - 01 - Agency Request Budget

2019-21 Biennium

Cross Reference Number: 91400-040-00-00-00000

Single Family Housing Programs

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 021 Phase - In  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00	
-------------	--------------------------	---	--	---	--	--

**AUTHORIZED POSITIONS**

8150 Class/Unclass Positions	1	-	1	-	-
------------------------------	---	---	---	---	---

**AUTHORIZED FTE**

8250 Class/Unclass FTE Positions	1.00	-	1.00	-	-
----------------------------------	------	---	------	---	---

BDV004B

Version: V - 01 - Agency Request Budget

2019-21 Biennium

Cross Reference Number: 91400-050-00-00-00000

Homeownership Stabilization Initiative

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00			
-------------	--------------------------	---	---	--	--	--

**EXPENDITURES**

**PERSONAL SERVICES**

**OTHER PAYROLL EXPENSES**

**3221 Pension Obligation Bond**

3400 Other Funds Ltd (134,479) (134,479) -

**3260 Mass Transit Tax**

3400 Other Funds Ltd (14,203) (14,203) -

**OTHER PAYROLL EXPENSES**

3400 Other Funds Ltd (148,682) (148,682) -

**TOTAL OTHER PAYROLL EXPENSES**

**(\$148,682) (\$148,682) -**

**SERVICES & SUPPLIES**

**4100 Instate Travel**

3400 Other Funds Ltd (1,200) - (1,200)

**4125 Out of State Travel**

3400 Other Funds Ltd (7,000) - (7,000)

**4150 Employee Training**

3400 Other Funds Ltd (200) - (200)

**4175 Office Expenses**

3400 Other Funds Ltd (38,700) - (38,700)

**4200 Telecommunications**

3400 Other Funds Ltd (30,000) - (30,000)

**4300 Professional Services**

3400 Other Funds Ltd (5,280) - (5,280)

Homeownership Stabilization Initiative

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00			
<b>4315 IT Professional Services</b>						
3400 Other Funds Ltd	(1,920)	-	(1,920)			
<b>4325 Attorney General</b>						
3400 Other Funds Ltd	(21,600)	-	(21,600)			
<b>4400 Dues and Subscriptions</b>						
3400 Other Funds Ltd	(23,760)	-	(23,760)			
<b>4425 Facilities Rental and Taxes</b>						
3400 Other Funds Ltd	(138,971)	-	(138,971)			
<b>4700 Expendable Prop 250 - 5000</b>						
3400 Other Funds Ltd	(1,000)	-	(1,000)			
<b>4715 IT Expendable Property</b>						
3400 Other Funds Ltd	(1,500)	-	(1,500)			
<b>SERVICES &amp; SUPPLIES</b>						
3400 Other Funds Ltd	(271,131)	-	(271,131)			
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$271,131)</b>	<b>-</b>	<b>(\$271,131)</b>			
<b>EXPENDITURES</b>						
3400 Other Funds Ltd	(419,813)	(148,682)	(271,131)			
<b>TOTAL EXPENDITURES</b>	<b>(\$419,813)</b>	<b>(\$148,682)</b>	<b>(\$271,131)</b>			
<b>ENDING BALANCE</b>						
3400 Other Funds Ltd	419,813	148,682	271,131			
<b>TOTAL ENDING BALANCE</b>	<b>\$419,813</b>	<b>\$148,682</b>	<b>\$271,131</b>			

BDV004B  
 2019-21 Biennium  
 Central Services

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-070-00-00-00000

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 021 Phase - In  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00	
-------------	--------------------------	---	--	---	--	--

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund (222,107) 2,106 - (270,000) 45,787

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd 197,951 78,663 - - 119,288

REVENUE CATEGORIES

8000 General Fund (222,107) 2,106 - (270,000) 45,787

6400 Federal Funds Ltd 197,951 78,663 - - 119,288

**TOTAL REVENUE CATEGORIES (\$24,156) \$80,769 - (\$270,000) \$165,075**

AVAILABLE REVENUES

8000 General Fund (222,107) 2,106 - (270,000) 45,787

6400 Federal Funds Ltd 197,951 78,663 - - 119,288

**TOTAL AVAILABLE REVENUES (\$24,156) \$80,769 - (\$270,000) \$165,075**

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3160 Temporary Appointments

3400 Other Funds Ltd 2,684 2,684 - - -

6400 Federal Funds Ltd 23 23 - - -

All Funds 2,707 2,707 - - -

BDV004B  
 2019-21 Biennium  
 Central Services

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-070-00-00-00000

Description	Total Essential Packages	Pkg: 010	Pkg: 021	Pkg: 022	Pkg: 031	
		Non-PICS Psnl Svc / Vacancy Factor	Phase - In	Phase-out Pgm & One-time Costs	Standard Inflation	
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	
<b>3190 All Other Differential</b>						
3400 Other Funds Ltd	370	370	-	-	-	
6400 Federal Funds Ltd	5	5	-	-	-	
All Funds	375	375	-	-	-	
<b>SALARIES &amp; WAGES</b>						
3400 Other Funds Ltd	3,054	3,054	-	-	-	
6400 Federal Funds Ltd	28	28	-	-	-	
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$3,082</b>	<b>\$3,082</b>	-	-	-	
<b>OTHER PAYROLL EXPENSES</b>						
<b>3220 Public Employees Retire Cont</b>						
3400 Other Funds Ltd	63	63	-	-	-	
6400 Federal Funds Ltd	1	1	-	-	-	
All Funds	64	64	-	-	-	
<b>3221 Pension Obligation Bond</b>						
8000 General Fund	2,528	2,528	-	-	-	
3400 Other Funds Ltd	16,658	16,658	-	-	-	
6400 Federal Funds Ltd	3,247	3,247	-	-	-	
All Funds	22,433	22,433	-	-	-	
<b>3230 Social Security Taxes</b>						
3400 Other Funds Ltd	233	233	-	-	-	
6400 Federal Funds Ltd	2	2	-	-	-	
All Funds	235	235	-	-	-	
<b>3240 Unemployment Assessments</b>						

BDV004B  
 2019-21 Biennium  
 Central Services

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-070-00-00-00000

Description	Total Essential Packages	Pkg: 010	Pkg: 021	Pkg: 022	Pkg: 031	
		Non-PICS Psnl Svc / Vacancy Factor	Phase - In	Phase-out Pgm & One-time Costs	Standard Inflation	
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	
3400 Other Funds Ltd	145	145	-	-	-	
6400 Federal Funds Ltd	1	1	-	-	-	
All Funds	146	146	-	-	-	
<b>3260 Mass Transit Tax</b>						
8000 General Fund	279	279	-	-	-	
4400 Lottery Funds Ltd	(495)	(495)	-	-	-	
3400 Other Funds Ltd	547	547	-	-	-	
All Funds	331	331	-	-	-	
<b>OTHER PAYROLL EXPENSES</b>						
8000 General Fund	2,807	2,807	-	-	-	
4400 Lottery Funds Ltd	(495)	(495)	-	-	-	
3400 Other Funds Ltd	17,646	17,646	-	-	-	
6400 Federal Funds Ltd	3,251	3,251	-	-	-	
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$23,209</b>	<b>\$23,209</b>	-	-	-	
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
8000 General Fund	(701)	(701)	-	-	-	
3400 Other Funds Ltd	234,469	234,469	-	-	-	
6400 Federal Funds Ltd	75,384	75,384	-	-	-	
All Funds	309,152	309,152	-	-	-	
<b>PERSONAL SERVICES</b>						
8000 General Fund	2,106	2,106	-	-	-	
4400 Lottery Funds Ltd	(495)	(495)	-	-	-	



BDV004B  
 2019-21 Biennium  
 Central Services

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-070-00-00-00000

Description	Total Essential Packages	Pkg: 010	Pkg: 021	Pkg: 022	Pkg: 031	
		Non-PICS Psnl Svc / Vacancy Factor	Phase - In	Phase-out Pgm & One-time Costs	Standard Inflation	
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	
3400 Other Funds Ltd	255,169	255,169	-	-	-	
6400 Federal Funds Ltd	78,663	78,663	-	-	-	
<b>TOTAL PERSONAL SERVICES</b>	<b>\$335,443</b>	<b>\$335,443</b>	-	-	-	
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	150	-	-	-	150	
4400 Lottery Funds Ltd	(4,500)	-	-	(4,500)	-	
3400 Other Funds Ltd	2,878	-	-	-	2,878	
6400 Federal Funds Ltd	133	-	-	-	133	
All Funds	(1,339)	-	-	(4,500)	3,161	
<b>4125 Out of State Travel</b>						
4400 Lottery Funds Ltd	(2,000)	-	-	(2,000)	-	
3400 Other Funds Ltd	1,542	-	-	-	1,542	
6400 Federal Funds Ltd	216	-	-	-	216	
All Funds	(242)	-	-	(2,000)	1,758	
<b>4150 Employee Training</b>						
8000 General Fund	139	-	-	-	139	
4400 Lottery Funds Ltd	(750)	-	-	(750)	-	
3400 Other Funds Ltd	2,627	-	519	-	2,108	
6400 Federal Funds Ltd	355	-	-	-	355	
All Funds	2,371	-	519	(750)	2,602	
<b>4175 Office Expenses</b>						
8000 General Fund	85	-	-	-	85	

BDV004B  
 2019-21 Biennium  
 Central Services

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-070-00-00-00000

Description	Total Essential Packages	Pkg: 010	Pkg: 021	Pkg: 022	Pkg: 031	
		Non-PICS Psnl Svc / Vacancy Factor	Phase - In	Phase-out Pgm & One-time Costs	Standard Inflation	
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	
4400 Lottery Funds Ltd	(375)	-	-	(375)	-	
3400 Other Funds Ltd	6,670	-	519	-	6,151	
All Funds	6,380	-	519	(375)	6,236	
<b>4200 Telecommunications</b>						
8000 General Fund	56	-	-	-	56	
4400 Lottery Funds Ltd	(1,665)	-	-	(1,665)	-	
3400 Other Funds Ltd	3,594	-	623	-	2,971	
All Funds	1,985	-	623	(1,665)	3,027	
<b>4225 State Gov. Service Charges</b>						
8000 General Fund	45,099	-	-	-	45,099	
3400 Other Funds Ltd	803,083	-	-	-	803,083	
6400 Federal Funds Ltd	114,493	-	-	-	114,493	
All Funds	962,675	-	-	-	962,675	
<b>4250 Data Processing</b>						
8000 General Fund	28	-	-	-	28	
3400 Other Funds Ltd	24,561	-	623	-	23,938	
All Funds	24,589	-	623	-	23,966	
<b>4275 Publicity and Publications</b>						
3400 Other Funds Ltd	429	-	-	-	429	
<b>4300 Professional Services</b>						
8000 General Fund	(200,000)	-	-	(200,000)	-	
4400 Lottery Funds Ltd	(150,000)	-	-	(150,000)	-	
3400 Other Funds Ltd	13,842	-	-	-	13,842	

BDV004B  
 2019-21 Biennium  
 Central Services

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-070-00-00-00000

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 021 Phase - In  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00	
All Funds	(336,158)	-	-	(350,000)	13,842	
<b>4315 IT Professional Services</b>						
3400 Other Funds Ltd	133	-	-	-	133	
<b>4325 Attorney General</b>						
3400 Other Funds Ltd	19,226	-	-	-	19,226	
<b>4375 Employee Recruitment and Develop</b>						
3400 Other Funds Ltd	190	-	-	-	190	
<b>4400 Dues and Subscriptions</b>						
8000 General Fund	11	-	-	-	11	
3400 Other Funds Ltd	3,189	-	-	-	3,189	
All Funds	3,200	-	-	-	3,200	
<b>4425 Facilities Rental and Taxes</b>						
3400 Other Funds Ltd	28,041	-	-	-	28,041	
6400 Federal Funds Ltd	2,969	-	-	-	2,969	
All Funds	31,010	-	-	-	31,010	
<b>4475 Facilities Maintenance</b>						
3400 Other Funds Ltd	472	-	-	-	472	
6400 Federal Funds Ltd	78	-	-	-	78	
All Funds	550	-	-	-	550	
<b>4575 Agency Program Related S and S</b>						
3400 Other Funds Ltd	6,321	-	-	-	6,321	
<b>4650 Other Services and Supplies</b>						
8000 General Fund	192	-	-	-	192	

BDV004B  
 2019-21 Biennium  
 Central Services

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-070-00-00-00000

Description	Total Essential Packages	Pkg: 010	Pkg: 021	Pkg: 022	Pkg: 031	
		Non-PICS Psnl Svc / Vacancy Factor	Phase - In	Phase-out Pgm & One-time Costs	Standard Inflation	
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	
4400 Lottery Funds Ltd	(48,232)	-	-	(48,232)	-	
3400 Other Funds Ltd	11,754	-	-	-	11,754	
All Funds	(36,286)	-	-	(48,232)	11,946	
<b>4700 Expendable Prop 250 - 5000</b>						
8000 General Fund	27	-	-	-	27	
4400 Lottery Funds Ltd	(1,000)	-	-	(1,000)	-	
3400 Other Funds Ltd	2,974	-	-	-	2,974	
6400 Federal Funds Ltd	394	-	-	-	394	
All Funds	2,395	-	-	(1,000)	3,395	
<b>4715 IT Expendable Property</b>						
4400 Lottery Funds Ltd	(1,700)	-	-	(1,700)	-	
3400 Other Funds Ltd	8,650	-	-	-	8,650	
6400 Federal Funds Ltd	650	-	-	-	650	
All Funds	7,600	-	-	(1,700)	9,300	
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	(154,213)	-	-	(200,000)	45,787	
4400 Lottery Funds Ltd	(210,222)	-	-	(210,222)	-	
3400 Other Funds Ltd	940,176	-	2,284	-	937,892	
6400 Federal Funds Ltd	119,288	-	-	-	119,288	
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$695,029</b>	<b>-</b>	<b>\$2,284</b>	<b>(\$410,222)</b>	<b>\$1,102,967</b>	
<b>CAPITAL OUTLAY</b>						
<b>5550 Data Processing Software</b>						
3400 Other Funds Ltd	3,502	-	-	-	3,502	

BDV004B  
 2019-21 Biennium  
 Central Services

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-070-00-00-00000

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 021 Phase - In  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00	
<b>SPECIAL PAYMENTS</b>						
<b>6085 Other Special Payments</b>						
8000 General Fund	(70,000)	-	-	(70,000)	-	
<b>EXPENDITURES</b>						
8000 General Fund	(222,107)	2,106	-	(270,000)	45,787	
4400 Lottery Funds Ltd	(210,717)	(495)	-	(210,222)	-	
3400 Other Funds Ltd	1,198,847	255,169	2,284	-	941,394	
6400 Federal Funds Ltd	197,951	78,663	-	-	119,288	
<b>TOTAL EXPENDITURES</b>	<b>\$963,974</b>	<b>\$335,443</b>	<b>\$2,284</b>	<b>(\$480,222)</b>	<b>\$1,106,469</b>	
<b>ENDING BALANCE</b>						
8000 General Fund	-	-	-	-	-	
4400 Lottery Funds Ltd	210,717	495	-	210,222	-	
3400 Other Funds Ltd	(1,198,847)	(255,169)	(2,284)	-	(941,394)	
6400 Federal Funds Ltd	-	-	-	-	-	
<b>TOTAL ENDING BALANCE</b>	<b>(\$988,130)</b>	<b>(\$254,674)</b>	<b>(\$2,284)</b>	<b>\$210,222</b>	<b>(\$941,394)</b>	

BDV004B

Version: V - 01 - Agency Request Budget

2019-21 Biennium

Cross Reference Number: 91400-080-00-00-00000

Bond Activities and Debt Service

Description	Total Essential Packages	Pkg: 010	Pkg: 022	Pkg: 031		
		Non-PICS Psnl Svc / Vacancy Factor	Phase-out Pgm & One-time Costs	Standard Inflation		
		Priority: 00	Priority: 00	Priority: 00		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	16,131	-	-	16,131
-------------------	--------	---	---	--------

AVAILABLE REVENUES

8000 General Fund	16,131	-	-	16,131
-------------------	--------	---	---	--------

TOTAL AVAILABLE REVENUES

<b>\$16,131</b>	-	-	<b>\$16,131</b>
-----------------	---	---	-----------------

EXPENDITURES

PERSONAL SERVICES

OTHER PAYROLL EXPENSES

3221 Pension Obligation Bond

3400 Other Funds Ltd	2,868	2,868	-	-
----------------------	-------	-------	---	---

3260 Mass Transit Tax

3400 Other Funds Ltd	349	349	-	-
----------------------	-----	-----	---	---

OTHER PAYROLL EXPENSES

3400 Other Funds Ltd	3,217	3,217	-	-
----------------------	-------	-------	---	---

TOTAL OTHER PAYROLL EXPENSES

<b>\$3,217</b>	<b>\$3,217</b>	-	-
----------------	----------------	---	---

P.S. BUDGET ADJUSTMENTS

3455 Vacancy Savings

3400 Other Funds Ltd	40,873	40,873	-	-
----------------------	--------	--------	---	---

PERSONAL SERVICES

3400 Other Funds Ltd	44,090	44,090	-	-
----------------------	--------	--------	---	---

BDV004B  
2019-21 Biennium

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-080-00-00-00000

Bond Activities and Debt Service

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00		
<b>TOTAL PERSONAL SERVICES</b>	<b>\$44,090</b>	<b>\$44,090</b>	-	-		
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
3400 Other Funds Ltd	60	-	-	60		
<b>4125 Out of State Travel</b>						
3400 Other Funds Ltd	532	-	-	532		
<b>4150 Employee Training</b>						
3400 Other Funds Ltd	355	-	-	355		
<b>4175 Office Expenses</b>						
3400 Other Funds Ltd	216	-	-	216		
<b>4200 Telecommunications</b>						
3400 Other Funds Ltd	173	-	-	173		
<b>4225 State Gov. Service Charges</b>						
8000 General Fund	16,131	-	-	16,131		
3400 Other Funds Ltd	(116,962)	-	-	(116,962)		
All Funds	(100,831)	-	-	(100,831)		
<b>4250 Data Processing</b>						
3400 Other Funds Ltd	1,144	-	-	1,144		
<b>4300 Professional Services</b>						
3400 Other Funds Ltd	99,875	-	-	99,875		
<b>4325 Attorney General</b>						
3400 Other Funds Ltd	4,807	-	-	4,807		
<b>4400 Dues and Subscriptions</b>						

BDV004B  
2019-21 Biennium

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-080-00-00-00000

Bond Activities and Debt Service

Description	Total Essential Packages	Pkg: 010	Pkg: 022	Pkg: 031		
		Non-PICS Psnl Svc / Vacancy Factor	Phase-out Pgm & One-time Costs	Standard Inflation		
		Priority: 00	Priority: 00	Priority: 00		
3400 Other Funds Ltd	32	-	-	32		
<b>4425 Facilities Rental and Taxes</b>						
3400 Other Funds Ltd	1,003	-	-	1,003		
<b>4575 Agency Program Related S and S</b>						
3400 Other Funds Ltd	39	-	-	39		
<b>4650 Other Services and Supplies</b>						
3400 Other Funds Ltd	(1,481,742)	-	(1,485,235)	3,493		
<b>4700 Expendable Prop 250 - 5000</b>						
3400 Other Funds Ltd	20	-	-	20		
<b>4715 IT Expendable Property</b>						
3400 Other Funds Ltd	99	-	-	99		
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	16,131	-	-	16,131		
3400 Other Funds Ltd	(1,490,349)	-	(1,485,235)	(5,114)		
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$1,474,218)</b>	<b>-</b>	<b>(\$1,485,235)</b>	<b>\$11,017</b>		
<b>EXPENDITURES</b>						
8000 General Fund	16,131	-	-	16,131		
3400 Other Funds Ltd	(1,446,259)	44,090	(1,485,235)	(5,114)		
<b>TOTAL EXPENDITURES</b>	<b>(\$1,430,128)</b>	<b>\$44,090</b>	<b>(\$1,485,235)</b>	<b>\$11,017</b>		
<b>ENDING BALANCE</b>						
8000 General Fund	-	-	-	-		
3400 Other Funds Ltd	1,446,259	(44,090)	1,485,235	5,114		



**BDV004B  
2019-21 Biennium  
Bond Activities and Debt Service**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-080-00-00-00000**

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00		
<b>TOTAL ENDING BALANCE</b>	<b>\$1,446,259</b>	<b>(\$44,090)</b>	<b>\$1,485,235</b>	<b>\$5,114</b>		

BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Total Policy Packages	Pkg: 101 Essential Program Delivery Staffing Needs  Priority: 00	Pkg: 102 Essential Agency Support Staffing Needs  Priority: 00	Pkg: 103 Resources for Permanent Supportive Housing  Priority: 00	Pkg: 104 Resources for Tenant Outreach and Education  Priority: 00	Pkg: 105 Create Rural Housing Accelerator  Priority: 00
-------------	-----------------------	---	---	--	---	---

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	48,272,178	-	-	-	5,000,000	5,272,178
8030 General Fund Debt Svc	3,439,495	-	-	-	-	-
All Funds	51,711,673	-	-	-	5,000,000	5,272,178

CHARGES FOR SERVICES

0415 Admin and Service Charges

3400 Other Funds Ltd	4,322,590	-	-	-	-	-
----------------------	-----------	---	---	---	---	---

BOND SALES

0555 General Fund Obligation Bonds

3020 Other Funds Cap Construct	80,000,000	-	-	-	-	-
3400 Other Funds Ltd	1,110,000	-	-	-	-	-
All Funds	81,110,000	-	-	-	-	-

0565 Lottery Bonds

3400 Other Funds Ltd	64,734,444	-	-	19,012,909	-	-
----------------------	------------	---	---	------------	---	---

BOND SALES

3020 Other Funds Cap Construct	80,000,000	-	-	-	-	-
3400 Other Funds Ltd	65,844,444	-	-	19,012,909	-	-

<b>TOTAL BOND SALES</b>	<b>\$145,844,444</b>	-	-	<b>\$19,012,909</b>	-	-
-------------------------	----------------------	---	---	---------------------	---	---

INTEREST EARNINGS

0605 Interest Income

3400 Other Funds Ltd	195,000	-	-	80,000	-	-
----------------------	---------	---	---	--------	---	---

BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Total Policy Packages	Pkg: 101 Essential Program Delivery Staffing Needs  Priority: 00	Pkg: 102 Essential Agency Support Staffing Needs  Priority: 00	Pkg: 103 Resources for Permanent Supportive Housing  Priority: 00	Pkg: 104 Resources for Tenant Outreach and Education  Priority: 00	Pkg: 105 Create Rural Housing Accelerator  Priority: 00
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3400 Other Funds Ltd	5,350,423	-	-	-	-	-
<b>FEDERAL FUNDS REVENUE</b>						
<b>0995 Federal Funds</b>						
6400 Federal Funds Ltd	(17,652)	-	-	-	-	-
<b>TRANSFERS IN</b>						
<b>1060 Transfer from General Fund</b>						
3400 Other Funds Ltd	34,200,000	-	-	-	5,000,000	-
<b>REVENUE CATEGORIES</b>						
8000 General Fund	48,272,178	-	-	-	5,000,000	5,272,178
8030 General Fund Debt Svc	3,439,495	-	-	-	-	-
3020 Other Funds Cap Construct	80,000,000	-	-	-	-	-
3400 Other Funds Ltd	109,912,457	-	-	19,092,909	5,000,000	-
6400 Federal Funds Ltd	(17,652)	-	-	-	-	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$241,606,478</b>	-	-	<b>\$19,092,909</b>	<b>\$10,000,000</b>	<b>\$5,272,178</b>
<b>AVAILABLE REVENUES</b>						
8000 General Fund	48,272,178	-	-	-	5,000,000	5,272,178
8030 General Fund Debt Svc	3,439,495	-	-	-	-	-
3020 Other Funds Cap Construct	80,000,000	-	-	-	-	-
3400 Other Funds Ltd	109,912,457	-	-	19,092,909	5,000,000	-
6400 Federal Funds Ltd	(17,652)	-	-	-	-	-

BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Total Policy Packages	Pkg: 101 Essential Program Delivery Staffing Needs  Priority: 00	Pkg: 102 Essential Agency Support Staffing Needs  Priority: 00	Pkg: 103 Resources for Permanent Supportive Housing  Priority: 00	Pkg: 104 Resources for Tenant Outreach and Education  Priority: 00	Pkg: 105 Create Rural Housing Accelerator  Priority: 00
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$241,606,478</b>	-	-	<b>\$19,092,909</b>	<b>\$10,000,000</b>	<b>\$5,272,178</b>
<b>EXPENDITURES</b>						
<b>PERSONAL SERVICES</b>						
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
8000 General Fund	122,028	-	-	-	-	-
3400 Other Funds Ltd	7,084,608	2,295,480	1,783,464	-	56,724	-
All Funds	7,206,636	2,295,480	1,783,464	-	56,724	-
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
8000 General Fund	60	-	-	-	-	-
3400 Other Funds Ltd	3,404	976	793	-	61	-
6400 Federal Funds Ltd	(31)	-	-	-	-	-
All Funds	3,433	976	793	-	61	-
<b>3220 Public Employees Retire Cont</b>						
8000 General Fund	20,708	-	-	-	-	-
3400 Other Funds Ltd	1,202,259	389,543	302,655	-	9,626	-
All Funds	1,222,967	389,543	302,655	-	9,626	-
<b>3230 Social Security Taxes</b>						
8000 General Fund	9,334	-	-	-	-	-
3400 Other Funds Ltd	541,902	175,604	136,363	-	4,339	-
All Funds	551,236	175,604	136,363	-	4,339	-
<b>3250 Workers Comp. Assess. (WCD)</b>						

BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Total Policy Packages	Pkg: 101	Pkg: 102	Pkg: 103	Pkg: 104	Pkg: 105
		Essential Program Delivery Staffing Needs	Essential Agency Support Staffing Needs	Resources for Permanent Supportive Housing	Resources for Tenant Outreach and Education	Create Rural Housing Accelerator
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	Priority: 00
8000 General Fund	58	-	-	-	-	-
3400 Other Funds Ltd	3,238	928	754	-	58	-
6400 Federal Funds Ltd	(29)	-	-	-	-	-
All Funds	3,267	928	754	-	58	-
<b>3260 Mass Transit Tax</b>						
8000 General Fund	732	-	-	-	-	-
3400 Other Funds Ltd	42,508	13,774	10,701	-	340	-
All Funds	43,240	13,774	10,701	-	340	-
<b>3270 Flexible Benefits</b>						
8000 General Fund	35,184	-	-	-	-	-
3400 Other Funds Ltd	1,961,508	562,944	457,392	-	35,184	-
6400 Federal Funds Ltd	(17,592)	-	-	-	-	-
All Funds	1,979,100	562,944	457,392	-	35,184	-
<b>OTHER PAYROLL EXPENSES</b>						
8000 General Fund	66,076	-	-	-	-	-
3400 Other Funds Ltd	3,754,819	1,143,769	908,658	-	49,608	-
6400 Federal Funds Ltd	(17,652)	-	-	-	-	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$3,803,243</b>	<b>\$1,143,769</b>	<b>\$908,658</b>	<b>-</b>	<b>\$49,608</b>	<b>-</b>
<b>PERSONAL SERVICES</b>						
8000 General Fund	188,104	-	-	-	-	-
3400 Other Funds Ltd	10,839,427	3,439,249	2,692,122	-	106,332	-
6400 Federal Funds Ltd	(17,652)	-	-	-	-	-

BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Total Policy Packages	Pkg: 101	Pkg: 102	Pkg: 103	Pkg: 104	Pkg: 105
		Essential Program Delivery Staffing Needs	Essential Agency Support Staffing Needs	Resources for Permanent Supportive Housing	Resources for Tenant Outreach and Education	Create Rural Housing Accelerator
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	Priority: 00
<b>TOTAL PERSONAL SERVICES</b>	<b>\$11,009,879</b>	<b>\$3,439,249</b>	<b>\$2,692,122</b>	<b>-</b>	<b>\$106,332</b>	<b>-</b>
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	7,350	-	-	-	-	3,675
3400 Other Funds Ltd	49,000	15,925	17,150	-	1,225	-
All Funds	56,350	15,925	17,150	-	1,225	3,675
<b>4125 Out of State Travel</b>						
8000 General Fund	2,500	-	-	-	-	-
3400 Other Funds Ltd	50,000	20,000	12,500	-	-	-
All Funds	52,500	20,000	12,500	-	-	-
<b>4150 Employee Training</b>						
8000 General Fund	2,535	-	-	-	-	845
3400 Other Funds Ltd	30,210	10,140	9,295	-	845	-
All Funds	32,745	10,140	9,295	-	845	845
<b>4175 Office Expenses</b>						
8000 General Fund	6,270	-	-	-	-	3,135
3400 Other Funds Ltd	149,005	37,620	31,350	-	3,135	-
All Funds	155,275	37,620	31,350	-	3,135	3,135
<b>4200 Telecommunications</b>						
8000 General Fund	1,420	-	-	-	-	710
3400 Other Funds Ltd	31,390	8,520	7,100	-	710	-
All Funds	32,810	8,520	7,100	-	710	710
<b>4250 Data Processing</b>						

BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Total Policy Packages	Pkg: 101	Pkg: 102	Pkg: 103	Pkg: 104	Pkg: 105
		Essential Program Delivery Staffing Needs	Essential Agency Support Staffing Needs	Resources for Permanent Supportive Housing	Resources for Tenant Outreach and Education	Create Rural Housing Accelerator
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	Priority: 00
8000 General Fund	560	-	-	-	-	280
3400 Other Funds Ltd	8,680	3,360	2,800	-	280	-
All Funds	9,240	3,360	2,800	-	280	280
<b>4275 Publicity and Publications</b>						
3400 Other Funds Ltd	5,000	-	-	-	-	-
<b>4300 Professional Services</b>						
8000 General Fund	381,908	-	-	-	-	231,908
3400 Other Funds Ltd	2,113,177	-	-	300,000	50,000	-
All Funds	2,495,085	-	-	300,000	50,000	231,908
<b>4325 Attorney General</b>						
8000 General Fund	25,000	-	-	-	-	20,000
3400 Other Funds Ltd	253,800	-	-	80,000	2,500	-
All Funds	278,800	-	-	80,000	2,500	20,000
<b>4375 Employee Recruitment and Develop</b>						
8000 General Fund	150	-	-	-	-	75
3400 Other Funds Ltd	2,625	900	675	-	75	-
All Funds	2,775	900	675	-	75	75
<b>4425 Facilities Rental and Taxes</b>						
8000 General Fund	16,630	-	-	-	-	8,315
3400 Other Funds Ltd	438,645	99,780	83,150	-	8,315	-
All Funds	455,275	99,780	83,150	-	8,315	8,315
<b>4650 Other Services and Supplies</b>						
8000 General Fund	52,320	-	-	-	-	1,160

BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Total Policy Packages	Pkg: 101	Pkg: 102	Pkg: 103	Pkg: 104	Pkg: 105
		Essential Program Delivery Staffing Needs	Essential Agency Support Staffing Needs	Resources for Permanent Supportive Housing	Resources for Tenant Outreach and Education	Create Rural Housing Accelerator
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	Priority: 00
3400 Other Funds Ltd	2,663,129	13,920	11,600	312,909	1,160	-
All Funds	2,715,449	13,920	11,600	312,909	1,160	1,160
<b>4700 Expendable Prop 250 - 5000</b>						
8000 General Fund	50	-	-	-	-	25
3400 Other Funds Ltd	775	300	250	-	25	-
All Funds	825	300	250	-	25	25
<b>4715 IT Expendable Property</b>						
8000 General Fund	4,100	-	-	-	-	2,050
3400 Other Funds Ltd	64,270	24,600	20,500	-	2,050	-
All Funds	68,370	24,600	20,500	-	2,050	2,050
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	500,793	-	-	-	-	272,178
3400 Other Funds Ltd	5,859,706	235,065	196,370	692,909	70,320	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$6,360,499</b>	<b>\$235,065</b>	<b>\$196,370</b>	<b>\$692,909</b>	<b>\$70,320</b>	<b>\$272,178</b>
<b>CAPITAL OUTLAY</b>						
<b>5900 Other Capital Outlay</b>						
3020 Other Funds Cap Construct	80,000,000	-	-	-	-	-
<b>SPECIAL PAYMENTS</b>						
<b>6020 Dist to Counties</b>						
8000 General Fund	3,546,107	-	-	-	-	-
3400 Other Funds Ltd	8,073,982	-	-	-	-	-
All Funds	11,620,089	-	-	-	-	-
<b>6025 Dist to Other Gov Unit</b>						



BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Total Policy Packages	Pkg: 101	Pkg: 102	Pkg: 103	Pkg: 104	Pkg: 105
		Essential Program Delivery Staffing Needs	Essential Agency Support Staffing Needs	Resources for Permanent Supportive Housing	Resources for Tenant Outreach and Education	Create Rural Housing Accelerator
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	Priority: 00
8000 General Fund	115,090	-	-	-	-	-
3400 Other Funds Ltd	391,690	-	-	-	-	-
All Funds	506,780	-	-	-	-	-
<b>6050 Dist to Non-Profit Organizations</b>						
8000 General Fund	4,722,084	-	-	-	-	-
3400 Other Funds Ltd	16,650,953	-	-	-	4,823,348	-
All Funds	21,373,037	-	-	-	4,823,348	-
<b>6060 Intra-Agency Gen Fund Transfer</b>						
8000 General Fund	34,200,000	-	-	-	5,000,000	-
<b>6085 Other Special Payments</b>						
8000 General Fund	5,000,000	-	-	-	-	5,000,000
3400 Other Funds Ltd	74,958,071	-	-	18,400,000	-	-
All Funds	79,958,071	-	-	18,400,000	-	5,000,000
<b>SPECIAL PAYMENTS</b>						
8000 General Fund	47,583,281	-	-	-	5,000,000	5,000,000
3400 Other Funds Ltd	100,074,696	-	-	18,400,000	4,823,348	-
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$147,657,977</b>	<b>-</b>	<b>-</b>	<b>\$18,400,000</b>	<b>\$9,823,348</b>	<b>\$5,000,000</b>
<b>DEBT SERVICE</b>						
<b>7100 Principal - Bonds</b>						
8030 General Fund Debt Svc	1,175,000	-	-	-	-	-
<b>7150 Interest - Bonds</b>						
8030 General Fund Debt Svc	2,264,495	-	-	-	-	-
<b>DEBT SERVICE</b>						

Housing & Community Svcs Dept

Agency Number 91400

BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Total Policy Packages	Pkg: 101	Pkg: 102	Pkg: 103	Pkg: 104	Pkg: 105
		Essential Program Delivery Staffing Needs	Essential Agency Support Staffing Needs	Resources for Permanent Supportive Housing	Resources for Tenant Outreach and Education	Create Rural Housing Accelerator
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	Priority: 00
8030 General Fund Debt Svc	3,439,495	-	-	-	-	-
<b>TOTAL DEBT SERVICE</b>	<b>\$3,439,495</b>	-	-	-	-	-
<b>EXPENDITURES</b>						
8000 General Fund	48,272,178	-	-	-	5,000,000	5,272,178
8030 General Fund Debt Svc	3,439,495	-	-	-	-	-
3020 Other Funds Cap Construct	80,000,000	-	-	-	-	-
3400 Other Funds Ltd	116,773,829	3,674,314	2,888,492	19,092,909	5,000,000	-
6400 Federal Funds Ltd	(17,652)	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$248,467,850</b>	<b>\$3,674,314</b>	<b>\$2,888,492</b>	<b>\$19,092,909</b>	<b>\$10,000,000</b>	<b>\$5,272,178</b>
<b>ENDING BALANCE</b>						
8000 General Fund	-	-	-	-	-	-
8030 General Fund Debt Svc	-	-	-	-	-	-
3020 Other Funds Cap Construct	-	-	-	-	-	-
3400 Other Funds Ltd	(6,861,372)	(3,674,314)	(2,888,492)	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
<b>TOTAL ENDING BALANCE</b>	<b>(\$6,861,372)</b>	<b>(\$3,674,314)</b>	<b>(\$2,888,492)</b>	-	-	-
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	60	16	13	-	1	1
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	56.75	17.50	13.00	-	0.50	-

BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Pkg: 106 Expand Asset Building Programs  Priority: 00	Pkg: 107 Expand LIFT Housing Program  Priority: 00	Pkg: 108 Reduce Child Homelessness - Pilot Program  Priority: 00	Pkg: 109 Permanently Expand Progs to Reduce Homelessness  Priority: 00	Pkg: 110 Preserve Existing Affordable Housing  Priority: 00	Pkg: 111 Acq/Ensure Affordability of Market Rate Hsg  Priority: 00
-------------	---	--	---	---	---	---

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	-	-	8,000,000	30,000,000	-	-
8030 General Fund Debt Svc	-	3,439,495	-	-	-	-
All Funds	-	3,439,495	8,000,000	30,000,000	-	-

BOND SALES

0555 General Fund Obligation Bonds

3020 Other Funds Cap Construct	-	80,000,000	-	-	-	-
3400 Other Funds Ltd	-	1,110,000	-	-	-	-
All Funds	-	81,110,000	-	-	-	-

0565 Lottery Bonds

3400 Other Funds Ltd	-	-	-	-	25,407,658	20,313,877
----------------------	---	---	---	---	------------	------------

BOND SALES

3020 Other Funds Cap Construct	-	80,000,000	-	-	-	-
3400 Other Funds Ltd	-	1,110,000	-	-	25,407,658	20,313,877

**TOTAL BOND SALES**

-	<b>\$81,110,000</b>	-	-	<b>\$25,407,658</b>	<b>\$20,313,877</b>
---	---------------------	---	---	---------------------	---------------------

INTEREST EARNINGS

0605 Interest Income

3400 Other Funds Ltd	-	-	-	-	35,000	80,000
----------------------	---	---	---	---	--------	--------

OTHER

0975 Other Revenues

3400 Other Funds Ltd	1,150,423	-	-	-	-	-
----------------------	-----------	---	---	---	---	---

BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Pkg: 106 Expand Asset Building Programs  Priority: 00	Pkg: 107 Expand LIFT Housing Program  Priority: 00	Pkg: 108 Reduce Child Homelessness - Pilot Program  Priority: 00	Pkg: 109 Permanently Expand Progs to Reduce Homelessness  Priority: 00	Pkg: 110 Preserve Existing Affordable Housing  Priority: 00	Pkg: 111 Acq/Ensure Affordability of Market Rate Hsg  Priority: 00
<b>FEDERAL FUNDS REVENUE</b>						
<b>0995 Federal Funds</b>						
6400 Federal Funds Ltd	(17,652)	-	-	-	-	-
<b>TRANSFERS IN</b>						
<b>1060 Transfer from General Fund</b>						
3400 Other Funds Ltd	-	-	8,000,000	21,200,000	-	-
<b>REVENUE CATEGORIES</b>						
8000 General Fund	-	-	8,000,000	30,000,000	-	-
8030 General Fund Debt Svc	-	3,439,495	-	-	-	-
3020 Other Funds Cap Construct	-	80,000,000	-	-	-	-
3400 Other Funds Ltd	1,150,423	1,110,000	8,000,000	21,200,000	25,442,658	20,393,877
6400 Federal Funds Ltd	(17,652)	-	-	-	-	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$1,132,771</b>	<b>\$84,549,495</b>	<b>\$16,000,000</b>	<b>\$51,200,000</b>	<b>\$25,442,658</b>	<b>\$20,393,877</b>
<b>AVAILABLE REVENUES</b>						
8000 General Fund	-	-	8,000,000	30,000,000	-	-
8030 General Fund Debt Svc	-	3,439,495	-	-	-	-
3020 Other Funds Cap Construct	-	80,000,000	-	-	-	-
3400 Other Funds Ltd	1,150,423	1,110,000	8,000,000	21,200,000	25,442,658	20,393,877
6400 Federal Funds Ltd	(17,652)	-	-	-	-	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$1,132,771</b>	<b>\$84,549,495</b>	<b>\$16,000,000</b>	<b>\$51,200,000</b>	<b>\$25,442,658</b>	<b>\$20,393,877</b>
<b>EXPENDITURES</b>						
<b>PERSONAL SERVICES</b>						

BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Pkg: 106 Expand Asset Building Programs  Priority: 00	Pkg: 107 Expand LIFT Housing Program  Priority: 00	Pkg: 108 Reduce Child Homelessness - Pilot Program  Priority: 00	Pkg: 109 Permanently Expand Progs to Reduce Homelessness  Priority: 00	Pkg: 110 Preserve Existing Affordable Housing  Priority: 00	Pkg: 111 Acq/Ensure Affordability of Market Rate Hsg  Priority: 00
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
8000 General Fund	-	-	-	122,028	-	-
3400 Other Funds Ltd	183,396	-	124,536	122,028	-	-
All Funds	183,396	-	124,536	244,056	-	-
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
8000 General Fund	-	-	-	60	-	-
3400 Other Funds Ltd	92	-	61	62	-	-
6400 Federal Funds Ltd	(31)	-	-	-	-	-
All Funds	61	-	61	122	-	-
<b>3220 Public Employees Retire Cont</b>						
8000 General Fund	-	-	-	20,708	-	-
3400 Other Funds Ltd	31,122	-	21,134	20,708	-	-
All Funds	31,122	-	21,134	41,416	-	-
<b>3230 Social Security Taxes</b>						
8000 General Fund	-	-	-	9,334	-	-
3400 Other Funds Ltd	14,030	-	9,527	9,336	-	-
All Funds	14,030	-	9,527	18,670	-	-
<b>3250 Workers Comp. Assess. (WCD)</b>						
8000 General Fund	-	-	-	58	-	-
3400 Other Funds Ltd	87	-	58	58	-	-
6400 Federal Funds Ltd	(29)	-	-	-	-	-

BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Pkg: 106 Expand Asset Building Programs  Priority: 00	Pkg: 107 Expand LIFT Housing Program  Priority: 00	Pkg: 108 Reduce Child Homelessness - Pilot Program  Priority: 00	Pkg: 109 Permanently Expand Progs to Reduce Homelessness  Priority: 00	Pkg: 110 Preserve Existing Affordable Housing  Priority: 00	Pkg: 111 Acq/Ensure Affordability of Market Rate Hsg  Priority: 00
All Funds	58	-	58	116	-	-
<b>3260 Mass Transit Tax</b>						
8000 General Fund	-	-	-	732	-	-
3400 Other Funds Ltd	1,100	-	747	732	-	-
All Funds	1,100	-	747	1,464	-	-
<b>3270 Flexible Benefits</b>						
8000 General Fund	-	-	-	35,184	-	-
3400 Other Funds Ltd	52,776	-	35,184	35,184	-	-
6400 Federal Funds Ltd	(17,592)	-	-	-	-	-
All Funds	35,184	-	35,184	70,368	-	-
<b>OTHER PAYROLL EXPENSES</b>						
8000 General Fund	-	-	-	66,076	-	-
3400 Other Funds Ltd	99,207	-	66,711	66,080	-	-
6400 Federal Funds Ltd	(17,652)	-	-	-	-	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$81,555</b>	-	<b>\$66,711</b>	<b>\$132,156</b>	-	-
<b>PERSONAL SERVICES</b>						
8000 General Fund	-	-	-	188,104	-	-
3400 Other Funds Ltd	282,603	-	191,247	188,108	-	-
6400 Federal Funds Ltd	(17,652)	-	-	-	-	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$264,951</b>	-	<b>\$191,247</b>	<b>\$376,212</b>	-	-
<b>SERVICES &amp; SUPPLIES</b>						
4100 Instate Travel						

BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Pkg: 106 Expand Asset Building Programs  Priority: 00	Pkg: 107 Expand LIFT Housing Program  Priority: 00	Pkg: 108 Reduce Child Homelessness - Pilot Program  Priority: 00	Pkg: 109 Permanently Expand Progs to Reduce Homelessness  Priority: 00	Pkg: 110 Preserve Existing Affordable Housing  Priority: 00	Pkg: 111 Acq/Ensure Affordability of Market Rate Hsg  Priority: 00
8000 General Fund	-	-	-	3,675	-	-
3400 Other Funds Ltd	1,225	-	3,675	3,675	-	-
All Funds	1,225	-	3,675	7,350	-	-
<b>4125 Out of State Travel</b>						
8000 General Fund	-	-	-	2,500	-	-
3400 Other Funds Ltd	-	-	2,500	2,500	-	-
All Funds	-	-	2,500	5,000	-	-
<b>4150 Employee Training</b>						
8000 General Fund	-	-	-	1,690	-	-
3400 Other Funds Ltd	845	-	1,690	1,690	-	-
All Funds	845	-	1,690	3,380	-	-
<b>4175 Office Expenses</b>						
8000 General Fund	-	-	-	3,135	-	-
3400 Other Funds Ltd	3,135	-	3,135	28,135	-	-
All Funds	3,135	-	3,135	31,270	-	-
<b>4200 Telecommunications</b>						
8000 General Fund	-	-	-	710	-	-
3400 Other Funds Ltd	710	-	710	710	-	-
All Funds	710	-	710	1,420	-	-
<b>4250 Data Processing</b>						
8000 General Fund	-	-	-	280	-	-
3400 Other Funds Ltd	280	-	280	280	-	-
All Funds	280	-	280	560	-	-

BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Pkg: 106 Expand Asset Building Programs  Priority: 00	Pkg: 107 Expand LIFT Housing Program  Priority: 00	Pkg: 108 Reduce Child Homelessness - Pilot Program  Priority: 00	Pkg: 109 Permanently Expand Progs to Reduce Homelessness  Priority: 00	Pkg: 110 Preserve Existing Affordable Housing  Priority: 00	Pkg: 111 Acq/Ensure Affordability of Market Rate Hsg  Priority: 00
<b>4275 Publicity and Publications</b>						
3400 Other Funds Ltd	-	-	2,000	3,000	-	-
<b>4300 Professional Services</b>						
8000 General Fund	-	-	-	150,000	-	-
3400 Other Funds Ltd	750,000	-	200,000	300,000	-	-
All Funds	750,000	-	200,000	450,000	-	-
<b>4325 Attorney General</b>						
8000 General Fund	-	-	-	5,000	-	-
3400 Other Funds Ltd	-	-	1,000	45,000	35,000	80,000
All Funds	-	-	1,000	50,000	35,000	80,000
<b>4375 Employee Recruitment and Develop</b>						
8000 General Fund	-	-	-	75	-	-
3400 Other Funds Ltd	75	-	75	75	-	-
All Funds	75	-	75	150	-	-
<b>4425 Facilities Rental and Taxes</b>						
8000 General Fund	-	-	-	8,315	-	-
3400 Other Funds Ltd	8,315	-	8,315	8,315	-	-
All Funds	8,315	-	8,315	16,630	-	-
<b>4650 Other Services and Supplies</b>						
8000 General Fund	-	-	-	51,160	-	-
3400 Other Funds Ltd	101,160	1,110,000	11,160	323,160	407,658	313,877
All Funds	101,160	1,110,000	11,160	374,320	407,658	313,877
<b>4700 Expendable Prop 250 - 5000</b>						



BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Pkg: 106 Expand Asset Building Programs  Priority: 00	Pkg: 107 Expand LIFT Housing Program  Priority: 00	Pkg: 108 Reduce Child Homelessness - Pilot Program  Priority: 00	Pkg: 109 Permanently Expand Progs to Reduce Homelessness  Priority: 00	Pkg: 110 Preserve Existing Affordable Housing  Priority: 00	Pkg: 111 Acq/Ensure Affordability of Market Rate Hsg  Priority: 00
8000 General Fund	-	-	-	25	-	-
3400 Other Funds Ltd	25	-	25	25	-	-
All Funds	25	-	25	50	-	-
<b>4715 IT Expendable Property</b>						
8000 General Fund	-	-	-	2,050	-	-
3400 Other Funds Ltd	2,050	-	2,050	2,050	-	-
All Funds	2,050	-	2,050	4,100	-	-
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	-	-	-	228,615	-	-
3400 Other Funds Ltd	867,820	1,110,000	236,615	718,615	442,658	393,877
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$867,820</b>	<b>\$1,110,000</b>	<b>\$236,615</b>	<b>\$947,230</b>	<b>\$442,658</b>	<b>\$393,877</b>
<b>CAPITAL OUTLAY</b>						
<b>5900 Other Capital Outlay</b>						
3020 Other Funds Cap Construct	-	80,000,000	-	-	-	-
<b>SPECIAL PAYMENTS</b>						
<b>6020 Dist to Counties</b>						
8000 General Fund	-	-	-	3,546,107	-	-
3400 Other Funds Ltd	-	-	-	8,073,982	-	-
All Funds	-	-	-	11,620,089	-	-
<b>6025 Dist to Other Gov Unit</b>						
8000 General Fund	-	-	-	115,090	-	-
3400 Other Funds Ltd	-	-	-	391,690	-	-
All Funds	-	-	-	506,780	-	-

BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Pkg: 106 Expand Asset Building Programs  Priority: 00	Pkg: 107 Expand LIFT Housing Program  Priority: 00	Pkg: 108 Reduce Child Homelessness - Pilot Program  Priority: 00	Pkg: 109 Permanently Expand Progs to Reduce Homelessness  Priority: 00	Pkg: 110 Preserve Existing Affordable Housing  Priority: 00	Pkg: 111 Acq/Ensure Affordability of Market Rate Hsg  Priority: 00
<b>6050 Dist to Non-Profit Organizations</b>						
8000 General Fund	-	-	-	4,722,084	-	-
3400 Other Funds Ltd	-	-	-	11,827,605	-	-
All Funds	-	-	-	16,549,689	-	-
<b>6060 Intra-Agency Gen Fund Transfer</b>						
8000 General Fund	-	-	8,000,000	21,200,000	-	-
<b>6085 Other Special Payments</b>						
3400 Other Funds Ltd	-	-	7,572,138	-	25,000,000	20,000,000
<b>SPECIAL PAYMENTS</b>						
8000 General Fund	-	-	8,000,000	29,583,281	-	-
3400 Other Funds Ltd	-	-	7,572,138	20,293,277	25,000,000	20,000,000
<b>TOTAL SPECIAL PAYMENTS</b>	-	-	<b>\$15,572,138</b>	<b>\$49,876,558</b>	<b>\$25,000,000</b>	<b>\$20,000,000</b>
<b>DEBT SERVICE</b>						
<b>7100 Principal - Bonds</b>						
8030 General Fund Debt Svc	-	1,175,000	-	-	-	-
<b>7150 Interest - Bonds</b>						
8030 General Fund Debt Svc	-	2,264,495	-	-	-	-
<b>DEBT SERVICE</b>						
8030 General Fund Debt Svc	-	3,439,495	-	-	-	-
<b>TOTAL DEBT SERVICE</b>	-	<b>\$3,439,495</b>	-	-	-	-
<b>EXPENDITURES</b>						
8000 General Fund	-	-	8,000,000	30,000,000	-	-

BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Pkg: 106 Expand Asset Building Programs  Priority: 00	Pkg: 107 Expand LIFT Housing Program  Priority: 00	Pkg: 108 Reduce Child Homelessness - Pilot Program  Priority: 00	Pkg: 109 Permanently Expand Progs to Reduce Homelessness  Priority: 00	Pkg: 110 Preserve Existing Affordable Housing  Priority: 00	Pkg: 111 Acq/Ensure Affordability of Market Rate Hsg  Priority: 00
8030 General Fund Debt Svc	-	3,439,495	-	-	-	-
3020 Other Funds Cap Construct	-	80,000,000	-	-	-	-
3400 Other Funds Ltd	1,150,423	1,110,000	8,000,000	21,200,000	25,442,658	20,393,877
6400 Federal Funds Ltd	(17,652)	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$1,132,771</b>	<b>\$84,549,495</b>	<b>\$16,000,000</b>	<b>\$51,200,000</b>	<b>\$25,442,658</b>	<b>\$20,393,877</b>
<b>ENDING BALANCE</b>						
8000 General Fund	-	-	-	-	-	-
8030 General Fund Debt Svc	-	-	-	-	-	-
3020 Other Funds Cap Construct	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	1	-	1	2	-	-
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	1.50	-	1.00	2.00	-	-

BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Pkg: 112 Down Payment Assistance Lending Program  Priority: 00	Pkg: 113 Create OAHTC Auction  Priority: 00	Pkg: 114 Healthy Homes for Vulnerable Populations  Priority: 00	Pkg: 115 Platform to Replace Distressed Manuf Housing  Priority: 00	Pkg: 116 Restore OHSI Staffing  Priority: 00	
-------------	---	---	--	--	--	--

REVENUE CATEGORIES

CHARGES FOR SERVICES

0415 Admin and Service Charges

3400 Other Funds Ltd	437,416	-	-	-	3,885,174
----------------------	---------	---	---	---	-----------

OTHER

0975 Other Revenues

3400 Other Funds Ltd	-	4,200,000	-	-	-
----------------------	---	-----------	---	---	---

REVENUE CATEGORIES

3400 Other Funds Ltd	437,416	4,200,000	-	-	3,885,174
----------------------	---------	-----------	---	---	-----------

<b>TOTAL REVENUE CATEGORIES</b>	<b>\$437,416</b>	<b>\$4,200,000</b>	-	-	<b>\$3,885,174</b>
---------------------------------	------------------	--------------------	---	---	--------------------

AVAILABLE REVENUES

3400 Other Funds Ltd	437,416	4,200,000	-	-	3,885,174
----------------------	---------	-----------	---	---	-----------

<b>TOTAL AVAILABLE REVENUES</b>	<b>\$437,416</b>	<b>\$4,200,000</b>	-	-	<b>\$3,885,174</b>
---------------------------------	------------------	--------------------	---	---	--------------------

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	236,520	124,536	74,796	74,796	2,008,332
----------------------	---------	---------	--------	--------	-----------

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	122	61	61	61	1,054
----------------------	-----	----	----	----	-------

3220 Public Employees Retire Cont

BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Pkg: 112 Down Payment Assistance Lending Program  Priority: 00	Pkg: 113 Create OAHTC Auction  Priority: 00	Pkg: 114 Healthy Homes for Vulnerable Populations  Priority: 00	Pkg: 115 Platform to Replace Distressed Manuf Housing  Priority: 00	Pkg: 116 Restore OHSI Staffing  Priority: 00	
3400 Other Funds Ltd	40,137	21,134	12,693	12,693	340,814	
<b>3230 Social Security Taxes</b>						
3400 Other Funds Ltd	18,094	9,527	5,722	5,722	153,638	
<b>3250 Workers Comp. Assess. (WCD)</b>						
3400 Other Funds Ltd	116	58	58	58	1,005	
<b>3260 Mass Transit Tax</b>						
3400 Other Funds Ltd	1,419	747	449	449	12,050	
<b>3270 Flexible Benefits</b>						
3400 Other Funds Ltd	70,368	35,184	35,184	35,184	606,924	
<b>OTHER PAYROLL EXPENSES</b>						
3400 Other Funds Ltd	130,256	66,711	54,167	54,167	1,115,485	
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$130,256</b>	<b>\$66,711</b>	<b>\$54,167</b>	<b>\$54,167</b>	<b>\$1,115,485</b>	
<b>PERSONAL SERVICES</b>						
3400 Other Funds Ltd	366,776	191,247	128,963	128,963	3,123,817	
<b>TOTAL PERSONAL SERVICES</b>	<b>\$366,776</b>	<b>\$191,247</b>	<b>\$128,963</b>	<b>\$128,963</b>	<b>\$3,123,817</b>	
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
3400 Other Funds Ltd	2,450	1,225	1,225	1,225	-	
<b>4125 Out of State Travel</b>						
3400 Other Funds Ltd	5,000	-	2,500	2,500	2,500	
<b>4150 Employee Training</b>						
3400 Other Funds Ltd	1,690	845	845	845	1,480	

BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Pkg: 112 Down Payment Assistance Lending Program  Priority: 00	Pkg: 113 Create OAHTC Auction  Priority: 00	Pkg: 114 Healthy Homes for Vulnerable Populations  Priority: 00	Pkg: 115 Platform to Replace Distressed Manuf Housing  Priority: 00	Pkg: 116 Restore OHSI Staffing  Priority: 00	
<b>4175 Office Expenses</b>						
3400 Other Funds Ltd	6,270	3,135	3,135	3,135	26,820	
<b>4200 Telecommunications</b>						
3400 Other Funds Ltd	1,420	710	710	710	9,380	
<b>4250 Data Processing</b>						
3400 Other Funds Ltd	560	280	280	280	-	
<b>4300 Professional Services</b>						
3400 Other Funds Ltd	25,000	-	-	-	488,177	
<b>4325 Attorney General</b>						
3400 Other Funds Ltd	5,000	5,000	-	-	300	
<b>4375 Employee Recruitment and Develop</b>						
3400 Other Funds Ltd	150	75	75	75	375	
<b>4425 Facilities Rental and Taxes</b>						
3400 Other Funds Ltd	16,630	8,315	8,315	8,315	180,880	
<b>4650 Other Services and Supplies</b>						
3400 Other Funds Ltd	2,320	1,160	1,160	1,160	50,725	
<b>4700 Expendable Prop 250 - 5000</b>						
3400 Other Funds Ltd	50	25	25	25	-	
<b>4715 IT Expendable Property</b>						
3400 Other Funds Ltd	4,100	2,050	2,050	2,050	720	
<b>SERVICES &amp; SUPPLIES</b>						
3400 Other Funds Ltd	70,640	22,820	20,320	20,320	761,357	
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$70,640</b>	<b>\$22,820</b>	<b>\$20,320</b>	<b>\$20,320</b>	<b>\$761,357</b>	

BDV004B  
 2019-21 Biennium  
 Housing & Community Svcs Dept

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-000-00-00-00000

Description	Pkg: 112 Down Payment Assistance Lending Program  Priority: 00	Pkg: 113 Create OAHTC Auction  Priority: 00	Pkg: 114 Healthy Homes for Vulnerable Populations  Priority: 00	Pkg: 115 Platform to Replace Distressed Manuf Housing  Priority: 00	Pkg: 116 Restore OHSI Staffing  Priority: 00	
<b>SPECIAL PAYMENTS</b>						
<b>6085 Other Special Payments</b>						
3400 Other Funds Ltd	-	3,985,933	-	-	-	
<b>EXPENDITURES</b>						
3400 Other Funds Ltd	437,416	4,200,000	149,283	149,283	3,885,174	
<b>TOTAL EXPENDITURES</b>	<b>\$437,416</b>	<b>\$4,200,000</b>	<b>\$149,283</b>	<b>\$149,283</b>	<b>\$3,885,174</b>	
<b>ENDING BALANCE</b>						
3400 Other Funds Ltd	-	-	(149,283)	(149,283)	-	
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>(\$149,283)</b>	<b>(\$149,283)</b>	<b>-</b>	
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	2	1	1	1	20	
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	2.00	1.00	0.50	0.50	17.25	

BDV004B  
 2019-21 Biennium  
 Housing Stabilization Programs

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-010-00-00-00000

Description	Total Policy Packages	Pkg: 101 Essential Program Delivery Staffing Needs  Priority: 00	Pkg: 104 Resources for Tenant Outreach and Education  Priority: 00	Pkg: 106 Expand Asset Building Programs  Priority: 00	Pkg: 108 Reduce Child Homelessness - Pilot Program  Priority: 00	Pkg: 109 Permanently Expand Progs to Reduce Homelessness  Priority: 00
-------------	-----------------------	---	---	---	---	---

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	43,000,000	-	5,000,000	-	8,000,000	30,000,000
-------------------	------------	---	-----------	---	-----------	------------

OTHER

0975 Other Revenues

3400 Other Funds Ltd	1,150,423	-	-	1,150,423	-	-
----------------------	-----------	---	---	-----------	---	---

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	(17,652)	-	-	(17,652)	-	-
------------------------	----------	---	---	----------	---	---

TRANSFERS IN

1060 Transfer from General Fund

3400 Other Funds Ltd	34,200,000	-	5,000,000	-	8,000,000	21,200,000
----------------------	------------	---	-----------	---	-----------	------------

REVENUE CATEGORIES

8000 General Fund	43,000,000	-	5,000,000	-	8,000,000	30,000,000
3400 Other Funds Ltd	35,350,423	-	5,000,000	1,150,423	8,000,000	21,200,000
6400 Federal Funds Ltd	(17,652)	-	-	(17,652)	-	-

<b>TOTAL REVENUE CATEGORIES</b>	<b>\$78,332,771</b>	<b>-</b>	<b>\$10,000,000</b>	<b>\$1,132,771</b>	<b>\$16,000,000</b>	<b>\$51,200,000</b>
---------------------------------	---------------------	----------	---------------------	--------------------	---------------------	---------------------

AVAILABLE REVENUES

8000 General Fund	43,000,000	-	5,000,000	-	8,000,000	30,000,000
3400 Other Funds Ltd	35,350,423	-	5,000,000	1,150,423	8,000,000	21,200,000
6400 Federal Funds Ltd	(17,652)	-	-	(17,652)	-	-



BDV004B  
 2019-21 Biennium  
 Housing Stabilization Programs

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-010-00-00-00000

Description	Total Policy Packages	Pkg: 101 Essential Program Delivery Staffing Needs  Priority: 00	Pkg: 104 Resources for Tenant Outreach and Education  Priority: 00	Pkg: 106 Expand Asset Building Programs  Priority: 00	Pkg: 108 Reduce Child Homelessness - Pilot Program  Priority: 00	Pkg: 109 Permanently Expand Progs to Reduce Homelessness  Priority: 00
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$78,332,771</b>	<b>-</b>	<b>\$10,000,000</b>	<b>\$1,132,771</b>	<b>\$16,000,000</b>	<b>\$51,200,000</b>
<b>EXPENDITURES</b>						
<b>PERSONAL SERVICES</b>						
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
8000 General Fund	122,028	-	-	-	-	122,028
3400 Other Funds Ltd	1,568,256	931,980	56,724	183,396	124,536	122,028
All Funds	1,690,284	931,980	56,724	183,396	124,536	244,056
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
8000 General Fund	60	-	-	-	-	60
3400 Other Funds Ltd	764	366	61	92	61	62
6400 Federal Funds Ltd	(31)	-	-	(31)	-	-
All Funds	793	366	61	61	61	122
<b>3220 Public Employees Retire Cont</b>						
8000 General Fund	20,708	-	-	-	-	20,708
3400 Other Funds Ltd	266,132	158,156	9,626	31,122	21,134	20,708
All Funds	286,840	158,156	9,626	31,122	21,134	41,416
<b>3230 Social Security Taxes</b>						
8000 General Fund	9,334	-	-	-	-	9,334
3400 Other Funds Ltd	119,974	71,298	4,339	14,030	9,527	9,336
All Funds	129,308	71,298	4,339	14,030	9,527	18,670
<b>3250 Workers Comp. Assess. (WCD)</b>						

BDV004B  
 2019-21 Biennium  
 Housing Stabilization Programs

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-010-00-00-00000

Description	Total Policy Packages	Pkg: 101	Pkg: 104	Pkg: 106	Pkg: 108	Pkg: 109
		Essential Program Delivery Staffing Needs	Resources for Tenant Outreach and Education	Expand Asset Building Programs	Reduce Child Homelessness - Pilot Program	Permanently Expand Progs to Reduce Homelessness
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	Priority: 00
8000 General Fund	58	-	-	-	-	58
3400 Other Funds Ltd	725	348	58	87	58	58
6400 Federal Funds Ltd	(29)	-	-	(29)	-	-
All Funds	754	348	58	58	58	116
<b>3260 Mass Transit Tax</b>						
8000 General Fund	732	-	-	-	-	732
3400 Other Funds Ltd	9,410	5,593	340	1,100	747	732
All Funds	10,142	5,593	340	1,100	747	1,464
<b>3270 Flexible Benefits</b>						
8000 General Fund	35,184	-	-	-	-	35,184
3400 Other Funds Ltd	439,800	211,104	35,184	52,776	35,184	35,184
6400 Federal Funds Ltd	(17,592)	-	-	(17,592)	-	-
All Funds	457,392	211,104	35,184	35,184	35,184	70,368
<b>OTHER PAYROLL EXPENSES</b>						
8000 General Fund	66,076	-	-	-	-	66,076
3400 Other Funds Ltd	836,805	446,865	49,608	99,207	66,711	66,080
6400 Federal Funds Ltd	(17,652)	-	-	(17,652)	-	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$885,229</b>	<b>\$446,865</b>	<b>\$49,608</b>	<b>\$81,555</b>	<b>\$66,711</b>	<b>\$132,156</b>
<b>PERSONAL SERVICES</b>						
8000 General Fund	188,104	-	-	-	-	188,104
3400 Other Funds Ltd	2,405,061	1,378,845	106,332	282,603	191,247	188,108
6400 Federal Funds Ltd	(17,652)	-	-	(17,652)	-	-

BDV004B  
 2019-21 Biennium  
 Housing Stabilization Programs

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-010-00-00-00000

Description	Total Policy Packages	Pkg: 101 Essential Program Delivery Staffing Needs  Priority: 00	Pkg: 104 Resources for Tenant Outreach and Education  Priority: 00	Pkg: 106 Expand Asset Building Programs  Priority: 00	Pkg: 108 Reduce Child Homelessness - Pilot Program  Priority: 00	Pkg: 109 Permanently Expand Progs to Reduce Homelessness  Priority: 00
<b>TOTAL PERSONAL SERVICES</b>	<b>\$2,575,513</b>	<b>\$1,378,845</b>	<b>\$106,332</b>	<b>\$264,951</b>	<b>\$191,247</b>	<b>\$376,212</b>
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	3,675	-	-	-	-	3,675
3400 Other Funds Ltd	18,375	6,125	1,225	1,225	3,675	3,675
All Funds	22,050	6,125	1,225	1,225	3,675	7,350
<b>4125 Out of State Travel</b>						
8000 General Fund	2,500	-	-	-	-	2,500
3400 Other Funds Ltd	20,000	10,000	-	-	2,500	2,500
All Funds	22,500	10,000	-	-	2,500	5,000
<b>4150 Employee Training</b>						
8000 General Fund	1,690	-	-	-	-	1,690
3400 Other Funds Ltd	10,140	3,380	845	845	1,690	1,690
All Funds	11,830	3,380	845	845	1,690	3,380
<b>4175 Office Expenses</b>						
8000 General Fund	3,135	-	-	-	-	3,135
3400 Other Funds Ltd	56,350	12,540	3,135	3,135	3,135	28,135
All Funds	59,485	12,540	3,135	3,135	3,135	31,270
<b>4200 Telecommunications</b>						
8000 General Fund	710	-	-	-	-	710
3400 Other Funds Ltd	7,100	2,840	710	710	710	710
All Funds	7,810	2,840	710	710	710	1,420
<b>4250 Data Processing</b>						

BDV004B  
 2019-21 Biennium  
 Housing Stabilization Programs

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-010-00-00-00000

Description	Total Policy Packages	Pkg: 101	Pkg: 104	Pkg: 106	Pkg: 108	Pkg: 109
		Essential Program Delivery Staffing Needs	Resources for Tenant Outreach and Education	Expand Asset Building Programs	Reduce Child Homelessness - Pilot Program	Permanently Expand Progs to Reduce Homelessness
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	Priority: 00
8000 General Fund	280	-	-	-	-	280
3400 Other Funds Ltd	2,800	1,120	280	280	280	280
All Funds	3,080	1,120	280	280	280	560
<b>4275 Publicity and Publications</b>						
3400 Other Funds Ltd	5,000	-	-	-	2,000	3,000
<b>4300 Professional Services</b>						
8000 General Fund	150,000	-	-	-	-	150,000
3400 Other Funds Ltd	1,300,000	-	50,000	750,000	200,000	300,000
All Funds	1,450,000	-	50,000	750,000	200,000	450,000
<b>4325 Attorney General</b>						
8000 General Fund	5,000	-	-	-	-	5,000
3400 Other Funds Ltd	48,500	-	2,500	-	1,000	45,000
All Funds	53,500	-	2,500	-	1,000	50,000
<b>4375 Employee Recruitment and Develop</b>						
8000 General Fund	75	-	-	-	-	75
3400 Other Funds Ltd	750	300	75	75	75	75
All Funds	825	300	75	75	75	150
<b>4425 Facilities Rental and Taxes</b>						
8000 General Fund	8,315	-	-	-	-	8,315
3400 Other Funds Ltd	83,150	33,260	8,315	8,315	8,315	8,315
All Funds	91,465	33,260	8,315	8,315	8,315	16,630
<b>4650 Other Services and Supplies</b>						
8000 General Fund	51,160	-	-	-	-	51,160

BDV004B  
 2019-21 Biennium  
 Housing Stabilization Programs

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-010-00-00-00000

Description	Total Policy Packages	Pkg: 101	Pkg: 104	Pkg: 106	Pkg: 108	Pkg: 109
		Essential Program Delivery Staffing Needs	Resources for Tenant Outreach and Education	Expand Asset Building Programs	Reduce Child Homelessness - Pilot Program	Permanently Expand Progs to Reduce Homelessness
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	Priority: 00
3400 Other Funds Ltd	443,600	4,640	1,160	101,160	11,160	323,160
All Funds	494,760	4,640	1,160	101,160	11,160	374,320
<b>4700 Expendable Prop 250 - 5000</b>						
8000 General Fund	25	-	-	-	-	25
3400 Other Funds Ltd	250	100	25	25	25	25
All Funds	275	100	25	25	25	50
<b>4715 IT Expendable Property</b>						
8000 General Fund	2,050	-	-	-	-	2,050
3400 Other Funds Ltd	20,500	8,200	2,050	2,050	2,050	2,050
All Funds	22,550	8,200	2,050	2,050	2,050	4,100
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	228,615	-	-	-	-	228,615
3400 Other Funds Ltd	2,016,515	82,505	70,320	867,820	236,615	718,615
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$2,245,130</b>	<b>\$82,505</b>	<b>\$70,320</b>	<b>\$867,820</b>	<b>\$236,615</b>	<b>\$947,230</b>
<b>SPECIAL PAYMENTS</b>						
<b>6020 Dist to Counties</b>						
8000 General Fund	3,546,107	-	-	-	-	3,546,107
3400 Other Funds Ltd	8,073,982	-	-	-	-	8,073,982
All Funds	11,620,089	-	-	-	-	11,620,089
<b>6025 Dist to Other Gov Unit</b>						
8000 General Fund	115,090	-	-	-	-	115,090
3400 Other Funds Ltd	391,690	-	-	-	-	391,690
All Funds	506,780	-	-	-	-	506,780

BDV004B  
 2019-21 Biennium  
 Housing Stabilization Programs

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-010-00-00-00000

Description	Total Policy Packages	Pkg: 101	Pkg: 104	Pkg: 106	Pkg: 108	Pkg: 109
		Essential Program Delivery Staffing Needs	Resources for Tenant Outreach and Education	Expand Asset Building Programs	Reduce Child Homelessness - Pilot Program	Permanently Expand Progs to Reduce Homelessness
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	Priority: 00
<b>6050 Dist to Non-Profit Organizations</b>						
8000 General Fund	4,722,084	-	-	-	-	4,722,084
3400 Other Funds Ltd	16,650,953	-	4,823,348	-	-	11,827,605
All Funds	21,373,037	-	4,823,348	-	-	16,549,689
<b>6060 Intra-Agency Gen Fund Transfer</b>						
8000 General Fund	34,200,000	-	5,000,000	-	8,000,000	21,200,000
<b>6085 Other Special Payments</b>						
3400 Other Funds Ltd	7,572,138	-	-	-	7,572,138	-
<b>SPECIAL PAYMENTS</b>						
8000 General Fund	42,583,281	-	5,000,000	-	8,000,000	29,583,281
3400 Other Funds Ltd	32,688,763	-	4,823,348	-	7,572,138	20,293,277
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$75,272,044</b>	<b>-</b>	<b>\$9,823,348</b>	<b>-</b>	<b>\$15,572,138</b>	<b>\$49,876,558</b>
<b>EXPENDITURES</b>						
8000 General Fund	43,000,000	-	5,000,000	-	8,000,000	30,000,000
3400 Other Funds Ltd	37,110,339	1,461,350	5,000,000	1,150,423	8,000,000	21,200,000
6400 Federal Funds Ltd	(17,652)	-	-	(17,652)	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$80,092,687</b>	<b>\$1,461,350</b>	<b>\$10,000,000</b>	<b>\$1,132,771</b>	<b>\$16,000,000</b>	<b>\$51,200,000</b>
<b>ENDING BALANCE</b>						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	(1,759,916)	(1,461,350)	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
<b>TOTAL ENDING BALANCE</b>	<b>(\$1,759,916)</b>	<b>(\$1,461,350)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

BDV004B  
 2019-21 Biennium  
 Housing Stabilization Programs

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-010-00-00-00000

Description	Total Policy Packages	Pkg: 101 Essential Program Delivery Staffing Needs  Priority: 00	Pkg: 104 Resources for Tenant Outreach and Education  Priority: 00	Pkg: 106 Expand Asset Building Programs  Priority: 00	Pkg: 108 Reduce Child Homelessness - Pilot Program  Priority: 00	Pkg: 109 Permanently Expand Progs to Reduce Homelessness  Priority: 00
-------------	-----------------------	---	---	---	---	---

**AUTHORIZED POSITIONS**

8150 Class/Unclass Positions	13	6	1	1	1	2
------------------------------	----	---	---	---	---	---

**AUTHORIZED FTE**

8250 Class/Unclass FTE Positions	13.00	7.00	0.50	1.50	1.00	2.00
----------------------------------	-------	------	------	------	------	------

BDV004B  
 2019-21 Biennium  
 Housing Stabilization Programs

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-010-00-00-00000

Description	Pkg: 114 Healthy Homes for Vulnerable Populations  Priority: 00	Pkg: 115 Platform to Replace Distressed Manuf Housing  Priority: 00				
-------------	--	--	--	--	--	--

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	74,796	74,796
----------------------	--------	--------

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	61	61
----------------------	----	----

3220 Public Employees Retire Cont

3400 Other Funds Ltd	12,693	12,693
----------------------	--------	--------

3230 Social Security Taxes

3400 Other Funds Ltd	5,722	5,722
----------------------	-------	-------

3250 Workers Comp. Assess. (WCD)

3400 Other Funds Ltd	58	58
----------------------	----	----

3260 Mass Transit Tax

3400 Other Funds Ltd	449	449
----------------------	-----	-----

3270 Flexible Benefits

3400 Other Funds Ltd	35,184	35,184
----------------------	--------	--------

OTHER PAYROLL EXPENSES

3400 Other Funds Ltd	54,167	54,167
----------------------	--------	--------

<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$54,167</b>	<b>\$54,167</b>
-------------------------------------	-----------------	-----------------

PERSONAL SERVICES

3400 Other Funds Ltd	128,963	128,963
----------------------	---------	---------



BDV004B  
 2019-21 Biennium  
 Housing Stabilization Programs

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-010-00-00-00000

Description	Pkg: 114 Healthy Homes for Vulnerable Populations  Priority: 00	Pkg: 115 Platform to Replace Distressed Manuf Housing  Priority: 00				
<b>TOTAL PERSONAL SERVICES</b>	<b>\$128,963</b>	<b>\$128,963</b>				

**SERVICES & SUPPLIES**

**4100 Instate Travel**

3400 Other Funds Ltd 1,225 1,225

**4125 Out of State Travel**

3400 Other Funds Ltd 2,500 2,500

**4150 Employee Training**

3400 Other Funds Ltd 845 845

**4175 Office Expenses**

3400 Other Funds Ltd 3,135 3,135

**4200 Telecommunications**

3400 Other Funds Ltd 710 710

**4250 Data Processing**

3400 Other Funds Ltd 280 280

**4375 Employee Recruitment and Develop**

3400 Other Funds Ltd 75 75

**4425 Facilities Rental and Taxes**

3400 Other Funds Ltd 8,315 8,315

**4650 Other Services and Supplies**

3400 Other Funds Ltd 1,160 1,160

**4700 Expendable Prop 250 - 5000**

3400 Other Funds Ltd 25 25

**4715 IT Expendable Property**

BDV004B  
 2019-21 Biennium  
 Housing Stabilization Programs

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-010-00-00-00000

Description	Pkg: 114 Healthy Homes for Vulnerable Populations  Priority: 00	Pkg: 115 Platform to Replace Distressed Manuf Housing  Priority: 00				
3400 Other Funds Ltd	2,050	2,050				
<b>SERVICES &amp; SUPPLIES</b>						
3400 Other Funds Ltd	20,320	20,320				
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$20,320</b>	<b>\$20,320</b>				
<b>EXPENDITURES</b>						
3400 Other Funds Ltd	149,283	149,283				
<b>TOTAL EXPENDITURES</b>	<b>\$149,283</b>	<b>\$149,283</b>				
<b>ENDING BALANCE</b>						
3400 Other Funds Ltd	(149,283)	(149,283)				
<b>TOTAL ENDING BALANCE</b>	<b>(\$149,283)</b>	<b>(\$149,283)</b>				
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	1	1				
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	0.50	0.50				

BDV004B  
2019-21 Biennium

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-030-00-00-00000

Multifamily Rental Housing Programs

Description	Total Policy Packages	Pkg: 101 Essential Program Delivery Staffing Needs  Priority: 00	Pkg: 103 Resources for Permanent Supportive Housing  Priority: 00	Pkg: 105 Create Rural Housing Accelerator  Priority: 00	Pkg: 110 Preserve Existing Affordable Housing  Priority: 00	Pkg: 111 Acq/Ensure Affordability of Market Rate Hsg  Priority: 00
-------------	-----------------------	---	--	---	---	---

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	5,272,178	-	-	5,272,178	-	-
-------------------	-----------	---	---	-----------	---	---

BOND SALES

0565 Lottery Bonds

3400 Other Funds Ltd	63,700,000	-	18,700,000	-	25,000,000	20,000,000
----------------------	------------	---	------------	---	------------	------------

INTEREST EARNINGS

0605 Interest Income

3400 Other Funds Ltd	195,000	-	80,000	-	35,000	80,000
----------------------	---------	---	--------	---	--------	--------

OTHER

0975 Other Revenues

3400 Other Funds Ltd	4,200,000	-	-	-	-	-
----------------------	-----------	---	---	---	---	---

REVENUE CATEGORIES

8000 General Fund	5,272,178	-	-	5,272,178	-	-
-------------------	-----------	---	---	-----------	---	---

3400 Other Funds Ltd	68,095,000	-	18,780,000	-	25,035,000	20,080,000
----------------------	------------	---	------------	---	------------	------------

<b>TOTAL REVENUE CATEGORIES</b>	<b>\$73,367,178</b>	<b>-</b>	<b>\$18,780,000</b>	<b>\$5,272,178</b>	<b>\$25,035,000</b>	<b>\$20,080,000</b>
---------------------------------	---------------------	----------	---------------------	--------------------	---------------------	---------------------

AVAILABLE REVENUES

8000 General Fund	5,272,178	-	-	5,272,178	-	-
-------------------	-----------	---	---	-----------	---	---

3400 Other Funds Ltd	68,095,000	-	18,780,000	-	25,035,000	20,080,000
----------------------	------------	---	------------	---	------------	------------

<b>TOTAL AVAILABLE REVENUES</b>	<b>\$73,367,178</b>	<b>-</b>	<b>\$18,780,000</b>	<b>\$5,272,178</b>	<b>\$25,035,000</b>	<b>\$20,080,000</b>
---------------------------------	---------------------	----------	---------------------	--------------------	---------------------	---------------------

EXPENDITURES

BDV004B  
2019-21 Biennium

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-030-00-00-00000

Multifamily Rental Housing Programs

Description	Total Policy Packages	Pkg: 101 Essential Program Delivery Staffing Needs  Priority: 00	Pkg: 103 Resources for Permanent Supportive Housing  Priority: 00	Pkg: 105 Create Rural Housing Accelerator  Priority: 00	Pkg: 110 Preserve Existing Affordable Housing  Priority: 00	Pkg: 111 Acq/Ensure Affordability of Market Rate Hsg  Priority: 00
-------------	-----------------------	---	--	---	---	---

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	1,488,036	1,363,500	-	-	-	-
----------------------	-----------	-----------	---	---	---	---

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	671	610	-	-	-	-
----------------------	-----	-----	---	---	---	---

3220 Public Employees Retire Cont

3400 Other Funds Ltd	252,521	231,387	-	-	-	-
----------------------	---------	---------	---	---	---	---

3230 Social Security Taxes

3400 Other Funds Ltd	113,833	104,306	-	-	-	-
----------------------	---------	---------	---	---	---	---

3250 Workers Comp. Assess. (WCD)

3400 Other Funds Ltd	638	580	-	-	-	-
----------------------	-----	-----	---	---	---	---

3260 Mass Transit Tax

3400 Other Funds Ltd	8,928	8,181	-	-	-	-
----------------------	-------	-------	---	---	---	---

3270 Flexible Benefits

3400 Other Funds Ltd	387,024	351,840	-	-	-	-
----------------------	---------	---------	---	---	---	---

OTHER PAYROLL EXPENSES

3400 Other Funds Ltd	763,615	696,904	-	-	-	-
----------------------	---------	---------	---	---	---	---

**TOTAL OTHER PAYROLL EXPENSES**

<b>\$763,615</b>	<b>\$696,904</b>	-	-	-	-
------------------	------------------	---	---	---	---

PERSONAL SERVICES

3400 Other Funds Ltd	2,251,651	2,060,404	-	-	-	-
----------------------	-----------	-----------	---	---	---	---

BDV004B  
2019-21 Biennium

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-030-00-00-00000

Multifamily Rental Housing Programs

Description	Total Policy Packages	Pkg: 101 Essential Program Delivery Staffing Needs  Priority: 00	Pkg: 103 Resources for Permanent Supportive Housing  Priority: 00	Pkg: 105 Create Rural Housing Accelerator  Priority: 00	Pkg: 110 Preserve Existing Affordable Housing  Priority: 00	Pkg: 111 Acq/Ensure Affordability of Market Rate Hsg  Priority: 00
<b>TOTAL PERSONAL SERVICES</b>	<b>\$2,251,651</b>	<b>\$2,060,404</b>	-	-	-	-
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	3,675	-	-	3,675	-	-
3400 Other Funds Ltd	11,025	9,800	-	-	-	-
All Funds	14,700	9,800	-	3,675	-	-
<b>4125 Out of State Travel</b>						
3400 Other Funds Ltd	10,000	10,000	-	-	-	-
<b>4150 Employee Training</b>						
8000 General Fund	845	-	-	845	-	-
3400 Other Funds Ltd	7,605	6,760	-	-	-	-
All Funds	8,450	6,760	-	845	-	-
<b>4175 Office Expenses</b>						
8000 General Fund	3,135	-	-	3,135	-	-
3400 Other Funds Ltd	28,215	25,080	-	-	-	-
All Funds	31,350	25,080	-	3,135	-	-
<b>4200 Telecommunications</b>						
8000 General Fund	710	-	-	710	-	-
3400 Other Funds Ltd	6,390	5,680	-	-	-	-
All Funds	7,100	5,680	-	710	-	-
<b>4250 Data Processing</b>						
8000 General Fund	280	-	-	280	-	-
3400 Other Funds Ltd	2,520	2,240	-	-	-	-

BDV004B  
2019-21 Biennium

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-030-00-00-00000

Multifamily Rental Housing Programs

Description	Total Policy Packages	Pkg: 101	Pkg: 103	Pkg: 105	Pkg: 110	Pkg: 111
		Essential Program Delivery Staffing Needs	Resources for Permanent Supportive Housing	Create Rural Housing Accelerator	Preserve Existing Affordable Housing	Acq/Ensure Affordability of Market Rate Hsg
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	Priority: 00
All Funds	2,800	2,240	-	280	-	-
<b>4300 Professional Services</b>						
8000 General Fund	231,908	-	-	231,908	-	-
3400 Other Funds Ltd	300,000	-	300,000	-	-	-
All Funds	531,908	-	300,000	231,908	-	-
<b>4325 Attorney General</b>						
8000 General Fund	20,000	-	-	20,000	-	-
3400 Other Funds Ltd	200,000	-	80,000	-	35,000	80,000
All Funds	220,000	-	80,000	20,000	35,000	80,000
<b>4375 Employee Recruitment and Develop</b>						
8000 General Fund	75	-	-	75	-	-
3400 Other Funds Ltd	675	600	-	-	-	-
All Funds	750	600	-	75	-	-
<b>4425 Facilities Rental and Taxes</b>						
8000 General Fund	8,315	-	-	8,315	-	-
3400 Other Funds Ltd	74,835	66,520	-	-	-	-
All Funds	83,150	66,520	-	8,315	-	-
<b>4650 Other Services and Supplies</b>						
8000 General Fund	1,160	-	-	1,160	-	-
3400 Other Funds Ltd	10,440	9,280	-	-	-	-
All Funds	11,600	9,280	-	1,160	-	-
<b>4700 Expendable Prop 250 - 5000</b>						
8000 General Fund	25	-	-	25	-	-

BDV004B  
2019-21 Biennium

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-030-00-00-00000

Multifamily Rental Housing Programs

Description	Total Policy Packages	Pkg: 101	Pkg: 103	Pkg: 105	Pkg: 110	Pkg: 111
		Essential Program Delivery Staffing Needs	Resources for Permanent Supportive Housing	Create Rural Housing Accelerator	Preserve Existing Affordable Housing	Acq/Ensure Affordability of Market Rate Hsg
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	Priority: 00
3400 Other Funds Ltd	225	200	-	-	-	-
All Funds	250	200	-	25	-	-
<b>4715 IT Expendable Property</b>						
8000 General Fund	2,050	-	-	2,050	-	-
3400 Other Funds Ltd	18,450	16,400	-	-	-	-
All Funds	20,500	16,400	-	2,050	-	-
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	272,178	-	-	272,178	-	-
3400 Other Funds Ltd	670,380	152,560	380,000	-	35,000	80,000
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$942,558</b>	<b>\$152,560</b>	<b>\$380,000</b>	<b>\$272,178</b>	<b>\$35,000</b>	<b>\$80,000</b>
<b>SPECIAL PAYMENTS</b>						
<b>6085 Other Special Payments</b>						
8000 General Fund	5,000,000	-	-	5,000,000	-	-
3400 Other Funds Ltd	67,385,933	-	18,400,000	-	25,000,000	20,000,000
All Funds	72,385,933	-	18,400,000	5,000,000	25,000,000	20,000,000
<b>EXPENDITURES</b>						
8000 General Fund	5,272,178	-	-	5,272,178	-	-
3400 Other Funds Ltd	70,307,964	2,212,964	18,780,000	-	25,035,000	20,080,000
<b>TOTAL EXPENDITURES</b>	<b>\$75,580,142</b>	<b>\$2,212,964</b>	<b>\$18,780,000</b>	<b>\$5,272,178</b>	<b>\$25,035,000</b>	<b>\$20,080,000</b>
<b>ENDING BALANCE</b>						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	(2,212,964)	(2,212,964)	-	-	-	-

BDV004B

Version: V - 01 - Agency Request Budget

2019-21 Biennium

Cross Reference Number: 91400-030-00-00-00000

Multifamily Rental Housing Programs

Description	Total Policy Packages	Pkg: 101 Essential Program Delivery Staffing Needs  Priority: 00	Pkg: 103 Resources for Permanent Supportive Housing  Priority: 00	Pkg: 105 Create Rural Housing Accelerator  Priority: 00	Pkg: 110 Preserve Existing Affordable Housing  Priority: 00	Pkg: 111 Acq/Ensure Affordability of Market Rate Hsg  Priority: 00
<b>TOTAL ENDING BALANCE</b>	<b>(\$2,212,964)</b>	<b>(\$2,212,964)</b>	-	-	-	-
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	11	10	-	-	-	-
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	11.50	10.50	-	-	-	-



BDV004B  
 2019-21 Biennium  
 Multifamily Rental Housing Programs

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-030-00-00-00000

Description	Pkg: 113 Create OAHTC Auction				
	Priority: 00				

**REVENUE CATEGORIES**

**OTHER**

**0975 Other Revenues**

3400 Other Funds Ltd 4,200,000

**AVAILABLE REVENUES**

3400 Other Funds Ltd 4,200,000

**TOTAL AVAILABLE REVENUES \$4,200,000**

**EXPENDITURES**

**PERSONAL SERVICES**

**SALARIES & WAGES**

**3110 Class/Unclass Sal. and Per Diem**

3400 Other Funds Ltd 124,536

**OTHER PAYROLL EXPENSES**

**3210 Empl. Rel. Bd. Assessments**

3400 Other Funds Ltd 61

**3220 Public Employees Retire Cont**

3400 Other Funds Ltd 21,134

**3230 Social Security Taxes**

3400 Other Funds Ltd 9,527

**3250 Workers Comp. Assess. (WCD)**

3400 Other Funds Ltd 58

**3260 Mass Transit Tax**

3400 Other Funds Ltd 747

BDV004B

Version: V - 01 - Agency Request Budget

2019-21 Biennium

Cross Reference Number: 91400-030-00-00-00000

Multifamily Rental Housing Programs

Description	Pkg: 113 Create OAHTC Auction					
	Priority: 00					
<b>3270 Flexible Benefits</b>						
3400 Other Funds Ltd		35,184				
<b>OTHER PAYROLL EXPENSES</b>						
3400 Other Funds Ltd		66,711				
<b>TOTAL OTHER PAYROLL EXPENSES</b>		<b>\$66,711</b>				
<b>PERSONAL SERVICES</b>						
3400 Other Funds Ltd		191,247				
<b>TOTAL PERSONAL SERVICES</b>		<b>\$191,247</b>				
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
3400 Other Funds Ltd		1,225				
<b>4150 Employee Training</b>						
3400 Other Funds Ltd		845				
<b>4175 Office Expenses</b>						
3400 Other Funds Ltd		3,135				
<b>4200 Telecommunications</b>						
3400 Other Funds Ltd		710				
<b>4250 Data Processing</b>						
3400 Other Funds Ltd		280				
<b>4325 Attorney General</b>						
3400 Other Funds Ltd		5,000				
<b>4375 Employee Recruitment and Develop</b>						

BDV004B  
 2019-21 Biennium  
 Multifamily Rental Housing Programs

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-030-00-00-00000

Description	Pkg: 113 Create OAHTC Auction					
	Priority: 00					
3400 Other Funds Ltd		75				
<b>4425 Facilities Rental and Taxes</b>						
3400 Other Funds Ltd		8,315				
<b>4650 Other Services and Supplies</b>						
3400 Other Funds Ltd		1,160				
<b>4700 Expendable Prop 250 - 5000</b>						
3400 Other Funds Ltd		25				
<b>4715 IT Expendable Property</b>						
3400 Other Funds Ltd		2,050				
<b>SERVICES &amp; SUPPLIES</b>						
3400 Other Funds Ltd		22,820				
<b>TOTAL SERVICES &amp; SUPPLIES</b>		<b>\$22,820</b>				
<b>SPECIAL PAYMENTS</b>						
<b>6085 Other Special Payments</b>						
3400 Other Funds Ltd		3,985,933				
<b>EXPENDITURES</b>						
3400 Other Funds Ltd		4,200,000				
<b>TOTAL EXPENDITURES</b>		<b>\$4,200,000</b>				
<b>ENDING BALANCE</b>						
3400 Other Funds Ltd		-				
<b>TOTAL ENDING BALANCE</b>		<b>-</b>				
<b>AUTHORIZED POSITIONS</b>						

**BDV004B**

**Version: V - 01 - Agency Request Budget**

**2019-21 Biennium**

**Cross Reference Number: 91400-030-00-00-00000**

**Multifamily Rental Housing Programs**

<b>Description</b>	<b>Pkg: 113 Create OAHTC Auction</b>					
--------------------	--	--	--	--	--	--

8150 Class/Unclass Positions 1

**AUTHORIZED FTE**

8250 Class/Unclass FTE Positions 1.00

BDV004B

Version: V - 01 - Agency Request Budget

2019-21 Biennium

Cross Reference Number: 91400-040-00-00-00000

Single Family Housing Programs

Description	Total Policy Packages	Pkg: 112 Down Payment Assistance Lending Program  Priority: 00				
-------------	-----------------------	---	--	--	--	--

REVENUE CATEGORIES

CHARGES FOR SERVICES

0415 Admin and Service Charges

3400 Other Funds Ltd	200,870	200,870
----------------------	---------	---------

AVAILABLE REVENUES

3400 Other Funds Ltd	200,870	200,870
----------------------	---------	---------

<b>TOTAL AVAILABLE REVENUES</b>	<b>\$200,870</b>	<b>\$200,870</b>
---------------------------------	------------------	------------------

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	94,032	94,032
----------------------	--------	--------

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	61	61
----------------------	----	----

3220 Public Employees Retire Cont

3400 Other Funds Ltd	15,957	15,957
----------------------	--------	--------

3230 Social Security Taxes

3400 Other Funds Ltd	7,194	7,194
----------------------	-------	-------

3250 Workers Comp. Assess. (WCD)

3400 Other Funds Ltd	58	58
----------------------	----	----

3260 Mass Transit Tax

3400 Other Funds Ltd	564	564
----------------------	-----	-----

BDV004B

Version: V - 01 - Agency Request Budget

2019-21 Biennium

Cross Reference Number: 91400-040-00-00-00000

Single Family Housing Programs

Description	Total Policy Packages	Pkg: 112 Down Payment Assistance Lending Program  Priority: 00				
<b>3270 Flexible Benefits</b>						
3400 Other Funds Ltd	35,184	35,184				
<b>OTHER PAYROLL EXPENSES</b>						
3400 Other Funds Ltd	59,018	59,018				
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$59,018</b>	<b>\$59,018</b>				
<b>PERSONAL SERVICES</b>						
3400 Other Funds Ltd	153,050	153,050				
<b>TOTAL PERSONAL SERVICES</b>	<b>\$153,050</b>	<b>\$153,050</b>				
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
3400 Other Funds Ltd	1,225	1,225				
<b>4150 Employee Training</b>						
3400 Other Funds Ltd	845	845				
<b>4175 Office Expenses</b>						
3400 Other Funds Ltd	3,135	3,135				
<b>4200 Telecommunications</b>						
3400 Other Funds Ltd	710	710				
<b>4250 Data Processing</b>						
3400 Other Funds Ltd	280	280				
<b>4300 Professional Services</b>						
3400 Other Funds Ltd	25,000	25,000				
<b>4325 Attorney General</b>						

BDV004B  
 2019-21 Biennium  
 Single Family Housing Programs

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-040-00-00-00000

Description	Total Policy Packages	Pkg: 112 Down Payment Assistance Lending Program  Priority: 00				
3400 Other Funds Ltd	5,000	5,000				
<b>4375 Employee Recruitment and Develop</b>						
3400 Other Funds Ltd	75	75				
<b>4425 Facilities Rental and Taxes</b>						
3400 Other Funds Ltd	8,315	8,315				
<b>4650 Other Services and Supplies</b>						
3400 Other Funds Ltd	1,160	1,160				
<b>4700 Expendable Prop 250 - 5000</b>						
3400 Other Funds Ltd	25	25				
<b>4715 IT Expendable Property</b>						
3400 Other Funds Ltd	2,050	2,050				
<b>SERVICES &amp; SUPPLIES</b>						
3400 Other Funds Ltd	47,820	47,820				
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$47,820</b>	<b>\$47,820</b>				
<b>EXPENDITURES</b>						
3400 Other Funds Ltd	200,870	200,870				
<b>TOTAL EXPENDITURES</b>	<b>\$200,870</b>	<b>\$200,870</b>				
<b>ENDING BALANCE</b>						
3400 Other Funds Ltd	-	-				
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>				
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	1	1				

**BDV004B**

**Version: V - 01 - Agency Request Budget**

**2019-21 Biennium**

**Cross Reference Number: 91400-040-00-00-00000**

**Single Family Housing Programs**

<b>Description</b>	<b>Total Policy Packages</b>	<b>Pkg: 112 Down Payment Assistance Lending Program  Priority: 00</b>				
--------------------	------------------------------	---	--	--	--	--

**AUTHORIZED FTE**

8250 Class/Unclass FTE Positions

1.00

1.00



Homeownership Stabilization Initiative

Description	Total Policy Packages	Pkg: 116 Restore OHSI Staffing  Priority: 00				
-------------	-----------------------	--	--	--	--	--

REVENUE CATEGORIES

CHARGES FOR SERVICES

0415 Admin and Service Charges

3400 Other Funds Ltd	3,885,174	3,885,174
----------------------	-----------	-----------

AVAILABLE REVENUES

3400 Other Funds Ltd	3,885,174	3,885,174
----------------------	-----------	-----------

---

<b>TOTAL AVAILABLE REVENUES</b>	<b>\$3,885,174</b>	<b>\$3,885,174</b>
---------------------------------	--------------------	--------------------

---

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	2,008,332	2,008,332
----------------------	-----------	-----------

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	1,054	1,054
----------------------	-------	-------

3220 Public Employees Retire Cont

3400 Other Funds Ltd	340,814	340,814
----------------------	---------	---------

3230 Social Security Taxes

3400 Other Funds Ltd	153,638	153,638
----------------------	---------	---------

3250 Workers Comp. Assess. (WCD)

3400 Other Funds Ltd	1,005	1,005
----------------------	-------	-------

3260 Mass Transit Tax

3400 Other Funds Ltd	12,050	12,050
----------------------	--------	--------

Homeownership Stabilization Initiative

Description	Total Policy Packages	Pkg: 116 Restore OHSI Staffing				
		Priority: 00				
<b>3270 Flexible Benefits</b>						
3400 Other Funds Ltd	606,924	606,924				
<b>OTHER PAYROLL EXPENSES</b>						
3400 Other Funds Ltd	1,115,485	1,115,485				
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$1,115,485</b>	<b>\$1,115,485</b>				
<b>PERSONAL SERVICES</b>						
3400 Other Funds Ltd	3,123,817	3,123,817				
<b>TOTAL PERSONAL SERVICES</b>	<b>\$3,123,817</b>	<b>\$3,123,817</b>				
<b>SERVICES &amp; SUPPLIES</b>						
<b>4125 Out of State Travel</b>						
3400 Other Funds Ltd	2,500	2,500				
<b>4150 Employee Training</b>						
3400 Other Funds Ltd	1,480	1,480				
<b>4175 Office Expenses</b>						
3400 Other Funds Ltd	26,820	26,820				
<b>4200 Telecommunications</b>						
3400 Other Funds Ltd	9,380	9,380				
<b>4300 Professional Services</b>						
3400 Other Funds Ltd	488,177	488,177				
<b>4325 Attorney General</b>						
3400 Other Funds Ltd	300	300				
<b>4375 Employee Recruitment and Develop</b>						

Homeownership Stabilization Initiative

Description	Total Policy Packages	Pkg: 116 Restore OHSI Staffing  Priority: 00				
3400 Other Funds Ltd	375	375				
<b>4425 Facilities Rental and Taxes</b>						
3400 Other Funds Ltd	180,880	180,880				
<b>4650 Other Services and Supplies</b>						
3400 Other Funds Ltd	50,725	50,725				
<b>4715 IT Expendable Property</b>						
3400 Other Funds Ltd	720	720				
<b>SERVICES &amp; SUPPLIES</b>						
3400 Other Funds Ltd	761,357	761,357				
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$761,357</b>	<b>\$761,357</b>				
<b>EXPENDITURES</b>						
3400 Other Funds Ltd	3,885,174	3,885,174				
<b>TOTAL EXPENDITURES</b>	<b>\$3,885,174</b>	<b>\$3,885,174</b>				
<b>ENDING BALANCE</b>						
3400 Other Funds Ltd	-	-				
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>				
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	20	20				
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	17.25	17.25				

BDV004B  
 2019-21 Biennium  
 Central Services

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-070-00-00-00000

Description	Total Policy Packages	Pkg: 102 Essential Agency Support Staffing Needs  Priority: 00	Pkg: 105 Create Rural Housing Accelerator  Priority: 00	Pkg: 112 Down Payment Assistance Lending Program  Priority: 00		
-------------	-----------------------	---	---	---	--	--

REVENUE CATEGORIES

CHARGES FOR SERVICES

0415 Admin and Service Charges

3400 Other Funds Ltd	236,546	-	-	236,546
----------------------	---------	---	---	---------

AVAILABLE REVENUES

3400 Other Funds Ltd	236,546	-	-	236,546
----------------------	---------	---	---	---------

<b>TOTAL AVAILABLE REVENUES</b>	<b>\$236,546</b>	<b>-</b>	<b>-</b>	<b>\$236,546</b>
---------------------------------	------------------	----------	----------	------------------

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	1,925,952	1,783,464	-	142,488
----------------------	-----------	-----------	---	---------

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	854	793	-	61
----------------------	-----	-----	---	----

3220 Public Employees Retire Cont

3400 Other Funds Ltd	326,835	302,655	-	24,180
----------------------	---------	---------	---	--------

3230 Social Security Taxes

3400 Other Funds Ltd	147,263	136,363	-	10,900
----------------------	---------	---------	---	--------

3250 Workers Comp. Assess. (WCD)

3400 Other Funds Ltd	812	754	-	58
----------------------	-----	-----	---	----

3260 Mass Transit Tax

3400 Other Funds Ltd	11,556	10,701	-	855
----------------------	--------	--------	---	-----

BDV004B  
 2019-21 Biennium  
 Central Services

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-070-00-00-00000

Description	Total Policy Packages	Pkg: 102 Essential Agency Support Staffing Needs  Priority: 00	Pkg: 105 Create Rural Housing Accelerator  Priority: 00	Pkg: 112 Down Payment Assistance Lending Program  Priority: 00		
<b>3270 Flexible Benefits</b>						
3400 Other Funds Ltd	492,576	457,392	-	35,184		
<b>OTHER PAYROLL EXPENSES</b>						
3400 Other Funds Ltd	979,896	908,658	-	71,238		
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$979,896</b>	<b>\$908,658</b>	<b>-</b>	<b>\$71,238</b>		
<b>PERSONAL SERVICES</b>						
3400 Other Funds Ltd	2,905,848	2,692,122	-	213,726		
<b>TOTAL PERSONAL SERVICES</b>	<b>\$2,905,848</b>	<b>\$2,692,122</b>	<b>-</b>	<b>\$213,726</b>		
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
3400 Other Funds Ltd	18,375	17,150	-	1,225		
<b>4125 Out of State Travel</b>						
3400 Other Funds Ltd	17,500	12,500	-	5,000		
<b>4150 Employee Training</b>						
3400 Other Funds Ltd	10,140	9,295	-	845		
<b>4175 Office Expenses</b>						
3400 Other Funds Ltd	34,485	31,350	-	3,135		
<b>4200 Telecommunications</b>						
3400 Other Funds Ltd	7,810	7,100	-	710		
<b>4250 Data Processing</b>						
3400 Other Funds Ltd	3,080	2,800	-	280		
<b>4375 Employee Recruitment and Develop</b>						

BDV004B  
 2019-21 Biennium  
 Central Services

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-070-00-00-00000

Description	Total Policy Packages	Pkg: 102 Essential Agency Support Staffing Needs	Pkg: 105 Create Rural Housing Accelerator	Pkg: 112 Down Payment Assistance Lending Program		
		Priority: 00	Priority: 00	Priority: 00		
3400 Other Funds Ltd	750	675	-	75		
<b>4425 Facilities Rental and Taxes</b>						
3400 Other Funds Ltd	91,465	83,150	-	8,315		
<b>4650 Other Services and Supplies</b>						
3400 Other Funds Ltd	12,760	11,600	-	1,160		
<b>4700 Expendable Prop 250 - 5000</b>						
3400 Other Funds Ltd	275	250	-	25		
<b>4715 IT Expendable Property</b>						
3400 Other Funds Ltd	22,550	20,500	-	2,050		
<b>SERVICES &amp; SUPPLIES</b>						
3400 Other Funds Ltd	219,190	196,370	-	22,820		
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$219,190</b>	<b>\$196,370</b>	<b>-</b>	<b>\$22,820</b>		
<b>EXPENDITURES</b>						
3400 Other Funds Ltd	3,125,038	2,888,492	-	236,546		
<b>TOTAL EXPENDITURES</b>	<b>\$3,125,038</b>	<b>\$2,888,492</b>	<b>-</b>	<b>\$236,546</b>		
<b>ENDING BALANCE</b>						
3400 Other Funds Ltd	(2,888,492)	(2,888,492)	-	-		
<b>TOTAL ENDING BALANCE</b>	<b>(\$2,888,492)</b>	<b>(\$2,888,492)</b>	<b>-</b>	<b>-</b>		
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	15	13	1	1		
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	14.00	13.00	-	1.00		

BDV004B  
2019-21 Biennium

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-080-00-00-00000

Bond Activities and Debt Service

Description	Total Policy Packages	Pkg: 103 Resources for Permanent Supportive Housing	Pkg: 107 Expand LIFT Housing Program	Pkg: 110 Preserve Existing Affordable Housing	Pkg: 111 Acq/Ensure Affordability of Market Rate Hsg	
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8030 General Fund Debt Svc	3,439,495	-	3,439,495	-	-
----------------------------	-----------	---	-----------	---	---

BOND SALES

0555 General Fund Obligation Bonds

3400 Other Funds Ltd	1,110,000	-	1,110,000	-	-
----------------------	-----------	---	-----------	---	---

0565 Lottery Bonds

3400 Other Funds Ltd	1,034,444	312,909	-	407,658	313,877
----------------------	-----------	---------	---	---------	---------

BOND SALES

3400 Other Funds Ltd	2,144,444	312,909	1,110,000	407,658	313,877
----------------------	-----------	---------	-----------	---------	---------

<b>TOTAL BOND SALES</b>	<b>\$2,144,444</b>	<b>\$312,909</b>	<b>\$1,110,000</b>	<b>\$407,658</b>	<b>\$313,877</b>
-------------------------	--------------------	------------------	--------------------	------------------	------------------

REVENUE CATEGORIES

8030 General Fund Debt Svc	3,439,495	-	3,439,495	-	-
----------------------------	-----------	---	-----------	---	---

3400 Other Funds Ltd	2,144,444	312,909	1,110,000	407,658	313,877
----------------------	-----------	---------	-----------	---------	---------

<b>TOTAL REVENUE CATEGORIES</b>	<b>\$5,583,939</b>	<b>\$312,909</b>	<b>\$4,549,495</b>	<b>\$407,658</b>	<b>\$313,877</b>
---------------------------------	--------------------	------------------	--------------------	------------------	------------------

AVAILABLE REVENUES

8030 General Fund Debt Svc	3,439,495	-	3,439,495	-	-
----------------------------	-----------	---	-----------	---	---

3400 Other Funds Ltd	2,144,444	312,909	1,110,000	407,658	313,877
----------------------	-----------	---------	-----------	---------	---------

<b>TOTAL AVAILABLE REVENUES</b>	<b>\$5,583,939</b>	<b>\$312,909</b>	<b>\$4,549,495</b>	<b>\$407,658</b>	<b>\$313,877</b>
---------------------------------	--------------------	------------------	--------------------	------------------	------------------

EXPENDITURES

SERVICES & SUPPLIES

BDV004B  
2019-21 Biennium

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 91400-080-00-00-00000

Bond Activities and Debt Service

Description	Total Policy Packages	Pkg: 103 Resources for Permanent Supportive Housing  Priority: 00	Pkg: 107 Expand LIFT Housing Program  Priority: 00	Pkg: 110 Preserve Existing Affordable Housing  Priority: 00	Pkg: 111 Acq/Ensure Affordability of Market Rate Hsg  Priority: 00	
<b>4650 Other Services and Supplies</b>						
3400 Other Funds Ltd	2,144,444	312,909	1,110,000	407,658	313,877	
<b>DEBT SERVICE</b>						
<b>7100 Principal - Bonds</b>						
8030 General Fund Debt Svc	1,175,000	-	1,175,000	-	-	
<b>7150 Interest - Bonds</b>						
8030 General Fund Debt Svc	2,264,495	-	2,264,495	-	-	
<b>DEBT SERVICE</b>						
8030 General Fund Debt Svc	3,439,495	-	3,439,495	-	-	
<b>TOTAL DEBT SERVICE</b>	<b>\$3,439,495</b>	<b>-</b>	<b>\$3,439,495</b>	<b>-</b>	<b>-</b>	
<b>EXPENDITURES</b>						
8030 General Fund Debt Svc	3,439,495	-	3,439,495	-	-	
3400 Other Funds Ltd	2,144,444	312,909	1,110,000	407,658	313,877	
<b>TOTAL EXPENDITURES</b>	<b>\$5,583,939</b>	<b>\$312,909</b>	<b>\$4,549,495</b>	<b>\$407,658</b>	<b>\$313,877</b>	
<b>ENDING BALANCE</b>						
8030 General Fund Debt Svc	-	-	-	-	-	
3400 Other Funds Ltd	-	-	-	-	-	
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	



BDV004B  
 2019-21 Biennium  
 Capital Construction

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 91400-089-00-00-00000

Description	Total Policy Packages	Pkg: 107 Expand LIFT Housing Program  Priority: 00				
-------------	-----------------------	--	--	--	--	--

**REVENUE CATEGORIES**

**BOND SALES**

**0555 General Fund Obligation Bonds**

3020 Other Funds Cap Construct	80,000,000	80,000,000
--------------------------------	------------	------------

**AVAILABLE REVENUES**

3020 Other Funds Cap Construct	80,000,000	80,000,000
--------------------------------	------------	------------

<b>TOTAL AVAILABLE REVENUES</b>	<b>\$80,000,000</b>	<b>\$80,000,000</b>
---------------------------------	---------------------	---------------------

**EXPENDITURES**

**CAPITAL OUTLAY**

**5900 Other Capital Outlay**

3020 Other Funds Cap Construct	80,000,000	80,000,000
--------------------------------	------------	------------

**ENDING BALANCE**

3020 Other Funds Cap Construct	-	-
--------------------------------	---	---

<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>
-----------------------------	----------	----------

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2019-21

PROD FILE

AGENCY:91400 DEPT OF HOUSING/COMMUNITY SVCS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:010-00-00 000 Housing Stabilizatio

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MESNZ7010	AP	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	10,121.00		121,452	121,452		242,904
000	MMN X0863	AP	PROGRAM ANALYST 4	3	3.00	72.00	8,332.00	37,394	349,944	212,566		599,904
000	MMN X0872	AP	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	7,942.00	60,804	72,622	57,182		190,608
000	MMS X7006	AP	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	8,332.00		199,968			199,968
000	OAS C0104	AP	OFFICE SPECIALIST 2	1	1.00	24.00	2,766.00		66,384			66,384
000	OAS C0108	AP	ADMINISTRATIVE SPECIALIST 2	5	4.50	108.00	4,377.00		386,730	97,602		484,332
000	OAS C0119	AP	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	3,264.00		78,336			78,336
000	OAS C0860	AP	PROGRAM ANALYST 1	4	3.00	72.00	4,636.25		341,340			341,340
000	OAS C0861	AP	PROGRAM ANALYST 2	2	2.00	48.00	6,590.00		126,528	189,792		316,320
000	OAS C0862	AP	PROGRAM ANALYST 3	4	4.00	96.00	6,996.75		505,968	165,720		671,688
000	OAS C1482	IP	INFO SYSTEMS SPECIALIST 2	1	1.00	24.00	4,140.00			99,360		99,360
000	OAS C5246	AP	COMPLIANCE SPECIALIST 1	1	1.00	24.00	4,727.00		113,448			113,448
000	OAS C5247	AP	COMPLIANCE SPECIALIST 2	6	6.00	144.00	5,561.16		509,337	291,471		800,808
000	OAS C5248	AP	COMPLIANCE SPECIALIST 3	1	1.00	24.00	7,246.00		173,904			173,904
000				32	30.50	732.00	5,890.56	98,198	3,045,961	1,235,145		4,379,304

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2019-21

PROD FILE

AGENCY:91400 DEPT OF HOUSING/COMMUNITY SVCS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:010-00-00 101 Housing Stabilizatio

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
101	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	8,740.00		209,760			209,760
101	MMS	X7008	AP PRINCIPAL EXECUTIVE/MANAGER E	2	2.00	48.00	6,542.00		314,016			314,016
101	OAS	C0860	AP PROGRAM ANALYST 1	1-	.00	.00	4,448.00		15,060-			15,060-
101	OAS	C0871	AP OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	4,950.00		118,800			118,800
101	OAS	C5246	AP COMPLIANCE SPECIALIST 1	1	1.00	24.00	4,096.00		98,304			98,304
101	OAS	C5247	AP COMPLIANCE SPECIALIST 2	2	2.00	48.00	4,295.00		206,160			206,160
101				6	7.00	168.00	5,141.66		931,980			931,980

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2019-21

PROD FILE

AGENCY:91400 DEPT OF HOUSING/COMMUNITY SVCS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:010-00-00 104 Housing Stabilizatio

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
104	OAS	C0861	AP PROGRAM ANALYST 2	1	.50	12.00	4,727.00		56,724			56,724
104				1	.50	12.00	4,727.00		56,724			56,724

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2019-21

PROD FILE

AGENCY:91400 DEPT OF HOUSING/COMMUNITY SVCS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:010-00-00 106 Housing Stabilizatio

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
106	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	5,937.00		142,488			142,488
106	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2		.50	12.00	3,409.00		40,908			40,908
106				1	1.50	36.00	4,251.66		183,396			183,396

07/17/18 REPORT NO.: PPDPLBUDCL  
REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF  
AGENCY:91400 DEPT OF HOUSING/COMMUNITY SVCS  
SUMMARY XREF:010-00-00 108 Housing Stabilizatio

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

PAGE 5  
2019-21  
PROD FILE  
PICS SYSTEM: BUDGET PREPARATION

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
108	OAS	C0862	AP PROGRAM ANALYST 3	1	1.00	24.00	5,189.00		124,536			124,536
108				1	1.00	24.00	5,189.00		124,536			124,536

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2019-21

PROD FILE

AGENCY:91400 DEPT OF HOUSING/COMMUNITY SVCS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:010-00-00 109 Housing Stabilizatio

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
109	OAS	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	4,727.00	56,724	56,724			113,448
109	OAS	C0872	AP OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	5,442.00	65,304	65,304			130,608
109				2	2.00	48.00	5,084.50	122,028	122,028			244,056

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2019-21

PROD FILE

AGENCY:91400 DEPT OF HOUSING/COMMUNITY SVCS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:010-00-00 114 Housing Stabilizatio

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
114	MMN	X0863	AP PROGRAM ANALYST 4	1	.50	12.00	6,233.00		74,796			74,796
114				1	.50	12.00	6,233.00		74,796			74,796



REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2019-21

PROD FILE

AGENCY:91400 DEPT OF HOUSING/COMMUNITY SVCS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:010-00-00 115 Housing Stabilizatio

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
115	MMN	X0863	AP PROGRAM ANALYST 4	1	.50	12.00	6,233.00		74,796			74,796
115				1	.50	12.00	6,233.00		74,796			74,796
				45	43.50	1044.00	5,575.54	220,226	4,614,217	1,235,145		6,069,588

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2019-21

PROD FILE

AGENCY:91400 DEPT OF HOUSING/COMMUNITY SVCS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:030-00-00 000 Multifamily Rental H

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MESNZ7010	AP	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	10,121.00		242,904			242,904
000	MMN X0728	AP	APPRAISER ANALYST 4	1	1.00	24.00	8,332.00		179,971	19,997		199,968
000	MMN X0863	AP	PROGRAM ANALYST 4	4	4.00	96.00	7,807.25	337,892	211,636	199,968		749,496
000	MMN X0873	AP	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	8,740.00		146,832	62,928		209,760
000	MMS X7006	AP	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	7,561.00		181,464			181,464
000	MMS X7008	AP	PRINCIPAL EXECUTIVE/MANAGER E	2	2.00	48.00	9,177.00		363,409	77,087		440,496
000	OAS C0104	AP	OFFICE SPECIALIST 2	1	1.00	24.00	3,737.00		89,688			89,688
000	OAS C0107	AP	ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	2,994.00		71,856			71,856
000	OAS C0108	AP	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	4,727.00		102,103	11,345		113,448
000	OAS C0119	AP	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,514.00		86,669	21,667		108,336
000	OAS C0861	AP	PROGRAM ANALYST 2	2	2.00	48.00	6,150.50		295,224			295,224
000	OAS C0862	AP	PROGRAM ANALYST 3	1	1.00	24.00	5,189.00		124,536			124,536
000	OAS C0872	AP	OPERATIONS & POLICY ANALYST 3	2	2.00	48.00	7,600.00		319,200	45,600		364,800
000	OAS C1002	AP	LOAN SPECIALIST 2	2	2.00	48.00	6,435.00		308,880			308,880
000	OAS C1003	AP	LOAN SPECIALIST 3	12	12.00	288.00	6,588.16		1,860,912	36,480		1,897,392
000	OAS C3268	AP	CONSTRUCTION PROJECT MANAGER 2	1	1.00	24.00	7,600.00		164,160	18,240		182,400
000	OAS C5246	AP	COMPLIANCE SPECIALIST 1	2	2.00	48.00	4,838.50		232,248			232,248
000	OAS C5247	AP	COMPLIANCE SPECIALIST 2	10	9.50	228.00	5,344.80		1,149,920	81,292		1,231,212
000	OAS C5248	AP	COMPLIANCE SPECIALIST 3	1	1.00	24.00	6,280.00		150,720			150,720
000				47	46.50	1116.00	6,424.08	337,892	6,282,332	574,604		7,194,828

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2019-21

PROD FILE

AGENCY:91400 DEPT OF HOUSING/COMMUNITY SVCS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:030-00-00 021 Multifamily Rental H

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
021	OAS	C5247	AP COMPLIANCE SPECIALIST 2	1	1.00	24.00	4,295.00		103,080			103,080
021				1	1.00	24.00	4,295.00		103,080			103,080

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2019-21

PROD FILE

AGENCY:91400 DEPT OF HOUSING/COMMUNITY SVCS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:030-00-00 101 Multifamily Rental H

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
101	MMN	X0863	AP PROGRAM ANALYST 4	1	1.00	24.00	6,233.00		149,592			149,592
101	MMS	X7006	AP PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	5,937.00		142,488			142,488
101	OAS	C0862	AP PROGRAM ANALYST 3	1	1.00	24.00	5,189.00		124,536			124,536
101	OAS	C0871	AP OPERATIONS & POLICY ANALYST 2		.00	.00	4,727.00					
101	OAS	C0872	AP OPERATIONS & POLICY ANALYST 3	3	3.00	72.00	6,043.33		435,120			435,120
101	OAS	C1002	AP LOAN SPECIALIST 2	1	1.00	24.00	4,727.00		113,448			113,448
101	OAS	C1003	AP LOAN SPECIALIST 3	2	2.00	48.00	5,442.00		261,216			261,216
101	OAS	C5246	AP COMPLIANCE SPECIALIST 1	1	1.00	24.00	3,565.00		85,560			85,560
101	OAS	C5247	AP COMPLIANCE SPECIALIST 2		.50	12.00	4,295.00		51,540			51,540
101				10	10.50	252.00	5,229.38		1,363,500			1,363,500

07/17/18 REPORT NO.: PPDPLBUDCL  
 REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF  
 AGENCY:91400 DEPT OF HOUSING/COMMUNITY SVCS  
 SUMMARY XREF:030-00-00 113 Multifamily Rental H

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
113	OAS	C0862	AP PROGRAM ANALYST 3	1	1.00	24.00	5,189.00		124,536			124,536
113				1	1.00	24.00	5,189.00		124,536			124,536
				59	59.00	1416.00	6,119.32	337,892	7,873,448	574,604		8,785,944

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2019-21

PROD FILE

AGENCY:91400 DEPT OF HOUSING/COMMUNITY SVCS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:040-00-00 000 Single Family Housin

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MMN	X0863	AP PROGRAM ANALYST 4	1	1.00	24.00	6,233.00		149,592			149,592
000	MMS	X7006	AP PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	8,332.00		199,968			199,968
000	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	3,737.00		76,235	13,453		89,688
000	OAS	C0862	AP PROGRAM ANALYST 3	2	2.00	48.00	6,047.00		290,256			290,256
000	OAS	C1001	AP LOAN SPECIALIST 1	2	2.00	48.00	5,315.50		255,144			255,144
000				7	7.00	168.00	5,861.00		971,195	13,453		984,648

07/17/18 REPORT NO.: PPDPLBUDCL  
REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF  
AGENCY:91400 DEPT OF HOUSING/COMMUNITY SVCS  
SUMMARY XREF:040-00-00 021 Single Family Housin

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

PAGE 14  
2019-21  
PROD FILE  
PICS SYSTEM: BUDGET PREPARATION

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
021	OAS	C1002	AP LOAN SPECIALIST 2	1	1.00	24.00	4,727.00		113,448			113,448
021				1	1.00	24.00	4,727.00		113,448			113,448

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2019-21

PROD FILE

AGENCY:91400 DEPT OF HOUSING/COMMUNITY SVCS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:040-00-00 112 Single Family Housin

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
112	OAS	C1001	AP LOAN SPECIALIST 1	1	1.00	24.00	3,918.00		94,032			94,032
112				1	1.00	24.00	3,918.00		94,032			94,032
				9	9.00	216.00	5,519.11		1,178,675	13,453		1,192,128



REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2019-21

PROD FILE

AGENCY:91400 DEPT OF HOUSING/COMMUNITY SVCS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:050-00-00 116 Homeownership Stabil

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
116	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	6,542.00		157,008			157,008
116	MMS	X7008	AP PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	9,177.00		220,248			220,248
116	OAS	C0107	AP ADMINISTRATIVE SPECIALIST 1	2	1.50	36.00	3,129.00		114,264			114,264
116	OAS	C0323	AP PUBLIC SERVICE REP 3	2	1.50	36.00	3,062.00		110,232			110,232
116	OAS	C0324	AP PUBLIC SERVICE REP 4	1	.75	18.00	3,737.00		67,266			67,266
116	OAS	C0860	AP PROGRAM ANALYST 1	7	5.50	132.00	4,654.14		613,506			613,506
116	OAS	C0861	AP PROGRAM ANALYST 2	2	2.00	48.00	4,727.00		226,896			226,896
116	OAS	C0871	AP OPERATIONS & POLICY ANALYST 2	2	2.00	48.00	6,136.50		294,552			294,552
116	OAS	C1215	AP ACCOUNTANT 1	1	1.00	24.00	3,565.00		85,560			85,560
116	OAS	C5647	AP GOVERNMENTAL AUDITOR 2	1	1.00	24.00	4,950.00		118,800			118,800
116				20	17.25	414.00	4,732.95		2,008,332			2,008,332
				20	17.25	414.00	4,732.95		2,008,332			2,008,332

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	B	Y7500	AE BOARD AND COMMISSION MEMBER		.00	.00	0.00		6,480			6,480
000	MEAHZ7014	HP	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	13,741.00		263,827	65,957		329,784
000	MENNZ0119	AP	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,666.00		95,186	16,798		111,984
000	MESNZ7010	AP	PRINCIPAL EXECUTIVE/MANAGER F	2	2.00	48.00	10,121.00		425,082	60,726		485,808
000	MESNZ7012	AP	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	8,332.00		159,974	39,994		199,968
000	MMC X1319	AP	HUMAN RESOURCE ASSISTANT	1	1.00	24.00	3,324.00		51,854	27,922		79,776
000	MMN X0866	AP	PUBLIC AFFAIRS SPECIALIST 3	1	1.00	24.00	7,942.00		162,017	28,591		190,608
000	MMN X0873	AP	OPERATIONS & POLICY ANALYST 4	4	4.00	96.00	8,740.00		587,328	251,712		839,040
000	MMN X1218	AP	ACCOUNTANT 4	1	1.00	24.00	7,942.00		190,608			190,608
000	MMN X1245	AP	FISCAL ANALYST 3	1	1.00	24.00	7,942.00		142,956	47,652		190,608
000	MMN X1320	AP	HUMAN RESOURCE ANALYST 1	1	1.00	24.00	5,127.00		86,134	36,914		123,048
000	MMN X1322	AP	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	7,561.00		117,952	63,512		181,464
000	MMS X7006	AP	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	7,942.00		152,486	38,122		190,608
000	MMS X7006	IP	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	9,642.00		161,986	69,422		231,408
000	MMS X7008	AP	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	7,942.00		190,608			190,608
000	OAS C0104	AP	OFFICE SPECIALIST 2	3	3.00	72.00	3,522.00		253,584			253,584
000	OAS C0107	AP	ADMINISTRATIVE SPECIALIST 1	2	2.00	48.00	4,007.00		145,320	47,016		192,336
000	OAS C0212	AP	ACCOUNTING TECHNICIAN 3	3	3.00	72.00	4,441.00		127,375	192,377		319,752
000	OAS C0437	AP	PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	4,727.00		113,448			113,448
000	OAS C0438	AP	PROCUREMENT & CONTRACT SPEC 3	2	2.00	48.00	6,217.50		298,440			298,440
000	OAS C0864	AP	PUBLIC AFFAIRS SPECIALIST 1	1	1.00	24.00	5,993.00		115,066	28,766		143,832
000	OAS C0871	AP	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	6,590.00		158,160			158,160
000	OAS C0872	AP	OPERATIONS & POLICY ANALYST 3	3	3.00	72.00	6,762.66		210,989	275,923		486,912
000	OAS C1116	AP	RESEARCH ANALYST 2	2	2.00	48.00	4,411.50	211,752				211,752
000	OAS C1217	AP	ACCOUNTANT 3	1	1.00	24.00	6,590.00	39,540	86,988	31,632		158,160

07/17/18 REPORT NO.: PPDPLBUDCL  
 REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF  
 AGENCY:91400 DEPT OF HOUSING/COMMUNITY SVCS  
 SUMMARY XREF:070-00-00 000 Central Services

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

2019-21  
 PROD FILE

PICS SYSTEM: BUDGET PREPARATION

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAS	C1244	AP FISCAL ANALYST 2	2	2.00	48.00	5,450.00		119,599	142,001		261,600
000	OAS	C1485	IP INFO SYSTEMS SPECIALIST 5	1	1.00	24.00	6,593.00		124,054	34,178		158,232
000	OAS	C1487	IP INFO SYSTEMS SPECIALIST 7	2	2.00	48.00	8,176.00		294,336	98,112		392,448
000	OAS	C1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	8,916.00		213,984			213,984
000	OAS	C2511	AP ELECTRONIC PUB DESIGN SPEC 2	1	1.00	24.00	4,950.00		118,800			118,800
000				44	44.00	1056.00	5,516.32	251,292	5,174,621	1,597,327		7,023,240

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
102	MENNZ7012	AP	PRINCIPAL EXECUTIVE/MANAGER	G 1	1.00	24.00	11,696.00		280,704			280,704
102	MMN X0872	AP	OPERATIONS & POLICY ANALYST	3 2	2.00	48.00	7,115.33		355,296			355,296
102	MMN X0873	AP	OPERATIONS & POLICY ANALYST	4 1	1.00	24.00	8,740.00		209,760			209,760
102	MMN X5618	AP	INTERNAL AUDITOR	3 1	1.00	24.00	6,233.00		149,592			149,592
102	MMS X0806	AP	OFFICE MANAGER	2 1	1.00	24.00	4,026.00		96,624			96,624
102	OAS C0104	AP	OFFICE SPECIALIST	2 1	1.00	24.00	3,130.00		75,120			75,120
102	OAS C0119	AP	EXECUTIVE SUPPORT SPECIALIST	2 2	2.00	48.00	3,889.00		186,672			186,672
102	OAS C0437	AP	PROCUREMENT & CONTRACT SPEC	2 1	1.00	24.00	4,727.00		113,448			113,448
102	OAS C0438	AP	PROCUREMENT & CONTRACT SPEC	3 1	1.00	24.00	5,189.00		124,536			124,536
102	OAS C0864	AP	PUBLIC AFFAIRS SPECIALIST	1 1-	1.00-	24.00-	5,993.00		115,066-	28,766-		143,832-
102	OAS C0871	AP	OPERATIONS & POLICY ANALYST	2 1	1.00	24.00	5,993.00		115,066	28,766		143,832
102	OAS C0872	AP	OPERATIONS & POLICY ANALYST	3 1-	1.00-	24.00-	5,442.00		130,608-			130,608-
102	OAS C1215	AP	ACCOUNTANT	1 1	1.00	24.00	3,565.00		85,560			85,560
102	OAS C1486	IP	INFO SYSTEMS SPECIALIST	6 1	1.00	24.00	5,351.00		128,424			128,424
102	OAS C5647	AP	GOVERNMENTAL AUDITOR	2 1	1.00	24.00	4,514.00		108,336			108,336
102					13	13.00	5,762.38		1,783,464			1,783,464

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
105	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	.00	.00	6,542.00					
105				1	.00	.00	6,542.00					

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
112	MMN	X1245	AP FISCAL ANALYST 3	1	1.00	24.00	5,937.00		142,488			142,488
112				1	1.00	24.00	5,937.00		142,488			142,488
				59	58.00	1392.00	5,596.80	251,292	7,100,573	1,597,327		8,949,192

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MMS	X7008	AP PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	9,177.00		220,248			220,248
000	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	4,727.00		113,448			113,448
000	OAS	C1002	AP LOAN SPECIALIST 2	2	2.00	48.00	6,150.50		295,224			295,224
000	OAS	C1217	AP ACCOUNTANT 3	1	1.00	24.00	6,590.00		158,160			158,160
000	OAS	C1218	AP ACCOUNTANT 4	1	1.00	24.00	7,600.00		182,400			182,400
000				6	6.00	144.00	6,732.50		969,480			969,480
				6	6.00	144.00	6,732.50		969,480			969,480
				198	192.75	4626.00	5,686.97	809,410	23,744,725	3,420,529		27,974,664

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
				198	192.75	4626.00	5,686.97	809,410	23,744,725	3,420,529		27,974,664



PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	B	Y7500	AE BOARD AND COMMISSION MEMBER		.00	.00	0.00		6,480			6,480
000	MEAHZ7014	HP	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	13,741.00		263,827	65,957		329,784
000	MENNZ0119	AP	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,666.00		95,186	16,798		111,984
102	MENNZ7012	AP	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	11,696.00		280,704			280,704
000	MESNZ7010	AP	PRINCIPAL EXECUTIVE/MANAGER F	4	4.00	96.00	10,121.00		789,438	182,178		971,616
000	MESNZ7012	AP	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	8,332.00		159,974	39,994		199,968
000	MMC X1319	AP	HUMAN RESOURCE ASSISTANT	1	1.00	24.00	3,324.00		51,854	27,922		79,776
000	MMN X0728	AP	APPRAISER ANALYST 4	1	1.00	24.00	8,332.00		179,971	19,997		199,968
115	MMN X0863	AP	PROGRAM ANALYST 4	11	10.00	240.00	7,377.90	375,286	1,010,356	412,534		1,798,176
000	MMN X0866	AP	PUBLIC AFFAIRS SPECIALIST 3	1	1.00	24.00	7,942.00		162,017	28,591		190,608
116	MMN X0872	AP	OPERATIONS & POLICY ANALYST 3	5	5.00	120.00	6,961.16	60,804	727,414	57,182		845,400
105	MMN X0873	AP	OPERATIONS & POLICY ANALYST 4	8	7.00	168.00	8,465.25		1,153,680	314,640		1,468,320
000	MMN X1218	AP	ACCOUNTANT 4	1	1.00	24.00	7,942.00		190,608			190,608
112	MMN X1245	AP	FISCAL ANALYST 3	2	2.00	48.00	6,939.50		285,444	47,652		333,096
000	MMN X1320	AP	HUMAN RESOURCE ANALYST 1	1	1.00	24.00	5,127.00		86,134	36,914		123,048
000	MMN X1322	AP	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	7,561.00		117,952	63,512		181,464
102	MMN X5618	AP	INTERNAL AUDITOR 3	1	1.00	24.00	6,233.00		149,592			149,592
102	MMS X0806	AP	OFFICE MANAGER 2	1	1.00	24.00	4,026.00		96,624			96,624
101	MMS X7006	AP	PRINCIPAL EXECUTIVE/MANAGER D	5	5.00	120.00	7,620.80		876,374	38,122		914,496
000	MMS X7006	IP	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	9,642.00		161,986	69,422		231,408
116	MMS X7008	AP	PRINCIPAL EXECUTIVE/MANAGER E	7	7.00	168.00	8,247.71		1,308,529	77,087		1,385,616
102	OAS C0104	AP	OFFICE SPECIALIST 2	6	6.00	144.00	3,366.50		484,776			484,776
116	OAS C0107	AP	ADMINISTRATIVE SPECIALIST 1	5	4.50	108.00	3,453.20		331,440	47,016		378,456
106	OAS C0108	AP	ADMINISTRATIVE SPECIALIST 2	8	8.00	192.00	4,189.40		719,424	122,400		841,824
102	OAS C0119	AP	EXECUTIVE SUPPORT SPECIALIST 2	4	4.00	96.00	3,889.00		351,677	21,667		373,344

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAS	C0212	AP ACCOUNTING TECHNICIAN 3	3	3.00	72.00	4,441.00		127,375	192,377		319,752
116	OAS	C0323	AP PUBLIC SERVICE REP 3	2	1.50	36.00	3,062.00		110,232			110,232
116	OAS	C0324	AP PUBLIC SERVICE REP 4	1	.75	18.00	3,737.00		67,266			67,266
102	OAS	C0437	AP PROCUREMENT & CONTRACT SPEC 2	2	2.00	48.00	4,727.00		226,896			226,896
102	OAS	C0438	AP PROCUREMENT & CONTRACT SPEC 3	3	3.00	72.00	5,874.66		422,976			422,976
116	OAS	C0860	AP PROGRAM ANALYST 1	10	8.50	204.00	4,585.25		939,786			939,786
116	OAS	C0861	AP PROGRAM ANALYST 2	8	7.50	180.00	5,548.62	56,724	762,096	189,792		1,008,612
113	OAS	C0862	AP PROGRAM ANALYST 3	10	10.00	240.00	6,083.70		1,294,368	165,720		1,460,088
102	OAS	C0864	AP PUBLIC AFFAIRS SPECIALIST 1		.00	.00	5,993.00					
116	OAS	C0871	AP OPERATIONS & POLICY ANALYST 2	5	5.00	120.00	5,755.50		686,578	28,766		715,344
109	OAS	C0872	AP OPERATIONS & POLICY ANALYST 3	8	8.00	192.00	6,450.20	65,304	900,005	321,523		1,286,832
112	OAS	C1001	AP LOAN SPECIALIST 1	3	3.00	72.00	4,849.66		349,176			349,176
101	OAS	C1002	AP LOAN SPECIALIST 2	6	6.00	144.00	5,770.83		831,000			831,000
101	OAS	C1003	AP LOAN SPECIALIST 3	14	14.00	336.00	6,424.42		2,122,128	36,480		2,158,608
000	OAS	C1116	AP RESEARCH ANALYST 2	2	2.00	48.00	4,411.50	211,752				211,752
116	OAS	C1215	AP ACCOUNTANT 1	2	2.00	48.00	3,565.00		171,120			171,120
000	OAS	C1217	AP ACCOUNTANT 3	2	2.00	48.00	6,590.00	39,540	245,148	31,632		316,320
000	OAS	C1218	AP ACCOUNTANT 4	1	1.00	24.00	7,600.00		182,400			182,400
000	OAS	C1244	AP FISCAL ANALYST 2	2	2.00	48.00	5,450.00		119,599	142,001		261,600
000	OAS	C1482	IP INFO SYSTEMS SPECIALIST 2	1	1.00	24.00	4,140.00			99,360		99,360
000	OAS	C1485	IP INFO SYSTEMS SPECIALIST 5	1	1.00	24.00	6,593.00		124,054	34,178		158,232
102	OAS	C1486	IP INFO SYSTEMS SPECIALIST 6	1	1.00	24.00	5,351.00		128,424			128,424
000	OAS	C1487	IP INFO SYSTEMS SPECIALIST 7	2	2.00	48.00	8,176.00		294,336	98,112		392,448
000	OAS	C1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	8,916.00		213,984			213,984
000	OAS	C2511	AP ELECTRONIC PUB DESIGN SPEC 2	1	1.00	24.00	4,950.00		118,800			118,800

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAS	C3268	AP CONSTRUCTION PROJECT MANAGER 2	1	1.00	24.00	7,600.00		164,160	18,240		182,400
101	OAS	C5246	AP COMPLIANCE SPECIALIST 1	5	5.00	120.00	4,413.00		529,560			529,560
101	OAS	C5247	AP COMPLIANCE SPECIALIST 2	19	19.00	456.00	5,156.66		2,020,037	372,763		2,392,800
000	OAS	C5248	AP COMPLIANCE SPECIALIST 3	2	2.00	48.00	6,763.00		324,624			324,624
116	OAS	C5647	AP GOVERNMENTAL AUDITOR 2	2	2.00	48.00	4,732.00		227,136			227,136
				198	192.75	4626.00	5,686.97	809,410	23,744,725	3,420,529		27,974,664

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
				198	192.75	4626.00	5,686.97	809,410	23,744,725	3,420,529		27,974,664

07/17/18 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 91400 DEPT OF HOUSING/COMMUNITY SVCS  
 SUMMARY XREF: 010-00-00 101 Housing Stabilizatio

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

PAGE 1  
 2019-21  
 PROD FILE  
 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0000945	000671600	010-02-00-00000	101 0 PF	OAS C0860 AP	23 07	1-	1.00-	4,950.00	24.00-		118,800-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0000945	000671600	010-02-00-00000	101 0 PF	OAS C0871 AP	27 03	1	1.00	4,950.00	24.00		118,800			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001490	001280960	010-02-00-00000	101 0 PP	OAS C0860 AP	23 06	1-	.50-	4,727.00	12.00-		56,724-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001490	001280960	010-02-00-00000	101 0 PF	OAS C0860 AP	23 06	1	1.00	4,727.00	24.00		113,448			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001514	001302740	010-05-00-00000	101 0 PP	OAS C0860 AP	23 02	1-	.50-	3,918.00	12.00-		47,016-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001514	001302740	010-05-00-00000	101 0 PF	OAS C0860 AP	23 02	1	1.00	3,918.00	24.00		94,032			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001548	001322040	010-02-00-00000	101 0 PF	MMS X7008 AP	33X 02	1	1.00	6,542.00	24.00		157,008			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001549	001322060	010-02-00-00000	101 0 PF	MMN X0873 AP	32 08	1	1.00	8,740.00	24.00		209,760			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001550	001322070	010-05-00-00000	101 0 PF	MMS X7008 AP	33X 02	1	1.00	6,542.00	24.00		157,008			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001551	001322110	010-05-00-00000	101 0 PF	OAS C5247 AP	25 02	1	1.00	4,295.00	24.00		103,080			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001552	001322130	010-06-00-00000	101 0 PF	OAS C5246 AP	21 05	1	1.00	4,096.00	24.00		98,304			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001553	001322170	010-06-00-00000	101 0 PF	OAS C5247 AP	25 02	1	1.00	4,295.00	24.00		103,080			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
					101	6	7.00		168.00		931,980			

07/17/18 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 91400 DEPT OF HOUSING/COMMUNITY SVCS  
 SUMMARY XREF: 010-00-00 104 Housing Stabilizatio

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

PAGE 2  
 2019-21  
 PROD FILE  
 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0001579	001322900	010-02-00-00000	104 0 PP	OAS C0861	AP	27 02		1	.50	4,727.00	12.00		56,724			
			EST DATE: 2019/07/01		EXP DATE: 9999/01/01											
			104					1	.50		12.00		56,724			

07/17/18 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 91400 DEPT OF HOUSING/COMMUNITY SVCS  
 SUMMARY XREF: 010-00-00 106 Housing Stabilizatio

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

PAGE 3  
 2019-21  
 PROD FILE  
 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0001489	001280950	010-06-00-00000	106 0 PP	OAS C0108	AP	20	02	1-	.50-	3,409.00	12.00-			40,908-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
0001489	001280950	010-06-00-00000	106 0 PF	OAS C0108	AP	20	02	1	1.00	3,409.00	24.00		40,908	40,908		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
0001581	001322930	010-02-00-00000	106 0 PF	MMN X0872	AP	30	02	1	1.00	5,937.00	24.00		142,488			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
			106					1	1.50		36.00		183,396			

07/17/18 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 91400 DEPT OF HOUSING/COMMUNITY SVCS  
 SUMMARY XREF: 010-00-00 108 Housing Stabilizatio

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

PAGE 4  
 2019-21  
 PROD FILE  
 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0001582	001322950	010-02-00-00000	108 0 LF	OAS	C0862 AP	29	02	1	1.00	5,189.00	24.00		124,536			
EST DATE: 2019/07/01			EXP DATE: 2021/06/30													
			108					1	1.00		24.00		124,536			



07/17/18 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 91400 DEPT OF HOUSING/COMMUNITY SVCS  
 SUMMARY XREF: 010-00-00 109 Housing Stabilizatio

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

PAGE 5  
 2019-21  
 PROD FILE  
 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0001583	001322980	010-02-00-00000	109 0 PF	OAS C0861 AP	27 02	1	1.00	4,727.00	24.00	56,724	56,724			
EST DATE:		2019/07/01		EXP DATE:		9999/01/01								
0001584	001323000	010-02-00-00000	109 0 PF	OAS C0872 AP	30 02	1	1.00	5,442.00	24.00	65,304	65,304			
EST DATE:		2019/07/01		EXP DATE:		9999/01/01								
					109	2	2.00		48.00	122,028	122,028			

07/17/18 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 91400 DEPT OF HOUSING/COMMUNITY SVCS  
 SUMMARY XREF: 010-00-00 114 Housing Stabilizatio

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

PAGE 6  
 2019-21  
 PROD FILE  
 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0001573	001322460	010-05-00-00000	114 0 PP	MMN X0863	AP	31	02	1	.50	6,233.00	12.00		74,796			
			EST DATE: 2019/07/01		EXP DATE: 9999/01/01											
			114					1	.50		12.00		74,796			

07/17/18 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 91400 DEPT OF HOUSING/COMMUNITY SVCS  
 SUMMARY XREF: 010-00-00 115 Housing Stabilizatio

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

PAGE 7  
 2019-21  
 PROD FILE  
 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0001588	001323090	010-05-00-00000	115 0 PP	MMN X0863 AP	31 02	1	.50	6,233.00	12.00		74,796			
EST DATE: 2019/07/01			EXP DATE: 9999/01/01											
			115			1	.50		12.00		74,796			
						13	13.00		312.00	122,028	1,568,256			

07/17/18 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 91400 DEPT OF HOUSING/COMMUNITY SVCS  
 SUMMARY XREF: 030-00-00 021 Multifamily Rental H

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

PAGE 8  
 2019-21  
 PROD FILE  
 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0001526	001317140	030-03-00-00000	021 0 PF	OAS C5247	AP	25 02		1	1.00	4,295.00	24.00		103,080			
			EST DATE: 2019/07/01		EXP DATE: 9999/01/01											
			021					1	1.00		24.00		103,080			

07/17/18 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 91400 DEPT OF HOUSING/COMMUNITY SVCS  
 SUMMARY XREF: 030-00-00 101 Multifamily Rental H

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

PAGE 9  
 2019-21  
 PROD FILE  
 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K	
0001518	001302780	030-03-00-00000	101 0 PP	OAS C5247 AP	25 02 1-	.50-	4,295.00	12.00-		51,540-				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001518	001302780	030-03-00-00000	101 0 PF	OAS C5247 AP	25 02 1	1.00	4,295.00	24.00		103,080				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001554	001322180	030-01-00-00000	101 0 PF	OAS C0872 AP	30 08 1	1.00	7,246.00	24.00		173,904				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001555	001322190	030-01-00-00000	101 0 PF	OAS C0872 AP	30 02 1	1.00	5,442.00	24.00		130,608				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001556	001322200	030-01-00-00000	101 0 PF	OAS C0872 AP	30 02 1	1.00	5,442.00	24.00		130,608				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001557	001322220	030-01-00-00000	101 0 LF	OAS C0871 AP	27 02	.00	4,727.00	.00						
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
0001558	001322230	030-01-00-00000	101 0 PF	OAS C1003 AP	30 02 1	1.00	5,442.00	24.00		130,608				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001559	001322240	030-01-00-00000	101 0 PF	OAS C1003 AP	30 02 1	1.00	5,442.00	24.00		130,608				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001560	001322250	030-01-00-00000	101 0 PF	MMN X0863 AP	31 02 1	1.00	6,233.00	24.00		149,592				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001561	001322260	030-03-00-00000	101 0 PF	MMS X7006 AP	31X 02 1	1.00	5,937.00	24.00		142,488				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001562	001322270	030-01-00-00000	101 0 PF	OAS C0862 AP	29 02 1	1.00	5,189.00	24.00		124,536				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001563	001322280	030-03-00-00000	101 0 PF	OAS C5246 AP	21 02 1	1.00	3,565.00	24.00		85,560				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001564	001322290	030-03-00-00000	101 0 PF	OAS C1002 AP	27 02 1	1.00	4,727.00	24.00		113,448				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
					101			10	10.50			252.00	1,363,500	

07/17/18 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 91400 DEPT OF HOUSING/COMMUNITY SVCS  
 SUMMARY XREF: 030-00-00 113 Multifamily Rental H

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

PAGE 10  
 2019-21  
 PROD FILE  
 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0001587	001323080	030-01-00-00000	113 0 PF	OAS	C0862 AP	29	02	1	1.00	5,189.00	24.00		124,536			
			EST DATE: 2019/07/01		EXP DATE: 9999/01/01											
			113					1	1.00		24.00		124,536			
								12	12.50		300.00		1,591,116			

07/17/18 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 91400 DEPT OF HOUSING/COMMUNITY SVCS  
 SUMMARY XREF: 040-00-00 021 Single Family Housin

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

PAGE 11  
 2019-21  
 PROD FILE  
 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	P	S T	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0001527	001317150	040-01-00-00000	021 0 PF	OAS	C1002	AP	27	02	1	1.00	4,727.00	24.00		113,448			
EST DATE: 2019/07/01			EXP DATE: 9999/01/01														
			021						1	1.00		24.00		113,448			

07/17/18 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 91400 DEPT OF HOUSING/COMMUNITY SVCS  
 SUMMARY XREF: 040-00-00 112 Single Family Housin

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

PAGE 12  
 2019-21  
 PROD FILE  
 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0001585	001323060	040-01-00-00000	112 0 PF	OAS C1001	AP	23	02	1	1.00	3,918.00	24.00		94,032			
EST DATE: 2019/07/01			EXP DATE: 9999/01/01													
			112					1	1.00		24.00		94,032			
								2	2.00		48.00		207,480			



07/17/18 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 91400 DEPT OF HOUSING/COMMUNITY SVCS  
 SUMMARY XREF: 050-00-00 116 Homeownership Stabil

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

PAGE 13  
 2019-21  
 PROD FILE  
 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	S CLASS COMP	T POS RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0001528	001323100	050-01-00-00000	116 0 LF	MMS X7008 AP	33X 09	1	1.00	9,177.00	24.00		220,248			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
0001529	001323110	050-01-00-00000	116 0 LF	MMN X0872 AP	30 04	1	1.00	6,542.00	24.00		157,008			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
0001530	001323120	050-01-00-00000	116 0 LF	OAS C0871 AP	27 08	1	1.00	6,280.00	24.00		150,720			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
0001531	001323130	050-01-00-00000	116 0 LF	OAS C0871 AP	27 07	1	1.00	5,993.00	24.00		143,832			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
0001532	001323140	050-01-00-00000	116 0 LF	OAS C5647 AP	26 04	1	1.00	4,950.00	24.00		118,800			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
0001533	001323150	050-01-00-00000	116 0 LF	OAS C0860 AP	23 05	1	1.00	4,514.00	24.00		108,336			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
0001534	001323160	050-01-00-00000	116 0 LF	OAS C0860 AP	23 09	1	.75	5,442.00	18.00		97,956			
EST DATE: 2019/07/01 EXP DATE: 2020/12/31														
0001535	001323170	050-01-00-00000	116 0 LF	OAS C0860 AP	23 05	1	.75	4,514.00	18.00		81,252			
EST DATE: 2019/07/01 EXP DATE: 2020/12/31														
0001536	001323180	050-01-00-00000	116 0 LF	OAS C0860 AP	23 06	1	.75	4,727.00	18.00		85,086			
EST DATE: 2019/07/01 EXP DATE: 2020/12/31														
0001537	001323190	050-01-00-00000	116 0 LF	OAS C0860 AP	23 05	1	.75	4,514.00	18.00		81,252			
EST DATE: 2019/07/01 EXP DATE: 2020/12/31														
0001538	001323200	050-01-00-00000	116 0 LF	OAS C0861 AP	27 02	1	1.00	4,727.00	24.00		113,448			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
0001539	001323210	050-01-00-00000	116 0 LF	OAS C0861 AP	27 02	1	1.00	4,727.00	24.00		113,448			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
0001540	001323220	050-01-00-00000	116 0 LF	OAS C0860 AP	23 07	1	.75	4,950.00	18.00		89,100			
EST DATE: 2019/07/01 EXP DATE: 2020/12/31														
0001541	001323230	050-01-00-00000	116 0 LF	OAS C0860 AP	23 02	1	.75	3,918.00	18.00		70,524			
EST DATE: 2019/07/01 EXP DATE: 2020/12/31														
0001542	001323240	050-01-00-00000	116 0 LF	OAS C1215 AP	21 02	1	1.00	3,565.00	24.00		85,560			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
0001543	001323250	050-01-00-00000	116 0 LF	OAS C0324 AP	19 05	1	.75	3,737.00	18.00		67,266			
EST DATE: 2019/07/01 EXP DATE: 2020/12/31														

07/17/18 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 91400 DEPT OF HOUSING/COMMUNITY SVCS  
 SUMMARY XREF: 050-00-00 116 Homeownership Stabil

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

PAGE 14  
 2019-21  
 PROD FILE  
 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0001544	001323260	050-01-00-00000	116 0 LF	OAS C0323	AP	15	05	1	.75	3,130.00	18.00		56,340			
EST DATE: 2019/07/01 EXP DATE: 2020/12/31																
0001545	001323270	050-01-00-00000	116 0 LF	OAS C0323	AP	15	04	1	.75	2,994.00	18.00		53,892			
EST DATE: 2019/07/01 EXP DATE: 2020/12/31																
0001546	001323280	050-01-00-00000	116 0 LF	OAS C0107	AP	17	04	1	1.00	3,264.00	24.00		78,336			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30																
0001547	001323290	050-01-00-00000	116 0 LF	OAS C0107	AP	17	02	1	.50	2,994.00	12.00		35,928			
EST DATE: 2019/07/01 EXP DATE: 2020/06/30																
			116					20	17.25			414.00	2,008,332			
								20	17.25			414.00	2,008,332			

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

2019-21

PROD FILE

AGENCY: 91400 DEPT OF HOUSING/COMMUNITY SVCS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 070-00-00 102 Central Services

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0001004	000810550	070-01-00-00000	102 0 PF	OAS C0872 AP	30 02	1-	1.00-	5,442.00	24.00-		130,608-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001004	000810550	070-01-00-00000	102 0 PF	MMN X0873 AP	32 08	1	1.00	8,740.00	24.00		209,760			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001565	001322300	070-01-00-00000	102 0 LF	MENNZ7012 AP	38X 09	1	1.00	11,696.00	24.00		280,704			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
0001566	001322310	070-01-00-00000	102 0 PF	OAS C0119 AP	19 09	1	1.00	4,514.00	24.00		108,336			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001567	001322320	070-02-00-00000	102 0 PF	MMN X0872 AP	30 04		.00	6,542.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001568	001322330	070-02-00-00000	102 0 PF	OAS C0119 AP	19 02	1	1.00	3,264.00	24.00		78,336			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001569	001322340	070-02-00-00000	102 0 PF	MMN X5618 AP	31 02	1	1.00	6,233.00	24.00		149,592			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001570	001322400	070-02-00-00000	102 0 PF	MMN X0872 AP	30 05	1	1.00	6,862.00	24.00		164,688			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001571	001322430	070-02-00-00000	102 0 PF	OAS C0104 AP	15 05	1	1.00	3,130.00	24.00		75,120			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001572	001322450	070-02-00-00000	102 0 PF	MMS X0806 AP	22 02	1	1.00	4,026.00	24.00		96,624			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001574	001322530	070-04-00-00000	102 0 PF	OAS C0438 AP	29 02	1	1.00	5,189.00	24.00		124,536			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001575	001322540	070-04-00-00000	102 0 PF	OAS C5647 AP	26 02	1	1.00	4,514.00	24.00		108,336			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001576	001322620	070-04-00-00000	102 0 LF	OAS C0437 AP	27 02	1	1.00	4,727.00	24.00		113,448			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
0001577	001322710	070-04-00-00000	102 0 PF	OAS C1215 AP	21 02	1	1.00	3,565.00	24.00		85,560			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001578	001322730	070-05-00-00000	102 0 PF	OAS C1486 IP	29 02	1	1.00	5,351.00	24.00		128,424			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0001589	001322880	070-01-00-00000	102 0 LF	MMN X0872 AP	30 08	1	1.00	7,942.00	24.00		190,608			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

2019-21

PROD FILE

AGENCY: 91400 DEPT OF HOUSING/COMMUNITY SVCS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 070-00-00 102 Central Services

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0010009	000516120	070-01-00-00000	102	0	PF	OAS C0864	AP	25	09	1-	1.00-	5,993.00	24.00-		115,066-	28,766-	
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0010009	000516120	070-01-00-00000	102	0	PF	OAS C0871	AP	27	07	1	1.00	5,993.00	24.00		115,066	28,766	
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
			102				13			13.00			312.00			1,783,464	

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

2019-21

PROD FILE

AGENCY: 91400 DEPT OF HOUSING/COMMUNITY SVCS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 070-00-00 105 Central Services

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0001580	001323460	070-01-00-00000	105 0 PF	MMN X0873	AP	32	02	1	.00	6,542.00	.00					
EST DATE: 2019/07/01			EXP DATE: 9999/01/01													
			105					1	.00		.00					

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

2019-21

PROD FILE

AGENCY: 91400 DEPT OF HOUSING/COMMUNITY SVCS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 070-00-00 112 Central Services

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0001586	001323070	070-03-00-00000	112 0 PF	MMN X1245 AP	30 02	1	1.00	5,937.00	24.00		142,488			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
			112			1	1.00		24.00		142,488			
						15	14.00		336.00		1,925,952			
						62	58.75		1410.00	122,028	7,301,136			

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

2019-21

PROD FILE

AGENCY: 91400 DEPT OF HOUSING/COMMUNITY SVCS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 070-00-00 112 Central Services

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
--------------------	---------	-----------	--------------------	------------	-----------------	------------	-----	----------------	-----	-----------	-----------	-----------	-----------	-------------

						62	58.75		1410.00	122,028	7,301,136			
--	--	--	--	--	--	----	-------	--	---------	---------	-----------	--	--	--

